Full Year Results 2005

31 October 2005



Agenda

Result highlights: Gail Kelly

Financial overview: Steve McKerihan

Strategy and business performance: Gail Kelly



Result Highlights

Gail Kelly Managing Director



2005 - strong result

Excellent track record of delivery

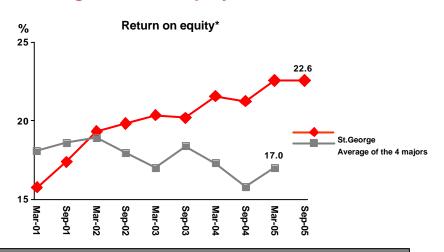
All business divisions performing strongly

Quality, experienced team

In good shape for FY06 and FY07



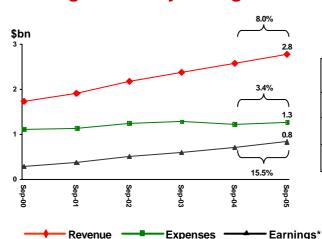
Outstanding return on equity



Focused on sustainable, high quality earnings



Earnings driven by strong revenues



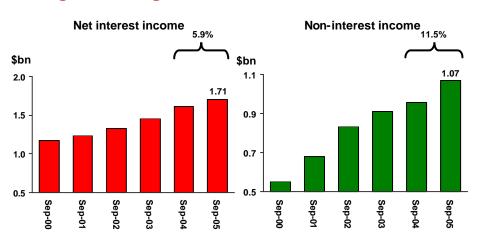
5 year CAGR^
10.0%
2.7%
23.7%

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High single digit revenue growth + low single digit expense growth = double digit EPS growth



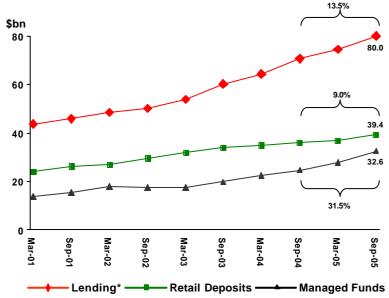
Strong revenue growth



Total revenue growth 8.0%

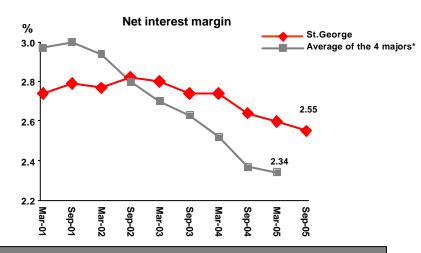


Supported by growing business volumes





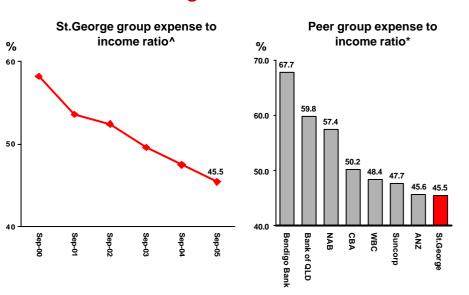
Group net interest margin remains strong



11 basis points reduction FY05 on FY04



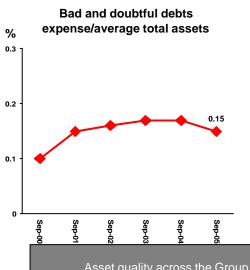
Effective cost management





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Excellent credit quality

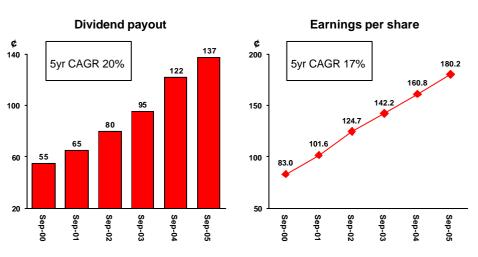


- · Proven track record
- Low risk business mix
- Gross non-accrual loans 0.13% of total receivables
- Past due loans \$174m compared to \$192m in Mar-05 and \$148m in Sep-04

Asset quality across the Group continues to be excellent



Strong dividend growth



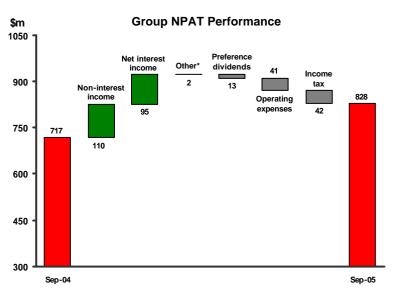
Dividends growing in line with earnings per share



Steve McKerihan Chief Financial Officer



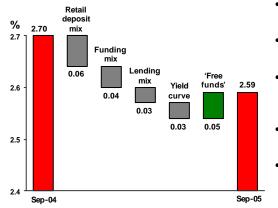
Strong operational result





Effective management of net interest margin





Factors contributing:

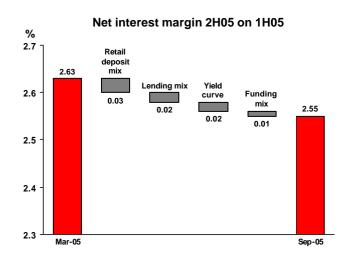
- Stronger growth in high yielding deposit accounts
- Lending growing more rapidly than retail deposits
- Commercial loan growth primarily funded by bank bills classified as non-interest income
- Lower contribution from balance sheet management
- 'Free funds' impacted by SAINTS capital raising and increased interest rates in 1H05

Margin compression in line with guidance



Effective management of net interest margin

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Drivers of margin compression in 2H05 broadly consistent with full year



Excellent momentum in non-interest income

	Sep-05 \$m	Sep-04 \$m	Change %
Product fees and commissions			
- Deposits and other accounts	253	218	16.1
- Lending	63	63	-
- Electronic banking	187	187	-
Managed funds	223	197	13.2
Financial markets	72	61	18.0
Securitisation	109	84	29.8
Bill acceptance fees	93	66	40.9
Property sales	3	20	(85.0)
Other	65_	62_	4.8
Total	1068	958	11.5
4			



Factors impacting non-interest income

Deposits and other accounts

- Transaction account balances up 7%, transaction volumes up 8%
- Mortgage insurance premium income up \$13m

Lending

 Net fee income stable despite price competition and increased broker commissions

Electronic banking

Interchange fees reduced by \$11m due to sale of non-branded ATMs in Dec-04

Managed funds

 Fee growth driven by strong net flows into ASGARD platform and Advance Asset Management from retail and institutional channels

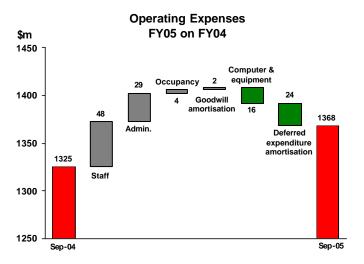
Property

Property sales in FY05 \$3m compared to \$20m in FY04

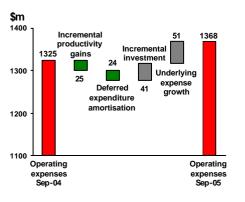


Non-interest income increased to 38% of total income

Effective cost management







Productivity gains

- Retail organisational realignment benefits
- Improved IT sourcing including telecommunications

Incremental investment

- 394 net additional staff including 310 new front-line staff
- Best Business Bank investment of \$15m absorbed



Segmental profits - all divisions growing strongly

Profit before tax Sep-05 \$m	Change*	Cost to income ratio Sep-05	Contribution to segment profit %
645	14	49.6	46
420	10	34.5	30
189	15	44.2	13
151	20	52.2	11
	before tax Sep-05 \$m 645 420	before tax Sep-05 \$m	before tax Sep-05 \$m Change* % income ratio Sep-05 % 645 14 49.6 420 10 34.5 189 15 44.2



Captive mortgage insurer - quality performance

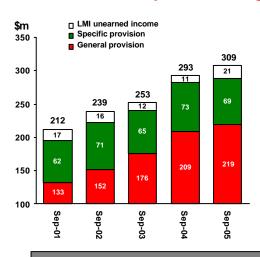
St.George Insurance Pte Ltd

- Profit after tax of \$56.5m, up from \$37.9m in Sep-04
- Profit benefited from a combination of:
 - increased business volumes
 - low loss rates
 - effective cost management
 - strong investment returns
- Excess of loss reinsurance in place
- Domicile to move from Singapore to Australia by Sep-07
- Rated A by S&P, A2 by Moody's and AA- by Fitch

Strongly capitalised with \$195.6m of shareholder funds



Prudent level of provisioning



- General provision and LMI* unearned income of \$21m exceeds 0.5% of RWA
- The general provision charge impacted by ongoing securitisation and \$10m increase in LMI unearned income

Provisions in balance sheet likely to decrease under IFRS



Non-accrual loans - tightly managed

- Net non-accrual loans \$51m up from \$37m in Mar-05
- Largest four exposures total \$32m reducing to \$16m by Nov-05
- Next largest net exposure \$2.7m
- Remaining top 20 non-accrual loans range from \$300k to \$2.1m
- Exposures well secured and prudently provisioned
- Net non-accrual loans as a percentage of net receivables 0.09%
- Provision coverage for non-accruals 34% down from 54% in Mar-05 as newer impaired assets have high levels of security



Basel II - tracking well

Estimated total program cost \$40m with majority already spent

 Application for Internal Ratings Based Approach to Credit Risk s ubmitted to APRA in Sep-05

- Application to adopt the Advanced Measurement Approach for Operational Risk to be submitted during 2006
- Two year parallel run period for Advanced Credit Risk planned to commence from Jan-06 and for advanced operational risk from Jan-07
- Basel II underpins the Group's risk management processes



International Financial Reporting Standards

Areas affected are:
Derivatives and hedging
Transaction fees and costs
Loan impairment
Goodwill and asset impairment
Financial instruments
Taxation
Property, plant and equipment
Securitisation
Leveraged leases
Hybrid financial instruments
Share based payments
Employee benefits
4

- First IFRS accounts 31 Mar-06
- Loan provisioning and derivatives will create some additional volatility in profits
- Balance sheet impacted by consolidation of securitised assets and reclassification of some existing hybrid equity instruments
- Net interest margin impacted by inclusion of securitised loans
- Estimated total project cost \$5m



Active capital management

	Dividend Reinvestment Plan			
FY05		Participation	Amount	
• Tier one capital 7.3%	Date	rate %	raised \$m	
• Tier two capital subordinated note issue raised €250m in Mar-05	Jul-04	28.7	88	
	Dec-04	22.2	70	
 \$5.6bn of residential loans securitised* 	Jul-05	18.7	65	

FY06

- DRP on final dividend to be underwritten to 35% raising \$127m
- St.George to exercise its option to convert \$300m PRYMES into ordinary shares at the reset date 21 Feb-06
- A share buy back is also presently under consideration in the Mar-06 quarter
- New tier one instrument of \$300m planned to maintain capital adequacy ratio within targeted 7.0-7.5% range



Consistently delivering on targets

Target		Outcome	
EPS growth FY03	Sep-02: 10%		
	May-03: 11-13% upgrade		
	Aug-03: 13-14% upgrade	14.0%	
EPS growth FY04	Nov-03: 10-11%		
	May-04: 11-13% upgrade	13.1%	
EPS growth FY05	Nov-04: 10%		
	May-05: 11% upgrade	12.1%	
Cost to income	Sep-04: sub 50%	47.5% in FY04	
	Manage to lower end of peers	45.5% in FY05	
Capital	Tier one 7.0-7.5%	Consistently in range	
Credit quality	Maintain positive differential to the majors	Consistently achieved	
Customer satisfaction	Maintain positive differential to the majors	Consistently achieved	



Strategy and Business Performance

Gail Kelly Managing Director



Business priorities update

Differentiating on customer service

Management targets and outlook



Strategic framework

Deepen and strengthen customer relationships in chosen markets

Leverage specialist capabilities for growth

Creatively differentiate on customer service

Accelerate and empower relationship-selling

Optimise cost structure

Build team and performance culture



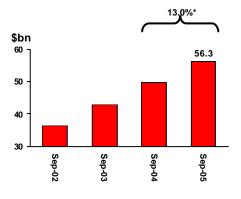
Business priorities

Home loans	Manage volumes and mix, with objective of achieving profitable growth in line with system
Deposits	Manage volumes and margin, with objective of achieving profitable growth
Middle market	Achieve at least twice system growth
Wealth management	Within top five for net funds inflow
VIC, QLD and WA	Continue targeted growth strategy, capturing market share in key segments
Productivity management	Rolling program of efficiency initiatives, facilitating reinvestment in revenue growth
Team	Maintain high quality and aligned teams at every level



Home Loans – solid growth performance





- 13.1% annualised growth in 2H05 in line with system
- Stable margin performance supported by mix management
- Run-off rate reduced to 16% from 24% in Sep-02
- 44% of new flows broker introduced
- Proprietary lenders productivity increasing, further improvement expected
- Credit quality remains excellent

LVR of mortgage book is 39.4%
LVR of mortgages written in FY05 is 65.1%^



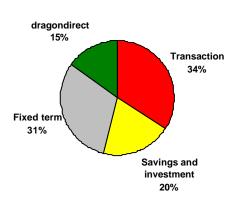
Home Loans - product mix actively managed

				9	
	Receivables	Settlements			
	Sep-05 %	FY05 %	FY04 %	FY03 %	FY02 %
Introductory	1.1	3.6	8.0	20.4	39.9
Portfolio	32.4	30.5	34.7	34.0	30.2
Standard variable and basic	45.4	42.2	37.3	31.1	21.3
Fixed	13.1	10.4	7.8	9.6	8.6
Low doc	4.8	7.7	8.5	2.2	0.0
No deposit	2.5	4.7	2.8	2.1	0.0
Seniors access	0.7	0.9	0.9	0.6	0.0
Total	100.0	100.0	100.0	100.0	100.0
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Deposits – targeted strategy in place

Total retail funding mix \$39.4bn*



Group-wide focus

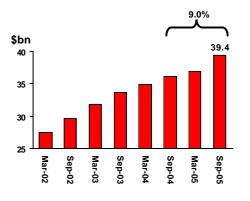
- Branch network targeting transaction account balances
- Direct channel targeting internet account balances
- New products and enhanced focus in wealth and commercial banking
- Utilising differential pricing between core and new geographies

Managing volumes and product mix to achieve profitable growth



Deposits - strong 2H05 performance

Retail deposit balances

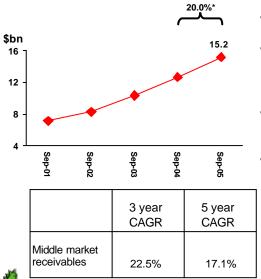


- 2H05 annualised growth in transaction accounts 13%, now \$13.2bn
- 2H05 annualised growth in dragondirect 20%, now \$6.1bn
- 65% of flow into dragondirect new to the bank

Total deposit growth 2H05 14.0% compared to 3.8% 1H05*



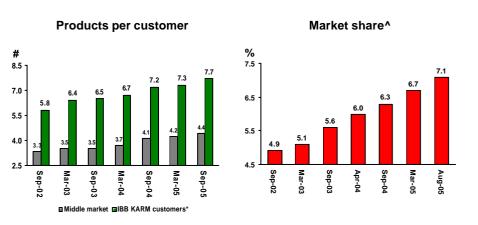
Middle Market - high quality growth



Total middle market receivables

- · Relationship model delivering
- Strong growth momentum and stable margins despite increasing competition
- Continuing investment in staff development and skills training
- Impaired assets/total middle market receivables stable at 0.22%

Middle Market - growing customer relationships



- 64% of new business sourced from existing customers
- 90% of new business sourced from target industries



Middle Market – Best Business Bank program

<u>Objectives</u>

Increase customer numbers

Expand capability in selected industries

Maintain high customer and employee engagement

Maintain at least twice system growth

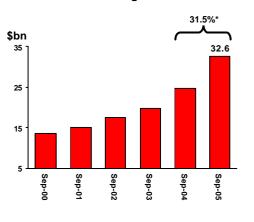
Delivered to date

- Five new and five expanded business sites by Dec-05
- 123 additional business bankers*
- 60 additional business bankers planned for FY06
- Streamlined credit processes
- · New front-line support model rolled-out
- Product specialists deployed in regions
- Further improvement in customer satisfaction and retention



Wealth Management – strong momentum

Total managed funds



 Wealth now contributing 11% of Group segmental earnings

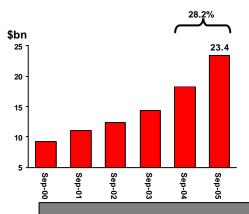
 Strong performances across all businesses and channels

Clean portfolio of robust businesses delivering above system growth



SEALCORP – net inflows driving profitable growth

Funds under administration

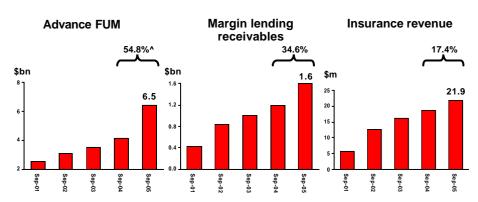


- Funds under administration up \$5.2bn due to strong net inflows and favourable market conditions
 - Industry low 12% redemption rate
- St.George channels contributing 19% of ASGARD net flows
- Continued investment in underlying infrastructure

Service excellence affirmed – ASGARD most awarded platform in Australia*



Wealth Management – a growth portfolio



- FUM growth excluding ASGARD internal mandate 22%
- FUM growth 1.3 times system
- Sales up 19.4% to \$1.2bn

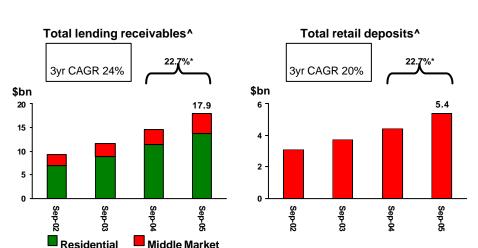
- Excellent credit quality
- 'Margin Lender of the Year' for 3rd consecutive year*
- 9% market share

- Life income up 33%
- Consumer Credit Insurance premiums up 38%
- General insurance commissions up 10%



Percentages Sep-04 to Sep-05

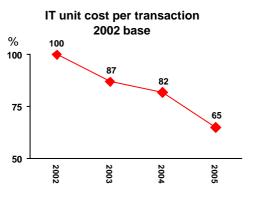
VIC, QLD and WA - organic momentum building



VIC, QLD and WA now contribute 31% of new customers



IT delivering groupwide productivity benefits



- IT costs 8.9% of group revenue down from 12.3% in FY02
- Improved telecommunications contract negotiated
- 99.7% availability across all systems
- Robust, up to date infrastructure
- Close, collaborative and aligned support of business units



FY06 - groupwide productivity management

- Apply systematic approaches to staffing mix and rosters to match demand and capacity in branches and call centres
- Improve productivity by enabling faster credit decisions through enhanced staff training and increased delegated lending authorities at point of sale
- Reduce unit costs for loan servicing and enhance staff work allocation through the implementation of image work-flow business process management technology
- Review of corporate support functions to eliminate duplication and reduce overhead costs
- Improved operational efficiency and cost reductions to flow from newly negotiated three year \$500m outsourced corporate real estate and facilities management contract



Business priorities update

Differentiating on customer service

Management targets and outlook



Our customer service formula





Compelling place to work

- An inspiring vision
- Right people, right roles
- Empowered workplace
- People who are passionate about the Group's brands
- Clear consistent communication

Great
Customer
Experience



- Targeted approach
- · Compelling propositions
- Customers who stay and do more
- Customers who advocate St.George
- Differentiated positioning

Superior Financial Results



Compelling place to invest

- Superior financial results over time
- Consistent, superior growth profile
- Self sustaining platform



Investing in our customer service differentiation



- New management team
- Customer centric business model introduced
- Organic strategy designed
- Portfolio of businesses reviewed
- 'Even Better Bank' program scoped and initiated
- Business and investment disciplines introduced

- Integrated Sales and Service program launched
- Even Better Bank savings achieved
- Segmentation focus introduced
- GOLD model enhanced
- Victoria strategy launched
- Product range in deposits, lending and wealth broadened

- Integrated Sales and Service rollout completed
- New teller platform rolled out
- New insights into customer service focus on advocacy
- Recruitment and training for frontline staff refined and extended
- New retail organisation model designed
- Contact centre redesigned



Investing in our customer service differentiation



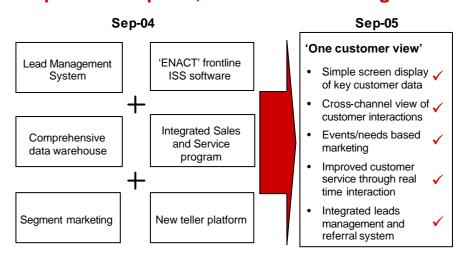
2005

- New retail distribution model in place
 - 'Local markets' strategy underway
- · New insights into geographic and segment 'profit pools'
- Lender productivity improvement program underway
- Staged implementation of interstate growth strategies
- New frontline CRM platform rolled out to branches and contact centres
- Best Business Bank program progressing to plan
- 'Good with people, good with money' brand campaign established
- Customer segment events based marketing program initiated 83 campaigns*
- Risk management processes enhanced through Basel II program



CRM platform in place, on time and on budget

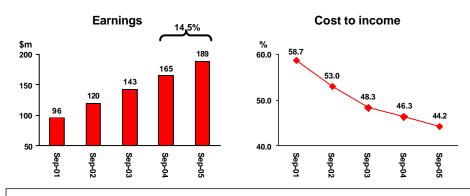
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- · Robust, fast, reliable, easy to use platform
- Delivered under \$15m budget to 5,300 users across all divisions
 - Creating increased staff engagement and superior service experiences for our customers



BankSA - case study in sales and service

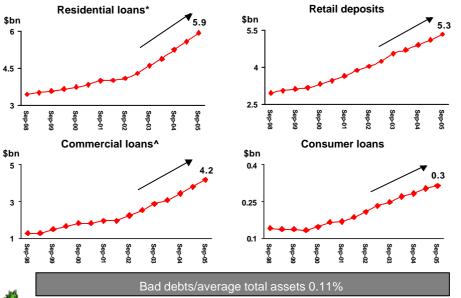


Since Sep-03:

- Customer satisfaction up 11.2 to 79.6%*
- Deposits market share up 2.2 to 24.1%
- Consumer market share up 3.0 to 13.6%
- Commercial market share up 4.6 to 22.4%^
 - Mortgage market share stable at 18.4%
 - Non-accruals/total lending stable at 0.09%



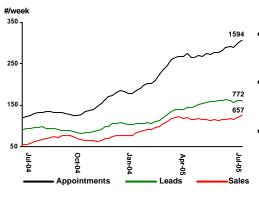
BankSA – case study in sales and service





BankSA – case study in sales and service



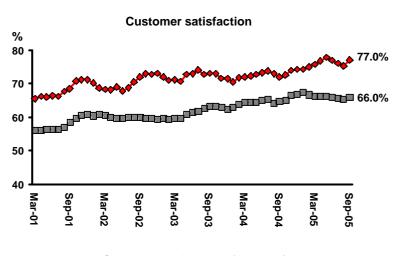


- Integrated Sales and Service key to strong performance
 - Rigorous and disciplined approach to sales management
- Only three levels between Managing Director and front-line staff
- Since Apr-04:
 - 92k outbound calls^
 - 13k additional appointments
 - 5.6k additional sales

Growing market share from a leading position in a mature market



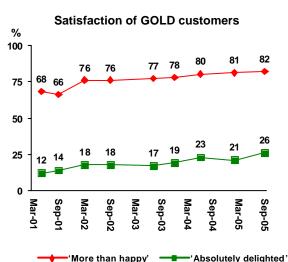
A differentiated customer experience





→ St.George — Average of the 4 majors

GOLD - a superior customer experience

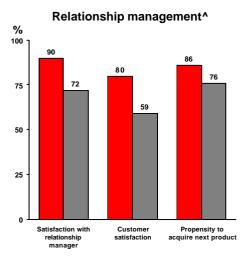


Customer advocacy

- 51% of GOLD customers would 'definitely recommend' St.George up from 36% in Jul-03
- 49% of GOLD customers are net promoters^



Middle Market: driving customer advocacy



■ St.George ■ Average of four majors

Customer advocacy

- 49% of St.George customers would 'definitely recommend' their bank
 - only 23% of major bank customers would^
- 38% of all St.George customers confirmed they have actually recommended the Bank^

Expected churn

- 0% of St.George customers are considering changing banks in the next 6 months
 - 18% of major bank customers are considering changing*



Our people are our competitive advantage

Right people in right roles

- Recruit for attitude, values alignment
- Attract the best

Create an environment where people can perform

- · Drive collaboration and teamwork
- Reduce bureaucracy
- Make it fun, rewarding

Build, deepen leadership capabilities

- Specific tailored programs
- Talent management

Retain best people

Culture – the biggest factor



Business priorities update

Differentiating on customer service

Management targets and outlook



Outlook

Sector outlook

- Continued moderation in home loan credit growth
- Solid growth in business lending
- Competitive environment in retail deposits and middle market to remain intense
- Interest rates to be relatively stable

St.George outlook

- Home loan portfolio to grow in line with system
- Manage deposit volumes and mix with continued focus on profitable growth
- Middle market on track to deliver twice system growth
- Wealth management net inflows to exceed system growth
- Strong earnings momentum across the Group

Strongly positioned going into FY06



EPS growth FY06	10% AGAAP	
EPS growth FY07	10% AGAAP*	
Cost to income	Manage to lower end of peer group	
Capital	Tier one 7.0-7.5%	
Credit quality	Maintain positive differential to majors	
Customer satisfaction	Maintain positive differential to majors	



In conclusion

· Excellent track record of delivery

All business divisions performing strongly

Quality, experienced team

In good shape for FY06 and FY07



st.george



Appendix



Significant items

	Sep-05 \$m
Profit on sale of non-branded ATM network	27
Write-off of portion of deferred broker commissions*	(11)
,	, ,
Change in deferred expenditure accounting policy	(10)
Write-off of computer applications and equipment	(6)
Total	



Depositary Capital Securities

Amended assessments total \$137m for the period 1998 to 2003 inclusive

 No amounts due under the amended assessments will be charged to the profit and loss account

Tax benefits not recognised post 2004

St.George is strongly contesting the ATO's view



International Financial Reporting Standards

Area of impact	Comments	
Derivatives and hedging	All derivatives will be on balance sheet at fair value Earnings volatility from ineffectiveness and non-trading derivatives that do not meet hedge accounting requirements. New systems implemented. Externalisation of hedge transactions	
Transaction fees and costs	While certain loan origination costs and fees are already deferred, certain additional fees received will also be deferred. Origination fees and costs will be included in net interest margin	
Loan provisioning	Current general provision may be reduced due to 'incurred loss' model. Provision and associated profit and loss charge will be more volatile. New loan provisioning system developed	
Goodwill and asset impairment	No amortisation of goodwill and replacement by impairment testing	
Taxation	'Balance sheet' approach to tax effect accounting will result in the recognition of additional tax assets and liabilities	
Property, plant and equipment	Adopting 'deemed cost' on transition to AIFRS. Asset Revaluation Reserve will be transferred to Retained Earnings	
Securitisation	'Residual interests' in securitisation vehicles to require consolidation with resultant 'gross-up' of balance sheet and interest income and expense.	
Leveraged leases	Income to be recognised on pre tax effective yield basis rather than a post tax basis.	
Hybrid financial instruments		
Share based payments	Need to recognise expense for share based payments over the relevant vesting period	
Employee benefits	Recognition of deficit on defined benefit superannuation plan on transition. Ongoing actuarial gains or losses will be reflected directly in retained earnings	



The impacts may change if the accounting standards or industry interpretation of these standards change

	Sep-05 \$m
Profit after income tax and preference share dividends	828
IFRS adjustments	
Reversal of goodwill amortisation	101
Share based payments expense	(13)
Land and buildings	(1)

Adjusted profit after income tax and preference share dividends*





4647

IFRS - impact on shareholders' equity at 1 Oct-05

	\$m
Shareholders' equity at 1 Oct-05 under AGAAP	5333
IFRS adjustments	
Goodwill	101
 Transaction fees and costs 	(61)
 Derivatives and hedging 	(31)
 Property, plant and equipment 	(35)
Hybrid equity instruments	(625)
• Other	(35)

Key IFRS transitional impacts at 1 Oct-05 include:

- Reversal of goodwill amortisation
- Deferral of fee revenue

Shareholders' equity at 1 Oct-05 under IFRS

- · Recognition of derivatives and hedge accounting
- Recognition of deferred tax on property
- Reclassification of hybrid equity instruments



The material in this presentation is general background information about the Bank's activities current at the date of the presentation. It is information given in summary form and does not purport to be complete. It is not intended to be relied upon as advice to investors or potential investors and does not take int o account the investment objectives, financial situation or needs of any particular investor. These should be considered, with or without professional advice when deciding if an investment is appropriate.

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