

INTEGRATED DISTRIBUTION SERVICES GROUP LIMITED

(a company incorporated in Bermuda with limited liability)

(Stock Code: 2387)

HIGHLIGHTS

ANNOUNCEMENT OF INTERIM RESULTS FOR THE SIX MONTHS ENDED 30 JUNE 2005

				Six months ended 30 June	HIGHLIGH		20.3 0:	o Dis-	Inerating Profit growth of 1240
	2005 2004 Change US\$ million U								
Revenue Operating profit Profit attributable to shareholders	8.9 7 7.4 6	8.9 7.2 23.6% • Earnings per share lower due to increase in number of shares following IPO in December 2004 7.4 6.6 11.0% • Strong revenue growth from Logistics (148%) and Marketing (147%) with Manufacturing remaining flat							
Earnings per share Earnings per share (equivalent to) Interim dividend per share		HK18.6 cents HK21.6 cents -13.7% • Logistics continues to be the engine of growth along with a four-fold increase in China revenues driven by Marketing HK6.00 cents N/A							
The board of directors (the "Board") of Integrated Distribution Services Group Limited (the "Company") is pleased to announce the unaudited interim results of the Company and its subsidiaries (collectively the "Group") **Comparatives** **Compar									
for the six months ended 30 June 2005 together with the follows: CONDENSED CONSOLIDATED BALANCE SHEET		been reclassified to conform wi	ities were previously included in the curr th the current period's presentation. nting policies on profit attributable to sha				Hong Kong profits tax has not been provided as the Group has no assessable profit in Hong Kong for the six months ended 2005 and 2004. Taxation on overseas profits has been calculated on the estimated assessable profit for the period at the rates of taxation prevailing in the countries in which the Group operates.		
CONDENSED CONSOLIDATED BALANCE SHEET		As at 30 June 2005	As at 31 December 2004	shareholders of the Company is	summarized below:	Gr Effect of	roup f adopting		The amount of taxation charged/(credited) to the condensed consolidated profit and loss account for the period represents: Unaudited Six months ended 30 June 2005 2004
ASSETS	Note	Unaudited US\$'000	(Restated) US\$'000		HKAS 17 US\$'000 (a)	HKFRS 2 US\$'000	S 36 & KAS 38 HKAS 39 US\$'000 (b)	Total US\$`000	2005 2004 US\$'000 US\$'000 US\$'000
Non-current assets Intangible assets Property, plant and equipment Lease premium for land		5,575 37,495 396	5,485 33,880 403	Increase in profit attributable to Company for the six month	s ended 30 June 2004 26			26	Deferred taxation (2,161) (3,503) Taxation 630 (78)
Other long-term investments Other non-current assets Pension assets		2,869 1,442	16 3,031 1,520	shareholders of the Compa Increase/(decrease) in profit attr	ny at 1 January 2004 (1,726)			(1,726)	9. Interim dividends Unaudited Six months ended 30 June
Deferred tax assets		4,497 52,274	1,951 46,286	the Company for the six m Decrease in capital and reserve shareholders of the Compa	s attributable to	(227)	31 61	(109)	2005 2004 USS'000 USS'000
Current assets Inventories Trade and other receivables		80,310 153,690	78,081 137,088	(a) adjustments which take ef			(116	(1,793)	Interim dividend — proposed after balance sheet date of HK6.00 cents (equivalent to US0.77 cent) (2004: N/A) per share (note b) 2,386 — 2,386 10,558
Taxation recoverable Time deposits Bank balances and cash		639 30,615 18,210	566 24,858 28,108	3. Reserves The reserves movements are as					Notes: (a) The amounts represented dividends paid by the subsidiaries to its then shareholders before the Reorganization. The rates of
		283,464	268,701		Properties Share revaluation	Unaudited Group	xchange Accumulated		dividend and the number of shares ranking for dividends are not presented as such information is not meaningful having regard to the purpose of this interim financial information. (b) At a meeting held on 18 August 2005 the directors declared an interim dividend of HK6.00 cents (equivalent to US0.77 cent) per share. This proposed dividend is not reflected as a dividend payable in this condensed financial information, but will be
Total assets EQUITY		335,738	314,987	At 1 January 2004	premium reserve US\$`000 US\$`000	reserve US\$'000 70,850	xchange Accumulated reserve losses US\$'000 US\$'000 1,922 (35,427	US\$'000 39,626	reflected as an appropriation of reserve for the year ending 31 December 2005. 10. Earnings per share
Capital and reserves attributable to the Company's shareholders Share capital		30,900	30,900	Effect of change in accounting Exchange differences		70,850		(1,726) 37,900 (1,232)	The calculations of basic and diluted earnings per share are based on the Group's profit attributable to shareholders of US\$7,375,000 (2004: US\$6,645,000). The basic earnings per share is based on the weighted average number of 309,000,000 (2004: 240,000,000) ordinary shares in issue during the period. In determining the weighted average number of ordinary shares deemed to be in issue, a total of 239,880,000 ordinary shares
Reserves	3	52,912 83,812	78,561	Profit for the period Dividends At 30 June 2004		70,850	- 6,645 - (10,558 690 (38,785		were deemed to be in issue since 1 January 2004 after taking into consideration the effect of the Reorganization. No diluted earnings per share has been presented for the period ended 30 June 2005 as the exercise of share options would be anti-dilutive.
Minority interests Total equity		4,601 88,413	4,371 82,932	Exchange differences Issue of shares by placing and p Transfer to accumulated losses	oublic offer 21,019		1,335 	1,335 21,019	BUSINESS REVIEW Overview
LIABILITIES Non-current liabilities Unsecured bank loan		30,104	30,110	Profit for the period Dividends At 31 December 2004	21,019	59,450	2,025 (34,833	3,952 (11,400)	The Group's strong first half 2005 interim results continue to build on our successful December 2004 listing. It is an encouraging and solid start to our Three-Year Strategic Plan for 2005–2007. General consumer sentiment in the region remains buoyant, despite some signs of softness in Malaysia and Thailand. Outsourcing trend continued to gain traction in the region and expected to continue to grow at a faster pace in Asia than other parts of the world.
Obligations under finance leases Obligations under defined benefit plans Post-employment benefit liabilities		87 535 1,010	138 472 808	At 31 December 2004		Unaudited Group	2,023	47,001	The Group's efforts in business development continue to deliver remarkable results. During the first half of 2005, over 30 new contracts were concluded, and the total number of customers has increased to 380 as of 30 June 2005,
Other non-current liabilities Deferred tax liabilities		851 1,212	476 834		Employee share-based Properties Share compensation revaluation premium reserve reserve USS'000 USS'000 USS'000		xchange Accumulated reserve losses US\$'000 US\$'000	Total US\$'000	compared to 350 at the end of 2004. The Group's operations in the Chinese Mainland thrived with the booming economy. The revenue from our Chinese Mainland operations quadrupled year-on-year and contributed 11.8% of the Group's revenue in the first
Current liabilities Trade and other payables		33,799 185,864	32,838 181,003	At 1 January 2005 Effect of change in accounting policies	21,019 — 1,961 — — (1,961)	59,450	2,025 (35,119)		half of 2005, up from 4.0% over the same period in 2004. Both Logistics and Slumberland operations in the Chinese Mainland delivered strong growth. The China Marketing business, which was started in April 2004, performed ahead of budget.
Bank loans and other borrowings Taxation payable		23,611 4,051	15,185 3,029	Effect of initial adoption of HKAS 39	21,019 — —	59,450	2,025 (34,833		IDS Logistics IDS Logistics maintained its fast pace of growth and a steadily improving operating margin. New facilities have been added to our infrastructure network in Hong Kong, the Chinese Mainland, Thailand, Malaysia and the
Total liabilities		213,526 247,325	199,217 232,055	Exchange differences Employee share option	21,019	59,450	2,025 (2,233) (34,951	(2,233)	Philippines. Efforts to move into adjacencies during the past few years, first the footwear and apparel sector and later in the areas of regional hubbing, export logistics, retail logistics and automotive parts, began to bear fruit. IDS Logistics
Total equity and liabilities		335,738	314,987	benefits Profit for the period At 30 June 2005		59,450			is now recognized as a dominant service provider in FMCG and healthcare as well as footwear and apparel sectors. Building from our initial foray into retail and automotive parts logistics sectors in Thailand, we have concluded
Net current assets Total assets less current liabilities		69,938 122,212	69,484 115,770	4. Revenue and segment informa The Group is principally enga	tion ged in the provision of logistics services	, the marketing and di	stribution of consumer	and healthcare	several new contracts across the region that have further established our foothold in this industry sector. We also started the first cold storage operation in Thailand to handle the full range of fresh and frozen produce for Carrefour.
CONDENSED CONSOLIDATED PROFIT AND LOSS A	CCOUNT			products and manufacturing.			Unaudite Six months ende	ed d 30 June	IDS Marketing IDS Marketing experienced steady performance in Hong Kong and South East Asia with strong growth recorded in Brunei and the Chinese Mainland. Significant growth in revenue was mainly attributed to the strong top line
	Note	Unau Six months er 2005	nded 30 June 2004	Total invoiced amounts Less: Collections on behalf of	orincipals (see helow)		2005 US\$'000 413,046 (42,773)	2004 US\$'000 299,427 (30,033)	registered in the Philippines since commencement of operations in April 2005. IDS Marketing continued to expand in the Chinese Mainland in the first half of 2005. After the opening of a new office in Chengdu, IDS Marketing now has six major offices in the Chinese Mainland: Shenzhen, Guangzhou,
Revenue Cost of sales	Note 4	US\$'000 370,273 (267,919)	US\$'000 269,394 (194,111)	Revenue	rincipais (see below)		370,273	269,394	Shanghai, Nanjing, Beijing and Chengdu, as well as sub branch offices in an additional 20 cities. Implementation of the Group's ERP system is underway and will become fully operational by the end of the year. IDS Marketing will continue to expand on its menu of service to include billing and collection (Sales Operations
Gross profit Marketing and logistics expenses		102,354 (80,029)	75,283 (55,283)	selling and marketing capabiliti	p has provided standalone credit and cash es. Under this arrangement, the Group ger lough invoices are issued in the Group's n	nerally does not bear a	its clients who usually ny inventory and/or acc	have their own	Management) and merchandising. This has resulted in many of our Logistics customers to engage us in providing these services.
Administrative expenses Other gains Other expenses	5 6	(14,513) 1,099	(13,673) 1,112 (227)	The net amount paid to the Gro	up's clients under this arrangement was recelections on behalf of principals was deduc	orded as collections on	behalf of principals. In siced amounts, to arrive	accordance with at the revenue	IDS Manufacturing IDS Manufacturing got off to a slow start in 2005 due to lower-than-expected order volume in Malaysia especially in our new Hot PET line and the start-up of the new Pfizer plant in Thailand. However, the Group experienced some signs of improvement towards the end of second quarter.
Operating profit Finance costs, net	6 7	8,911 (346)	7,212 (252)	Primary reporting format — bu	siness segments ment revenue and contribution to operating	profit for the period b	by business segment is	as follows:	The export business continued to grow with production for P & G and Nestle commencing in the first quarter. The contract with Pfizer for the production of Listerine mouthwash commenced in July. This product is initially made
Operating profit after finance costs Share of profit of a jointly controlled entity		8,565	6,960 25		Logistics Marketing Muss'000 US\$'000		Inter-segment porate elimination \$\$'000 US\$'000	Group total	for the domestic market with plans to cover export markets for this region starting from the last quarter of this year. In order to further extend our export capabilities to other markets such as Australia, North Asia and the Middle
Profit before taxation Taxation	8	8,565 (630)	6,985 78	Six months ended 30 June 200 Sales of goods Rendering of services		59,591 679	— (197 — (7,078	313,980	East, we are in the process of applying for the corresponding certifications required to ensure our plants are qualified for exporting products to these areas. FINANCIAL REVIEW
Profit for the period		7,935	7,063	Revenue	5.094 6.062	60,270	(3,520)		Revenue The Group reported revenue of US\$370.3 million for the six months ended 30 June 2005, an increase of 37.4%
Profit attributable to: Shareholders of the Company Minority interests		7,375 560	6,645 418	Segment results Finance costs, net	5,094 6,062	1,275	(3,520)	(346)	compared with the six months ended 30 June 2004. The increase in revenue was driven by a 47.9% growth in Logistics on the back of new contracts won last year from both existing as well as new customers. Similarly, Marketing business grew by 47.1% which was mainly attributed to the commencement of Marketing business in the Philippines in April 2005 as well as the rapid expansion of the China Marketing business since its inception in
		7,935	7,063	Profit before taxation Taxation				8,565 (630)	April 2004. Gross Profit Gross profit increased by 36.0% for the six months ended 30 June 2005 to US\$102.4 million. The increase in gross
Interim dividends Basic earnings per share for profit attributable to the	9	2,386	10,558	Profit for the period Depreciation and amortization	2,070 929	580	504	4,083	profit was in line with the strong growth in revenue. Expenses
shareholders of the Company during the period	10	US2.39 cents	US2.77 cents		Logistics Marketing US\$'000 US\$'000		Inter-segment elimination US\$'000 US\$'000	Group total US\$'000	Selling, marketing and logistics expenses increased by 44.8% for the six months ended 30 June 2005 to US\$80.0 million. This was primarily due to an increase in logistics expenses reflecting the strong growth of our Logistics business. The remaining increase in selling and marketing expense was explained by the expansion of our distribution network in the Chinese Mainland and the Philippines.
 Basis of preparation and accounting policies Pursuant to a group reorganization ("Reorganization") in preparation 	Six months ended 30 June 200 Sales of goods Rendering of services		US\$*000 U 59,300 879	_ (158 _ (6.069	231,770	Administrative expenses increased by 6.1% for the six months ended 30 June 2005 to US\$14.5 million reflecting the expansion of our distribution network in the Chinese Mainland.			
of Hong Kong Limited (the "Stock Exchange"), the Company becon 20 November 2004. The comparative figures of the condensed merger accounting as if the Company had been the holding comp. This unaudited condensed consolidated financial information has	Revenue	40,875 174,567	60,179	(6,227	269,394	Operating Profit As a result of the increase in gross profit and better operating leverage, operating profit increased by 23.6% for the six months ended 30 June 2005 to US\$8.9 million.			
("HKAS") 34: "Interim Financial Reporting" issued by the Hong This unaudited condensed consolidated financial information shoul The accounting policies and methods of computation used in the	Segment results Finance costs, net	3,287 4,372	1,734	(2,181)	7,212 (252)	Net Profit The increase in taxation from a credit of US\$0.08 million for the six months ended 30 June 2004 to a charge of			
consistent with those used in the annual financial statements for certain of its accounting policies following its adoption on new Accounting Standards ("new HKFRSs") which are effective for a	Share of profit of a jointly con entity Profit before taxation	rrolled			6,985	US\$0.6 million arose primarily due to the write back of deferred tax liabilities arising from disposal of a property in the previous period. The effect was partially offset by tax credit from recognition of deferred tax assets for the six months ended 30 June 2005.			
This interim financial information has been prepared in accordance at the time of preparing this interim financial information. Items included in the financial information of each of the Group environment in which the entity operates ("the functional currency	Taxation credit Profit for the period				7,063	Taking into account the above, profit attributable to shareholders grew 11.0% to US\$7.4 million. Liquidity and Financial Resources The gearing ratio is defined as net debt (represented by borrowings net of time deposits and bank balances and			
which is the Group's presentation currency. The changes to the Group's accounting policies and the effect of	Depreciation and amortization Secondary reporting format —	1,538 664 geographical segments	671	754	3,627	cash) divided by owners' equity. As at 30 June 2005, the Group had gearing ratio of 5.9%. In addition, the Group has available bank loans and overdraft facilities of US\$180 million of which only US\$53.8 million have been utilized.			
 The adoption of new HKFRSs and changes in accounting polic In 2005, the Group adopted the new / revised standards of HKFR have been amended as required, in accordance with the relevant r 	are relevant to its operation				Unaudite Revenu Six months ende 2005	e	Charges on Group Assets As at 30 June 2005, there were no charges on the Group's assets.		
HKAS 1 Presentation of Financial Statements HKAS 2 Inventories HKAS 7 Cash Flow Statements HKAS 8 Accounting Policies, Changes in Accounting Estimates and Errors				Hong Kong Taiwan			US\$'000 116,664 8,807	US\$'000 104,903 5,464	Subsequent Events Subsequent to the balance sheet date, the Group disposed of certain properties situated in Indonesia to several independent third parties. The sales proceeds and the estimated gains on disposal of the properties were
HKAS 10 Events after the Balance Sheet Date HKAS 12 Income Taxes HKAS 14 Segment Reporting HKAS 16 Property, Plant and Equipment HKAS 17 Leases				Thailand Malaysia Singapore The Philippines			57,981 62,231 26,415 44,322	54,613 60,225 19,954 6,519	approximately US\$1,000,000 and US\$800,000, respectively. These gains were not reflected in this condensed financial information, but will be reflected in the profit and loss account for the year ending 31 December 2005. FUTURE PROSPECTS
HKAS 17 Leases HKAS 18 Revenue HKAS 19 Employee Benefits HKAS 21 The Effects of Changes in Foreign Exchange Rate HKAS 23 Borrowing Costs	es			Indonesia PRC Brunei			3,875 44,006 8,684	4,126 10,878 4,950	The Group is cautiously optimistic about the second half of 2005. On the positive side, we see the overall Asian economy remaining strong and the trend of outsourcing continuing to gain traction. As brand owners' supply
HKAS 24 Related Party Disclosures HKAS 27 Consolidated and Separate Financial Statements HKAS 32 Financial Instruments: Disclosure and Presentation HKAS 33 Earnings per Share	n			Less: Inter-segment elimination Total			372,985 (2,712) 370,273	271,632 (2,238) 269,394	chains are becoming increasingly complex, they are focusing more on their core competencies of product development and brand marketing while outsourcing the logistics, marketing and manufacturing functions to third party professionals. This is a favorable trend that will benefit the overall business of the Group.
HKAS 36 Impairment of Assets HKAS 37 Provisions, Contingent Liabilities and Contingent Assets HKAS 38 Intangible Assets HKAS 39 Financial Instruments: Recognition and Measurement HKFRS 2 Share-based Payments				5. Other gains			Unaudite	ed.	However, rising oil prices and interest rates may dampen consumer spending and overall economic growth. Although we continue to see high levels of consumer confidence in markets such as the Chinese Mainland, Hong Kong and Singapore, some softness has been noted in places where government fuel subsidies have been cut, such
HKFRS 3 Susiness Combinations The adoption of HKASs 1, 2, 7, 8, 10, 12, 14, 16, 18, 19, 21, 23, 24, 27, 33 and 37 and HKFRS 3 did not result in substantial changes to the Group's accounting policies. In summary:							Six months ende 2005 US\$'000	d 30 June 2004 US\$'000	as Thailand and Malaysia. As part of its strategy to drive further growth, the Group continues to identify acquisition targets around the region. The Group is currently exploring a number of interesting opportunities that can provide us an entry into a
 HKAS 1 has affected the presentation of minority interests and other disclosures. HKAS 2, 8, 16 and 21 affect certain disclosures in the financial information. 				Gain on disposal of property, p Exchange gain Service fee income Others	ant and equipment		151 525 423	974 — 64 74	new market or add scale to an existing operation. PURCHASE, SALE OR REDEMPTION OF THE COMPANY'S LISTED SHARES
 HKAS 7, 10, 12, 14, 18, 19, 23, 27, 33 and 37 do not have any impact as the Group's accounting policies already comply with the standards. HKAS 24 has affected the identification of related parties and some other related party disclosures. 				Other gains 6. Operating profit			1,099	1,112	The Company has not redeemed any of its listed shares during the period. Neither the Company nor any of its subsidiaries has purchased or sold any of the Company's listed shares during the period. CORPORATE GOVERNANCE
The adoption of revised HKAS 17 has resulted in a change in the accounting policy relating to the reclassification of leasehold land and land use rights from property, plant and equipment to operating leases. The up-front prepayments made for leasehold land and land use rights are expensed in the profit and loss account on a straight-line basis over the period of the lease or where there is impairment, the impairment is expensed in the profit and loss account. In prior years, leasehold laws accounted for at valuation less accumulated					Operating profit is stated after charging the following:			ed	The Company has complied with the Code on Corporate Governance Practices as set out in Appendix 14 of the Rules Governing the Listing of Securities on the Stock Exchange throughout the six months ended 30 June 2005.
depreciation and accumulated impairment. The adoption of HKAS 32 and HKAS 39 has resulted in a change in accounting policy for recognition, measurement, derecognition and disclosure of financial instruments. Prior to this:				Loss on disposal of a subsidiar	,		Six months ende 2005 US\$'000	d 30 June 2004 US\$'000	The Audit Committee has reviewed the unaudited interim results for the six months ended 30 June 2005. INTERIM DIVIDEND
 the fair value of derivative financial instruments was not recognized in the balance sheet; and the trade and other receivables are initially recognized without discounting to the net present value at the effective interest rate. 				Other expenses	,			227	The Board of Directors has declared an interim dividend of HK6.00 cents (equivalent to US0.77 cent) (2004: N/A) in cash per share for the six months ended 30 June 2005, which will be payable to shareholders whose names appear on the Register of Members of the Company on 9 September 2005.
In accordance with the provisions of HKAS 32 and HKAS 39: — the fair value of derivative financial instruments is recognized in the balance sheet and any change in the fair value is recorded in the profit and loss account: and				Depreciation of Owned property, plant and Leased property, plant and Amortization of intangible asse	equipment s		3,642 63 378	3,389 26 212	CLOSURE OF REGISTER OF MEMBERS The Register of Members will be closed from 6 September 2005 to 9 September 2005, both days inclusive, during
 Trade and other receivables are recognized initially at fair value and subsequently measured at amortized cost using the effective interest method. 				Provision for impairment losses Provision for obsolete inventori Costs of inventories sold Exchange loss	of trade receivables		295 471 260,561	194 293 183,728 377	which period no transfer of shares will be effected. In order to qualify for the interim dividend, all transfers accompanied by the relevant share certificates must be lodged with the Company's Hong Kong branch share registrar, Abacus Share Registrars Limited at Ground Floor, Bank of East Asia Harbour View Centre, 56
The adoption of HKAS 36 and HKAS 38 has resulted in a change amortized on a straight-line basis over a period not ex assessed for impairment at each balance sheet date.	7. Finance costs, net			Unaudito	ed .	Gloucester Road, Wanchai, Hong Kong for registration not later than 4:00 p.m. on 5 September 2005. Dividend warrants will be despatched to shareholders on or about 23 September 2005. PUBLICATION OF THE INTERIM RESULTS ANNOUNCEMENT AND INTERIM REPORT			
In accordance with the provisions of HKAS 36: — the Group ceased amortization of trademarks with inde	Interest expense on bank loans	and overdeafts		Six months ende 2005 US\$'000 (1,206)	d 30 June 2004 US\$'000 (974)	This interim results announcement is published on the website of the Stock Exchange. The Interim Report will be despatched to shareholders of the Company in due course.			
 from the year ending 31 December 2005 onwards, such trademarks are tested annually for impairment, as well as when there are indications of impairment. The adoption of HKFRS 2 has resulted in a change in accounting policy for share-based payments. Prior to this, the provision of share 				Interest expense on bank Ioans Interest expense on finance leas Interest expense on balances wi	es		(1,206) (5) (1,211)	(974) (7) (184) (1,165)	By Order of the Board Victor FUNG Kwok King Chairman
options to employees did not result in a charge to the profit and lo- options at grant date is amortized over the relevant vesting perior All relevant changes in the accounting policies have been made in which require retrospective application to prior year comparatives	ss account. Follo ds to the profit a accordance with	wing the adoption of HKFRS and loss account.	S 2, the fair value of share	Interest income from bank depo Interest income from related pa Finance costs, net	Interest income from bank deposits Interest income from related parties Finance costs, net		(346)	(1,165) 530 383 (252)	Hong Kong, 18 August 2005 As at the date of this announcement, the executive directors of the Company are Mr. Benedict CHANG Yew Teck, Mr. Joseph Chua PHI and Mr. Paieth Vardichand PANAVAT: the non-executive directors of the Company are Dr.

HKAS 39 which recognize all derivatives at fair value in the balance sheet on 1 January 2005 and adjust the balance to retained earnings as at that date.

HKAS 36 and HKAS 38 — prospective accounting for trademarks from 1 January 2005.

As at the date of this announcement, the executive directors of the Company are Mr. Benedict CHANG Yew Teck, Mr. Joseph Chua PHI and Mr. Rajesh Vardichand RANAVAT; the non-executive directors of the Company are Dr. Victor FUNG Kwok King, Dr. William FUNG Kwok Lun, Mr. Jeremy Paul Egerton HOBBINS, Mr. Butt Farn LAU and Mr. Derrick LEE Meow Chan; and the independent non-executive directors of the Company are Mr. William Winship FLANZ, Mr. John Estmond STRICKLAND, Dr. FU Yu Ning and Prof. Hau Leung LEE.