



Corporate Presentation

2013/14 Interim Results

25 February 2014



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Financial Review

Review of Operations

Future Plans and Strategies





1H 2013/14 Highlights





- The Group experienced a decrease in revenue of 5%, which was largely driven by the consolidation of the Group's non-performing stores in mainland China and Taiwan
- Profit for the period attributable to owners increased 119% year-on-year
- The Hong Kong segment business delivered record-high sales, the Hong Kong and mainland China retail operations both enjoyed double-digit increase in same-store sales
- Maintained a strong financial position with net cash of HK\$352 million
- Inventory turnover days was 99 days, slightly improved compared with the same period last year

Results Highlights

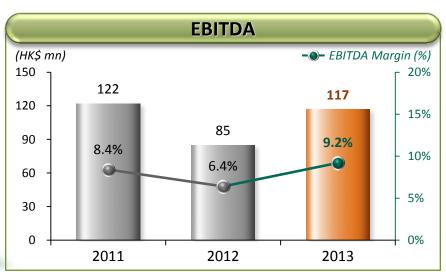


	For the six months ended 31 Dec		
(HK\$ mn)	2013	2012	Change
Revenue	1,273	1,334	-5%
Gross profit	628	636	-1%
Gross margin (%)	49	48	+1% pt
EBITDA	117	85	+38%
Operating profit	90	51	+79%
Profit for the period attributable to owners	75	34	+119%
Basic EPS (HK cents)	4.60	2.10	+119%
Dividend per share (HK cents)			
• Interim	2.30	0.63	+265%
Special interim	-	1.05	-100%

Improved Profitability

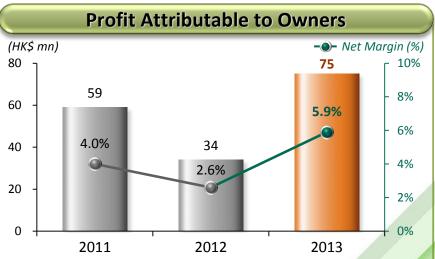












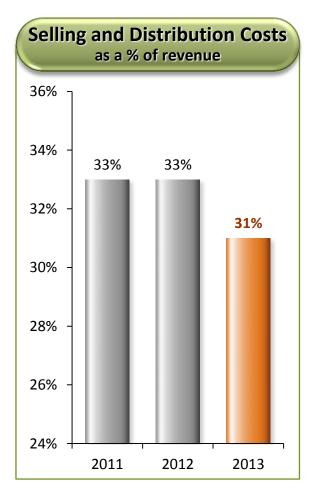
For the six months ended 31 Dec

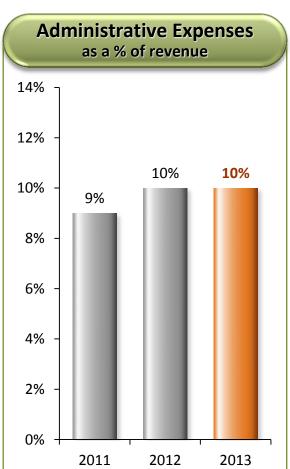


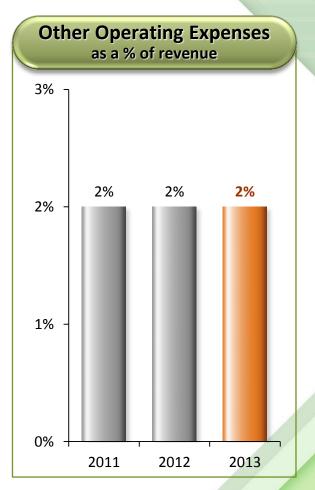
Operating Expenses Breakdown



Total operating expenses accounted for 43% (2012: 45%) of revenue







For the six months ended 31 Dec



Solid Financial Position



bossini (3)	At 31 Jan 2014	At 31 Dec 2013	At 31 Dec 2012
Cash and bank balances (HK\$ mn)	457	352	344
Net cash* (HK\$ mn)	457	352	344

^{*} Time deposits, cash and bank balances less bank borrowings

bossini (3)	At 31 Dec 2013	At 31 Dec 2012
Current ratio (times)	2.43	2.35
Total liabilities to equity ratio (%)	51	54
Return on equity (%)	19	9
Inventory turnover# (days)	99	100

[#] Inventory held at period end divided by annualised cost of sales times 365 days

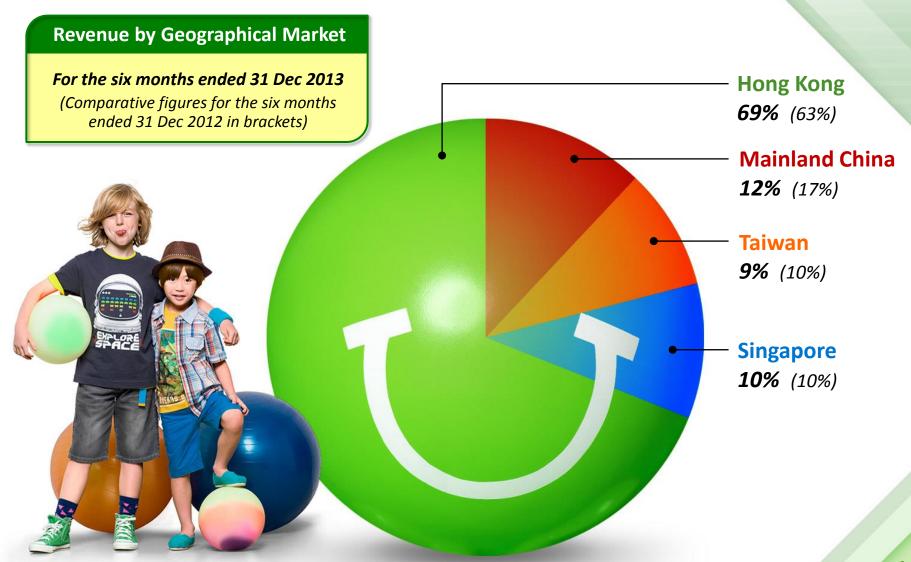


Operating Environment in 1H 2013/14 bossini



Revenue Analysis





Retail Performance by Region



- Overall same-store sales during the period under review grew by 7% (2012: 0%)
- A Hong Kong and mainland China recorded double-digit growth on same-store sales

Same-store Sales Growth*

bossini@	For the six months ended 31 Dec		
	2013	2012	Change
Hong Kong	11%	5%	+6% pts
Mainland China	12%	-5%	+17% pts
Taiwan	-6%	-19%	+13% pts
Singapore	-3%	5%	-8% pts
Total	7%	0%	+7% pts

Operating Margins

For the six months ended 31 Dec			
2013	2012	Change	
12%	14%	-2% pts	
-3%	-23%	+20% pts	
-8%	-15%	+7% pts	
-2%	1%	-3% pts	
7%	4%	+3% pts	

Operating Profit (HK\$ mn)

For the six months ended 31 Dec			
2013	2012 Chang		
107	122	-12%	
(5)	(52)	+90%	
(9)	(20)	+55%	
(3)	1	-400%	
90	51	+79%	

^{*} For directly managed stores only

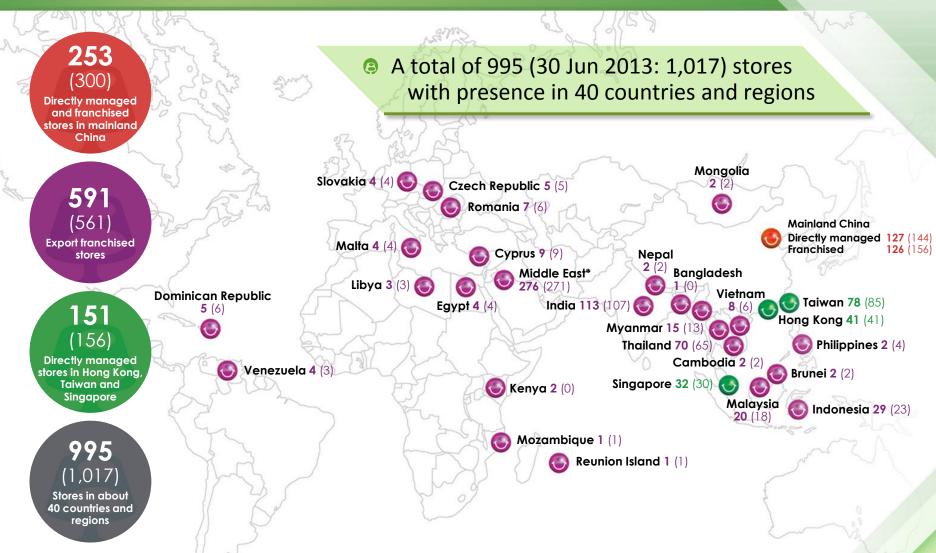
No. of Stores by Region



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No. of Directly Managed Stores			
Hong Kong	41	41	0
Mainland China	127	144	-17
Taiwan	78	85	-7
Singapore	32	30	+2
Sub-total	278	300	-22
No. of Franchised Stores			
Mainland China	126	156	-30
Other countries	591	561	+30
Sub-total	717	717	0
Total	995	1,017	-22

International Footprint





At 31 Dec 2013 (comparative figures at 30 Jun 2013 are shown in brackets)

^{*} The Middle East includes Armenia, Bahrain, Iran, Iraq, Jordan, Kuwait, Lebanon, Oman, Qatar, Saudi Arabia, UAE and Yemen

Marketing and Branding









- Partnered with Sesame Street and Ocean Park to successfully reach out to new audiences with ranges that appeal to shoppers of all ages
- ⑤ Renowned movie star Ms. Karena Ng (吳千語) served as the ambassador for the licensing programme of Sesame Street







Co-branded and Licensed Products

bossini



Co-branded and Licensed Products

bossini



Co-branded and Licensed Products





Strong Brand Recognition





Most Popular Brand Award 2013
- The Most Popular Apparel Brand
(by TVB Weekly)



Merit QTS Merchant Award (Retail Category) 2013 (by Hong Kong Tourism Board)



Caring Company since 2004 (by Hong Kong Council of Social Service)



Outstanding
Corporate Image Award 2013
(by TVB Weekly)



Multi-Brand Strategy









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Business Strategies in 2013/14

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Continuing the expansion into export markets that have been identified as possessing a good potential for growth



Partnering with well-known brands to launch co-branded and licensed products



Unveiling progressively our new store concept across the region and providing our customers with a memorable and pleasant shopping experience as enhancement of brand image



Enhancing our supply chain capability



Future Targets





Our Vision

O To be the most preferred everyday wear brand

Operational Performance

Optimise efficiency and agility across the supply chain

Dividend Payment

Strive to maintain our dividend payout ratio above 50%

Growth Drivers

Continue a targeted expansion in export market

