

### 2014 Q3 Results Presentation

Unaudited results for the nine months ended 30 September

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A number of forward-looking statements may be made from this presentation. Forward-looking statements are statements that are not historical facts. These forward-looking statements are based on the current expectations of the Company and there can be no assurance that such expectations will prove to be correct. Because forward-looking statements involve risks and uncertainties, the Company's actual results could differ materially from these statements.





## 1. Financial Highlights

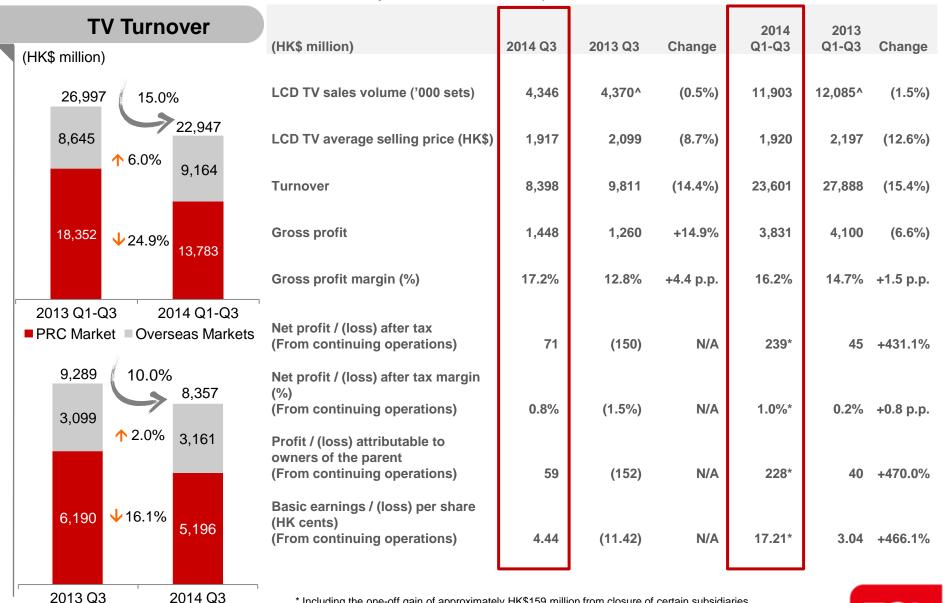
2. Business Review



3. Outlook



## Consolidated Results (For the three months ended 30 September 2014 and nine months ended 30 September 2014)



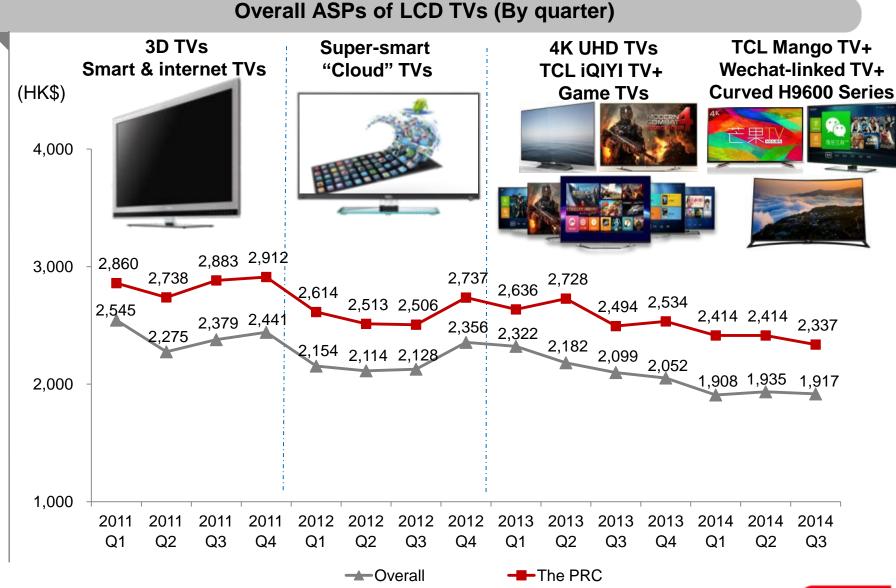
<sup>\*</sup> Including the one-off gain of approximately HK\$159 million from closure of certain subsidiaries ^Restated

■ PRC Market ■ Overseas Markets

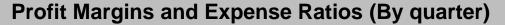
# **Segment Results** (For the three months ended 30 September 2014 and nine months ended 30 September 2014)

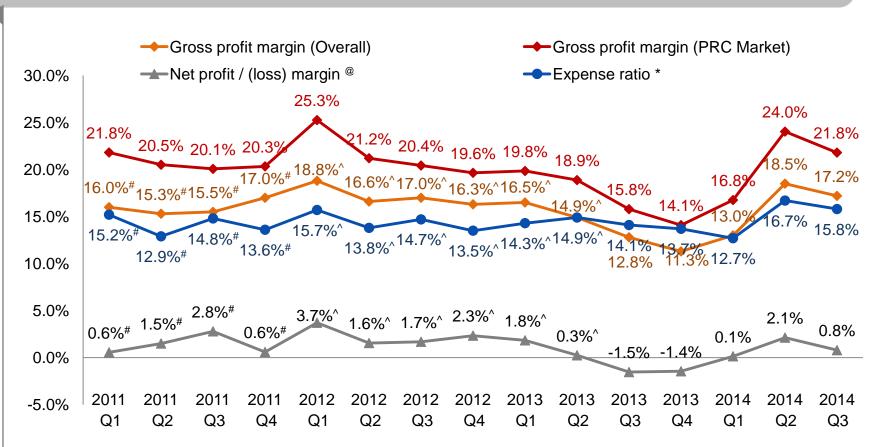
(HK\$ million)		2014 Q3	2013 Q3	Change	2014 Q1-Q3	2013 Q1-Q3	Change
TV Business	Turnover	5,196	6,190	(16.1%)	13,783	18,352	(24.9%)
PRC Market	Gross profit	1,131	976	+15.9%	2,878	3,337	(13.8%)
	Operating results	251	(42)	N/A	449	397	+13.1%
TV Business Overseas	Turnover	3,161	3,099	+2.0%	9,164	8,645	+6.0%
Markets	<b>Gross profit</b>	323	295	+9.5%	968	737	+31.3%
	Operating results	(48)	(16)	(200.0%)	(7)	(129)	+94.6%

#### **Average Selling Prices ("ASPs")**



#### **Profit Margins and Expense Ratios**





<sup>#</sup>Including AV business



<sup>^</sup>Restated

<sup>\*</sup> Expense ratio = (Selling and distribution expenses + Administrative expenses) / Turnover

Net profit/(loss) margin = Net profit/(loss) from continuing operations / Turnover

#### **Key Financial Indicators**

	30 Sep 2014	31 Dec 2013	Change
Inventory turnover (days)*	50	64	(14 days)
A/R turnover (days)*	38	34	+4 days
A/P turnover (days)*	62	62	Unchanged
Cash conversion cycle (days)	26	36	(10 days)
Current ratio (times)	1.1	1.1	Unchanged
Gearing ratio (total)(%)**	92.7	55.4	+37.3 p.p.
Gearing ratio (net)(%)***	15.3	0	+15.3 p.p.

<sup>\*</sup> The above turnover days are calculated based on the average balances for a 12-month period

" Gearing ration (total) = Total interest-bearing borrowings / Equity attributable to owners of the parent

" Gearing ratio (net) = Net Borrowing / Equity attributable to owners of the parent. Net Borrowing = Total interest-bearing borrowings - Cash and bank balances - Pledged deposits



#### **Balance Sheet Highlights**

(HK\$ million)	30 Sep 2014	31 Dec 2013	Change
Non-current assets	3,386	3,230	+4.8%
Current assets	17,892	18,925	(5.5%)
- Inventory	3,763	4,972	(24.3%)
- Cash and bank balance	3,458	3,048	+13.5%
Current liabilities	15,561	16,510	(5.7%)
Net current assets	2,331	2,415	(3.5%)
Non-current liabilities	1,066	1,163	(8.3%)
Net assets	4,651	4,482	+3.8%





# 1. Financial Highlights



### 2. Business Review



3. Outlook



#### **LCD TV Global Market Share**

Ranking	Brand	2014 1H	FY2013
1	Samsung	22.6%	20.8%
2	LGE	14.9%	14.0%
3	Sony	6.6%	6.3%
4	TCL	5.5%	6.5%
5	Hisense	5.3%	4.8%
6	Panasonic	4.1%	4.0%
7	Skyworth	4.1%	4.5%
8	Toshiba	3.9%	4.2%
9	Sharp	3.9%	3.8%
10	AOC/TP Vision	3.6%	4.1%

#### **LCD TV PRC Market Share**

Ranking	Brand	2014 1H	FY2013
1	TCL	17.1%	18.1%
2	Hisense	17.0%	15.1%
3	Skyworth	16.2%	16.1%
4	Konka	11.0%	11.3%
5	Changhong	9.7%	11.9%
6	Haier	5.7%	5.7%
7	Samsung	5.5%	4.1%
8	Sharp	3.6%	3.5%
9	Sony	3.3%	3.4%
10	AOC/TP Vision	2.2%	1.6%

Source: DisplaySearch



# **TV Sales Volume** (For the three months ended 30 September 2014 and nine months ended 30 September 2014)

Total TV Sales Volume ('000 sets) Total PRC Overseas	2014 Q3 4,387 2,224 2,163	2013 Q3 4,596 2,489 2,107	Change (4.5%) (10.6%) +2.7%	2014 Q1-Q3 12,056 5,781 6,275	2013 Q1-Q3 12,980 7,040 5,940	Change (7.1%) (17.9%) +5.6%
LCD TV Sales Volume ('000 sets)	2014 Q3	2013 Q3	Change	2014 Q1-Q3	2013 Q1-Q3	Change
Total	4,346	4,370	(0.5%)	11,903	12,085	(1.5%)
Of which: LED backlight LCD TVs	4,311	4,241	+1.7%	11,869	11,569	+2.6%
Smart TVs	1,063	644	+65.1%	2,475	1,782	+38.9%
PRC	2,224	2,480	(10.3%)	5,781	7,022	(17.7%)
Overseas	2,122	1,890	+12.3%	6,122	5,063	+20.9%

#### TV Business in the PRC Market

## Business Performance

- ➤ Turnover declined by 24.9% y-o-y to HK\$13,783 million
- Continued to launch a series of high-end new products, gross profit margin for Q3 increased from 15.8% for the same period last year to 21.8%, up by 6.0 percentage points y-o-y
- ➤ Operating results increased from HK\$397 million for the same period last year to HK\$449 million, up by 13.1% y-o-y

## Operational Performance

- ➤ Sales volume of LCD TVs was 5.78 million sets, down by 17.7% y-o-y
- ➤ Launch of TCL Mango TV+ and Wechat-linked TV+, sales volume of smart TVs was 623,000 sets in September, accounting for 64.0% to the LCD TV sales volume in the PRC Market for September, a sharp increase of 91.8% y-o-y
- ➤ TV+ became the "Exclusive Collaborative Partner from the TV industry for The Voice of China Season 3", accelerating the rapid rise of popularity of TV+
- Number of TCL activated smart TV users\*:
  - ➤ Accumulated for Jan-Sep 2014: 1,768,842
  - ➤ Historical accumulated total as at Sep 2014: 6,041,181
- Daily average number of active users for 7 days#:
  - > Sep: 2,000,923

<sup>\*</sup>Daily average number of active users for 7 days refers to average daily number of active users for 7 days for the month (The number of unrepeated users visiting within the past 7 days of the day, single or multiple visits from the same user was counted as one user)

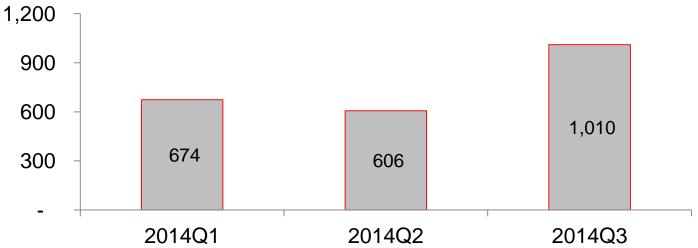


<sup>\*</sup> From TCL Corporation's Huan, one of the largest internet smart TV service providers in the PRC. Activated smart TV users refers to users who have used Internet TV web service more than once

# Continued increase in sales volume of smart TVs (TV+) in the PRC Market

Gross profit margin in the PRC Market	2014	2013	Change (p.p.)
Q1	16.7%	19.8%	(3.1)
Q2	24.0%	18.9%	+5.1
Q3	21.8%	15.8%	+6.0

#### ('000 sets) Sales volume of smart TVs (TV+) in the PRC Market





#### TV Business in the Overseas Markets

## Business Performance

- ➤ Turnover achieved steady growth with 6.0% y-o-y increase to HK\$9,164 million
- ➤ Gross profit margin grew from 8.5% for the same period last year to 10.6%, up by 2.1 percentage points y-o-y
- ➤ Operating loss narrowed from HK\$129 million for the same period last year to HK\$7 million

## Operational Performance

- ➤ Sales volume of LCD TVs reached 6.12 million sets, up by 20.9% y-o-y
  - ➤ Emerging Markets: 3.34 million sets, up by 0.6% y-o-y
  - ➤ Strategic OEM business: 1.95 million sets, up by 89.4% y-o-y
- ➤ TCL Roku smart TVs were officially launched in the North American Market in August 2014 and received good response from the market



Implementation of the "double +" strategy has steadily progressed



Jan

Mar

Feb Feb "Double +" strategy Launched brand press conference new TCL iQIYI TV+ with iQIYI

Feb



Apr

Developed the world's first double-screen integrated game platform and game console T2

May



Jun Completed capital injection in Kuyu online-to-offline ("O2O") platform Jul

Jun



Aug Launched 7V Box

Aug



Mar Launched "TCL Game TV Ecosystem Strategic Alliance"



May Rolled out entertainment marketing activities through "X-Men: Days of Future Past"



Jul Became the "Exclusive Collaborative Partner from the TV industry for The Voice of China - Season 3"



Jul Participated in China Digital Entertainment Expo & Conference ("China Joy")



Sep

Sep Launched the world's first TCL Wechat-linked TV+, TCL Mango TV+ and Curved H9600 series



Sep Hosted the first TCL "T-fans Festival"



# **Became the "Exclusive Collaborative Partner from the TV industry for The Voice of China – Season 3"**





# Participated in China Digital Entertainment Expo & Conference ("China Joy")











# Joined forces with Hunan Broadcasting System, the most powerful entertainment platform in the PRC, to launch TV+ Home Entertainment TV new product – TCL Mango TV+









Pop-up screens

#### Launched the world's first Wechat-linked TV+

"We-social" enables real-time interaction between users and Wechat friends when users are watching TV via pop-up screens and screen-capture sharing functions;

"We-operation" enables control of TV via Wechat voice commands;

"We-video" allows users to choose and watch video contents directly and check out TV series information of all channels within a week:

"We-channel" allows users to have tailor-made programme schedule;

"We-home" allows users to share wonderful moment with family members anytime and anywhere;

"We-service" offers simpler, prompter and efficient after-sale service for users







TCL

2014 Q3 Results

Won the "Quantum Dot Display Tech Gold Award" in the "2014 IFA Product Technical Innovation Awards" at the 54<sup>th</sup> International Consumer Electronics Fair in Berlin, Germany



#### Hosted the first TCL "T-fans Festival"









#### **Strategic Goals**

# To be a global entertainment technology enterprise



Provide audio-visual products and services that exceed users' expectations



Leading brand in the PRC Top 3 in the world for TV business



#### Target for 2014

Due to weak market demand and the global shortage of screen supply of the PRC Market, annual sales volume target of LCD TVs was lowered to 17.00 million sets

■ The PRC Market: 8.70 million sets

Overseas Market: 8.30 million sets

Continues to increase market shares in the PRC Market and Overseas Markets with an orientation to BUS (Big Screen, UHD, Smart)

#### The PRC Market

- Promote home entertainment TVs: strengthen TV+ and the planning of innovative internet products, e.g. TCL Mango TV+ and Wechat-linked TV+, etc.
- Expand integration along the industry chain, lower costs and expense ratio, and speed up turnover rate
- Facilitate development of electronic commerce channels and continue integration of O2O resources
- Continue to implement sales channel reforms
- Streamline staff and tighten cost control

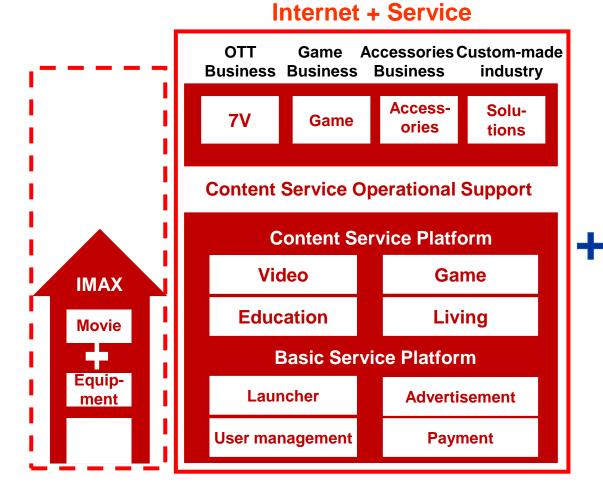
#### **Overseas Markets**

- Continue to implement steady operational strategy focusing on speed, efficiency and cost control
- Increase the proportion of sales volume of high-end products in the Emerging Markets, expand sales channels and improve overall operating efficiency
- Increase investments in branding, expedite new product launches and drive sales volume
- Proactively exploit synergies with other businesses of TCL Corporation, such as introduction of TCL branded mobile phones and air-conditioners, etc. in markets in Southeast Asia, etc., to raise the overall influence of the TCL brand
- Optimize strategic OEM customer portfolio and cost structure
- Streamline staff and tighten cost control



# Implement "double +" Strategy – Establishment of An Initial Development Framework for New Business for Strategic Transformation

Better-defined core duties, operational models and structure of the Internet Business Unit



Intelligence + Product



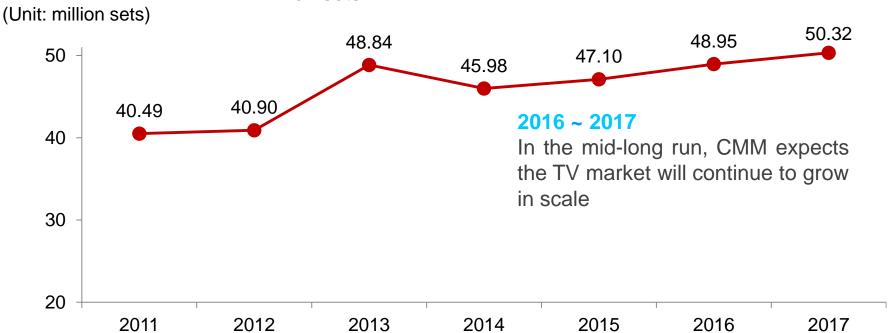


#### Trend of Sales Volume of LCD TV Market in the PRC

■ The growth of LCD TV Market in the PRC has become more rational

#### 2014 ~ 2015

The sales volume of LCD TVs was 48.84 million sets during 2013, projecting modest growth in the coming 2 years to a scale within 46.00-48.00 million sets





#### **BUS-oriented (Big Screen, UHD, Smart – BUS)**

- Big Screen: CMM expects the average size LCD TVs in the PRC Market will exceed 45" by the end of 2015

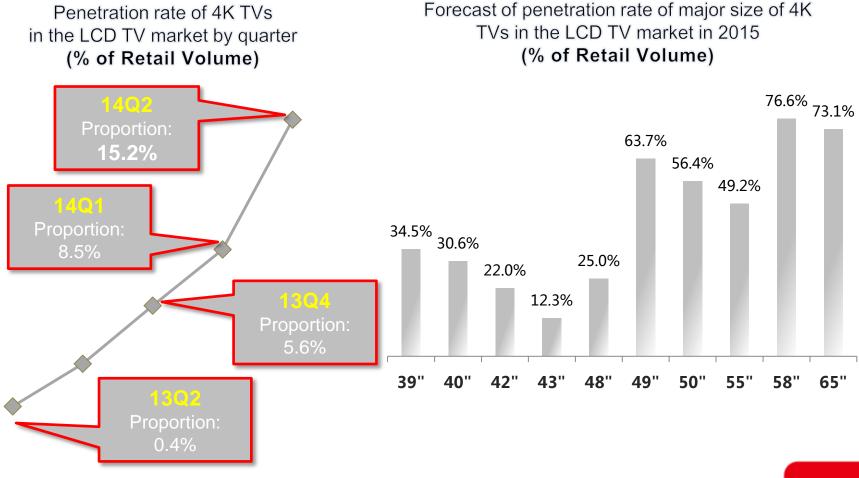


Source: CMM



#### BUS-oriented (Big Screen, UHD, Smart – BUS)

- UHD: CMM forecasted the scale of the 4K TV Market in the PRC to reach 14.00 million sets in 2015
  - Expected sales volume for 4K TVs this year is 8.00 -10.50 million sets with a 17-22% penetration rate



Source: CMM

#### **BUS-oriented (Big Screen, UHD, Smart – BUS)**

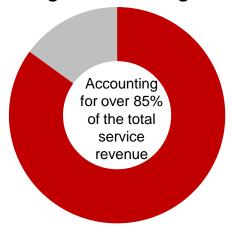
# - Smart: TCL continues to strengthen the layout of the 4 smart service platforms

■ The initial stage of TCL Multimedia's transformation to internet and service starts from 2014 until 2015 1H, it is expected that after video advertising, the contribution of average revenue per user ("ARPU") value will experience strong breakthrough

### Revenue from Advertising (Not paid by users)

TCL joins forces with iQIYI and Youku, respectively, to enhance the video content of TV+; As iQIYI is the largest video content supplier in the PRC, if an user watches TV for 3 hours each day, about 10 advertisements can be placed. Pop-up video advertising, business information and sharing of big data/real-time surveys will be the direction of development

from pop-up video advertising during the initial stage



## Revenue from service and content (Paid by users)

Movie: Youth aged between 16-31 is the major age

group that goes to cinemas for movies, those who do not belong to this age group will be the potential users who watch movies on TV at

home

Game: Game services are free of charge yet props are

charged and the revenue will be shared with content providers; Besides, there are approximately 1.6 mobile phone users per TV set, who switched their games from mobile

phone to TV

Education: The user base of children education is wider

than that of adult education

Living: There is greater potential for social platforms

targeting at relationships and the elderly

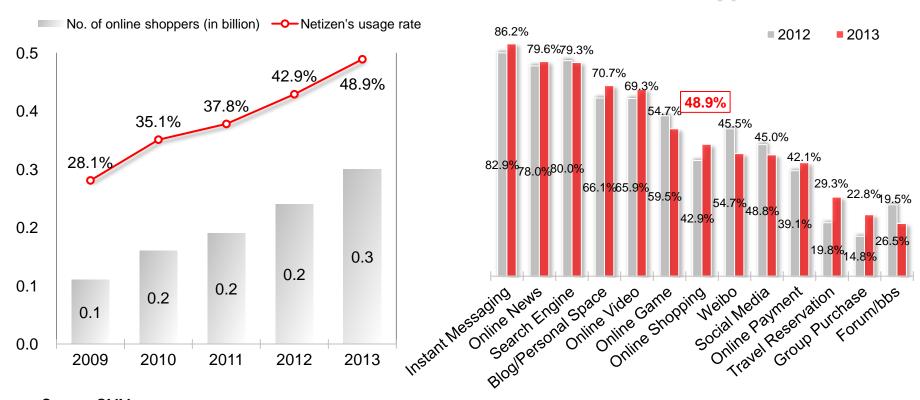


#### **Promote O2O Business Development**

■ As at December 2013, the number of online shoppers in the PRC exceeded 300 million, up by 24.7% when compared with that of 2012

### Size of the Online Shopper Population in the PRC and the Growth Trend

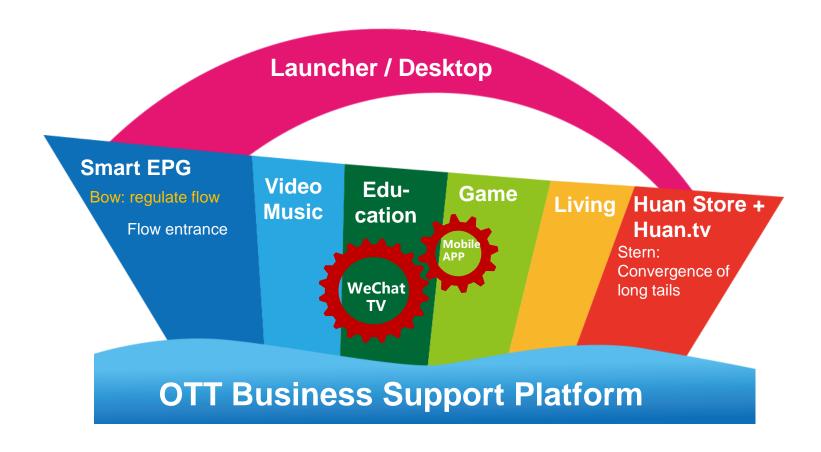
#### Usage rate of Chinese Netizens in various Internet applications



Source: CMM



#### TV+ Service System (Smart TV Noah Ark)





#### **Annual ARPU Value Target at Terminals (Overall TV Value)**

	2014	2015	2016
Number of active daily TV+ users*	2,000,000	3,200,000	4,800,000
Revenue from product and content <sup>#</sup> (RMB) (Advertisement/ Game/ Big data/ Living/ Education/ App store)	6.6	174.2	205.0
TCL's share of revenue (single user)(RMB)	1.8	30.0	37.9
Revenue from TCL services (total)(RMB)	3,600,000	78,100,000	151,600,000



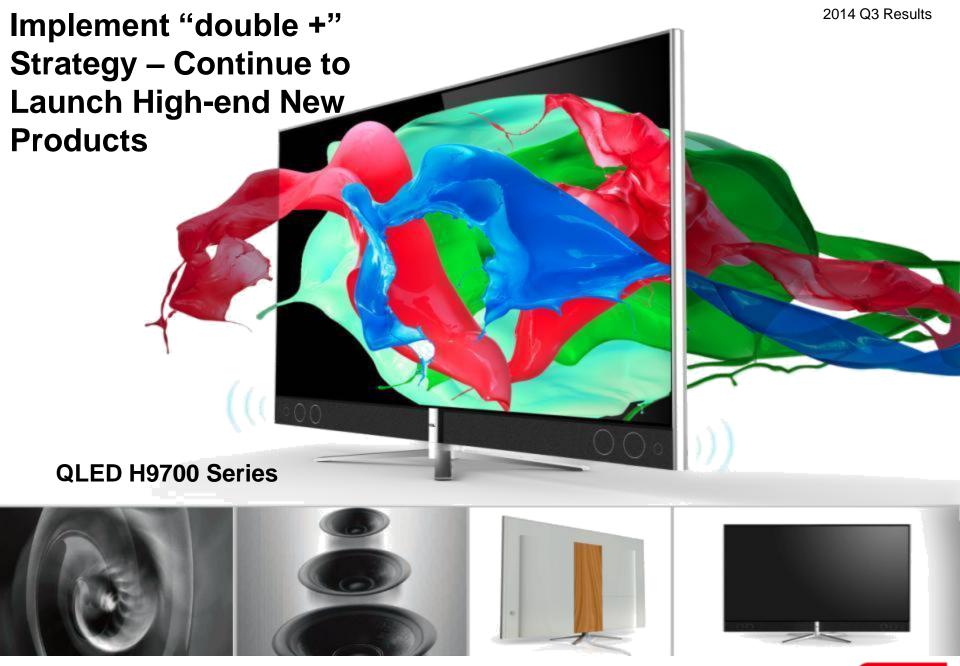
<sup>\*</sup> As at year end as the base

<sup>#</sup>Refers to the ARPU value from a single TV set

# Implement "double +" Strategy – Further Enrich the TV+ Platform









#### Implement "double +" Strategy – Game Business TCL Game TV Ecosystem Strategic Alliance



































































#### Launch Schedule for Key Products and Services



December — Living service based on electronic commerce on TV

November — Global Premier Theatrical Showcase

September — Wechat-linked TV+

August —O TCL Mango TV+

August — 7V Box

August — Big data service on users' behaviour



# ENTERTAINMENT AS IT SHOULD BE

