

# The scale and spread of our operations

## Manufacturing Capacity - Flat Sheet

	Plant location	Design capacity/ year (mmsf <sup>1</sup> )	Number of Employees
<b>United States</b>	Fontana, California	180	
	Plant City, Florida	300	
	Cleburne, Texas	500	
	Tacoma, Washington	200	
	Peru, Illinois	560 <sup>2</sup>	
	Waxahachie, Texas	360	
	Blandon, Pennsylvania	200	
	Summerville, South Carolina	190	
	Reno, Nevada	300 <sup>2</sup>	
<b>Total United States</b>		<b>2,790<sup>2</sup></b>	<b>1,724</b>
<b>South America</b>	Santiago, Chile	39	<b>122</b>
<b>Australia</b>	Brisbane, Queensland	160	
	Sydney, New South Wales	200	
<b>Total Australia</b>		<b>360</b>	<b>459</b>
<b>New Zealand</b>	Auckland	75	<b>161</b>
<b>Philippines</b>	Manila	145	<b>225</b>
<b>Total</b>		<b>3,409<sup>2</sup></b>	<b>2,691</b>

## Other

<b>Canada</b>			<b>16</b>
<b>Europe</b>			<b>37</b>
<b>Research and Development</b>			<b>117</b>
<b>Corporate</b>			<b>34</b>
<b>Total</b>			<b>204</b>



**16%**  
INCREASE  
IN NET SALES  
PER EMPLOYEE

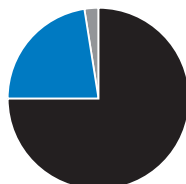
<sup>1</sup> Million square feet. Annual design capacity is based on management's historical experience with the company's production process and is calculated assuming a 24-hour day, continuous operation, producing 5/16" thick siding at a target operating speed

## Manufacturing Capacity - Pipes

	Plant location	Design capacity/year (Thousand tons <sup>3</sup> )	Number of Employees
<b>United States</b>	Plant City, Florida	100	68
<b>Australia</b>	Brisbane, Queensland	50	110
<b>Total</b>		<b>150</b>	<b>178</b>

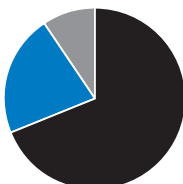
## Geographic Breakdown

**Net Sales**  
(Millions of US dollars)



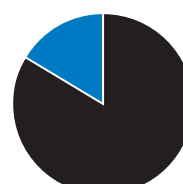
■	738.6	USA Fibre Cement
■	219.8	Asia Pacific Fibre Cement
■	23.5	Other Fibre Cement

**Total Identifiable Assets<sup>4</sup>**  
(Millions of US dollars)

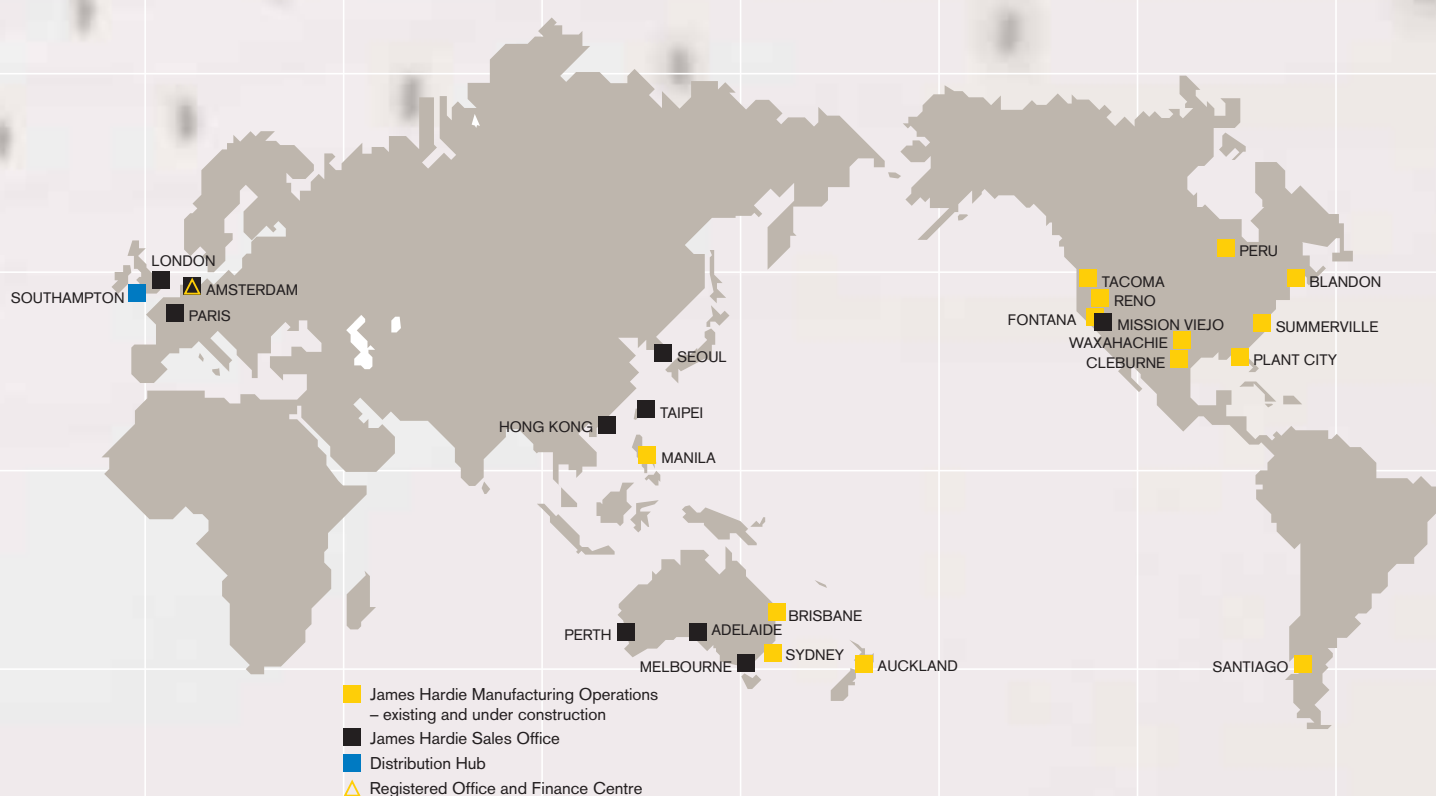


■	554.9	USA Fibre Cement
■	175.9	Asia Pacific Fibre Cement
■	74.7	Other Fibre Cement

**EBIT<sup>4,5</sup>**  
(Millions of US dollars)



■	195.6	USA Fibre Cement
■	37.6	Asia Pacific Fibre Cement
		EBIT <sup>5</sup> for R&D and Other Fibre Cement was a loss of 33.5



<sup>2</sup> Upgrade or new plant in progress; includes capacity being added

<sup>3</sup> Pipes and columns are measured in tons, not square feet

<sup>4</sup> Excludes General Corporate. See Note 20 to the Consolidated Financial Statements on page 98

<sup>5</sup> See **Definitions** in Management's Discussion and Analysis on page 47