



# Financial Highlights

## Consolidated Results

Year ended 31 March (S\$ Million)

	2011	2010
Revenue	831.7	799.4
Profit before income tax	31.1	55.1
Profit attributable to equity holders of the Company	19.2	37.1
Basic earning per share (cents)	17.49	33.82
Tax-exempt dividend (cents per share)	5.0	10.0

## Financial Position

At 31 March (S\$ Million)

Shareholders' funds	286.9	308.7
Total assets	694.5	753.7
Capital expenditure	22.7	22.0

## Ratios

Current assets: Current liabilities (ratio)	1.1	1.1
Inventory turnover period (months)	1.7	1.8
Net borrowings: Equity (ratio)	0.4	0.4

## Other Information

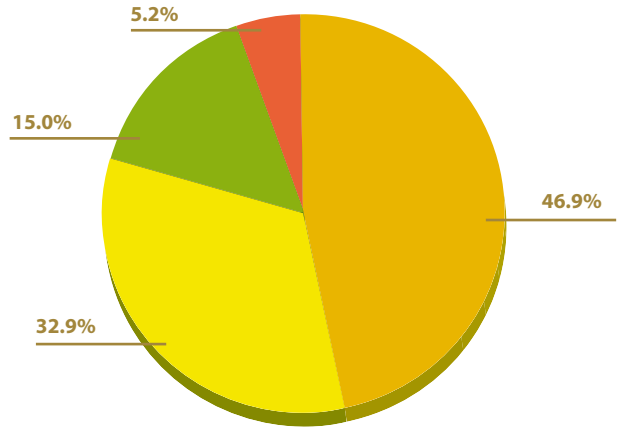
### Subsidiaries

Number of employees	8,400	9,800
Total floor area (sq.m.)	303,000	297,000

## Revenue by Products

Year ended 31 March 2011

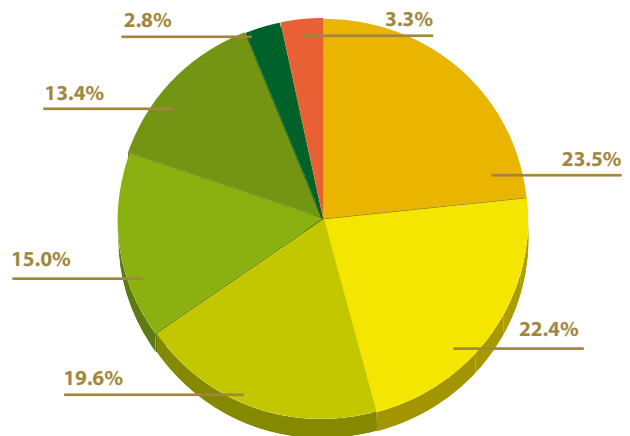
- Primary Cylindrical
- Rechargeable
- Primary Specialty
- Others



## Revenue by Locations of Customers

Year ended 31 March 2011

- Europe
- China
- Hong Kong
- N & S America
- Rest of Asia
- ASEAN
- Others



## Total Assets by Geographical Areas

Year ended 31 March 2011

- China
- Hong Kong
- Taiwan
- Europe
- Singapore & Malaysia
- N & S America

