

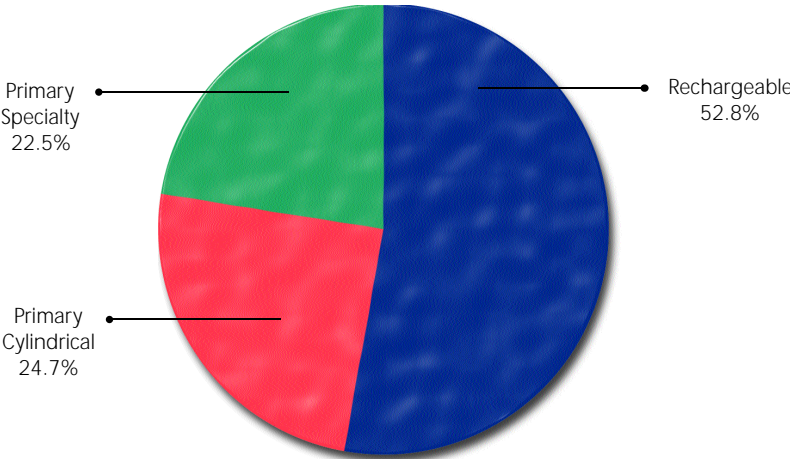
# Financial Highlights

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	2001	2000
S\$ Million		
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<b>Consolidated Profit and Loss Account</b>		
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Year ended 31 March		
Turnover	<b>594.2</b>	531.3
Profit before income tax	<b>28.9</b>	25.5
Extraordinary item	<b>-</b>	2.3
Profit after income tax, extraordinary item and minority interests	<b>25.0</b>	19.8
Basic earnings per share of S\$0.80 each (cents)		
– Before extraordinary item	<b>24.20</b>	21.38
– After extraordinary item	<b>24.20</b>	19.15
Tax-exempt dividend (cents per share)	<b>10.1</b>	9.0
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<b>Consolidated Balance Sheet</b>		
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At 31 March		
Shareholders' funds	<b>282.1</b>	278.5
Total assets	<b>688.7</b>	654.5
Capital expenditure	<b>37.0</b>	46.5
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<b>Ratios</b>		
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Current assets: Current liabilities (ratio)	<b>1.4</b>	1.1
Inventory turnover period (months)	<b>3.0</b>	2.9
Net bank borrowings: Equity (ratio)	<b>0.5</b>	0.6
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<b>Other Information</b>		
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Number of employees (Approx.)		
Subsidiaries	<b>7,000</b>	7,000
Associates	<b>970</b>	970
Total floor area (sq.m.) (Approx.)		
Subsidiaries	<b>154,000</b>	154,000
Associates	<b>25,000</b>	25,000
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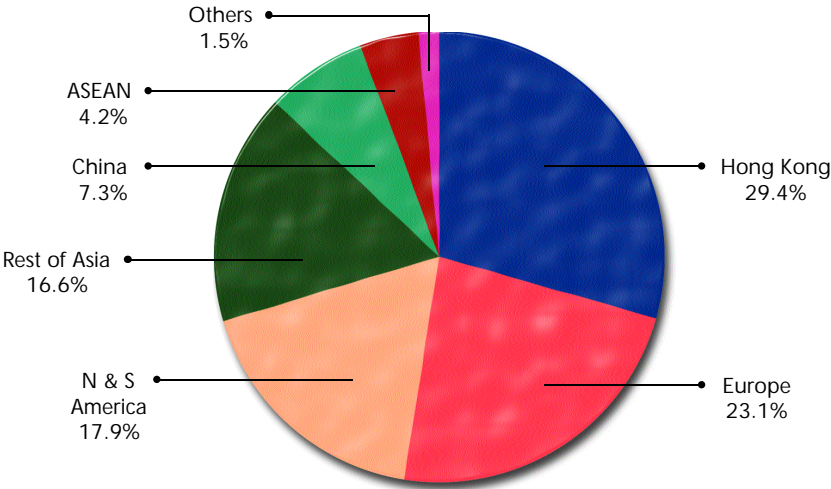
**Turnover by Products**

Year ended 31 March 2001



**Turnover by Locations**

Year ended 31 March 2001



**Total Assets by Geographical Areas**

(by location of production facilities & other assets)

Year ended 31 March 2001

