# talent<sup>2</sup> ON THE REBOUND

Talent2 International Limited FY2010 Half Year Results



#### Half Year Results

	FY 2010 First Half (m)	FY 2009 First Half (m)	Growth
Revenue	\$108.9	\$128.0	(15%)
Gross profit (NDR)	\$71.9	\$82.9	(13%)
EBITDA	\$8.1	\$7.6	6%
Return on NDR	11.3%	9.2%	
Reported earnings after tax	\$1.9	\$0.23	692%
Reported EPS	1.46c	0.19c	679%
Adjusted earnings after tax*	\$3.37	\$3.39	(1%)
Adjusted EPS*	2.65c	2.72c	(2%)

\* Adjusted for impairment and the amortisation of acquired intangibles under AIFRS

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#### Half Year Results

	FY 2010 First Half (m)	FY 2009 Second Half (m)	Growth
Revenue	\$108.9	\$100.8	8%
Gross profit (NDR)	\$71.9	\$68.5	5%
EBITDA	\$8.1	\$3.0	173%
Return on NDR	11.3%	4.3%	
Reported earnings after tax	\$1.9	(\$7.8)	
Reported EPS	1.46c	(6.19c)	
Adjusted earnings after tax*	\$3.37	(\$1.3)	
Adjusted EPS*	2.65c	(1.72c)	

\* Adjusted for impairment and the amortisation of acquired intangibles under AIFRS



#### Taxation

Effective Tax Rate	51%
Prima Facie Tax Rate	30%

	Impact On Effective Tax Rate %
Amortisation of Equity Incentives not Tax Deductible	9%
International Tax Losses not recognised as recoverable	7%
Other*	5%

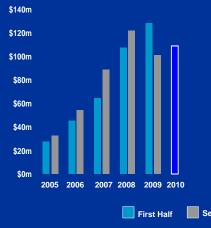
\* Including tax rate differentials, prior year adjustments and non deductible items

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## **Group Revenue and EBITDA**

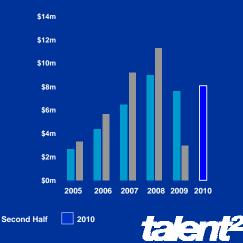
#### Revenue

15% Fall on First Half Last Year 8% Growth on Second Half Last Year



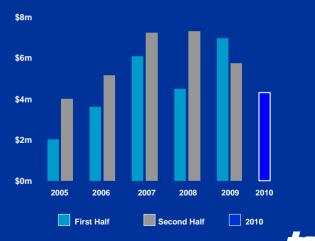
#### **EBITDA**

#### 6% Growth on First Half Last Year 173% Growth on Second Half Last Year



## **Operating Cash Surplus**

**Operating Cash Surplus** 



FY2010 Half Year Results

### **Reduced Debt Levels**

Balance at 30 June 2009	\$16.70m
Impact of foreign currency movements	(\$1.03m)
Repayments	(\$6.32m)
Net movement in finance leases	(\$0.08m)
Balance at 31 December 2009	\$9.27m

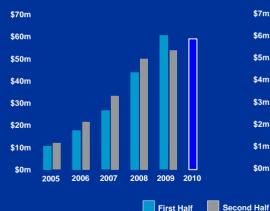
- > Average interest rate approximately 3.5%
- > At 31 December 2009, 93% of debt and 70% of cash held in foreign currencies



## **Managed Services**

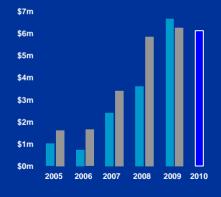
#### Revenue

3% Fall on First Half Last Year 10% Growth on Second Half Last Year



#### **EBITDA**

#### 8% Fall on First Half Last Year 2% Fall on Second Half Last Year



2010

# Managed Services Revenue Dissected



FY2010 Half Year Results

### Managed Services

#### **Payroll Services**

- > Clients look to reduce ongoing costs/transition costs
- Market consolidating
- > Regional expansion key focus

#### **Training & Development**

- Clients moving from rationalisation to talent management/workforce optimisation
- > Developing local footprint/building regional presence



### **Managed Services**

#### **Outsourced Recruitment**

- > Clients look to rebuild capabilities following GFC
- Increased demand for support in managing contingent workforces
- > Challenges balancing internal mobility with growth
- > Global clients looking to APAC as first region out of GFC
- > Launched employment marketing agency

# **brighter**

> Invest in sales as conditions improve



### Land and Expand

- > 6 clients utilise 4+ service lines
- > 32 clients utilise 3+ service lines
- > 11 clients spend >\$1m
- 9 clients spend >\$1m on single service line
- > 50%+ of the ASX200 are clients



## Multiple Channel HRO Program

#### HRO Program Management Program Governance, Account Management, Invoicing

Recruitment	Payroll	Learning and Development	Compensation and Benefits
<ul> <li>&gt; Onsite managed recruitment service</li> <li>&gt; 70% direct fill of all permanent recruitment below direct reports to CEO</li> <li>&gt; Coordination of contracting/temp recruitment</li> <li>&gt; Preferential advertising rates</li> <li>&gt; Reference checking, background screening, contract generation and offer management across all roles</li> </ul>	<ul> <li>Implementation of Talent2's payroll system, configured to the client's needs<sup>1, 2</sup></li> <li>Full managed service for all payroll processing and disbursement for Australia/New Zealand/Papua New Guinea (one onsite resource, one offsite)</li> <li>Web self service for Australia/New Zealand (leave, personal details, OH&amp;S)</li> <li>Advanced costing to General Ledger</li> <li>Reporting</li> </ul>	<ul> <li>&gt; Operation of Talent2's web-based Learning &amp; Performance Management System (already in place)</li> <li>&gt; Optional services:         <ul> <li>Preferential rates for external training vendors</li> <li>Learning Administration</li> <li>Learning Vorg Development managerial consulting</li> <li>Culture survey execution</li> </ul> </li> </ul>	<ul> <li>Provision of a part-time onsite C&amp;B Manager (132 days per year) to manage:         <ul> <li>Merit review process</li> <li>Job sizing</li> <li>Salary packaging vendor management</li> <li>C&amp;B strategy, including development of leading edge benefits (see contract)</li> </ul> </li> </ul>
Notoo:			

1. Not currently configured for China but we can utilise Zapper

2. Interfaced to Learning Management System and Salary Packaging Provider



## Acquisition – Sugar

- Leading provider of vocational education and training (VET) across Australia and New Zealand
- > New Talent2 Optimise offering
- > Operates across broad range of industries
- > Annual revenue \$15m approx
- > Permanent headcount 70+
- Conducts over 1,000 training days annually
- > Trains more than 20,000 people annually



## Acquisition – Sugar

- > VET sector est. \$6.75b market in Australia
- Sector delivers education and training through TAFEs and approx 4,200 Registered Training Organisations (RTOs)
- > RTO market fragmented, most RTOs employ <20</p>
- RTOs used to ensure competent/qualified workforce whilst accessing government incentives
- Sugar operates number of RTOs, in-sourcing with large organisations and act as conduit for government funding
- Same target client base as Talent2
- Unique systems and processes in client engagement, business process and client management



## Acquisition – Zapper

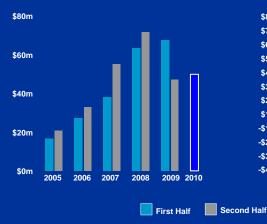
- Outsourced payroll/HR administration services across 14 Asian countries
- > Annual revenue \$10m approx
- > Employs 100+
- Processing centres in Malaysia, Philippines and Singapore
- Increases Group's capacity to serve both large and small clients across Asia Pacific region



#### Recruitment

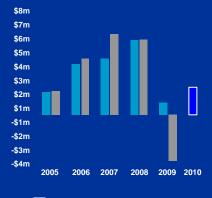
#### Revenue

26% Fall on First Half Last Year 6% Growth on Second Half Last Year



#### **EBITDA**

113% Growth on First Half Last Year Profit compared to Loss on Second Half Last Year



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#### Recruitment

- > Confidence returning across all regions
- > Australia leading the way
- Candidate market tightening as opportunities increase
- > We are building our consulting force



### Outlook

- > Profitability returning
- Managed Services to grow across all segments, both organically and through acquisition
- > Asia back as major growth focus
- Recruitment continuing to improve





# QUESTIONS

Talent2 International Limited FY2010 Half Yearly Results

