

# 2020

## 年報

## ANNUAL REPORT



截至二零二零年十二月三十一日止年度

FOR THE YEAR ENDED 31 DECEMBER 2020

股票代碼

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## CORPORATE INFORMATION

### 公司資料

#### BOARD OF DIRECTORS

##### Executive directors

Mr. Liu Shunxing (*Chairman*)  
Ms. Liu Jianhong (*Vice Chairperson*)  
Mr. Gui Kai (*Chief Executive Officer*)  
Mr. Niu Wenhui  
Dr. Shang Li (*resigned on 19 March 2021*)  
Mr. Zhai Feng

##### Non-executive director

Mr. Wang Feng

##### Independent non-executive directors

Mr. Yap Fat Suan, Henry  
Dr. Jesse Zhixi Fang  
Ms. Huang Jian  
Mr. Zhang Zhong

#### COMPANY SECRETARY

Mr. Chan Kam Kwan, Jason

#### AUDITOR

KPMG  
*Certified Public Accountants*  
*Public Interest Entity Auditor registered in accordance with*  
*the Financial Reporting Council Ordinance*

#### FINANCIAL INSTITUTIONS

Industrial and Commercial Bank of China  
China Development Bank  
Bank of China  
International Finance Corporation  
Goldman Sachs Group  
China Everbright Bank  
Hua Xia Bank  
SPD Bank  
Agriculture Development Bank of China  
Huaneng Tiancheng Financial Leasing Co., Ltd.  
Everbright Financial Leasing Co., Ltd.  
State Grid International Leasing Company Ltd.  
Citic Financial Leasing Co., Ltd.  
China Resources Leasing Co., Ltd.  
CGN International Financial Leasing Co., Ltd.  
Bank of Beijing Financial Leasing Co., Ltd.  
Huaxia Financial Leasing Co., Ltd.

#### 董事會

##### 執行董事

劉順興先生(主席)  
劉建紅女士(副主席)  
桂凱先生(行政總裁)  
牛文輝先生  
尚笠博士(於2021年3月19日辭任)  
翟鋒先生

##### 非執行董事

王峰先生

##### 獨立非執行董事

葉發旋先生  
方之熙博士  
黃簡女士  
張忠先生

#### 公司秘書

陳錦坤先生

#### 核數師

畢馬威會計師事務所  
執業會計師  
於《財務匯報局條例》下的註冊公眾利益實體  
核數師

#### 金融機構

中國工商銀行  
國家開發銀行  
中國銀行  
國際金融公司  
高盛集團  
光大銀行  
華夏銀行  
浦發銀行  
中國農業發展銀行  
華能天成融資租賃有限公司  
光大金融租賃股份有限公司  
國網國際融資租賃有限公司  
中信金融租賃有限公司  
華潤租賃有限公司  
中廣核國際融資租賃有限公司  
北銀金融租賃有限公司  
華夏金融租賃有限公司

## CORPORATE INFORMATION

### 公司資料

#### REGISTERED OFFICE

Clarendon House  
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Hamilton HM11  
Bermuda

#### PRINCIPAL OFFICE IN HONG KONG

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Admiralty  
Hong Kong

#### BRANCH SHARE REGISTRAR AND TRANSFER OFFICE IN HONG KONG

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#### 註冊辦事處

Clarendon House  
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#### 香港主要辦事處

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遠東金融中心  
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#### 香港股份過戶登記分處

卓佳登捷時有限公司  
香港  
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合和中心54樓

#### 網站

[www.cnegroup.com](http://www.cnegroup.com)  
[www.irasia.com/listco/hk/concordnewenergy/](http://www.irasia.com/listco/hk/concordnewenergy/)

## CHAIRMAN'S STATEMENT 主席致詞

Dear Shareholders:

2020 was an extraordinary year, in which we experienced the COVID-19 pandemic that was unprecedented in a century and witnessed the tremendous changes in the industry environment. Faced with various challenges and opportunities, the ability of strategic management and contingency of the Company's management team has been proved, and the execution ability and entrepreneurial spirit of all employees have been reflected. In this year, we have overcome many difficulties and finally achieved outstanding results with higher key operating indicators, better asset quality, stronger resistant ability against risks, and more project reserves, as well as improved sustainability. I am very proud of our team.

At the beginning of the year, the unexpected outbreak of the COVID-19 pandemic had material impact on our production and life and the lives and health of our employees were threatened. In view of this, strict epidemic prevention measures were adopted across the country, such as restrictions on economic activities and logistics and quarantine, as a result of which, business travel was restricted and project development could not be carried out normally; project construction was restricted, materials and equipment could not be supplied as scheduled, and the progress of grid-connected operation was lagged; equipment in failure could not be repaired in time, and power curtailment increased in some regions as a result of limited output channels. All these factors had significant impact on the Group's operations.

尊敬的各位股東：

2020年是極不平凡的一年，我們經歷了百年不遇的新冠疫情，見證了行業環境的巨大變化，面對各種挑戰和機遇，公司管理團隊的戰略管理能力、應變能力經受住了考驗，公司全體員工的執行能力、企業精神得到了體現。在這一年裡，我們克服了重重困難，最終取得了優異的成績。主要經營指標實現增長，集團的資產質量更好，抗風險能力更強，項目儲備更多，可持續發展能力得到提升，我為我們的團隊感到驕傲和自豪。

年初，新冠疫情的突然來襲，給我們的生產、生活帶來了巨大的影響。員工生命健康受到威脅，全國各地採取了限制經濟活動、限制物流、人員隔離等嚴格的防疫措施。人員出差受到限制，項目開發無法正常開展；項目建設開工受限，材料、設備等無法按期供貨，項目併網投產進度受到影響；設備故障不能及時搶修，部分地區由於用電需求不足而限電率上升，給集團經營造成了較大影響。

## CHAIRMAN'S STATEMENT

### 主席致詞

In face of the severe COVID-19, the Group formulated epidemic prevention and control measures and adjusted business development strategies and plans in time, adhered to normalized epidemic prevention and control, increased the investment in purchase of epidemic prevention materials, and scientifically formulated strategies for prevention and control of COVID-19 in line with its development. The Group had no COVID-19 infection case, effectively protecting the lives of its employees. As for the production, we made every effort to carry out equipment repair and maintenance to ensure safe production; fully resumed project construction as soon as possible; endeavored to facilitate the supply of equipment as scheduled and the progress of project construction. As for project development, we made plans in advance, operated flexibly and kept a close eye on project applications; the employees of the Group has stayed on the front line, and managed to cope with the impact of COVID-19 by resuming work in a timely manner, quickly recovering and vigorously expanding, which reversed the unfavorable situation at the beginning of the year, and improved the annual performance. The Group's revenue recorded a year-on-year increase, and the profit attributable to equity holders of the Group, together with its project development indicators, the scale of production in the year and attributable power generation, hit a record. The renewable energy subsidies owed to the Group decreased and the liability-to-asset ratio of the Group declined as compared to the same period of last year, with the improved asset quality of the Group.

In 2020, the Group materialized a revenue of RMB 2.001 billion, representing 9.0% increase over the same period of last year, and realized a profit of RMB 673 million, representing an increase of 11.4% over the same period of last year. The liability-to-asset ratio was 66.74%, representing a year-on-year decrease by 3.25 percentage points.

面對嚴峻的疫情，本集團及時制定疫情防控措施和調整業務發展策略與方案，堅持常態化疫情防控，加大防疫物資投入，根據疫情發展形勢科學制定防控策略，集團未出現員工新冠病毒感染事件，切實保障了員工的生命安全。生產上想方設法開展設備搶修和維護工作，全力抓好安全生產；工程建設上第一時間全面復工，全力推進設備按期供貨和項目建設進度；項目開發上提前籌劃，靈活操作，緊盯項目申報；集團員工堅守在一線，及時復工、快速恢復、強勁發展，成功應對了疫情的衝擊，扭轉了年初的不利局面，實現了全年業績的提升。集團收入實現同比增長，集團權益持有人應佔溢利創歷史新高；集團獲得項目開發指標創歷史新高、集團當年投產規模創歷史新高、權益發電量創歷史新高；集團被拖欠的綠電補貼下降，集團資產負債率較去年同期下降，集團資產質量得到提升。

2020年，本集團實現收入人民幣20.01億元，較去年同期增長9.0%；實現盈利人民幣6.73億元，較去年同期增長11.4%。資產負債率為66.74%，同比下降3.25個百分點。

## CHAIRMAN'S STATEMENT

### 主席致詞

A total of 13 projects (1,608MW in total) were included in the wind power and PV power generation construction plans for 2020 issued by the state and provinces, with an increase of 662MW attributable installed capacity which was put into operation throughout the year.

The Group's attributable power generation amounted to 4.75 billion kWh, representing an increase of 8.7% over last year. The net profit of power generation business from the Group's wholly-owned power plants amounted to RMB732 million, representing an increase of 16.5% over the same period of last year. The weighted average utilization hours of the Group's wholly owned wind power plants increased by 227 hours to 2,504 hours as compared with the same period of last year, which were 407 hours higher than the national average level.

In 2020, by implementing the "build and transfer" strategy, the Group sold certain renewable energy subsidized power plants with a total installed capacity attributable to the Group of 643.7MW, and the renewable energy subsidy receivables and contract assets decreased by RMB856 million in total.

Looking forward, China has made the promise of achieving peak carbon emission before 2030 and carbon neutrality before 2060 to the world. By 2030, the installed capacity of wind power and solar power generation will reach 1.2 billion KW or above, which brings an opportunity of accelerated development for renewable energies. It is foreseeable that the scale of planned renewable energy projects will increase, and the conditions for grid connection of renewable energy projects will be improved more quickly; renewable energy technologies will advance rapidly, leading to continuous lowering of the Levelized Cost of Energy ("LCOE"); green finance market will develop

共計13個項目(共計1,608MW)列入國家及各省發佈的2020年風電、光伏建設規劃。全年實現新增投產權益裝機容量662MW。

權益發電量47.5億千瓦時，較去年增長8.7%；集團獨資電廠共實現發電淨利潤人民幣7.32億元，較上一年度同期增長16.5%。集團獨資風電廠加權平均利用小時數達到2,504小時，較去年同期提高227小時，高出全國平均水平407小時。

2020年，本集團通過踐行「建成 – 出售」策略，共計出售帶有綠電補貼電廠權益裝機容量643.7MW，減少綠電補貼應收賬款及合同資產共計8.56億元。

展望未來，中國向世界作出了「30·60」碳達峰與碳中和的承諾，到2030年風電、太陽能發電裝機容量將達到12億千瓦以上，給可再生能源帶來了加速發展的契機。可以預見，可再生能源項目規劃規模將會加大，可再生能源項目併網消納條件將加快改善；可再生能源技術將加速進步，推動度電成本持續降低；綠色金融市場將加快發展；這些有利因素將為可再生能源發展提供有力保障，進一步穩固和提升可再生能源發展優勢。但同時也要看到，可再生能源行業規模化、集中

## CHAIRMAN'S STATEMENT

### 主席致詞

rapidly; all these favorable factors will provide a strong support for the development of renewable energies, and further stabilize and enhance the advantages of renewable energies. Meanwhile, it should be seen that as the level of scale, centralizing and marketization of the renewable energy industry has continued to improve, many traditional energy companies, large companies from other sectors, and overseas capital are all rushing into the renewable energy sector, which will cause more intense competition in the industry.

After 15 years of development, the Group has laid a solid foundation and accumulated rich human resources, financial resources, intangible assets and industry experience. It also has strong capabilities for development and professional construction in the industry, and its competitiveness in the industry has been greatly improved. We are confident to seize the opportunities for development in the industry and implement the policy of steady growth, so as to achieve the sustainable and healthy development in the long run.

We should strengthen our strategic research and actively adjust our operation strategies according to changes in the industry. In 2021, we will focus on:

#### **1. INCREASE PROJECT CONSTRUCTIONS EFFORTS TO ENSURE THE COMPLETION OF NEW PROJECTS FOR PRODUCTION AS PLANNED**

Seize the favourable opportunities arising from China's vigorous development of the renewable energy industry, and put more efforts in project constructions to achieve the addition of over 1 million KW in production capacity during the year.

化、市場化程度不斷提高，眾多傳統能源企業、其他領域大型企業、海外資本等，都在競相湧入可再生能源領域，行業競爭將更加劇烈。

集團經過十五年的發展，已打下了堅實的基礎，積累了豐富的人力資源、財務資源、無形資產和行業經驗，在行業內具有較強的開發能力和專業的建設能力，在行業內的競爭能力已大幅提高。我們有信心抓住行業發展的機遇，貫徹穩健發展的原則，實現長期的可持續健康發展。

我們要加強戰略研究，根據行業發展的變化，積極調整我們的經營策略，2021年重點做好以下工作：

#### **1、 加強工程建設，確保完成新項目投產目標**

要抓住國家大力發展可再生能源行業的有力時機，加大項目建設力度，力爭實現當年新增投產規模百萬千瓦以上。



## CHAIRMAN'S STATEMENT

### 主席致詞

#### 2. **AGGRESSIVELY DEVELOPING THE SERVICE BUSINESS TO EXPAND THE SCALE OF SERVICE BUSINESS**

The Group will aggressively develop its service business. Our entities in the service business segment should improve their capabilities in exploring external businesses to expand their business scales, and build influential service brands in the industry.

#### 3. **MAKING PREPARATION FOR THE ENTRANCE INTO MARKET-ORIENTED TRANSACTIONS BY STRIVING TO LOWER THE LCOE**

Continuously lowering the LCOE is a long-term goal pursued by the Group. The Group will continue to pursue the strategy of the lowest LCOE, improve the asset quality and operate efficiency of power plants and enhance the core competitiveness of the Group in the era of competitive bidding and grid parity, such that we will be well prepared for the full entry of the renewable energy power generation into era of market-oriented trading and the competition with other forms of energy.

#### 4. **INCREASING EFFORTS IN THE DEVELOPMENT OF PV PROJECTS**

Project development has always been the Group's strength. Recently, we should focus on strengthening the development of PV projects, organizing large scale projects and base projects, and actively developing various forms of integrated resource development projects such as fishery photovoltaic, agriculture photovoltaic and forest photovoltaic power projects.

#### 2、大力發展服務業，提升業務規模

集團將大力發展服務業務，服務業務板塊各公司要加強外部業務拓展能力，提升業務規模，打造在行業內有影響的服務業務品牌。

#### 3、致力於降低度電成本，為進入市場化交易做好準備

不斷降低度電成本是本集團持之以恆追求的目標，集團將繼續貫徹「度電成本最低」策略，提升電廠資產質量和運營效益，增強集團在競價、平價上網時代的核心競爭力，為迎接可再生能源發電全面進入市場化交易、與其他能源形式競爭做好準備。

#### 4、加大光伏項目開發力度

項目開發一直以來是本集團的優勢能力，近一段時期，要重點加強對光伏項目的開發，要運籌大項目、基地項目，積極開發漁光互補、農光互補、林光互補等多種形式的綜合資源開發項目。

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### 主席致詞

#### 5. CONTINUOUSLY OPTIMIZING ASSET QUALITY

The Group will continue to measure project investment income dynamically, implement the “build and transfer” strategy, and increase the replacement of power plants that have low capital return and rely on renewable energy subsidies.

2021 is the 15th anniversary of the Group, we will continue to maintain our entrepreneurial spirit to meet challenges, creating yet another higher level of success.

Last but not the least, on behalf of the Company, I would like to express my heartfelt gratitude to our Shareholders and friends from the community for their trust and support.

#### 5、持續優化資產質量

集團將繼續動態測算項目投資收益，踐行「建成 – 出售」策略，加大綠電補貼依賴及資本回報率低的電站資產的置換。

2021年是本集團成立的十五週年，我們將繼續保持幹事創業的鬥志，勇於迎接挑戰，創造新的、更大的成績。

最後，謹代表公司對各位股東和社會各界朋友的信任與支持表示衷心的感謝！

## MANAGEMENT DISCUSSION AND ANALYSIS

### 管理層討論及分析

#### I. OPERATING ENVIRONMENT

In 2020, while the global economy was struggling, the Chinese economy had illustrated great resilience and vitality. Under the effective measures by the Chinese government, the COVID-19 epidemic was under control and the economy recovered sooner than expected and the Chinese economy became the only major economy in the world to achieve a positive economic growth. China increased its efforts in developing renewable energy, and the whole energy industry continued to head towards the direction of green, clean and low-carbon development, increasing the proportion of clean energy consumption and production.

In 2020, China proposed the targets of peaking carbon dioxide emissions before 2030 and achieving carbon neutrality before 2060 and listed it as one of the key tasks of Central Economic Work in 2021. New energy power generation such as wind and PV power generation is an important means to achieve the targets of peaking carbon dioxide emissions and achieving carbon neutrality, as well as the goal of “the total installed capacity of wind power and solar power generation reaching 1,200GW or above by 2030” proposed by China. Wind and PV power generation will usher in the opportunity of accelerated development. The targets of peaking carbon dioxide emissions and achieving carbon neutrality will accelerate the pace of development of green and low carbon transformation of the energy industry, encourage the accelerated innovation and application of new energy technology, speed up the optimization of green financial product and market system, creating much more long-term and broad room for development for wind power and PV power generation in the era of grid parity and competitive bidding.

#### 一、經營環境

2020年，全球經濟步履維艱，但中國經濟卻凸顯出了強大的韌性和活力。在中國政府強有力的措施下，新冠疫情得到有效控制，經濟復甦快於預期，中國成為世界上唯一一個保持經濟正增長的主要經濟體。中國加大可再生能源發展力度，整個能源行業繼續向綠色、清潔、低碳方向發展，清潔能源消費與生產佔比不斷提高。

2020年，中國提出2030碳達峰、2060碳中和目標，並將其作為2021年中央經濟工作八大重點任務之一。風電、光伏等新能源發電是實現碳達峰與碳中和目標的重要手段，中國提出「到2030年，風電、太陽能發電總裝機容量將達到12億千瓦以上」的目標，風電、光伏發電將迎來加速發展的契機。碳達峰與碳中和目標將加快能源行業綠色低碳轉型發展的步伐，激勵新能源技術的加速創新與推廣應用，加速完善綠色金融產品和市場體系，為平價和競價時代風電、光伏發電帶來更加長遠廣闊的發展空間。

## MANAGEMENT DISCUSSION AND ANALYSIS

### 管理層討論及分析

#### I. OPERATING ENVIRONMENT (CONTINUED)

2020 was a critical year for the grid connection deadline of China's subsidized wind power projects. Despite the impact of epidemic in the first half of the year, installed wind power capacity still achieved rapid growth with the newly installed wind power capacity in 2020 reached a record high of 71.67GW. The newly installed PV power generation capacity also exceeded expectations, reaching 48.20GW.

##### (1) Clear Regulations on Renewable Energy Subsidies and Industry Advancement to the Era of Grid Parity

During the Year, the Ministry of Finance of the PRC issued a number of policies which specified the regulations for the subsidies on renewable energy projects. All disputes in relation to the issue of subsidy were settled, which cleared the obstacles for market-oriented operation of renewable energy power projects hereafter. These policies include the following: on 3 February, the Ministry of Finance published the Several Opinions on Promoting the Healthy Development of Non-Hydro Renewable Energy Power Generation (Caijian [2020] No. 4) (《關於促進非水可再生能源發電健康發展的若干意見》(財建[2020]4號)), which improved the means of subsidizing in accordance to the new and existing projects. The total annual new subsidies and scale of subsidized project of new projects will be determined through the strategy of "determination of expenditure based on revenues", while the amount of Central government subsidies of existing projects will be determined through the reasonable utilization hours. At the same time, the subsidy payment process will be optimized, and there will not be any further publications of the Renewable Energy Tariff Catalogue, instead, power grid enterprises will determine and regularly publish the renewable energy power generation subsidy project list. On 21 October, the Supplementary Notice for the Several Opinions on Promoting the Healthy Development of Non-Hydro Renewable Energy Power Generation (《關於〈關於促進非水可再生能源發電健康發展的若干意見〉有關事項的補充通知》) was published, which specified the reasonable utilization hours of the full life cycle of wind power and PV power generation projects and regulations on the settlement of subsidy funds, and the maximum subsidized period of projects as well as the total subsidized amount were consequently determined.

#### 一、經營環境(續)

2020年是中國帶補貼風電項目投產時限的關鍵一年，儘管上半年受疫情衝擊，風電裝機容量仍然實現快速增長，全年風電新增裝機規模創歷史新高，達到7,167萬千瓦；光伏發電全年新增裝機規模亦超出預期，達到4,820萬千瓦。

##### (一) 綠電補貼規則明確，行業全面邁入平價時代

本年度，國家財政部發佈多項政策，明確了國家可再生能源項目補貼規則，關於補貼發放的所有爭論塵埃落定，為今後可再生能源發電項目的市場化運作掃清了障礙。這些政策包括，2月3日，財政部發佈《關於促進非水可再生能源發電健康發展的若干意見》(財建[2020]4號)，按照新增項目、存量項目完善補貼方式；新增項目通過以收定支確定年度新增補貼總額和補貼項目規模，存量項目按合理利用小時數核定中央財政補貼額度；同時優化補貼兌付流程，國家不再發佈可再生能源電價附加目錄，改由電網企業確定並定期公佈符合條件的可再生能源發電補貼項目清單。10月21日，發佈《關於〈關於促進非水可再生能源發電健康發展的若干意見〉有關事項的補充通知》，明確了風電和光伏發電項目的全生命週期合理利用小時數和補助資金結算規則，項目補貼最高年限和補貼總額確定。

## MANAGEMENT DISCUSSION AND ANALYSIS

### 管理層討論及分析

#### I. OPERATING ENVIRONMENT (CONTINUED)

##### (1) Clear Regulations on Renewable Energy Subsidies and Industry Advancement to the Era of Grid Parity (CONTINUED)

As at the end of the Year, the policies of wind power and PV power generation industries in China are complete in all aspects including project development, construction, grid connection, operation, information monitoring and power consumption, thus improving the management of wind power and PV power generation and achieving the smooth transition to grid parity.

##### (2) Accelerating the Improvement of the Electricity Transmission and Consumption Conditions to Continuously Alleviate the Conflict of Renewable Energy Electricity Consumption

During the Year, under the rapid advancement of “new infrastructure construction”, the investment and construction of ultra-high voltage project, NEV and charging stations has accelerated, which promote electricity consumption. Several ultra-high voltage AC and DC projects were completed and put into production, which have further enhanced the capacity of new energy power grid connection, as well as inter-provincial and inter-regional transmission. According to the China Electricity Council data, the national inter-regional power transmission recorded a total of 613,000 GWh, representing a year-on-year increase of 13.4%, while the national inter-provincial power transmission recorded a total of 1,536,200 GWh, representing a year-on-year increase of 6.4%. Meanwhile, the Chinese government adopted all sorts of measures to promote new energy electricity consumption through accelerating the establishment of green consumption system on consumer end.

#### 一、經營環境(續)

##### (一) 綠電補貼規則明確，行業全面邁入平價時代(續)

截至本年末，中國境內的風電和光伏發電從項目規劃、開發、建設、併網、運行、電價、補貼、信息監測以及電力消納等各個環節的行業政策已齊備，風電和光伏發電管理持續完善，實現向平價上網的平穩過渡。

##### (二) 電力送出消納條件加快改善，可再生能源電力消納矛盾持續緩解

本年度，在「新基建」快速推進的浪潮下，促進電力消納的特高壓工程、新能源汽車及充電樁等的投資建設加快，多條特高壓交直流工程建成投運，進一步提升了新能源電力併網消納、跨省跨區域輸送能力。根據中電聯數據，本年度全國跨區輸送電量6,130億千瓦時，同比增長13.4%；跨省輸送電量15,362億千瓦時，同比增長6.4%。同時，國家採取各項措施，在消費端加快建立綠色消費體系，促進新能源電力消納。

## MANAGEMENT DISCUSSION AND ANALYSIS

### 管理層討論及分析

#### I. OPERATING ENVIRONMENT (CONTINUED)

##### (2) Accelerating the Improvement of the Electricity Transmission and Consumption Conditions to Continuously Alleviate the Conflict of Renewable Energy Electricity Consumption (CONTINUED)

During the Year, the accountability assessment of renewable energy power consumption gradually became stricter. In June, the NDRC and the NEA jointly issued the Notice on Issuing the Weight of Responsibility for Consumption of Renewable Energy Power for Provincial Level Administrative Regions in 2020 (Fa Gai Nengyuan [2020] No. 767) (《關於印發各省級行政區域2020年可再生能源電力消納責任權重的通知》(發改能源[2020]767號)). It specified the weight of the total minimum amount of responsibility for renewable energy power consumption for 10 provinces (autonomous regions or municipalities) exceeds 30%, and the weight of minimum amount of responsibility for non-hydropower consumption for 9 provinces (autonomous regions or municipalities) exceeds 15%, facilitating the yearly increase of the responsibility of renewable energy power consumption. According to the NEA data, the national average utilization hours of wind power reached 2,097 hours, representing a year-on-year increase of 15 hours, while the national average utilization hours of PV power reached 1,160 hours, representing a year-on-year decrease of 9 hours. The national average wind power curtailment rate was 3%, representing a decrease by 1 percentage point year-on-year, while the national average PV power curtailment was 2%, which were substantially consistent compared with the same period of last year.

#### 一、經營環境(續)

##### (二) 電力送出消納條件加快改善，可再生能源電力消納矛盾持續緩解(續)

本年度，可再生能源電力消納責任考核逐步從嚴。6月，國家發展改革委、國家能源局發佈《關於印發各省級行政區域2020年可再生能源電力消納責任權重的通知》(發改能源[2020]767號)，全國10個省(區、市)的最低總量消納責任權重超過30%，9個省(區、市)最低非水電消納責任權重超過15%，促進可再生能源消納責任權重逐年提升。根據國家能源局數據，本年度全國風電平均利用小時數為2,097小時，同比提高15小時；全國光伏平均利用小時數為1,160小時，同比降低9小時。全國平均棄風率3%，同比下降1個百分點；全國平均棄光率2%，與去年同期基本持平。

## MANAGEMENT DISCUSSION AND ANALYSIS

### 管理層討論及分析

#### I. OPERATING ENVIRONMENT (CONTINUED)

##### (3) Continuous Advancement in Wind and PV Power Generation Technology Promote the Continuous Lowering of LCOE

During the Year, the wind power technology continued to develop towards the direction of high capacity turbines, high turbine towers, long blades, low wind speed and intelligentization, so to meet the economic needs of power plant investment under different development conditions. The increase in unit capacity and the lengthening of the blades diameter will effectively increase power generation performance, increase the power generation and lower the LCOE of wind power generation. In terms of the prices for wind turbines, impacted by the rush for wind power installations and the COVID-19 epidemic, the supply of certain key materials in the wind power industrial chain was tight during the Year, resulting in increased prices. However, with the end of the rush of installation and the arrival of grid parity era, the prices for wind turbines supplied in 2021 have already shown a significant drop, with the lowest public tender price for wind turbines delivered in 2021 down to roughly RMB2,700/kW to RMB3,000/kW.

During the Year, the transformational efficiency of PV modules was continuously enhanced. Monocrystalline silicon technology has shown diversified development, large-size PV battery cells continuously introduced, and the industrialization progress of advanced battery technology such as heterojunction and perovskite is steadily increasing. Larger and thinner silicon wafers, higher power efficiency modules as well as double-sided and double-glass modules have become the development trend. The continuous improvement of PV power generation transformational efficiency and single-cell modules capacity increases the capacity for installed PV power plant in a limited land area, increasing the amount of power generated and effectively reducing the LCOE of PV power generation. During the Year, affected by the supply shortage and price hike of PV auxiliary materials as well as the expected increase in market demand, the price of modules increased and remained strong in the second half of the year. However, the bottlenecks in supply of materials and module production will soon be alleviated, and the advancement in technology and increase of supply will still effectively lower the LCOE of PV.

#### 一、經營環境(續)

##### (三) 風電、光伏發電技術持續進步，推動度電成本持續降低

本年度，風電技術繼續向大容量、高塔筒、長葉片、低風速以及智能化方向發展，以滿足不同開發條件下電廠投資的經濟性需求。單機容量的提升和槳葉的加長，將有效提高發電性能、增發電量，促進度電成本降低。風機價格方面，本年度受風電搶裝和新冠疫情影響，風電產業鏈部分關鍵材料供應緊張、價格上漲。但隨著搶裝結束和平價時代的到來，2021年度供貨的風機價格已經回落，2021年交貨的風機市場公開投標價格已下降至2,700-3,000元/kW左右。

本年度，光伏組件轉換效率不斷提高。單晶技術呈現多樣化發展，大尺寸電池片不斷推出，異質結、鈣鈦礦等先進電池技術產業化進程穩步提升，更大更薄矽片、更高功率組件以及雙面雙玻組件成為發展趨勢。光伏發電轉換效率以及單片組件容量的不斷提高，使在有限的土地面積上，光伏裝機容量提升，發電量增加，有效降低度電成本。本年度，受光伏輔材供應短缺和價格上漲、市場需求預期增加等的影響，下半年組件價格出現上漲且仍呈現堅挺趨勢，但材料供應和組件生產的瓶頸很快還會打開，技術進步和供給增加仍會有效推動光伏度電成本的下降。

## MANAGEMENT DISCUSSION AND ANALYSIS

### 管理層討論及分析

#### I. OPERATING ENVIRONMENT (CONTINUED)

##### (4) Continuous Policy Improvement on Market-based Power Trading, Carbon Emissions Trading and Quota System

During the Year, the Chinese government continued to push forward market-based power trading, allowing renewable energy power to gradually enter market trading through gradual policy improvement and regulation on market operation mechanism. According to the China Electricity Council data, the amount of electricity traded in the national power market had a year-on-year increase of 11.7% in 2020, and the amount of electricity traded accounted for 42% of China's total electricity consumption, representing a year-on-year increase of 3 percentage points.

During the Year, the Ministry of Ecological Environment accelerated the construction of national carbon emission trading market and issued a series of documents to implement carbon emission rights and emission quotas. The quota system and the national carbon emission trading market will be essential in realizing the target of peaking carbon dioxide emissions before 2030.

#### 一、經營環境(續)

##### (四) 電力市場化交易、碳排放權交易、配額制等政策繼續完善

本年度，中國政府繼續推進電力市場化交易，通過逐步完善政策和規範市場運行機制使可再生能源發電逐漸進入市場化交易。根據中電聯數據，2020年全國市場交易電量同比增長11.7%，交易電量佔全社會用電量比重達到42%，同比提高3個百分點。

本年度，生態環境部加快推進全國碳排放權交易市場建設，出台一系列文件落實碳排放權和排放配額。配額制和全國碳交易市場將是落實2030年前二氧化碳排放達峰的重要內容。



## MANAGEMENT DISCUSSION AND ANALYSIS

### 管理層討論及分析

#### I. OPERATING ENVIRONMENT (CONTINUED)

##### (5) Enhancement of Financial Support on the Real Economy and Improvement of Credit Environment

During the Year, the Chinese government has successively introduced a series of relief policies to promote the real economy and reduce the burden on enterprises. In terms of finance and taxation, tax reduction and fee reduction policies were continued to be implemented. The burden of enterprises in social insurance premiums was alleviated by postponement and exemption of social insurance payments. Preferential treatments in value-added tax and income tax were strengthened. In terms of financial support, the deposit reserve ratio requirement was reduced three times, the centralized shifting of loan pricing benchmark from floating rate was completed, the release of interest rate market bonus by LPR reform was promoted, the loan deferred principal and interest policy and credit loan support program were implemented, the re-lending and rediscounting policy was launched, green financial product and market system were constantly improved, products including green credit, green debt and green fund were developed, carbon market was established, carbon futures was developed and various fees and management of credit financing were regulated to effectively support the development of real economy and reduce financing costs of enterprises.

#### 一、經營環境(續)

##### (五) 加大對實體經濟的財政支持，信貸環境有所改善

本年度，中國政府陸續出台了一系列助企紓困政策，讓利實體經濟，減輕企業負擔。財稅方面，繼續實施減稅降費政策，減輕企業社保費負擔，緩繳及免繳社保金，加大企業增值稅、所得稅稅收優惠力度等。金融方面，三次降低存款準備金率；完成存量浮動利率貸款定價基準集中轉換，推進LPR改革釋放利率市場化紅利；實施貸款延期還本付息政策和信用貸款支持計劃，推出再貸款、再貼現政策；不斷完善綠色金融產品和市場體系，發展綠色信貸、綠色債券、綠色基金等產品，建設碳市場，發展碳期貨；規範信貸融資各環節收費與管理，有效支持實體經濟發展，降低企業融資成本。

## MANAGEMENT DISCUSSION AND ANALYSIS

### 管理層討論及分析

#### II. BUSINESS REVIEW

At the beginning of the year, the sudden outbreak of COVID-19 threatened the health of employees, prevented production and construction from commencing normally, hindered developers from traveling to expand business, and power curtailment in regions increased due to insufficient electricity consumption, causing a significant impact on the Group's operations and even a decline in results at one point. Facing the severe epidemic, the Group made vigorous arrangements to maintain the normalization of epidemic prevention and control, formulated scientific and effective epidemic prevention measures, increased input in epidemic prevention materials and cared for employees who stayed on the front line during the epidemic. There was no incident of the Group's employees contracting COVID-19 virus. In regard to production, the Group managed to carry out equipment emergency repair and maintenance, and resumed construction work as soon as possible. The Group successfully coped with the impact of the epidemic and the rush of installation of wind power projects, and quickly resumed its businesses. Not only did the Group recover quickly from the downturn, but it also recorded improved results for the year. The Group achieved a year-on-year growth in revenue, and the profit attributable to equity holders of the Group reached a record high.

During the Year, the Group accelerated the progress of project development and construction, significantly increased project reserves, maintained the growth of installed capacity and strived for safe production, with the power generation of power plants and profit from power generation both achieving year-on-year increase. The Group fully adhered to the strategy of "build & transfer" and enhanced the intensity of transfers of power plants that were dependent on renewable energy subsidies and optimized asset quality and significantly lowered the gross renewable energy subsidy receivables which tremendously increased the asset quality. The Group also implemented a more prudent financial policy, optimizing the debt structure to lower the liability-to-asset ratio of the Group and effectively control financial risks. At the same time, the Group was brave in innovation, boldly exploring the related business along the renewable energy industry chain, expanding the research, development and application of intelligent O&M, energy IoT, big data analysis and artificial intelligence technology, thereby increasing the scientific nature of the Group.

#### 二、業務回顧

本年初，新冠疫情突然爆發，員工健康受到威脅，生產、建設不能正常開展，開發人員無法出差拓展業務，部分地區由於用電不足導致限電率上升，給集團經營造成了較大影響，甚至一度出現業績下滑。面對嚴峻的疫情，本集團積極部署，堅持常態化疫情防控，制定科學有效的防疫措施，加大防疫物資投入，關愛疫情期間堅守在一線的員工，集團未出現員工新冠肺炎病毒感染事件。生產上想方設法開展設備搶修和維護工作，工程建設上第一時間復工，成功應對了疫情衝擊和風電搶裝潮的影響，各項業務快速恢復，不但快速走出低谷，還實現了全年業績的提升，集團收入實現同比增長，集團權益持有人應佔溢利創歷史新高。

本年度，本集團加快項目開發與建設進度，項目儲備大幅增加，裝機容量保持增長；全力抓好安全生產，電廠發電量及發電利潤均同比增長；全面貫徹「建成-出售」策略，加大綠電補貼依賴電廠的轉讓與資產優化力度，應收綠電補貼總額大幅下降，資產質量極大提升；實施更加穩健的財務政策，優化負債結構，降低集團資產負債率，有效控制金融風險。同時，本集團勇於創新，大膽探索可再生能源產業鏈相關業務，加大智慧運維、能源物聯網、大數據分析、人工智能等技術的研發與應用，提高集團科技屬性。

## MANAGEMENT DISCUSSION AND ANALYSIS

### 管理層討論及分析

#### II. BUSINESS REVIEW (CONTINUED)

During the Year, the Group materialized a total revenue of RMB2,000,754,000 (2019: RMB1,835,922,000), accounting for 9.0% increase over the same period of last year. Profit attributable to equity shareholders of the Group amounted to RMB673,405,000 (2019: RMB604,293,000), representing 11.4% increase over the same period of last year. The basic earnings per share were RMB8.18 cents (2019: RMB7.22 cents); and the diluted earnings per share amounted to RMB7.86 cents (2019: RMB6.86 cents).

As of 31 December 2020, the net assets of the Group amounted to RMB6,494,502,000 (31 December 2019: RMB5,969,201,000) and its net assets per share was RMB0.78 (31 December 2019: RMB0.70).

#### (1) Satisfactory Achievements in Power Plant Development and Construction

##### *i. Project Development Achieved Excellent Results Once Again and Significant Increase of Project Reserves*

During the Year, the COVID-19 epidemic resulted in the lagging in project application in the first half of the year. The Group took the initiative to actively plan and scientifically formulate development strategies. By integrating its resource advantages, the Group vigorously developed PV power projects and grid parity wind power projects. The project development had achieved excellent results with the Group's project reserves significantly increased. The projects developed during the Year were all high quality PV power projects and grid parity wind power projects that were larger in scale and had better resource conditions.

#### 二、業務回顧(續)

本年度，本集團共實現收入人民幣2,000,754,000元(2019年同期：人民幣1,835,922,000元)，較去年同期上升9.0%；集團權益持有人應佔溢利人民幣673,405,000元(2019年同期：人民幣604,293,000元)，較去年同期上升11.4%；基本每股盈利為人民幣8.18分(2019年同期：人民幣7.22分)；攤薄每股盈利為人民幣7.86分(2019年同期：人民幣6.86分)。

截至2020年12月31日，本集團資產淨值人民幣6,494,502,000元(2019年12月31日：人民幣5,969,201,000元)，每股淨資產為人民幣0.78元(2019年12月31日：人民幣0.70元)。

#### (一) 電廠開發與建設成績喜人

##### 1、項目開發又創佳績，項目儲備大幅增加

本年度，新冠疫情導致上半年項目申報出現滯後，本集團主動出擊，積極謀劃，科學制定開發策略，整合集團資源優勢，大力開展平價風電和光伏項目的開發工作，項目開發工作創下佳績，項目儲備大幅提升。本年度開發的項目均為規模較大、資源條件較好、優質的平價風電和光伏發電項目。

## MANAGEMENT DISCUSSION AND ANALYSIS

### 管理層討論及分析

#### II. BUSINESS REVIEW (CONTINUED)

##### (1) Satisfactory Achievements in Power Plant Development and Construction (CONTINUED)

###### *i. Project Development Achieved Excellent Results Once Again and Significant Increase of Project Reserves (CONTINUED)*

During the Year, the Group had a total of 13 projects (1,068 MW in total) included in the Wind Power and PV Power Construction Plans for 2020 published by the state and various provinces. The newly approved (recorded) capacity is 907MW, with a total of 11 projects, including 6 wind power projects (497 MW in total) and 5 PV projects (410 MW in total). New construction index obtained and newly approved projects during the Year were all grid parity projects, which provided sufficient guarantee for the Group's strategy of replacing renewable energy subsidized projects with grid parity projects and the Group's sustainable development.

The Group strengthened its expansion in and management of resources and expanded resource reserves through entering into new contracts for a total of 6,310 MW of wind resources and a total of 7,550 MW of PV resources. Meanwhile, effective investigation and dynamic management of resources were launched to ensure sufficient projects for the Group's subsequent construction and sustainable development.

#### 二、業務回顧(續)

##### (一) 電廠開發與建設成績喜人(續)

###### 1、項目開發又創佳績，項目儲備大幅增加(續)

本年度，本集團共有13個項目(共計1,608 MW)列入國家及各省發佈的2020年風電、光伏建設規劃。新增核准(備案)容量907 MW，共計11個項目，包括風電項目6個(共計497 MW)，光伏項目5個(共計410 MW)。本年度新獲得的建設指標和新增核准項目全部為平價項目，為集團用平價項目置換綠電補貼項目的戰略以及集團可持續發展提供了充足的項目保證。

本集團加強資源拓展與管理，加速擴大資源儲備，共新簽約風資源6,310 MW，新簽約光資源7,550 MW，同時開展資源有效性排查和動態管理，保證了集團後續項目的建設與持續發展。

## MANAGEMENT DISCUSSION AND ANALYSIS

### 管理層討論及分析

#### II. BUSINESS REVIEW (CONTINUED)

##### (1) Satisfactory Achievements in Power Plant Development and Construction (CONTINUED)

###### ii. Project Construction Overcame a Series of Difficulties and Newly Installed Capacity Reached a Historic High

During the Year, affected by the dual impact of the COVID-19 epidemic and the rush for wind power installation, the construction period and resources were tight, and the supply chain capacity and supply delivery progress were affected. Moreover, the adverse weather such as flooding, rainstorm, snowstorms and freezing in certain areas resulted in the delays in the progress of some project constructions in the beginning of 2020. The Group timely formulated a general plan for epidemic prevention, and all the projects under construction had been resumed as soon as possible. While sticking with the normalization of COVID-19 epidemic prevention and control measures, the Group formulated corresponding measures in accordance to specific projects, strengthening its efforts in project management and coordination, closely tracking the supply delivery progress and construction resources, ensuring project safety and fully promoting the progress of project construction to ensure its realization of grid connection target. The capacity of new projects to be put into production reached a historic high, and the Group still maintained the growth of installed capacity while transferring a large number of renewable energy subsidized projects.

#### 二、業務回顧(續)

##### (一) 電廠開發與建設成績喜人(續)

###### 2、項目建設克服重重困難，新投產裝機容量創歷史新高

本年度，受新冠肺炎疫情、風電搶裝雙重影響，施工週期與建設資源更為緊張，供應鏈產能與供貨進度受到影響；加之部分地區洪澇災害、雨雪冰凍等惡劣天氣，導致年初部分項目工程建設進度有所延遲。集團及時制定工程建設疫情防控整體方案，所有在建項目第一時間全面復工，在堅持新冠疫情常態化防控的同時，根據具體項目制定針對措施，加強項目管控與協調力度，緊盯供貨進度與建設資源，嚴守項目安全底線，全力推進項目建設進度，保障了重點項目併網目標的實現，全年新投產項目容量創歷史新高，在集團大量轉讓含綠電補貼項目的同時，依然保持了裝機容量的提高。

## MANAGEMENT DISCUSSION AND ANALYSIS

### 管理層討論及分析

#### II. BUSINESS REVIEW (CONTINUED)

##### (1) Satisfactory Achievements in Power Plant Development and Construction (CONTINUED)

##### ii. Project Construction Overcame a Series of Difficulties and Newly Installed Capacity Reached a Historic High (CONTINUED)

For the Year, the Group put into operation a total of 8 new power plants with a total installed capacity of 798 MW, and the attributable installed capacity was 662 MW, all of which were wind power projects.

As of 31 December 2020, the Group owned equity interest of 70 grid-connected wind power and PV power plants with a total installed capacity of 3,504 MW (2019: 3,446 MW), and an attributable installed capacity of 2,413 MW (2019: 2,394 MW). Among them, 56 were wind power plants with an installed capacity of 3,340 MW (2019: 3,113 MW) and an attributable installed capacity of 2,263 MW, and 14 were PV power plants with an installed capacity of 163 MW (2019: 332 MW), and an attributable capacity of 150 MW.

As of 31 December 2020, the Group had 39 wholly-owned grid-connected wind power and PV power plants with a total installed capacity of 1,686 MW. Among these, 26 were wind power plants with an installed capacity of 1,543 MW, and 13 were PV power plants with an installed capacity of 143 MW.

#### 二、業務回顧(續)

##### (一) 電廠開發與建設成績喜人(續)

##### 2、項目建設克服重重困難，新投產裝機容量創歷史新高(續)

本年度，本集團新增投產電廠8間，均為風電項目，總裝機容量798 MW，權益裝機容量662 MW。

截至2020年12月31日，本集團持有70間併網發電之風電及光伏電廠股權，總裝機容量3,504 MW(2019年同期：3,446 MW)，權益裝機容量2,413 MW(2019年同期：2,394 MW)。其中風電廠56間，裝機容量3,340 MW(2019年同期：3,113 MW)，權益裝機容量2,263 MW；光伏電廠14間，裝機容量163 MW(2019年同期：332MW)，權益裝機容量150MW。

截至2020年12月31日，本集團獨資持有39間併網發電之風電及光伏電廠，總裝機容量1,686 MW。其中風電廠26間，裝機容量1,543 MW；光伏電廠13間，裝機容量143 MW。

## MANAGEMENT DISCUSSION AND ANALYSIS

### 管理層討論及分析

#### II. BUSINESS REVIEW (CONTINUED)

#### 二、業務回顧(續)

##### (1) Satisfactory Achievements in Power Plant Development and Construction (CONTINUED)

##### (一) 電廠開發與建設成績喜人(續)

ii. *Project Construction Overcame a Series of Difficulties and Newly Installed Capacity Reached a Historic High (CONTINUED)*

2、項目建設克服重重困難，新投產裝機容量創歷史新高(續)

Attributable Installed Capacity of Power Plants (MW)

權益電廠裝機容量(MW)

Business Segments and Regions 業務板塊及區域	The Group's Invested Power Plants 集團持有股權的電廠			The Group's Wholly-owned Power Plants 其中：獨資電廠		
	2020 2020年	2019 2019年	Change Rate 變化率	2020 2020年	2019 2019年	Change Rate 變化率
<b>Installed Wind Power Capacity</b> 風電裝機容量	<b>2,263</b>	<b>2,080</b>	<b>8.8%</b>	<b>1,543</b>	<b>1,369</b>	<b>12.7%</b>
Including: 其中：						
Northeastern China 東北區域	478	310	54.2%	349	149	134.2%
Northern China 華北區域	431	219	96.8%	148	—	—
Northwestern China 西北區域	103	103	0.0%	—	—	—
Eastern China 華東區域	424	346	22.5%	330	228	44.7%
Central Southern China 中南區域	826	1,022	-19.2%	716	912	-21.5%
Southwestern China 西南區域	0	80	-100.0%	0	80	-100.0%
<b>Installed PV Power Capacity</b> 光伏裝機容量	<b>150</b>	<b>314</b>	<b>-52.2%</b>	<b>143</b>	<b>303</b>	<b>-52.8%</b>
Including: 其中：						
Northeastern China 東北區域	1	1	0.0%	1	1	0.0%
Northern China 華北區域	6	26	-76.9%	0	20	-100.0%
Northwestern China 西北區域	9	9	0.0%	9	9	0.0%
Eastern China 華東區域	0	44	-100.0%	0	40	-100.0%
Southwestern China 西南區域	115	215	-46.5%	115	215	-46.5%
Overseas Regions 海外區域	18	18	0.0%	18	18	0.0%
<b>Total 合計</b>	<b>2,413</b>	<b>2,394</b>	<b>0.8%</b>	<b>1,686</b>	<b>1,672</b>	<b>0.8%</b>

## MANAGEMENT DISCUSSION AND ANALYSIS

### 管理層討論及分析

#### II. BUSINESS REVIEW (CONTINUED)

##### (2) Achieving the Reduction of Renewable Energy Subsidy Receivables through Asset Optimization

During the Year, the Group decidedly carried out its development strategy of replacing subsidized projects with grid parity projects, implemented the strategy of “build & transfer” and constantly enhanced asset management and asset optimization, tremendously increasing asset quality.

In 2020, the Group has entered into cooperation agreement with Three Gorges Renewables, China Nuclear, Shanghai Shenneng, and Zhuhai Port Risen, etc.. The Group sold certain renewable energy subsidized power plants with a total installed capacity attributable to the Group of 643.7 MW, and the renewable energy subsidy receivables and contract assets decreased by RMB856 million in total, effectively reduced the reliance on renewable energy subsidies, improved cash flow and asset structure as well as lowered the financial risks.

As at the end of the Year, the renewable energy subsidy recognized in contract assets and trade receivables of the Group was RMB1,107,130,000 (31 December 2019: RMB1,422,460,000).

The Group strived to dynamically analyze the economic benefits of existing power plants, strengthen the monitoring and analysis of cash flow and debt indicators, and replace the existing power plants that were dependent on renewable energy subsidies with newly constructed, high-quality power plants. Asset structure was optimized to increase shareholder returns and guarantee the steady development of the Group.

#### 二、業務回顧(續)

##### (二) 通過資產優化，實現綠電補貼應收款降低

本年度，本集團堅決貫徹平價項目置換補貼項目的發展戰略，踐行「建成-出售」策略，持續加強資產經營和資產優化，資產質量得到極大提升。

2020年，本集團與三峽新能源、中核、上海申能、珠海港昇等達成有力合作，互利共贏，共計出售帶綠電補貼電廠權益裝機容量643.7MW，出售電廠減少綠電補貼應收賬款及合同資產共計人民幣8.56億元，有效降低綠電補貼依賴，改善現金流和資產結構，降低財務風險。

本年末，本集團於應收賬款和合同資產中確認的綠電補貼款項合計為人民幣110,713萬元(2019年12月31日：人民幣142,246萬元)。

本集團堅持動態分析存量電廠經濟效益，加強現金流和負債指標的監控與分析，用新增的優質電廠置換對綠電補貼依賴的存量電廠，優化資本結構，提高股東回報率，確保集團穩健發展。



## MANAGEMENT DISCUSSION AND ANALYSIS

### 管理層討論及分析

#### II. BUSINESS REVIEW (CONTINUED)

##### (3) Increasing the Intensity on Project Financing

For our Group, the project finance costs are lower than the Group-level debt financing costs. During the Year, the Group strived to increase the financing proportion of low cost projects to reduce the reliance on Group-level high cost financing and increase the return on equity of power plants, but the Group's liability-to-asset ratio was reduced. During the Year, the Group had realized financing replacement or refinancing for seven existing power plants with a net increase of RMB690 million in new loans. The Group also completed the conversion of the pricing benchmark of loan interest rate of the existing financing contracts to LPR, and the interest rates of the newly signed financing contracts were lower than those signed in the same period of last year.

In 2020, the Group had been actively expanding new financing channels and maintained good communication and cooperation with various financial institutions, with the Group's cooperating financial institutes increased to 19. Meanwhile, the financing model has diversified, a more flexible financing method is adopted to satisfy the required funding for project constructions.

In 2020, the Group successfully issued US\$90 million of bonds in exchange for a portion of the US\$200 million of bonds that matured in January 2021. Through various efforts, as at the end of 2020, the Group's liability-to-asset ratio was 66.74% (31 December 2019: 69.99%).

#### 二、業務回顧(續)

##### (三) 加大項目融資力度

針對於本集團，項目融資成本相比集團層面的債權融資成本較低。本年度，集團努力加大低成本的項目融資比例，減少對集團層面高成本融資的依賴，並提高了電廠的淨資產收益率。本年度，集團共對7個存量電廠實現了融資置換或再融資，淨增貸款金額6.9億元；完成了存量融資合同貸款利率定價基準向LPR的轉換，新簽融資合同貸款利率較去年同期降低。

2020年，本集團積極拓展新的融資渠道，與多類金融機構保持良好溝通與合作，集團合作金融機構增至19家，同時提高融資模式多元性，採取更靈活的融資方式，滿足項目建設所需資金。

2020年，集團成功發行9,000萬美元債，用以交換2021年1月到期的2億美元債券中的一部分。通過多種努力，2020年末，集團資產負債率為66.74%（2019年12月31日：69.99%）。

## MANAGEMENT DISCUSSION AND ANALYSIS

### 管理層討論及分析

#### II. BUSINESS REVIEW (CONTINUED)

##### (4) Production and Operation of Power Plants Retained Positive Momentum

###### *i. Rapid Recovery of Power Plant Production and Steady Increase in Attributable Power Generation*

During the Year, the Group overcame the insufficient power load, lagging in the progress of grid-connected operation and delays in fault handling as well as the adverse situations such as decrease in resources and increase of power curtailment due to the outbreak of COVID-19 epidemic at the beginning of the year, and the power generation recovered rapidly. The attributable power generation in 2020 achieved a year-on-year growth and recorded an increase of 8.7% over the same period of last year, with the amount of power generated by wholly-owned power plants increased by 11.1%. The Group's attributable wind power generation had a year-on-year growth rate of 11.3%, of which power generation by wholly-owned power plants had a year-on-year increase of 15.3%, mainly due to the improved asset quality of the newly added power plants and the increased installed capacities. Due to the decrease of installed capacity, the increase of power curtailment and the decrease of PV resources, the annual attributable power generation of PV power generation decreased by 11.2%.

#### 二、業務回顧(續)

##### (四) 電廠生產運營保持良好態勢

###### 1、電廠生產快速回升，權益發電量穩步增長

本年度，本集團克服了年初新冠疫情導致的用電負荷不足、併網投產進度滯後、電廠故障處理延遲，以及資源下降、限電率上升等不利因素，發電量快速回升，全年權益發電量實現同比增長，較上年同期增長8.7%，獨資電廠發電量較上年同期增長11.1%。其中風電權益發電量同比增長11.3%（獨資風電廠發電量同比增長15.3%），主要受益於新增電廠資產質量的提升和電廠裝機容量的增加；光伏發電量因裝機容量減少、限電率上升、光資源下降的影響，全年權益發電量減少11.2%。

## MANAGEMENT DISCUSSION AND ANALYSIS

### 管理層討論及分析

#### II. BUSINESS REVIEW (CONTINUED)

#### 二、業務回顧(續)

##### (4) Production and Operation of Power Plants Retained Positive Momentum (CONTINUED)

##### (四) 電廠生產運營保持良好(續)

##### i. Rapid Recovery of Power Plant Production and Steady Increase in Attributable Power Generation (CONTINUED)

##### 1、電廠生產快速回升，權益發 電量穩步增長(續)

#### Total Attributable Power Generation Output (GWh)

權益總發電量(GWh)

Business Segments and Regions	業務板塊及 區域	The Group's Invested Power Plants 集團持有股權的電廠			The Group's Wholly-owned Power Plants 其中：獨資電廠		
		2020 2020年	2019 2019年	Change Rate 變化率	2020 2020年	2019 2019年	Change Rate 變化率
<b>Wind Power Generation</b>	<b>風電發電量</b>	<b>4,310.2</b>	<b>3,872.8</b>	<b>11.3%</b>	<b>2,939.1</b>	<b>2,548.0</b>	<b>15.3%</b>
Including:	其中：						
Northeastern China	東北區域	649.2	351.5	84.7%	379.0	1.7	—
Northern China	華北區域	662.7	431.8	53.5%	123.2	—	—
Northwestern China	西北區域	156.4	145.4	7.6%	—	—	—
Eastern China	華東區域	714.9	729.8	-2.0%	511.7	519.0	-1.4%
Central Southern China	中南區域	1,911.5	1,995.2	-4.2%	1,709.8	1,808.3	-5.4%
Southwestern China	西南區域	215.5	219.0	-1.6%	215.5	219.0	-1.6%
<b>PV Power Generation</b>	<b>光伏發電量</b>	<b>439.7</b>	<b>495.3</b>	<b>-11.2%</b>	<b>423.3</b>	<b>477.7</b>	<b>-11.4%</b>
Including:	其中：						
Northeastern China	東北區域	0.8	0.8	0.0%	0.8	0.8	0.0%
Northern China	華北區域	38.9	44.4	-12.4%	27.3	32.0	-14.7%
Northwestern China	西北區域	13.6	13.1	3.8%	13.6	13.1	3.8%
Eastern China	華東區域	55.2	60.3	-8.5%	50.4	55.0	-8.4%
Southwestern China	西南區域	310.0	355.4	-12.8%	310.0	355.4	-12.8%
Overseas Regions	海外區域	21.3	21.4	-0.5%	21.3	21.4	-0.5%
<b>Total</b>	<b>合計</b>	<b>4,750.0</b>	<b>4,368.1</b>	<b>8.7%</b>	<b>3,362.4</b>	<b>3,025.7</b>	<b>11.1%</b>

## MANAGEMENT DISCUSSION AND ANALYSIS

### 管理層討論及分析

#### II. BUSINESS REVIEW (CONTINUED)

##### (4) Production and Operation of Power Plants Retained Positive Momentum (CONTINUED)

###### ii. Continuous Improvement in Quality and Efficiency of Power Plants and Maintaining Growth in Revenue and Net Profit of Power Plants

During the Year, benefited from the improved asset quality of power plants and the increased installed capacities, and despite the adverse factors such as the increase of wind and PV power curtailment rates as well as decrease of resources in certain areas, both the revenue and net profit of the Group's power plants achieved a year-on-year increase.

In 2020, the Group's wholly-owned power plants achieved a total revenue of RMB1,728,443,000, an increase of 5.6% over the same period of last year, accounting for 86% of the Group's revenue (2019: 89%).

In 2020, the Group's wholly-owned power plants achieved a total net profit from power generation of RMB731,757,000, an increase of 16.5% over the same period of last year, and the Group shared net profits totaling RMB131,852,000 from power generation business of its associates and joint ventures.

#### 二、業務回顧(續)

##### (四) 電廠生產運營保持良好(續)

###### 2、電廠質量效益持續提升，電廠收入及淨利潤保持增長

本年度，得益於電廠資產質量提升和裝機容量的增加，在棄風棄光率上升，部分地區資源下降等不利影響下，本集團電廠收入和淨利潤均實現同比增長。

2020年，本集團獨資電廠共實現收入人民幣1,728,443,000元，較上一年度同期增長5.6%，佔集團收入的86%（2019年同期：89%）。

2020年，本集團獨資電廠共實現發電淨利潤人民幣731,757,000元，較上一年度同期增長16.5%，集團分享聯營公司及合營企業發電業務淨利潤人民幣131,852,000元。

## MANAGEMENT DISCUSSION AND ANALYSIS

### 管理層討論及分析

#### II. BUSINESS REVIEW (CONTINUED)

#### 二、業務回顧(續)

##### (4) Production and Operation of Power Plants Retained Positive Momentum (CONTINUED)

##### (四) 電廠生產運營保持良好(續)

##### ii. Continuous Improvement in Quality and Efficiency of Power Plants and Maintaining Growth in Revenue and Net Profit of Power Plants (CONTINUED)

##### 2、電廠質量效益持續提升，電 廠收入及淨利潤保持增長 (續)

#### Revenue and Net Profit of Power Plants (RMB)

電廠收入及淨利潤(人民幣：元)

		2020 2020年	2019 2019年	Change Rate 變化率
<b>Revenue of Wholly-owned Power Plants</b>	<b>獨資電廠收入</b>	<b>1,728,443,000</b>	<b>1,636,294,000</b>	<b>5.6%</b>
Including:	其中：			
Wind Power	風電	1,385,295,000	1,254,404,000	10.4%
PV Power	光伏	343,148,000	381,890,000	-10.1%
<b>Net Profit of Wholly-owned Power Plants</b>	<b>獨資電廠淨利潤</b>	<b>731,757,000</b>	<b>628,204,000</b>	<b>16.5%</b>
Including:	其中：			
Wind Power	風電	638,785,000	526,351,000	21.4%
PV Power	光伏	92,972,000	101,853,000	-8.7%
<b>Net Profit of Jointly-owned Power Plants</b>	<b>合聯營電廠淨利潤</b>	<b>131,852,000</b>	<b>170,042,000</b>	<b>-22.5%</b>
Including:	其中：			
Wind Power	風電	124,987,000	162,913,000	-23.3%
PV Power	光伏	6,865,000	7,129,000	-3.7%

## MANAGEMENT DISCUSSION AND ANALYSIS

### 管理層討論及分析

#### II. BUSINESS REVIEW (CONTINUED)

#### (4) Production and Operation of Power Plants Retained Positive Momentum (CONTINUED)

##### iii. Launching Deep Technological Transformation to Maintain a Higher Level of Availability of Power Plants

During the Year, following the total resumption of work of enterprises as well as the launch of technical transformation on power plants, the availability of the Group's power plants has been gradually recovering in the second half of the year. The availability of the PV power plants invested by the Group was 99.93%, of which the availability of wholly-owned PV power plants was 99.92%, both realizing year-on-year growth and reversing the decline in the availability of PV power plants in the first half of the year. The availability of the Group's invested wind power plants was 97.72%, of which the availability of wholly-owned wind power plants was 98.08%, and the decrease was narrowed compared to the first half of the year.

#### 二、業務回顧(續)

#### (四) 電廠生產運營保持良好(續)

##### 3、開展深度技改，電廠可利用率保持在較高水平

本年度，本集團電廠可利用率隨著企業的全面復工，以及電廠技術改造工作的開展，在下半年逐漸趨於好轉。集團投資持有股權的光伏電廠可利用率為99.93%，其中獨資光伏電廠可利用率為99.92%，均實現同比增長，扭轉了上半年光伏電廠可利用率下降的局面。集團投資持有股權的風電廠可利用率為97.72%，其中獨資風電廠可利用率為98.08%，下降幅度較上半年收窄。

Availability of Power Plants (%)

電廠可利用率(%)

Business Segments 業務板塊	The Group's Invested Power Plants 集團持有股權的電廠			The Group's Wholly-owned Power Plants 其中：獨資電廠		
	2020 2020年	2019 2019年	Change 變化量	2020 2020年	2019 2019年	Change 變化量
Availability of Wind Power Plants 風電廠可利用率	97.72%	98.01%	-0.29	98.08%	98.65%	-0.57
Availability of PV Power Plants 光伏電廠可利用率	99.93%	99.78%	0.15	99.92%	99.74%	0.18

## MANAGEMENT DISCUSSION AND ANALYSIS

### 管理層討論及分析

#### II. BUSINESS REVIEW (CONTINUED)

##### (4) Production and Operation of Power Plants Retained Positive Momentum (CONTINUED)

##### *iii. Launching Deep Technological Transformation to Maintain a Higher Level of Availability of Power Plants (CONTINUED)*

During the Year, the Group initiated a total of 52 key technological transformation projects in power plants of various regions. Initiatives such as extension of turbine blades, ice prevention for turbine blades, super double-feed induction, enhancement of module's master control program and anti-corrosion for blade leading edge effectively improved the power generation performance of wind turbines and increased the power generation of power plants, and reduced the loss of electricity. The Group's launch of the blade extension technical transformation in power plants in Anhui, Liaoning, and other places was evaluated to increase the power plants generation capacity of power plants by 5% to 7%. The Group's launch of the super double-feed induction technical transformation in Hubei could increase the annual equivalent power generation hours of the wind turbines by more than 50 hours after evaluation. Technical transformation in respect of safety including technical upgrade of lightning protection design, grounding modification of wind turbines and PV modules and safety monitoring system of hub bolts improved the safety and stability of power plants operation.

#### 二、業務回顧(續)

##### (四) 電廠生產運營保持良好(續)

##### 3、開展深度技改，電廠可利用率保持在較高水平(續)

本年度，本集團在各地區電廠開展重點技術改造項目達52項。風機葉片延長、葉片防覆冰、超級雙饋、機組主控程序優化、葉片前緣防腐蝕等提效技改有效提升風電機組發電性能，提升電廠發電量，減少電量損失。本集團在安徽、遼寧等地電廠進行的葉片延長技改，經評估提升電廠發電量5%~7%；在湖北等地開展的超級雙饋技改，經評估提高機組年等效發電小時數50小時以上。線路防雷技改、風機和光伏組件接地改造、葉根螺栓安全監測系統等安全類技改項目提升了電廠運行的安全性和穩定性。

## MANAGEMENT DISCUSSION AND ANALYSIS

### 管理層討論及分析

#### II. BUSINESS REVIEW (CONTINUED)

##### (4) Production and Operation of Power Plants Retained Positive Momentum (CONTINUED)

##### *iii. Launching Deep Technological Transformation to Maintain a Higher Level of Availability of Power Plants (CONTINUED)*

Meanwhile, the Group actively promoted the work of equipment maintenance and analysis. Problems of similar nature of equipment were analyzed to improve the availability of equipment as well as to provide support for technological transformation. Intelligent operation and management of power plants were promoted continuously by optimizing data sharing solutions of POWER<sup>+</sup> and EAM systems. Online and offline interaction of various tasks were strengthened, thus enhancing the efficiency of power plant operation and level of intelligent operation.

##### *iv. Significantly Longer Utilization Hours of Wind Power Plants with Minimal Impacts from Power Curtailment*

In 2020, benefited from the replacement of the existing power plants with lower utilization hours with the parity on-grid power plants with higher utilization hours and the increased technical transformation of the power plants, the quality of the Group's power plants has been improved significantly, and the average utilization hours of the wind power plants substantially increased. The weighted average utilization hours of the Group's invested wind power plants reached 2,241, representing an increase of 115 hours over the same period of last year, which was higher than the national average level by 144 hours. The weighted average utilization hours of wholly-owned wind power plants was 2,504, representing an increase of 227 hours over the same period of last year, and 407 hours higher than the national average.

#### 二、業務回顧(續)

##### (四) 電廠生產運營保持良好(續)

##### 3、開展深度技改，電廠可利用率保持在較高水平(續)

同時，本集團積極推進設備治理和分析工作，分析設備共性問題，在提高設備可利用率的同时，為項目技改方案提供支持。繼續推進電廠智慧運營管理，完善POWER<sup>+</sup>與EAM系統數據共享方案，加強各項工作的線上、線下聯動，提升電廠運營效率和智慧運營水平。

##### 4、風電利用小時數大幅增長，限電影響較為有限

2020年，得益於利用小時數較高的平價併網電廠對利用小時數較低的存量電廠的置換，以及電廠技術改造等，本集團電廠質量大幅提升，風電平均利用小時數大幅增長。本集團投資持有股權的風電廠加權平均利用小時數為2,241小時，較去年同期提高115小時，高出全國平均水平144小時；其中獨資風電廠加權平均利用小時數較去年同期提高227小時，達到2,504小時，高出全國平均水平407小時。



## MANAGEMENT DISCUSSION AND ANALYSIS

### 管理層討論及分析

#### II. BUSINESS REVIEW (CONTINUED)

##### (4) Production and Operation of Power Plants Retained Positive Momentum (CONTINUED)

##### iv. Significantly Longer Utilization Hours of Wind Power Plants with Minimal Impacts from Power Curtailment (Continued)

In 2020, the weighted average utilization hours of the Group's invested PV power plants was 1,452, which was 292 hours higher than the national average.

#### 二、業務回顧(續)

##### (四) 電廠生產運營保持良好(續)

##### 4、風電利用小時數大幅增長，限電影響較為有限(續)

2020年，本集團投資持有股權的光伏電廠加權平均利用小時數為1,452小時，高出全國平均水平292小時。

Weighted Average Utilization Hours of Power Plants (Hour)  
電廠加權平均利用小時(小時)

		The Group's Invested Power Plants 集團持有股權的電廠			The Group's Wholly-owned Power Plants 其中：獨資電廠		
Business Segments	業務板塊	2020 2020年	2019 2019年	Change Rate 變化率	2020 2020年	2019 2019年	Change Rate 變化率
Average Utilization Hours of Wind Power Plants	風電平均利用小時	2,241	2,126	5.4%	2,504	2,277	10.0%
Average Utilization Hours of PV Power Plants	光伏平均利用小時	1,452	1,517	-4.3%	1,436	1,505	-4.6%

In 2020, the power curtailment rate of the Group's invested power plants increased, with a year-on-year increase on both wind and PV power curtailment rate. The average wind power curtailment rate of the Group's invested wind power plants and the wind power curtailment rate of wholly-owned wind power plants were both 4.0%, of which the wind power curtailment rate of wholly-owned wind power plants increased by 2.7 percentage points year-on-year, mainly attributable to the slowdown of growth rate in social electricity consumption due to the epidemic and the increase of power curtailment in regions such as Hunan as a result of limited output channels during the flooding season in southern regions. The average PV power curtailment rate of the Group's invested PV power plants was 9.3%, of which the PV power curtailment rate of wholly-owned PV power plants was 10.2%, mainly attributable to the lack of improvement in PV power curtailment in regions such as Tibet.

2020年，本集團投資持有股權的電廠限電情況有所加劇，棄風棄光率均同比上升。本集團投資持有股權的風電廠平均棄風率、獨資風電廠棄風率均為4.0%，其中獨資風電廠棄風率同比提高2.7個百分點，主要因疫情導致社會用電量增速下降及南方地區豐水期外送通道受限導致湖南等地區限電率上升。本集團投資持有股權的光伏電廠平均棄光率9.3%，其中獨資光伏電廠棄光率10.2%，主要因西藏等地區棄光現象未有改善。

## MANAGEMENT DISCUSSION AND ANALYSIS

### 管理層討論及分析

#### II. BUSINESS REVIEW (CONTINUED)

#### 二、業務回顧(續)

##### (4) Production and Operation of Power Plants Retained Positive Momentum (CONTINUED)

##### (四) 電廠生產運營保持良好(續)

##### iv. Significantly Longer Utilization Hours of Wind Power Plants with Minimal Impacts from Power Curtailment (Continued)

##### 4、風電利用小時數大幅增長，限電影響較為有限(續)

Wind and PV Power Curtailment Rates of Power Plants (%)  
電廠棄風棄光率(%)

Business Segments 業務板塊	The Group's Invested Power Plants 集團持有股權的電廠			The Group's Wholly-owned Power Plants 其中：獨資電廠		
	2020 2020年	2019 2019年	Change 變化量	2020 2020年	2019 2019年	Change 變化量
Wind Power Curtailment Rate 棄風率	4.0%	3.1%	0.9	4.0%	1.3%	2.7
PV Power Curtailment Rate 棄光率	9.3%	7.0%	2.3	10.2%	7.6%	2.6

##### v. Average Feed-in Tariff of Power Plants Fell Slightly, Reduced Dependence of Power Plants on Subsidies

##### 5、平均上網電價平穩下浮，電廠對補貼的依存度下降

During the Year, with the impacts of the commencement of operation of grid parity projects, transfer of power plants with high subsidies, power trading and the increase on allocated expense of ancillary services, the weighted average feed-in tariff of power plants invested by the Group fell slightly. However, following the increase of commencement of grid parity projects and the transfer of renewable energy subsidized power plants, the Group's ratio of assets that were dependent on renewable energy subsidy was further decreased, while the asset quality of power plants significantly increased, thus reducing the dependence of power plants on subsidies.

本年度，受平價項目投產、高補貼電廠轉讓、電力交易及輔助服務分攤費用增加等的影響，本集團投資持有股權的電廠加權平均上網電價略有下浮。但隨著集團平價項目投產增加，帶有綠電補貼電廠的轉讓，集團綠電補貼依賴型資產比例進一步降低，電廠資產質量大幅提升，對補貼的依存度下降。

## MANAGEMENT DISCUSSION AND ANALYSIS

### 管理層討論及分析

#### II. BUSINESS REVIEW (CONTINUED)

#### 二、業務回顧(續)

##### (4) Production and Operation of Power Plants Retained Positive Momentum (CONTINUED)

##### (四) 電廠生產運營保持良好(續)

##### v. Average Feed-in Tariff of Power Plants Fell Slightly, Reduced Dependence of Power Plants on Subsidies (CONTINUED)

##### 5、平均上網電價平穩下浮，電廠對補貼的依存度下降(續)

Weighted Average Feed-in Tariff of Power Plants (RMB/kWh) (Including VAT)  
電廠加權平均上網電價(元/千瓦時)(含增值稅)

		The Group's Invested Power Plants 集團持有股權的電廠			The Group's Wholly-owned Power Plants 其中：獨資電廠		
Business Segments	業務板塊	2020 2020年	2019 2019年	Change 變化量	2020 2020年	2019 2019年	Change 變化量
Weighted Average Feed-in Tariff of Wind Power	風電加權平均上網電價	0.5339	0.5499	-0.0160	0.5492	0.5800	-0.0308
Weighted Average Feed-in Tariff of PV Power	光伏加權平均上網電價	0.9452	0.9471	-0.0019	0.9125	0.9135	-0.0010

##### (5) Other Businesses

##### (五) 其他業務

During the Year, other business segments of the Group contributed revenue of RMB272,311,000 to the Group (2019: RMB199,628,000), representing a year-on-year increase of 36%.

本年度，本集團其他業務板塊為集團貢獻收入人民幣272,311,000元(2019年同期：人民幣199,628,000元)，同比增长36%。

While focusing on its core power generation business, the Group also actively developed related business along the renewable energy industry chain and conducted extensive research and development. In 2020, the Group has actively overcome the epidemic impact and spared great efforts in expanding the businesses of intelligent O&M and Energy IoT, engineering consultancy and design as well as financial leasing and made some achievements.

本集團在專注核心發電業務的同時，積極發展可再生能源產業鏈的相關業務，開展了大量的研發與實踐。2020年，本集團克服疫情衝擊，大力拓展智慧運維與能源物聯網、工程諮詢與設計、融資租賃等業務，並取得了一定成績。

## MANAGEMENT DISCUSSION AND ANALYSIS

### 管理層討論及分析

#### II. BUSINESS REVIEW (CONTINUED)

##### (5) Other Businesses (CONTINUED)

###### i. Intelligent O&M Segment

The Group's subsidiaries Beijing Century Concord Operation and Maintenance Co., Ltd. ("Concord O&M") and Beijing Power Concord Technology Development Co., Ltd. ("Power Concord") formed the intelligent O&M sector of the Group. Concord O&M and Power Concord deepened the synergetic development, greatly exploring the intelligent O&M service model, improving the technological level of energy IoT, expanding the business coverage and promoting the application of technology. During the Year, the building of professional talents in R&D, operation and sales in the segment was strengthened, and high-end talents were introduced to continuously improve the business scale and service quality of intelligent O&M.

Concord O&M and Power Concord greatly explore the intelligent O&M service model and continue to push forward the product R&D of the intelligent O&M platform POWER+. On the foundation of the intelligent O&M platform POWER+, EAM, mobile inspection terminal function complementation and data interoperability, Concord O&M and Power Concord continued to deepen the integration of online intelligent monitoring with offline O&M, achieving the multi-functional data collection, centralized monitoring and control, intelligent analysis, intelligent early warning and automated logbook of power stations and forming a data-driven new energy full life cycle asset management and intelligent O&M solutions. Leveraging the application of the intelligent O&M platform, the professional support of the technical service systems, the protection of safety and quality system and the interaction of three-tier management system between headquarters + regions + power stations, the Group's intelligent O&M service model of online and offline integration has been optimized gradually and the level of intelligent O&M services has continued to improve.

#### 二、業務回顧(續)

##### (五) 其他業務(續)

###### 1、智慧運維板塊

集團所屬北京協合運維風電技術有限公司(「協合運維」)、北京動力協合科技有限公司(「動力協合」)共同組成了集團智慧運維板塊。協合運維與動力協合深化協同發展，大力探索智慧運維服務模式，提高能源物聯網技術水平，加大業務拓展範圍，加快推進技術應用。本年度，該板塊加大研發、運營、營銷等各類專業人才隊伍的搭建，引進高端人才，持續提升智慧運維業務規模和服務水平。

協合運維與動力協合大力探索智慧運維服務模式，持續推進POWER+智慧運維平台產品研發。基於POWER+智慧運維平台、資產管理系統(EAM)、移動巡檢終端的功能互補完善和數據互通互聯，線上智能監控與線下運行維護的融合持續深化，實現電站多功能數據採集、集中監控、智能分析、智能預警、自動化報表等功能，形成基於數據驅動的新能源全生命週期資產管理與智慧運維解決方案。通過智慧運維平台的應用，技術服務體系的專業支撐，安全質量體系的保障，總部+區域+電站三級管理體系的聯動，集團線上、線下相結合的智慧運維服務模式逐步完善，智慧運維服務水平持續提升。

## MANAGEMENT DISCUSSION AND ANALYSIS

### 管理層討論及分析

#### II. BUSINESS REVIEW (CONTINUED)

##### (5) Other Businesses (CONTINUED)

###### i. Intelligent O&M Segment (CONTINUED)

During the Year, Concord O&M won “The Most Influential O&M Enterprise” of 2020 Solar Cup, “Top 100 Distributed PV Power Service Providers in China” of 2020 CREC, as well as the Basic Safety Training BST Certificate awarded by the China General Certification (CGC) and authorized by the Global Wind Organization (GWO). Such awards illustrate that the service quality and safety management system of Concord O&M are highly recognized by the industry.

While leveraging on the accumulated O&M experience of the Group’s power plants, Concord O&M and Power Concord vigorously expanded their external business and business scope. During the Year, both the revenue and net profit of Concord O&M increased. Newly signed external contracts amounted to RMB75.67 million. Concord O&M actively innovated new business models and the business and customer types were more diversified. Apart from the traditional O&M services, it also explored new businesses such as assets management, technical transformation, technical services, data products and household photovoltaic system, and achieved breakthroughs in off-shore O&M businesses, with the O&M capacity reaching 7.4 GW. In 2020, Concord O&M undertook service contracts with a total of 129 wind power and PV power plants in O&M, asset management, inspection and wind turbine commissioning services, as well as 63 service contracts covering the areas such as preventive tests, technical services, technical transformation and sales of spare parts.

#### 二、業務回顧(續)

##### (五) 其他業務(續)

###### 1、智慧運維板塊(續)

本年度，協合運維榮獲2020年度光能杯「最具影響力運維企業」獎、CREC2020年「中國百強分佈式光伏服務商」獎，以及由全球風能組織GWO委託授權、鑒衡認證頒發的BST(Basic Safety Training)基本安全培訓認證證書，表明協合運維運維服務質量和安全管理體系建設得到行業高度認可。

協合運維與動力協合依託本集團電廠積累運維經驗的同時，大力拓展外部業務，擴大業務範圍。本年度，協合運維營業收入及淨利潤均實現增長，新增外部合同額7,567萬元。協合運維積極創新業務模式，業務和客戶類型更加多樣化。除傳統運維服務外，積極開拓資產管理、技術改造、技術服務、數據產品、戶用光伏等業務，並實現了海上運維業務的突破，運維容量達到7.4GW。2020年，協合運維共承擔129間風電及光伏電廠的運行維護、資產管理、檢修及風機調試業務，承接預防性試驗、技術服務、技術改造、備品備件銷售等服務合同63份。

## MANAGEMENT DISCUSSION AND ANALYSIS

### 管理層討論及分析

#### II. BUSINESS REVIEW (CONTINUED)

##### (5) Other Businesses (CONTINUED)

###### ii. Engineering Consultancy and Design Business

During the Year, the Group's subsidiary Concord Power Consulting & Design (Beijing) Corp., Ltd. ("Design Company") strengthened the full process control of projects. It continuously promoted design optimization and standardized construction, and improved its design philosophy and service quality. In addition to intensive expansion of the traditional areas such as design consultancy markets and EPC markets, it also actively expanded into new business areas and enhanced its market competitiveness.

During the Year, the Design Company completed 399 technical service reports, 117 feasibility study reports, 34 microsite selection reports and a total of 26 preliminary designs, construction drawing designs and record drawing designs. The Design Company expanded business development and signed 30 exterior contracts and won the bid of shortlisted for 17 frameworks in 2020. It also won the bids for the planning projects of wind and solar power industries in Zhaotong, Yunnan and wind power development in Yilan, Heilongjiang. Furthermore, the Design Company actively expanded new business and launched the design consultation work of gas power generation, integration of wind, PV and hydrogen power and energy storage, clean heating, biomass energy and multi-energy complementation.

#### 二、業務回顧(續)

##### (五) 其他業務(續)

###### 2、工程諮詢、設計業務

本年度，本集團所屬之聚合電力工程設計(北京)股份有限公司(「設計公司」)，加強項目的全過程控制，持續推進設計優化和標準化建設，提升設計理念和服務質量。重點開拓設計諮詢市場、EPC市場等傳統領域的同時，還積極拓展新業務領域，提升市場競爭能力。

本年度，設計公司總計完成了技術服務報告399項，可行性研究報告117項，微觀選址報告34項；完成初步設計、施工圖設計、竣工圖設計共計26項。設計公司加大業務拓展，2020年簽訂外部合同30項，中標入圍框架17項；中標雲南省昭通市風電、太陽能產業規劃以及黑龍江省依蘭縣風電發展規劃編制項目。同時，設計公司積極拓展新業務，開展了燃氣發電、風光氫儲、清潔供暖、生物質能、多能互補等多類項目的設計諮詢工作。

## MANAGEMENT DISCUSSION AND ANALYSIS

### 管理層討論及分析

#### II. BUSINESS REVIEW (CONTINUED)

##### (5) Other Businesses (CONTINUED)

###### ii. Engineering Consultancy and Design Business (CONTINUED)

The Design Company comprehensively improved its quality management level and launched design optimization and standardized construction. It was awarded the third prize of the 2020 Outstanding Quality Control Team Achievements in the Power Engineering Industry with its work result report of "Reducing the Weight of Towers of the High-wheeled Wind Power Turbine in Yangcun Village, Tianchang, Anhui". Furthermore, as a member of the China Electric Power Planning & Engineering Association, Beijing Engineering Exploration and Design Association and Beijing Association of Engineering Consultings, the Design Company actively fulfilled its duty and was elected as a member supervisor of the Supervisory Board to the China Electric Power Planning & Engineering Association during the Year.

###### iii. Financial Leasing, Energy Storage and Incremental Distribution Network Businesses

Focusing on the renewable energy industry chain, the Group actively explored new business development models including finance leasing, energy storage and incremental distribution network during the Year. The Group kept close track of industry policies and the development trends of renewable energy, monitored technological development, strengthened technical reserve and improved risk management and control. It dynamically tracked the investment returns of new businesses, formulated investment strategies and expanded into the Group's new area of business growth according to the degree of maturity of business development.

#### 二、業務回顧(續)

##### (五) 其他業務(續)

###### 2、工程諮詢、設計業務(續)

設計公司全面提升質量管理水平，開展設計優化與標準化建設，其申報的《降低安徽天長楊村風電場高輪轂風電機組塔筒重量》工作成果獲得2020年電力工程行業優秀質量控制小組活動成果三等獎。同時，設計公司作為中國電力規劃設計協會、北京工程勘察設計協會和北京市工程諮詢協會成員單位，積極履行會員責任，本年度當選為中國電力規劃設計協會監事會會員監事。

###### 3、融資租賃、儲能、增量配電網業務

本年度，本集團圍繞可再生能源產業鏈，積極探索融資租賃、儲能、增量配電網等新業務發展模式。本集團持續跟蹤行業政策與可再生能源發展趨勢，關注技術發展，加強技術儲備，完善風險管控，動態跟蹤新業務的投資回報情況，根據業務發展的成熟度制定投資策略，開拓集團新的業務增長領域。

## MANAGEMENT DISCUSSION AND ANALYSIS

### 管理層討論及分析

#### III. ENVIRONMENTAL PROTECTION, COMPLIANCE AND SOCIAL RESPONSIBILITY

In addition to financial performance, the Group believes that high-standard of corporate social responsibility is of great significance in building a positive relationship between the enterprise and the society, motivating its employees and achieving sustainable development and return for the Group.

##### (1) Ecological and Environmental Protection

While complying with national ecological and environmental protection laws and regulations, the Group has formulated its own environmental protection management system and working procedures. When managing the full life cycle of power plants, the Group focused on the investment and management in environmental protection, conservation of water and soil and biodiversity protection. Through various measures including ensuring allocation of funds, optimized designs, technology upgrades and intelligent operation of enhancing environmental standards and concept of environmental protection, the Group practiced energy conservation, emission reduction, ecological environment protection, and guarded the lucid waters and lush mountains while providing clean energy to protect the natural environment. As such, the Group has established a good image in local investment and development.

During the Year, the Group achieved the equivalent reduction of carbon dioxide, sulphur dioxide, and nitrogen oxide emissions and the saving of standard coal and water conservation from the electricity generated by the Group's invested wind power plants and PV power plants, as compared with those by conventional power plants. The reduction in pollutants positively contributed to the reduction in air pollution, greenhouse gas emission and haze.

#### 三、環境保護、合規及社會責任

除財務表現外，本集團相信高標準的企業社會責任對於建立良好的企業和社會關係，激勵員工，為集團創造可持續發展和回報都有著至關重要的作用。

##### (一) 生態及環境保護

本集團在遵守國家生態環保法律法規要求的同時，制定自身環境保護管理制度和工作程序。在電廠全生命週期管理中，注重環境保護、水土保持和生物多樣性保護方面的投資和管理。通過保障資金、優化設計、改進技術、智慧運營等措施，提高環保措施標準和環境保護理念，在提供清潔能源的同時，踐行節能減排，保護生態環境，守護綠水青山，為集團在當地投資建設樹立了良好形象。

本年度，集團投資的風電及光伏發電廠所發電量與傳統電廠相比，相當於減少二氧化碳、二氧化硫、氮氧化物的排放，以及節約標煤和用水。污染物的減排為降低空氣污染和減少溫室氣體排放、減少霧霾作出了積極貢獻。



## MANAGEMENT DISCUSSION AND ANALYSIS

### 管理層討論及分析

### III. ENVIRONMENTAL PROTECTION, COMPLIANCE AND SOCIAL RESPONSIBILITY (CONTINUED) 三、環境保護、合規及社會責任(續)

#### (1) Ecological and Environmental Protection (CONTINUED) (一) 生態及環境保護(續)

##### Emission Reduction by Power Plants 電廠減排量

Emissions Reduction Indicators	減排指標	2020	Accumulated Amount
		2020年	累計數
CO <sub>2</sub> (Kilotons)	CO <sub>2</sub> (千噸)	5,205	34,734
SO <sub>2</sub> (tons)	SO <sub>2</sub> (噸)	1,274	24,700
NO <sub>x</sub> (tons)	NO <sub>x</sub> (噸)	1,328	22,321
Standard Coal Saving (Kilotons)	節約標煤(千噸)	2,087	12,664
Water Saving (Kilotons)	節約用水(千噸)	8,243	80,592

#### (2) Compliance (二) 合規

During the Year, the Group regularly identifies laws and regulations relating to the Group's business, operations and employment, assesses their potential impacts on the Group and actively formulates corresponding measures. While strictly complying with the Environmental Protection Law of the People's Republic of China, the Environmental Impact Assessment Law of the People's Republic of China, the Work Safety Law of the People's Republic of China, the Construction Work Safety Management Regulations, the Work Safety Permit Regulations, the Labour Law of the People's Republic of China, "Labour Contract Law of the People's Republic of China", "Social Insurance Law of the People's Republic of China" and other laws and regulations that have significant impact on the Group, the Group continuously improves its management and sustainable development capabilities.

本年度，本集團定期識別與集團業務、運營、僱傭等相關的法律及法規，評估其對集團產生的潛在影響，並積極制定相應措施，在嚴格遵守《中華人民共和國環境保護法》、《中華人民共和國環境影響評價法》、《中華人民共和國安全生產法》、《建設工程安全管理條例》、《安全生產許可證條例》、《中華人民共和國勞動法》、《中華人民共和國勞動合同法》、《中華人民共和國社會保險法》等對集團有重大影響的法律法規的同時，提升集團管理水平和持續發展能力。

## MANAGEMENT DISCUSSION AND ANALYSIS

### 管理層討論及分析

#### III. ENVIRONMENTAL PROTECTION, COMPLIANCE AND SOCIAL RESPONSIBILITY (CONTINUED)

##### (2) Compliance (CONTINUED)

The requirements for environmental protection and safe production for renewable energy power plants such as wind power and photovoltaic plants, which the Group invests in and operates, are relatively more demanding. The government has established supervisory and regulatory authorities and set up stringent monitoring and management procedures and implementation standards. With the accelerated development in fighting climate change and energy transformation, regulatory requirements have become even more stringent, bringing more challenges to the Group's business development and placing higher demands on the Group's power plant development, construction and operation capabilities.

The Group strictly complies with relevant laws and regulations in its business, operation and employment, by dynamically monitoring changes for timely adjustments and formulation of adaptive strategies. The Group has established a comprehensive safety and quality management system and a multi-level safety and quality management structure with hierarchical control. The life-cycle management of power plants focuses on the protection of the ecological environment, with a commitment to environmental protection in the process of development. The Group continuously improves design standards, and actively adopts new technologies, techniques and equipment to optimize the safety and power generation efficiency of power plants while reducing the potential impact on the environment. Meanwhile, the Group puts emphasis on protecting the legal rights and interests of its employees by securing the employees' rights and interests such as equal opportunity employment, career development and occupational health. It also adheres to the core value of people-orientation and promotes the common development of the Group and its employees.

#### 三、環境保護、合規及社會責任(續)

##### (二) 合規(續)

本集團所從事的風電、光伏等可再生能源電廠投資運營業務對環境保護、安全生產等要求較高，國家設立了監督管理機構，制定了嚴格的監督管理程序和執行標準，且隨著應對氣候變化和能源轉型發展的加快推進下，監管要求也愈加嚴格，給集團業務的開展帶來了更多挑戰，對集團電廠的開發、建設與運營能力等提出了更高要求。

本集團在業務、運營、僱傭等方面嚴格遵守相關法律法規，並動態跟蹤，以及時調整和制定應對策略。集團建立了完善的安全質量管理體系，構建了多級安全質量管理架構，實行分級管控。電廠全生命週期管理中注重生態環境保護，堅持在保護中開發、在開發中保護。持續提高設計水平，積極使用新技術、新工藝、新設備，在降低對環境的潛在影響時，提高電廠的安全與發電性能。同時，集團注重維護員工合法權益，保障員工平等就業、職業發展、職業健康等方面的權益，堅持以人為本的核心價值觀，促進集團與員工的共同發展。

## MANAGEMENT DISCUSSION AND ANALYSIS

### 管理層討論及分析

#### III. ENVIRONMENTAL PROTECTION, COMPLIANCE AND SOCIAL RESPONSIBILITY (CONTINUED)

##### (2) Compliance (CONTINUED)

Save as disclosed above, the Group has complied with the relevant standards, laws and regulations of our business, management and labour standards.

##### (3) Community Responsibilities

While focusing on the development of clean energy business, the Group paid close attention to the local livelihood and economic development and actively fulfilled its social responsibilities to give back to the society. During the Year, the Group actively assumed the social responsibility in supporting the pandemic prevention and contain work all over the country. Our subsidiaries from all over the country timely allocated resources and collected pandemic prevention supplies to provide local monetary support and pandemic prevention supplies. The Group actively carries out poverty alleviation work in areas where its power plant investments have been made, through a combination of measures such as poverty alleviation projects, poverty alleviation through consumption, pairing and donations to assist local poverty reduction and economic development. The Group at the same time relied on projects to carry out localized talent training and personnel recruitment, facilitating local employment.

#### 三、環境保護、合規及社會責任(續)

##### (二) 合規(續)

除上文所披露者外，本集團在業務、管理、勞工規範上，嚴格遵守相關準則、法律及法規。

##### (三) 社區責任

本集團在專注於清潔能源事業發展的同時，關注當地民生與經濟發展，積極履行社會責任，回饋社會。本年度，本集團主動承擔社會責任，積極馳援各地抗疫工作；各地公司及時調配資源，籌集防疫物資，為當地提供資金和防疫物資支持。本集團積極在電廠投資地區開展扶貧工作，通過項目扶貧、消費扶貧、結對扶貧、捐款捐贈等方式協助當地扶貧減困和發展經濟。同時依託項目開展屬地化人員招錄，促進當地就業。

## MANAGEMENT DISCUSSION AND ANALYSIS

### 管理層討論及分析

#### III. ENVIRONMENTAL PROTECTION, COMPLIANCE AND SOCIAL RESPONSIBILITY (CONTINUED)

##### (3) Community Responsibilities (CONTINUED)

The Group has been keen on school-enterprise cooperation. We facilitate the educational advancement of renewable energy in China while promoting the development in local economy, culture, employment and environment. The Group has entered into a donation agreement with the North China Electric Power University Education Foundation and set up a scholarship. The Group has donated an accumulated total of approximately RMB3 million for 13 consecutive years, subsidizing an accumulative number of 1,238 outstanding students with excellent conduct and rewarding 57 outstanding teachers. A modern apprenticeship system with cooperative development class was set up jointly with Ulanqab Vocational College and Hunan Polytechnic of Water Resources and Electric Power, with an aim to develop talents in local regions, provide employment channel and attract outstanding talents. A total of 307 graduates have been trained.

For details of the Group's ecological and environmental protection, compliance and social responsibilities, please refer to the independent report "Environmental, Social and Governance Report 2020" published by the Group.

##### (4) Customers and Suppliers Relationship

During the Year, the Group maintained a good relationship between customers and suppliers with no major dispute.

During the Year, the Group's top five customers accounted for 59% of the Group's total revenue, including 13.2% from State Grid Anhui Electric Power Co., Ltd., the largest customer.

#### 三、環境保護、合規及社會責任(續)

##### (三) 社區責任(續)

本集團積極開展校企合作，在促進地方經濟、文化、就業和環境發展的同時，促進國家可再生能源教育事業的發展。同華北電力大學教育基金會簽訂捐贈協議，設立獎學金，已連續13年共計捐資約300萬元，累計資助品學兼優學生1,238人次，獎勵德才兼備優秀教師57人次。同烏蘭察布職業學院和湖南水利水電職業技術學院成立現代學徒制合作培養班，屬地化定向培養人才，提供就業通道，吸納優秀人才，已累計培養畢業生307人。

本集團生態及環境保護、合規及社會責任詳細內容請參見本集團刊發的獨立報告《2020年環境、社會及管治報告》。

##### (四) 客戶及供應商關係

本年度，本集團與客戶及供應商維持良好關係，並無重大爭議。

本年度，本集團五大客戶之銷售額佔本報告期之總銷售額59%，其中最大客戶為國網安徽省電力有限公司，佔13.2%。

## MANAGEMENT DISCUSSION AND ANALYSIS

### 管理層討論及分析

#### III. ENVIRONMENTAL PROTECTION, COMPLIANCE AND SOCIAL RESPONSIBILITY (CONTINUED)

##### (4) Customers and Suppliers Relationship (CONTINUED)

During the Year, the Group's top five suppliers accounted for 86% of the Group's total procurement, including 23% from the largest supplier, Envision Energy Co., Ltd., which supplied wind turbine equipment for wind power projects invested by the Group.

#### IV. HUMAN RESOURCES

The Group always upholds its core values of "people-orientation, value creation, working for a better future and striving for excellence". It protects the legal rights of its employees, pays attention to their career development, cares for their health and safety, and puts efforts in achieving the common development of the employees as well as the Group. The Group continuously optimizes its human resources management system based on the principle of coordinated strategy, organization, talents and incentives. The Group respects the value of talents, seeks to develop their potentials and optimizes the incentive mechanism, fostering a human resources management system that is able to support the strategic implementation and organizational development of the Group.

During the Year, the Group continued to uplift the intelligent operation and centralized management, deepen regional management and optimize the organizational structure and personnel allocation in order to improve the employees' productivity. The Group provides a broad development platform for its employees and set up a system of five major job functions to build a career development path, while constantly refining the remuneration and recruitment qualifications system. The Group also stresses on talent nurturing and refines the training system in order to accelerate the establishment of talent pipeline and training of talent reserves. The establishment of the online training system was completed during the Year, providing all employees through online cloud classroom with technical and management courses including professional technology, human resources, financial management, office informatization, corporate culture, anti-fraud propaganda, etc., for employees to learn independently; In 2020, through online, offline, internal and external training channels, the Group provided training courses with a duration of more than 1,000 hours to fully meet the learning needs of employees of different categories and levels.

#### 三、環境保護、合規及社會責任(續)

##### (四) 客戶及供應商關係(續)

本年度，本集團五大供應商之採購額佔本報告期之總採購額86%，其中最大供應商為遠景能源有限公司，佔23%，該公司為本集團投資風電項目供應風電主機設備。

#### 四、人力資源

本集團始終秉承「以人為本、創造價值、著眼未來、追求卓越」的核心價值觀，維護員工合法權益，關心員工職業發展，關注員工健康安全，努力實現員工與集團的共同發展。集團不斷優化人力資源管理體系，依據戰略、組織、人才、激勵相匹配的原則，尊重人才價值，開發人才潛能，完善人才激勵，形成支撐集團戰略落地和組織發展的人力資源管理體系。

本年度，本集團持續推進智慧運營和集約化管理，深化區域管理，優化組織設計和人員配置，提高人員勞動生產率。本集團為員工提供廣闊的發展平台，建立了五大崗位體系，搭建職業發展通道，持續完善薪酬激勵與任職資格體系。集團重視人才培養，完善培訓體系，加快人才梯隊建設與後備人才培養，本年度完成了線上培訓體系的搭建，通過網絡雲課堂為全員提供包括專業技術、人力資源、財務管理、辦公信息化、企業文化、反舞弊宣傳等技術類和管理類課程，供員工自主學習；2020年通過線上、線下、內部、外部培訓途徑，提供培訓課程時長超過1000小時，充分滿足不同類別、不同層級員工的學習需求。

## MANAGEMENT DISCUSSION AND ANALYSIS

### 管理層討論及分析

#### IV. HUMAN RESOURCES (CONTINUED)

The Group values the health and safety of its employees, taking epidemic prevention and control as part of its normal operations and accumulating pandemic prevention supplies. In 2020, the investment in epidemic prevention and control reached RMB2.24 million. Moreover, the Group supports its employees through a variety of caring measures including staff physical examinations, staff supplemental medical insurance, festival benefits, employee support and activities, establishing a good corporate culture.

As at 31 December 2020, the Group had 1,619 full-time employees (31 December 2019: 1,448), 146 of whom worked at the Group's headquarters, 299 in project development and management, 1,018 in O&M, 71 in Energy IoT technological development and 85 in businesses such as design and leasing.

For details of the Group's human resources, please refer to the independent report "Environmental, Social and Governance Report 2020" published by the Group.

#### V. FINANCIAL RESOURCES AND COMMITMENTS

As at 31 December 2020, the Group held cash and bank balances of approximately RMB2,608,069,000 (31 December 2019: RMB1,605,128,000). The net assets of the Group were RMB6,494,502,000 (31 December 2019: RMB5,969,201,000). The balance of bank and other borrowings of the Group was RMB7,754,497,000 (31 December 2019: RMB7,841,675,000). The liability-to-asset ratio was 66.74% (31 December 2019: 69.99%).

#### 四、人力資源(續)

本集團重視員工健康安全，堅持常態化疫情防控，儲備各類防疫物資，2020年疫情防控投入資金達224萬元；同時通過員工體檢、員工補充醫療保險、節日福利、員工互助、員工活動等多種措施關懷、幫扶員工，建立起優秀的企業文化。

截至2020年12月31日，本集團擁有1,619名全職僱員(2019年12月31日：1,448名)，其中集團總部人員146人，項目開發、管理299人，運行維護1,018人，能源物聯網技術開發71人，設計、租賃等業務85人。

本集團人力資源詳細內容請參見本集團刊發的獨立報告《2020年環境、社會及管治報告》。

#### 五、財務資源與承擔

截至2020年12月31日，本集團持有貨幣資金約為人民幣2,608,069,000元(2019年12月31日：人民幣1,605,128,000元)；集團淨資產為人民幣6,494,502,000元(2019年12月31日：人民幣5,969,201,000元)；集團之銀行借款及其他借款餘額為人民幣7,754,497,000元(2019年12月31日：人民幣7,841,675,000元)；資產負債率為66.74%(2019年12月31日：69.99%)。

## MANAGEMENT DISCUSSION AND ANALYSIS

### 管理層討論及分析

#### V. FINANCIAL RESOURCES AND COMMITMENTS (CONTINUED)

##### Pledge of Assets

As at 31 December 2020, the buildings and equipment of the Group were pledged to secure borrowings balance of RMB6,557,058,000 (31 December 2019: RMB5,251,063,000).

##### Contingent Liability

With effective from 27 June 2019, the subsidiaries of the Group provided joint liability guarantees for the debts of Daoxian Century Concord Wind Power Co., Ltd.\*(道縣協合風力發電有限公司) (“Daoxian Century Concord”) and Daoxian Jingtang Century Concord Wind Power Co., Ltd.\*(道縣井塘協合風力發電有限公司) (“Daoxian Jingtang”) under the lease contracts. As at 31 December 2020, the total principal debt’s balances of Daoxian Century Concord and Daoxian Jingtang which the Group provided joint liability guarantees were RMB436,120,000.

Save as mentioned above, there was no material contingent liability of the Group as at 31 December 2020.

##### Commitments

As of 31 December 2020, the Group had capital expenditure contracted for but not provided for in the consolidated financial statements is RMB2,441,692,000 (31 December 2019: RMB1,471,579,000).

#### 五、財務資源與承擔(續)

##### 資產抵押

截至2020年12月31日，本集團以房屋及機器設備抵押獲得貸款餘額人民幣6,557,058,000元(2019年12月31日：人民幣5,251,063,000元)。

##### 或然負債

於2019年6月27日起，本集團之附屬公司為道縣協合風力發電有限公司(「道縣協合」)、道縣井塘協合風力發電有限公司(「道縣井塘」)在租賃合同項下的債務提供連帶責任保證。截至2020年12月31日，本集團擔保的道縣協合、道縣井塘之債務本金餘額為人民幣436,120,000元。

除上述提及內容外，於2020年12月31日，本集團並無任何重大或然負債。

##### 承擔

截至2020年12月31日，本集團已簽訂合同但仍未產生之資本開支為人民幣2,441,692,000元(2019年12月31日：人民幣1,471,579,000元)。

**MANAGEMENT DISCUSSION AND ANALYSIS****管理層討論及分析****V. FINANCIAL RESOURCES AND COMMITMENTS***(CONTINUED)***Convertible Loan**

On 13 December 2018 (as amended and restated on 16 January 2019), the Company entered into the agreement (a) for the convertible loan of US\$30,000,000 with Goldman Sachs (the "GS Convertible Loan") which consists of three tranches: (i) Tranche I being US\$12,000,000; (ii) Tranche II being US\$9,000,000; and (iii) Tranche III being US\$9,000,000; and (b) to grant to Goldman Sachs the option and the right to advance the additional loan of up to an aggregate principal amount of US\$20,000,000 to the Company (the "GS Additional Loan") which consists of three tranches: (a) Tranche I being US\$8,000,000; and (b) Tranche II being US\$6,000,000; and (c) Tranche III being US\$6,000,000. Goldman Sachs and other lenders of the GS Convertible Loan and the GS Additional Loan have the right to convert all or any part of the outstanding principal amount of their respective participation in the GS Convertible Loan and the GS Additional Loan into ordinary shares of the Company at a conversion price of (i) HK\$0.5 per Share (for Tranche I); (ii) HK\$0.55 per Share (for Tranche II); and (iii) HK\$0.6 per Share (for Tranche III) (subject to the adjustments as set out in the agreement for the GS Convertible Loan (the "GS Convertible Loan Agreement")). The closing price per Share is HK\$0.305 on the date of the GS Convertible Loan Agreement.

**五、財務資源與承擔(續)****可換股貸款**

於2018年12月13日(於2019年1月16日修訂及重訂)，本公司與Goldman Sachs就以下各項訂立協議：(a)為數30,000,000美元之可換股貸款(「GS可換股貸款」)，由三批貸款組成：(i)第一批為12,000,000美元；(ii)第二批為9,000,000美元；及(iii)第三批為9,000,000美元；及(b)向Goldman Sachs授出選擇權及權利，據此Goldman Sachs將向本公司提供本金總額最多為20,000,000美元之額外貸款(「GS額外貸款」)，由三批貸款組成：(a)第一批為8,000,000美元；及(b)第二批為6,000,000美元；及(c)第三批為6,000,000美元。Goldman Sachs以及GS可換股貸款及GS額外貸款之貸款人有權將其各自涉及之GS可換股貸款及GS額外貸款之全部或任何部分尚未償還本金額轉換為本公司普通股，轉換價為(i)每股股份0.5港元(第一批)；(ii)每股股份0.55港元(第二批)；及(iii)每股股份0.6港元(第三批)，可根據GS可換股貸款協議(「GS可換股貸款協議」)所載予以調整。於GS可換股貸款協議日期，股份之收市價為0.305港元。



## MANAGEMENT DISCUSSION AND ANALYSIS

### 管理層討論及分析

#### V. FINANCIAL RESOURCES AND COMMITMENTS (CONTINUED)

##### Convertible Loan (CONTINUED)

The GS Convertible Loan and the GS Additional Loan are convertible into approximately 720,650,000 Shares (with nominal value of HK\$7,206,500). The net proceeds from the GS Convertible Loan and the GS Additional Loan, after deducting the commissions and other estimated expenses payable, will amount to approximately US\$29,650,000 and US\$19,770,000 respectively. As disclosed in the circular of the Company dated 25 February 2019, the net proceeds of approximately US\$29,650,000 of the GS Convertible Loan are expected to be used: (i) as to approximately US\$6 million as working capital for the daily operations of overseas offices during February 2019 to February 2020; (ii) as to approximately US\$7.9 million for repaying interest of US\$ bonds in or around July 2019; and (iii) as to approximately US\$15.75 million for funding the capital investment for construction of wind power plant in the PRC during February 2019 to June 2019. The net proceeds of approximately US\$19,770,000 of the GS Additional Loan are expected to be used: (i) as to approximately US\$15 million for funding the capital investment for construction of solar power energy projects in the United States during June 2019 to March 2020; and (ii) as to approximately US\$4.77 million for funding the capital investment for construction of wind power plant in the PRC during June 2019 to March 2020. The net price to the Company for each Share upon conversion of the GS Convertible Loan and the GS Additional Loan is approximately HK\$0.536 and approximately HK\$0.535 respectively.

During the reporting period, as to approximately US \$1 million un-utilised net proceeds of the GS Convertible Loan brought forward from 2019 were used as working capital for the daily operations of overseas offices during January to February 2020.

During the reporting period, the option and right of Goldman Sachs in the GS Additional Loan has not been exercised which was expired on 2 April 2020.

#### 五、財務資源與承擔(續)

##### 可換股貸款(續)

GS可換股貸款及GS額外貸款可轉換為約720,650,000股股份(面值為7,206,500港元)。GS可換股貸款及GS額外貸款之所得款項淨額(經扣除佣金及其他估計應付開支)將分別約為29,650,000美元及19,770,000美元。誠如本公司日期為2019年2月25日之通函所披露，GS可換股貸款之所得款項淨額約29,650,000美元預期將作以下用途：(i)約6,000,000美元用作營運資金，供其於海外辦公室於2019年2月至2020年2月之日常營運；(ii)約7,900,000美元用作於2019年7月或前後償還美元債券之利息；及(iii)約15,750,000美元用作於2019年2月至2019年6月建設於中國之風力發電站之資本投資資金。GS額外貸款之所得款項淨額約19,770,000美元預期將作以下用途：(i)約15,000,000美元用作於2019年6月至2020年3月建設於美國之太陽能發電項目之資本投資資金；及(ii)約4,770,000美元用作於2019年6月至2020年3月建設於中國之風力發電站之資本投資資金。於轉換GS可換股貸款及GS額外貸款時，本公司之每股股份淨價格分別為約0.536港元及約0.535港元。

於本報告期內，從2019年結轉未使用之1,000,000美元GS可換股貸款之所得款項淨額用於海外辦公室於2020年1月至2月之日常營運。

於本報告期內，Goldman Sachs於GS額外貸款之選擇權尚未行使，並已於2020年4月2日到期。

## MANAGEMENT DISCUSSION AND ANALYSIS

### 管理層討論及分析

#### VI. RISK FACTORS AND RISK MANAGEMENT

The Group's business development is affected by risk factors including policies, market, climate, power curtailment, capital, exchange rates and COVID-19 epidemic.

The project development and construction as well as the revenue and profit of wind power and PV power generation industries are greatly affected by policy changes. In the era of grid parity, the level of industrial concentration and scale is further promoted, resulting in the more fierce competition between enterprises in terms of controlling resources, striving for grid-connected conditions and supply chain management. The curtailment of wind power and PV power to varying extents in certain regions, as well as the safety risks created by climate change and extreme weather conditions on power plant production and personnel will adversely affect the power generation, revenue and profit of power plants. The investment in wind power and PV power plants has a relatively high demand for borrowings. The cost and amount of capital will have a direct impact on the Group's operations. The distribution of renewable energy subsidies will also affect the cash flow of the Group. The Group also engages in foreign investment and issues dollar bonds. Therefore, fluctuations in Renminbi exchange rate will result in foreign exchange losses or gains from the Group's operations in foreign currencies. Besides, the unstable COVID-19 epidemic situation poses a significant amount of uncertainties to the economic development and the normal corporate operation, which may lead to fluctuation in power demand and higher difficulty in supply chain management, and adversely affect the construction and operation of the Group's power plants, power generation and revenue.

#### 六、風險因素及風險管理

本集團業務發展受政策、市場、氣候、限電、資金、匯率以及新冠肺炎疫情等風險因素的影響。

風電、光伏發電企業的項目開發與建設、收入與利潤受政策影響較大；平價時代行業集中化、規模化程度的提升導致企業在搶佔資源、爭取併網條件、供應鏈管理等方面競爭更加激烈。部分地區不同程度的棄風棄光現象，以及氣候變化、極端天氣對電廠生產及人員產生的安全風險，將給電廠發電量、電廠收入和利潤帶來不利影響。風電、光伏電站投資對借貸資金需求較高，資金成本和金額都將對本集團的業務產生直接影響；綠電補貼資金的兌付情況也將對本集團現金流產生影響。本集團亦進行海外投資，發行美元債券，人民幣匯率的變動會對本集團外幣業務產生匯兌損失或者收益。另外，新冠肺炎疫情持續反復，給經濟發展和企業正常運營造成諸多不確定性，可能造成用電需求波動，供應鏈管理難度加大等，對本集團電廠建設與運營、發電與收入等產生不利影響。

## MANAGEMENT DISCUSSION AND ANALYSIS

### 管理層討論及分析

#### VI. RISK FACTORS AND RISK MANAGEMENT

(CONTINUED)

In response to the risks mentioned above, the Group will formulate all sorts of countermeasures to reduce the risks according to the likelihood of occurrence of various risks. The Group will closely follow the direction of policies through strengthened analysis and prudent judgement and make plans in advance. The Group will continue to improve its development capabilities and optimize its deployment of projects by increasing development efforts in regions with no power curtailment. The Group will make great efforts in developing grid parity projects so to enhance asset management, optimize asset quality and reduce the reliance on renewable energy subsidies. The Group will improve the design standards, perform stringent safety management and control and strive to balance or reduce the impact of climate on the safety and efficiency of power plants. The Group will adopt a number of measures to strengthen the management of risks related to exchange rate and effectively implement protective measures against risks associated with exchange rate. Furthermore, the Group will take epidemic prevention and control as part of its normal operations and adjust the prevention and control strategy according to the development of the epidemic situation to prevent and reduce the potential risks on the Group's business caused by imported COVID-19 cases and isolated cases occurring in China.

#### 六、風險因素及風險管理(續)

針對上述風險，本集團將根據各種風險發生的可能性，制定降低風險的各項應對措施：緊密緊跟政策導向，加強對政策的研判，提前做出預案；持續提升自身開發能力，繼續優化項目佈局，加大不限電地區的開發建設力度；大力開發平價項目，加強資產經營，優化資產質量，降低綠電補貼依賴；提高設計標準、嚴格安全管控，平衡與減少氣候所帶來的電廠安全及效益影響；採取多種手段加強匯率風險管理，有效開展匯率保護措施。同時，本集團將堅持常態化疫情防控，根據疫情發展形勢動態調整防控策略，防範和降低新冠肺炎疫情國外輸入和國內零星散發對集團業務造成的潛在風險。

## MANAGEMENT DISCUSSION AND ANALYSIS

### 管理層討論及分析

#### VII. PROSPECTS

In 2020, China made a solemn promise to the world that China will strive to reach the peak of carbon dioxide emissions before 2030 and achieve carbon neutrality by 2060. China also clearly proposed at the Climate Ambition Summit that the total installed capacity of wind power and solar power in China will reach more than 1,200 GW by 2030. In view of this, there will be fundamental changes to the policy of renewable energy industry in China. Governments of all administrative levels will expand the planned scale of renewable energy projects, grid companies will actively adopt measures to include wind and solar power on the grid, and the expansion of the market size will promote technological advancement, reduce the LCOE of renewable power generation, making renewable energy a more commercially competitive form of energy. In our interpretation, the renewable energy industry will usher in a golden period of rapid development. At the same time, however, many companies including big power enterprises, traditional energy enterprises, sizable enterprises in other business areas and foreign capital will compete in the renewable energy field. Unlike in the past, these enterprises are generally quite sizable and have a strong manageable capability, thus the competition in the industry will become more intensive.

After fifteen years of development, the Group has laid a solid foundation and formed multi-business synergetic development layout composed of power plant investment, intelligent O&M and R&D of energy IoT, engineering consultancy and design as well as financial leasing, accumulating extensive experience in human resources, financial resources, intangible assets and industry experience. The Group has sufficient project reserves, and possesses strong development capability and professional construction capability in the industry.

#### 七、前景展望

2020年，中國莊嚴地向全世界承諾，將力爭在2030年前實現碳排放達到峰值、努力爭取2060年前實現碳中和，並在氣候雄心峰會上明確提出到2030年，中國風電、太陽能發電總裝機容量將達到12億千瓦以上。中國的可再生能源產業政策將發生根本性的變化。各級政府將會加大可再生能源項目的規劃規模，電網公司將積極主動採取措施接納風電和太陽能發電上網，市場規模的擴大同時會促進技術進步的提高，降低可再生能源發電的度電成本，使可再生能源成為更有商業競爭力的能源形式。我們判斷，可再生能源行業將迎來高速發展的黃金時期。但同時，眾多企業，不僅僅是大型電力企業，傳統能源企業，其他領域的大型企業，海外資本，都會競相湧入可再生能源領域，與以往不同，這些企業的規模普遍偏大，承受能力強，因此，行業競爭更加劇烈。

本集團經過十五年的發展已打下了堅實的基礎，形成了以電站投資、智慧運維與能源物聯網研發、工程諮詢與設計、融資租賃等構成的多業務協同發展格局，積累了豐富的人力資源、財務資源、無形資產和行業經驗。本集團項目儲備充足，在行業內具有較強的開發能力和專業的建設能力。

## MANAGEMENT DISCUSSION AND ANALYSIS

### 管理層討論及分析

#### VII. PROSPECTS (CONTINUED)

Looking forward to the era of grid parity, the Group will seize on the industry opportunities and adopt a proactive development strategy to vigorously develop grid parity projects, PV projects and base projects, expedite the construction and production of projects, and adopts a “build & transfer” strategy to actively dispose existing projects, replace renewable energy subsidized projects with grid parity projects and replace economically unfavourable projects with projects of low LCOE, in order to improve the Group’s overall asset quality and achieve sustainable and stable development of the Group. Meanwhile, the service businesses will be vigorously developed, investment in R&D and marketing expansion will be increased and technological aspects as well as market competitiveness of design, operation and maintenance services will be improved.

In 2021, the Group will strive to achieve the following:

**i. Increase Project Construction Efforts to Ensure the Completion of New Projects for Production as Planned**

The Group will seize the favourable opportunities arising from China’s vigorous development of the renewable energy industry, and put more efforts in project constructions to achieve the addition of over 1 million KW in production capacity during the year. It will also will strengthen the capability of the engineering construction team and the co-ordination of projects, enhance the control of project nodes, keep a close eye on equipment supply and construction resources, pay close attention to the progress of the connecting systems and the progress of delivery works, analyse and implement the boundary conditions for the commencement of project constructions, so as to ensure the progress of project construction and guarantee the achievement of the annual production target.

#### 七、前景展望(續)

展望平價時代，本集團將緊抓行業機遇，採取積極發展的策略，大力開發平價項目、光伏項目、基地項目等；加快項目建設與投產進度，採取「建成-出售」策略，積極出售存量項目，用平價項目置換綠電補貼項目，用度電成本低的項目置換經濟性略差的項目，提高集團整體資產質量，實現集團的持續穩健發展。同時，大力發展服務業務，加大科研投入和市場拓展力度，提高設計、運維等服務業務的科技屬性和市場競爭力。

2021年，本集團將重點做好以下工作：

**1、加強工程建設，確保完成新項目投產目標**

要抓住國家大力發展可再生能源行業的有利時機，加大項目建設力度，力爭實現當年新增投產規模百萬千瓦以上。要加強集團工程建設隊伍的能力建設，加強項目統籌協調力度，強化工程節點管控，緊盯設備供貨與建設資源，高度關注接入系統、送出工程進展，分析、落實項目開工建設邊界條件，確保項目建設進度，保障年度投產目標的實現。

## MANAGEMENT DISCUSSION AND ANALYSIS

### 管理層討論及分析

#### VII. PROSPECTS (CONTINUED)

##### ii. Aggressively Developing the Service Business to Expand the Scale of Service Business

The Group will aggressively develop its service businesses. Our entities in the service business segment should improve their capabilities in exploring external businesses to expand their business scales, and build influential service brands in the industry. We will continue to accelerate the R&D on Energy IoT technology and products, enhance the level of intelligent O&M, increase its efforts in marketing expansion, and improve all aspects of professional services and create intelligent energy management products on the foundation of the system interaction between POWER+ new energy intelligent O&M platform, EAM system and mobile inspection terminal. Meanwhile, the Group will continue to improve the standard of design and quality of service, actively develop the financing and leasing business, and innovate development strategy in accordance to the development trend to boost production through financing and promote the synergetic development of service businesses including design, financial leasing and intelligent O&M.

##### iii. Making Preparation for the Entrance into Market-Oriented Transactions by Striving to Lower the LCOE

Continuously lowering the LCOE is a long-term goal pursued by the Group. The Group will continue to pursue the strategy of the lowest LCOE, improve the asset quality and operation efficiency of power plants and enhance the core competitiveness of the Group in the era of competitive bidding and grid parity, such that we will be well prepared for the full entry of the renewable energy power generation into era of market-oriented trading and the competition with other forms of energy. The Group will actively carry out technical renovation and equipment management and improve the level of intelligent operation and maintenance and refined management of power plants with the help of IoT technology and POWER+, by optimizing design, applying new models, new technologies and new processes, optimizing procurement strategies and speeding up construction progress to effectively reduce the construction costs of new projects.

#### 七、前景展望(續)

##### 2、大力發展服務業務，提升業務規模

本集團將大力發展服務業務，服務業務板塊各公司要加強外部業務拓展能力，提升業務規模，打造在行業內有影響的服務業務品牌。要繼續加快能源物聯網技術與產品研發，提升智慧運維水平，加大市場拓展力度，依託POWER+ 新能源智慧運維平台、EAM系統、移動巡檢終端等的互通互聯，完善各環節專業服務，打造智慧能源管理產品。同時，繼續提升設計水平和服務質量，積極開拓融資租賃業務，根據發展形勢創新發展策略，以融助產，推動設計、融資租賃、智慧運維等服務業務的協同發展。

##### 3、致力於降低度電成本，為進入市場化交易做好準備

不斷降低度電成本是本集團持之以恆追求的目標，集團將繼續貫徹「度電成本最低」策略，提升電廠資產質量和運營效益，增強集團在競價、平價上網時代的核心競爭力，為迎接可再生能源發電全面進入市場化交易、與其他能源形式競爭做好準備。集團將積極開展技術改造和設備管理；依託物聯網技術和POWER+ 等手段提高電廠智慧運維和精細化管理水平；通過優化設計，應用新機型及新技術、新工藝，優化採購策略和加快建設進度，有效降低新項目的建設成本。

## MANAGEMENT DISCUSSION AND ANALYSIS

### 管理層討論及分析

#### VII. PROSPECTS (CONTINUED)

##### iv. Increasing Efforts in the Development of PV Projects

Project development has always been the Group's strength. Recently, we should focus on strengthening the development of PV projects, organising large scale projects and base projects, and actively developing various forms of integrated resource development projects such as fishery photovoltaic, agriculture photovoltaic and forest photovoltaic power projects. The Group will strengthen the tracking and estimation of project benefits, and select projects with good economic benefits and strong risk resistance for development early in the development stage.

##### v. Continuously Optimize Asset Quality

The Group will continue to calculate the investment return of projects dynamically, implement the "build & transfer" strategy and accelerate the replacement of power stations that rely on renewable energy subsidies and have a low return on capital. At the same time, the Group will accelerate the construction of grid parity projects, strengthen refine management of power plants and strictly control cost of capital. We will also improve the efficiency of grid parity projects through means of technical innovation, intelligent operation, technical transformation, equipment maintenance and innovative financing. Our priorities also include enhancing asset quality and investment returns through optimizing asset structure and cash flow structure.

#### 七、前景展望(續)

##### 4、加大光伏項目開發力度

項目開發一直以來是本集團的優勢能力，近一段時期，要重點加強對光伏項目的開發，要運籌大項目、基地項目，積極開發漁光互補、農光互補、林光互補等多種形式的綜合資源開發項目。要加強對項目效益的跟蹤測算，從開發階段就選擇經濟效益好的，抗風險能力強的項目進行開發。

##### 5、持續優化資產質量

本集團將繼續動態測算項目投資收益，踐行「建成-出售」策略，加大綠電補貼依賴及資本回報率低的電站資產的置換。同時加快平價項目建設進度，嚴抓電廠精細化管理，嚴控資金成本；通過技術創新、智慧運營、技術改造、設備治理、創新融資等手段，提高平價項目的效益；優化資產結構與現金流結構，提高資產質量與投資回報。

## BIOGRAPHICAL DETAILS OF DIRECTORS AND SENIOR MANAGEMENT

### 董事及高層管理人員的個人資料

#### EXECUTIVE DIRECTORS

**Mr. Liu Shunxing**, aged 59, joined the Group in 2007. He has become the Chairman of the Company since June 2009. He is also a director of various subsidiaries of the Group. Mr. Liu holds a Bachelor degree of Electricity Generation from Tianjin University and a Master degree of Energy Source Economy Management from the Management College of Harbin Institute of Technology. Mr. Liu is an executive director of China Energy Council. He was formerly the Vice CEO of China Energy Conservation Investment Corporation.

**Ms. Liu Jianhong**, aged 52, joined the Group in 2007. She has become the Vice Chairperson of the Company since January 2016. She is also a director of various subsidiaries of the Group. Ms. Liu holds her Master degree from the Law School of Renmin University of China and an EMBA from China Europe International Business School. She was the Chief Legal Officer of China Energy Conservation Investment Corporation.

**Mr. Gui Kai**, aged 62, joined the Group in 2015. He has become the Chief Executive Officer (“the CEO”) of the Company since August 2020. Mr. Gui holds a Master Degree of China University of Mining & Technology. He had served as General Manager of Shenhua Trading Group and Shenhua Science and Technology Development Co., Limited.

#### 執行董事

**劉順興先生**，59歲，於2007年加入本集團。彼自2009年6月起成為本公司之主席。彼亦為本集團多家附屬公司之董事。劉先生持有天津大學發電專業學士學位以及哈爾濱工業大學管理學院能源經濟管理碩士學位。劉先生為中國能源研究會常務理事。彼曾任中國節能投資公司副總裁。

**劉建紅女士**，52歲，於2007年加入本集團。彼自2016年1月起為本公司之副主席，亦為本集團多家附屬公司之董事。劉女士持有中國人民大學法學院碩士學位及中歐國際工商學院高級管理人員工商管理碩士學位。彼曾為中國節能投資公司之法律總負責人。

**桂凱先生**，62歲，於2015年加入本集團。彼自2020年8月起為本公司行政總裁（「行政總裁」）。桂先生持有中國礦業大學碩士學位。彼曾擔任神華銷售集團及神華科技發展有限責任公司總經理。



## BIOGRAPHICAL DETAILS OF DIRECTORS AND SENIOR MANAGEMENT

### 董事及高層管理人員的個人資料

#### EXECUTIVE DIRECTORS (CONTINUED)

**Mr. Niu Wenhui**, aged 50, joined the Group in 2010. He is the Chief Financial Officer of the Company and has become an Executive Director of the Company since January 2017. He holds a Master Degree in Business Administration of Beihang University. He had served as vice president of China Ruilian Industrial Group and Chief Financial Officer of Rainbow Group Shenzhen Branch.

**Dr. Shang Li**, aged 47, joined the Group in 2012. He has become an Executive Director of the Company since January 2018. He holds a Ph. D degree in Computer Engineering from Princeton University, USA. He was an Associate Professor of the Department of Electrical, Computer and Energy Engineering in University of Colorado at Boulder and the Chair Professor in Tongji University. He was formerly the vice president and Chief Architect of Intel China Research.

**Mr. Zhai Feng**, aged 54, joined the Group in 2019. He has become an Executive Director since January 2020. He holds a Bachelor's degree in law from Fudan University and a master's degree in business administration from Peking University. He was formerly a director and vice president of Shanghai Shenhua Holdings Co., Ltd.

#### NON-EXECUTIVE DIRECTOR

**Mr. Wang Feng**, aged 51, has been a non-executive director of the Company since February 2019. Mr. Wang holds a Master's degree in North China Electric Power University. Mr. Wang is currently the General Manager of Planning and Investment Department of Huadian Fuxin Energy Corporation Limited ("Huadian Fuxin", a substantial shareholder of the Company).

#### 執行董事(續)

牛文輝先生，50歲，於2010年加入本集團。彼為首席財務執行官，自2017年1月起成為本公司執行董事。彼持有北京航空航天大學工商管理碩士學位。彼曾擔任中國瑞聯實業集團副總裁及彩虹集團深圳分公司財務總監。

尚笠博士，47歲，於2012年加入本集團。自2018年1月起成為本公司執行董事。彼持有美國普林斯頓大學計算機工程博士學位。彼曾任科羅拉多大學博爾德分校電子計算機與能源工程系副教授及同濟大學講座教授，曾任英特爾中國研究院副院長及首席架構師。

翟鋒先生，54歲，於2019年加入本集團。自2020年1月起成為本公司執行董事。彼持有復旦大學法學學士和北京大學高級工商管理碩士學位。彼曾任上海申華控股股份有限公司董事和副總裁。

#### 非執行董事

王峰先生，51歲，自2019年2月起為本公司之非執行董事。王先生持有華北電力大學碩士學位，現為華電福新股份有限公司(「華電福新」，本公司之主要股東)計劃投資部主任。

## BIOGRAPHICAL DETAILS OF DIRECTORS AND SENIOR MANAGEMENT

### 董事及高層管理人員的個人資料

#### INDEPENDENT NON-EXECUTIVE DIRECTORS

**Mr. Yap Fat Suan, Henry**, aged 75, has been an independent non-executive director of the Company since 2006. He holds a master degree in Business Administration from the University of Strathclyde, Glasgow, in the United Kingdom. He is a fellow member of the Institute of Chartered Accountants in England and Wales and an associate member of the Hong Kong Institute of Certified Public Accountants. Mr. Yap is also an independent non-executive director of Frontier Services Group Limited, which is listed on The Hong Kong Stock Exchange, and Brockman Mining Limited, which is listed on The Hong Kong Stock Exchange and the Australian Securities Exchange.

**Dr. Jesse Zhixi Fang**, aged 74, has been an independent non-executive director of the Company since January 2018. He holds a doctorate degree from the University of Nebraska-Lincoln. He was the global vice president of Intel and founded Intel Labs China, ILC as its first dean.

**Ms. Huang Jian**, aged 52, has been an independent non-executive director of the Company since December 2012. Ms. Huang holds a Master degree from the Central University of Finance and Economics of the PRC. She is also a certified public accountant in the PRC. Ms. Huang is the partner of ShineWing Certified Public Accountants.

**Mr. Zhang Zhong**, aged 51, has been an independent non-executive director of the Company since June 2018. Mr. Zhang received a Master of Laws degree from Renmin University of China and is currently a partner of Zhong Lun Law Firm.

#### 獨立非執行董事

**葉發旋先生**，75歲，自2006年起為本公司獨立非執行董事。彼持有英國格拉斯哥斯特拉斯克萊德大學工商管理碩士學位。彼為英格蘭及威爾斯特許會計師公會資深會員及香港會計師公會會員。葉先生亦為先豐服務集團有限公司之獨立非執行董事，該公司於香港聯交所上市，以及布萊克萬礦業有限公司之獨立非執行董事，該公司於香港聯交所及澳洲證券交易所上市。

**方之熙博士**，74歲，自2018年1月起成為本公司獨立非執行董事。彼持有美國內布拉斯加大學林肯分校博士學位，曾任英特爾全球副總裁，主持創立英特爾中國研究院，並任第壹任院長。

**黃簡女士**，52歲，自2012年12月起為本集團獨立非執行董事，黃女士持有中國中央財經大學碩士學位。彼亦為中國註冊會計師。黃女士現為信永中和會計師事務所合夥人。

**張忠先生**，51歲，自2018年6月起為本公司之獨立非執行董事。張先生持有中國人民大學法學碩士學位，現為北京市中倫律師事務所合夥人律師。

## BIOGRAPHICAL DETAILS OF DIRECTORS AND SENIOR MANAGEMENT

### 董事及高層管理人員的個人資料

#### SENIOR MANAGEMENT

**Mr. Wang Xigang**, aged 41, joined the Group in 2009. He is the Vice President of the Company. He holds a Master degree from Peking University. He has worked for Aviation Industry Corporation of China.

**Mr. Lu Yichuan**, aged 42, joined the Group in 2019. He is the Vice President of the Company. He holds a Ph.D from the University of Dortmund. Mr. Lu has worked for Longyuan Power Group and the Energy Foundation.

**Mr. Wang Meihai**, aged 48, joined the Group in 2019. He is the Vice president of the Company. He holds a Bachelor degree of Harbin University of Science and Technology. Mr. Wang has worked for Datang Corporation.

**Mr. Zhou Xiaole**, aged 40, joined the Group in 2007. He is the Vice president of the Company. He holds a Master degree of Marietta College of United States of America. Mr. Zhou has worked for Yili Group.

**Mr. Gui Bo**, aged 43, joined the Group in 2018. He is the Vice President of the Company. He holds a Master Degree of University of Science and Technology Beijing. Mr. Gui has worked for China Longyuan Power Group Co., Ltd.

**Mr. Shang Xuelian**, aged 57, joined the Group in 2008. He is the Vice President of the Company. He holds a Bachelor Degree of Shandong University. Mr. Shang has worked for Shandong Lubei Enterprise Group Limited.

**Ms. Shang Jia**, aged 58, joined the Group in 2011. She is the Vice President of the Company. She holds a Bachelor Degree in Zhongnan University of Economics and Law. Ms. Shang has worked for State Electricity Regulatory Commission.

#### 高層管理人員

**王錫綱先生**，41歲，於2009年加入本集團。彼為本公司副總裁。彼持有北京大學碩士學位。彼曾於中國航空工業集團公司任職。

**陸一川先生**，42歲，2019年加入本集團，彼為本公司副總裁。彼持有多特蒙德大學博士學位。陸先生曾於龍源電力集團及能源基金會任職。

**王美海先生**，48歲，於2019年加入本集團，彼為本公司副總裁，彼持有哈爾濱理工大學學士學位。王先生曾於大唐集團任職。

**周小樂先生**，40歲，於2007年加入本集團，彼為本公司副總裁。彼持有美國瑪瑞埃塔大學碩士學位。周先生曾於伊利集團任職。

**桂波先生**，43歲，於2018年加入本集團。彼為本公司副總裁。彼持有北京科技大學碩士學位。桂先生曾於龍源電力集團任職。

**商學聯先生**，57歲，於2008年加入本集團。彼為本公司副總裁。彼持有山東大學學士學位。商先生曾於山東魯北企業集團任職。

**尚佳女士**，58歲，於2011年加入本集團。彼為本公司副總裁。彼持有中南財經政法大學學士學位。尚女士曾於國家電力監管委員會任職。

## REPORT OF THE DIRECTORS

### 董事會報告

The directors of the Company (the “Directors”) submit their report together with the audited consolidated financial statements for the year ended 31 December 2020 (the “Year”).

### PRINCIPAL ACTIVITIES, BUSINESS REVIEW AND GEOGRAPHICAL ANALYSIS OF OPERATIONS

The principal activity of the Company is investment holding. The activities of the principal subsidiaries are set out in Note 1 to the financial statements. Further discussion and analysis of these activities as required by Schedule 5 to the Hong Kong Companies Ordinance, including a discussion of the principal risks and uncertainties facing the Group and an indication of likely future developments in the Group’s business, can be found in the Management Discussion and Analysis set out on pages 10 to 54 of this annual report. This discussion forms part of this report of the Directors. An analysis of the Group’s income and contribution to operating profit for the Year is set out in Note 6 to the financial statements.

### RESULTS AND DIVIDENDS

The results of the Group for the Year are set out in the consolidated statement of profit or loss on page 103. The interim and final dividends for the Year are set out in Note 16 to the financial statements.

### RESERVES

Movements in the reserves of the Company during the Year are set out on pages 107 and 294 and in Note 52 to the financial statements.

### PROPERTY, PLANT AND EQUIPMENT

Details of the movements in the property, plant and equipment of the Group and of the Company are set out in Note 17 to the financial statements.

### SHARE CAPITAL

Details of the movements in the share capital of the Company are set out in Note 41 to the financial statements.

本公司董事(「董事」)謹此提呈彼等之報告連同截至2020年12月31日止年度(「本年度」)之經審核綜合財務報表。

### 主要業務、業務回顧及經營地區分析

本公司之主要業務為投資控股。主要附屬公司之業務載於財務報表附註1。按香港公司條例附表5規定對有關該等業務所作的進一步討論和分析，包括討論本集團面對的主要風險及不明朗因素，及指出本集團日後可能的業務發展的指示，均載於本年報第10至第54頁的「管理層討論及分析」。有關討論乃本董事會報告的一部分。本集團於本年度之收入及經營溢利貢獻分析載於財務報表附註6。

### 業績及股息

本集團於本年度之業績載於第103頁之綜合損益表。本集團於本年度之中期和末期股息載於財務報表附註16。

### 儲備

本公司於本年度內之儲備變動載於第107頁和294頁及財務報表附註52。

### 物業、廠房及設備

本集團及本公司之物業、廠房及設備變動詳情載於財務報表附註17。

### 股本

本公司之股本變動詳情載於財務報表附註41。

## REPORT OF THE DIRECTORS 董事會報告

### PURCHASE, SALE OR REDEMPTION OF LISTED SECURITIES OF THE COMPANY

During the Year, the Company repurchased a total of 111,690,000 shares of HK\$0.01 each of the Company on the Stock Exchange. All the repurchased shares were subsequently cancelled by the Company during the Year. Details of the share repurchases during the Year are as follows:

### 本公司購買、出售或贖回上市證券

年內，本公司於聯交所購回其合共111,690,000股每股0.01港元之股份。所有購回股份其後於年內被本公司註銷。年內購回股份之詳情如下：

Month 月份	Number of share repurchased and cancelled 購回及註銷股份數目	Purchase price per share 每股購買價		Aggregate amount 總額 HK\$ 港元
		Highest 最高價 HK\$ 港元	Lowest 最低價 HK\$ 港元	
January 2020 二零二零年一月	40,060,000	0.375	0.350	14,707,000
February 2020 二零二零年二月	8,810,000	0.355	0.340	3,052,000
April 2020 二零二零年四月	29,910,000	0.315	0.285	8,907,000
May 2020 二零二零年五月	10,580,000	0.315	0.300	3,232,000
June 2020 二零二零年六月	19,680,000	0.325	0.295	6,073,000
July 2020 二零二零年七月	2,650,000	0.325	0.320	853,450
Total 總計	111,690,000			36,824,000

The repurchase of the Company's shares by the Directors during the Year was made pursuant to the mandate granted by shareholders at the last annual general meeting of the Company held on 1 June 2020, with a view to benefiting shareholders as a whole by enhancing the net asset value per share and earnings per share of the Company.

董事根據上屆股東週年大會(於二零二零年六月一日召開)之股東授權於年內購回本公司股份，旨在提升本公司每股資產淨值及每股盈利，以符合股東整體利益。

### DISTRIBUTABLE RESERVES

Details of the distributable reserves of the Company as at 31 December 2020 are set out on Note 52 to the financial statements.

### 可分派儲備

本公司於2020年12月31日之可分派儲備詳情載於財務報表附註52。

## REPORT OF THE DIRECTORS

### 董事會報告

#### PRE-EMPTIVE RIGHTS

There is no provision for pre-emptive rights under the Company's bye-laws and there is no restriction against such rights under the laws of the Bermuda, which would oblige the Company to offer new shares on a pro-rata basis to existing shareholders.

#### FIVE-YEAR FINANCIAL SUMMARY

A summary of the results, and of the assets, liabilities and equities of the Group for the last five financial years is set out on page 300.

#### DIVIDEND

The board of directors recommends to declare a final dividend of HK\$0.03 per ordinary share in respect of the year ended 31 December 2020 (2019: HK\$0.025), subject to the approval of the shareholders of the Company at the forthcoming annual general meeting. Based on the number of issued ordinary shares as of the date of approving this consolidated financial information, the proposed final dividend amounted to HK\$251,006,000. This consolidated financial information does not reflect this amount as dividend payable as at 31 December 2020. It is expected that the final dividend will be paid out before the end of June 2021. Further announcement will be made by the Company for the date of closure of register of members.

#### 優先購買權

本公司之公司細則並無有關優先購買權之條文，而百慕達法例亦無針對有關權利之限制，而令本公司須按比例向其現有股東提呈發售新股。

#### 五年財務概要

本集團於過去5個財政年度之業績及資產、負債及權益概要載於第300頁。

#### 股息

董事建議派付截至2020年12月31日止年度之末期股息每股普通股0.03港元(2019: 0.025港元)，此建議須經本公司股東在應屆股東週年大會上通過。依據批准發佈此綜合財務信息日已發行普通股股數，建議派付末期股息金額為251,006,000港元。於2020年12月31日之綜合財務信息中此金額未反映為應付股利。末期股息預期將於2021年6月底之前派付。本公司將就暫停辦理股份過戶登記手續日期刊發進一步公告。

## REPORT OF THE DIRECTORS 董事會報告

### SHARE AWARD SCHEME

The Board has adopted a Scheme on 15 June 2015, which is revised on 29 June 2017, and issued 113,000,000 shares on 15 November 2019 pursuant to the Scheme. The Scheme does not constitute a share option scheme for the purpose of Chapter 17 of the Listing Rules. Reference is made to the announcement dated 15 June 2015, 29 June 2017, 2 April 2019 and circular dated 3 June 2019. Capitalised terms therein should contain the same meanings unless otherwise specified. The principal terms of the Scheme are outlined below.

#### Purpose

The purpose of the Scheme is to (i) recognize the contributions of the Employees; (ii) provide additional incentives in order to retain the Employees to continue to work for the Group; and (iii) attract suitable personnel for further development of the Group.

#### Duration

Subject to any early termination as may be determined by the Board, the Scheme shall be valid and effective for a term of ten (10) years commencing on the Adoption Date.

#### Administration

The Scheme shall be subject to the administration of the Board (or a committee from time to time authorized by the Board to manage the Scheme) and the Trustee in accordance with the rules of the Scheme and the Trust Deed. The Board may, from time to time, at its sole discretion determine the number of Awarded Shares to be awarded to the Selected Employees. The Board is entitled to impose any vesting conditions, as it deems appropriate in its absolute discretion with respect to the entitlement of the Selected Employees to the Awarded Shares. Any grant of the Awarded Shares to the connected persons (as defined in the Listing Rules) of the Company must be approved by the independent non-executive Directors (other than the independent non-executive Director who is the Selected Employee). The Board shall not instruct the Trustee to deal in any shares in the market during the period when any Director is in possession of unpublished inside information in relation to the Company or when the dealings in the Company's securities by Directors are prohibited under any code or requirement of the Listing Rules or any applicable laws.

### 股份獎勵計劃

董事會於2015年6月15日採納該計劃，並於2017年6月29日對該計劃進行了修訂，並根據該計劃於2019年11月15日發行了113,000,000股，每股發行價為0.01港元。本計劃並不構成上市規則第17章所定義之購股權計劃。茲提述本公司日期為2015年6月15、2017年6月29日及2019年4月2日之公佈，及2019年6月3日之通函。除文義另有所指外，本年報所用詞彙應具有相同涵義。該計劃之主要條款概述如下。

#### 目的

該計劃旨在(i)嘉許若干僱員作出之貢獻；(ii)提供更多獎勵，以留住上述僱員繼續為本集團效力；及(iii)吸引合適人員加入推動本集團進一步發展。

#### 年期

該計劃之有效期為採納日期起計十(10)年，惟董事會可決定提前終止。

#### 管理

股份獎勵計劃將由董事會(或獲董事會不時授權以管理該計劃之委員會)和信託人根據該計劃及信託契約之規則管理。董事會可不時全權酌情釐定授予選定僱員之獎勵股份數目。董事會在其認為合適之情況下，有權就選定僱員所享有之獎勵股份之歸屬權利施加任何條件。任何向本公司之關連人士(定義見上市規則)授出獎勵股份之事宜必須得到獨立非執行董事(不包括將獲得股份獎勵的獨立非執行董事)的批准。董事會不可在董事獲知本公司有關之內幕消息或者上市規則或其他任何適用之法律規定或要求董事禁止買賣本公司證券期間指示信託人進行任何股份交易。

## REPORT OF THE DIRECTORS

### 董事會報告

#### SHARE AWARD SCHEME (CONTINUED)

##### Scheme Limit

The Board shall not make any further Awarded which will result in the nominal value of Shares awarded by the Board under the Scheme exceeding five (5) per cent of the issued share capital of the Company as at the Adoption Date (the "Scheme Limit").

The maximum number of Shares which may be awarded to a Selected Employee under the Scheme shall not exceed one (1) per cent of the issued share capital of the Company as at the Adoption Date (the "Individual Limit").

Each of the Scheme Limit and the Individual Limit shall be refreshed automatically on each anniversary date of the Adoption Date during the duration of the Scheme as stipulated under the above stated in the Duration, such that (i) the Scheme Limit so refreshed shall not exceed five (5) per cent of the issued share capital of the Company as at each anniversary date of the Adoption Date; and (ii) the Individual Limit so refreshed shall not exceed one (1) per cent of the issued share capital of the Company as at each anniversary date of the Adoption Date.

##### Operation of the Scheme

The Board or a committee authorized by the Board to manage the Scheme shall (i) issued as new Shares by the Company to the Trustee held on trust for the Selected Person or (ii) purchased by the Trustee on the market, in either case out of cash paid by the Company by way of settlement to the Trustee pursuant to the terms of the Scheme. The Company shall pay the Trustee sufficient funds for any purchase including the cost of the Awarded Shares and the relevant expenses.

#### 股份獎勵計劃(續)

##### 計劃限額

董事會不得根據股份獎勵計劃再向選定僱員授出任何獎勵股份，致使根據股份獎勵計劃授出之股份面值超過本公司於採納日期已發行股本之百分之五(5%)「計劃限額」。

根據股份獎勵計劃授予單個選定僱員之股份數目最多不得超過本公司於採納日期已發行股本之百分之一(1%)「個人限額」。

計劃限額及個人限額將於上文「年期」所述股份獎勵計劃期間採納日期後之每個周年日自動更新，使(i)經更新之計劃限額不超過本公司於採納日期各周年日已發行股本之百分之五(5%)；及(ii)經更新之個人限額不超過本公司於採納日期各周年日已發行股本之百分之一(1%)。

##### 股份獎勵計劃之運作

董事會或經其授權管理該計劃之委員會可以根據信託契約條款，由(i)本公司向信託人發行以信託方式為選定人士持有之新股份或(ii)信託人在市場上購入，上述兩種情況均由本公司根據計劃之條款以現金向信託人償付之方式作出。本公司應向信託人支付足額購股資金，包括獎勵股份成本及其他相關費用。



## REPORT OF THE DIRECTORS 董事會報告

### SHARE AWARD SCHEME (CONTINUED)

#### Operation of the Scheme (Continued)

The Board or a committee authorized by the Board to manage the Scheme shall inform the Trustee the names of the Selected Employees, the number of shares awarded to them, the vesting date, the vesting conditions (if any) and other relevant information under the Scheme and the Trust Deed. Within 20 business days (on which the trading of Shares has not been suspended) after the Trustee receives the cash for the acquirement of new Shares or the purchase of the Awarded Shares, the Trustee shall apply the same towards the purchase of the Awarded Shares at the prevailing market price at its discretion. The Awarded Shares so purchased will be kept by the Trustee until the relevant vesting conditions are met and until then the Awarded Shares will be transferred to the Selected Employees accordingly.

#### Vesting and Lapse

Subject to the terms and conditions of the Scheme and the fulfillment of all vesting conditions, the relevant Awarded Shares and Related Income held by the Trustee on behalf of any Selected Employee shall vest in such Selected Employee on the Vesting Date and the Trustee shall cause the Awarded Shares and Related Income to be transferred to such Selected Employee. If the Selected Employee fails to deliver the signed and completed transfer documents to the Trustee within the stipulated period, unless the Board determines otherwise, the Awarded Shares and the Related Income shall not vest and shall revert to the Trustee as the Returned Shares.

In the event that prior to the Vesting Date the Selected Employee ceases to be an Employee, any unvested Awarded Shares and Related Income that the Selected Employee is entitled to shall lapse accordingly, unless the Board determines otherwise.

### 股份獎勵計劃(續)

#### 股份獎勵計劃之運作(續)

董事會或經其授權管理該計劃之委員會應通知信託人選定僱員名單、授予彼等之股份數目、歸屬日期、歸屬條件(如有)以及該計劃及信託契約下之其他相關資料。在信託人收到購入獎勵股份的現金後20個營業日(屆時股份不得被暫停買賣)內，信託人應該酌情將之用以取得新股份或按現行市場價格購入獎勵股份。在相應歸屬條件達成及屆時將獎勵股份相應過戶予選定僱員前，該等獎勵股份將由信託人持有。

#### 歸屬及失效

按照該計劃的條款和條件，在所有歸屬條件達成時，由信託人代表選定僱員持有的獎勵股份和相關收益，應於歸屬日期當日歸屬於該選定僱員，信託人應促成將獎勵股份和相關收益過戶予該選定僱員。如若該選定僱員未能在規定期限內將經簽署的轉讓文件交給信託人，除非董事會另有決定，否則獎勵股份和相關收益將不予歸屬，並作為退還股份轉回予信託人。

若選定僱員在歸屬期前不再是僱員，除非董事會另有決定，否則該選定僱員有權獲授予之獎勵股份及相關收益將予相應失效。

## REPORT OF THE DIRECTORS 董事會報告

### SHARE AWARD SCHEME (CONTINUED)

#### Vesting and Lapse (Continued)

In the event that a Selected Employee dies before any Award to him as vested, unless the Board determines otherwise, the Award to him shall lapse immediately and the Awarded Shares to which the Award relate and the Related Income shall revert to the Trustee as Returned Shares. If Awarded Shares have vested before the death of the Selected Employee but have not been transferred by the Trustee to him, such vested Awarded Shares and Related Income shall be held by the Trustee for the personal representative(s) of such Selected Employee and the Trustee shall transfer to such personal representative(s) such Awarded Shares and Related Income pursuant to the terms of the Scheme and the Trust Deed.

Where any Awarded Share does not vest in accordance with the relevant provision herein and becomes Returned Share, the Board may grant Award(s) of such Returned Shares to other Selected Employees subject to such conditions or limitations as the Board may decide.

Notwithstanding any other provisions provided in the Share Award Scheme, if there occurs an event of change of control of the Company, whether by way of offer, merger, scheme of arrangement or otherwise, unless the Board determines otherwise, all the unvested Awarded Shares shall immediately vest on the date when such change of control event becomes or is declared unconditional and such date shall be deemed to be the Vesting Date.

#### Rights

The Selected Employees shall not have any interest or rights (including the right to vote or receive dividends) in any Awarded Shares or in the Related Income unless and until the Trustee has vested the ownership of such Awarded Shares in the Selected Employees.

The Trustee shall not exercise the voting rights in respect of any Shares held under the Trust.

### 股份獎勵計劃(續)

#### 歸屬及失效(續)

若選定僱員在獲歸屬任何獎勵之前逝世，除非董事會另有決定，否則彼獲授予的獎勵將立即失效，與獎勵有關之獎勵股份和相關收益將作為退還股份轉回予信託人。若獎勵股份在選定僱員逝世前獲歸屬，但信託人尚未將之過戶，則已歸屬的獎勵股份和相關收益將由信託人代選定僱員的遺產代理人持有，且信託人應按照該計劃和信託契約的條款，將獎勵股份和相關收益過戶予該遺產代理人。

任何未按有關條文歸屬的獎勵股份將構成退還股份，董事會可以將該等退還股份授予其他選定僱員，並按董事會之決定賦予條件或限制。

儘管於股份獎勵計劃內有任何其他條文規定，惟倘本公司發生控制權變動(不論以要約、合併、協議安排或其他方式進行)，除非董事會另有決定，所有未獲歸屬之獎勵股份須於該等控制權變動事項成為或被宣告為無條件之日期立即予以歸屬，而該日期須被視為歸屬日期。

#### 權利

選定僱員不得於任何獎勵股份或相關收益中擁有任何權益或權利(包括投票或收取股息的權利)，直到信託人將有關獎勵股份的所有權歸屬予選定僱員。

信託人不能就信託下持有的任何股份行使投票權。

## REPORT OF THE DIRECTORS 董事會報告

### SHARE AWARD SCHEME (CONTINUED)

#### Termination

The Scheme shall terminate on the earlier of the 10th anniversary date of the Adoption Date or such date of early termination as determined by the Board provided that such termination shall not affect any subsisting rights of the Selected Employees.

The maximum number of Awarded Shares that can be awarded under the Scheme is 447,311,748. On 5 April 2016, 61,700,000 Shares have been awarded to the Selected Employees pursuant to the Scheme. On 4 April 2019, 33,000,000 Shares have been awarded to the Selected Employees pursuant to the Scheme. On 20 June 2019, an aggregate of 113,000,000 New Awarded Shares have been granted to 32 Selected Persons by way of allotment and issue of the New Awarded Shares pursuant to the Specific Mandate, out of which (a) 55,600,000 Connected New Awarded Shares have been granted to 12 Connected Grantees and (b) 57,400,000 Non-connected New Awarded Shares have been granted to 20 Non-connected Grantees by way of allotment and issue of new Shares. Details of the movements in the Scheme is set out in Note 42 to the financial statements.

#### DIRECTORS

The Directors during the Year and up to the date of this report were:

#### Executive Directors

Mr. Liu Shunxing  
Ms. Liu Jianhong  
Mr. Yu Weizhou (resigned on 18 August 2020)  
Mr. Gui Kai  
Mr. Niu Wenhui  
Dr. Shang Li (resigned on 19 March 2021)  
Mr. Zhai Feng (appointed on 16 January 2020)

### 股份獎勵計劃(續)

#### 終止

股份獎勵計劃須於採納日期第十週年之日，或董事會決定提早終止(該終止不影響選定僱員之現有權力)之日期(以較早者為準)終止。

根據該計劃將予發放之獎勵股份最多為447,311,748股。於2016年4月5日，本公司已根據該計劃向選定僱員授出61,700,000股獎勵股份。於2019年4月4日，本公司根據該計劃向選定僱員授出33,000,000股獎勵股份。於2019年6月20日，本公司根據特別授權配發及發行新獎勵股份之方式向32名選定人士合共授出113,000,000股新獎勵股份，其中(a) 55,600,000股關連新獎勵股份透過配發及發行新股份之方式授予12名關連承授人；及(b) 57,400,000股非關連新獎勵股份透過配發及發行新股份之方式授予20名非關連承授人。該計劃變動詳情載列於財務報表附註42。

#### 董事

於本年度內及截至本報告日期之董事為：

#### 執行董事

劉順興先生  
劉建紅女士  
余維洲先生(於2020年8月18日辭任)  
桂凱先生  
牛文輝先生  
尚笠博士(於2021年3月19日辭任)  
翟鋒先生(於2020年1月16日獲委任)

## REPORT OF THE DIRECTORS

### 董事會報告

#### DIRECTORS (CONTINUED)

##### Non-executive Directors

Mr. Wang Feng

##### Independent Non-executive Directors

Mr. Yap Fat Suan, Henry

Dr. Jesse Zhixi Fang

Ms. Huang Jian

Mr. Zhang Zhong

In accordance with bye-law 99 of the Company's Bye-laws, Mr. Gui Kai, Mr. Yap Fat Suan, Henry, Ms. Huang Jian and Mr. Zhang Zhong shall retire by rotation and, being eligible, offer themselves for re-election at the forth coming annual general meeting.

All the non-executive Directors are appointed for as specific term and will be subject to retirement by rotation and re-election at the annual general meeting of the Company.

The Company has received from each of the independent non-executive Directors an annual confirmation of his independence pursuant to Rule 3.13 of the Listing Rules during the Year and the Company considered that they are independent.

Biographical details of the directors of the Company and the senior management of the Group are set out on pages 55 to 58 of the annual report.

#### DIRECTORS'S SERVICE CONTRACTS

None of the Directors has a service contract with the Company which requires the Company to give a period of notice of more than one year, or to pay compensation or make other payments equivalent to more than one year's emolument.

#### 董事(續)

##### 非執行董事

王峰先生

##### 獨立非執行董事

葉發旋先生

方之熙博士

黃簡女士

張忠先生

根據本公司之公司細則第99條，桂凱先生、葉發旋先生、黃簡女士、張忠先生，須於應屆股東週年大會上輪值告退，惟符合資格並願膺選連任。

全體非執行董事已獲委任指定任期，並須於本公司股東週年大會上輪值告退及膺選連任。

本公司已於本年度內接獲各獨立非執行董事根據上市規則第3.13條所發出之年度獨立性確認書，而本公司認為彼等均為獨立人士。

本公司之董事及本集團之高級管理人員之履歷詳情載列於年報第55頁至58頁。

#### 董事之服務合約

概無董事與本公司訂有規定本公司須給予超過一年通知期或支付或作出相等於超過一年酬金之賠償或其他付款之服務合約。

## REPORT OF THE DIRECTORS 董事會報告

### DIRECTORS' INTERESTS IN CONTRACTS

No contracts of significance in relation to the Group's business to which the Company or any of its fellow subsidiaries was a party and in which a director of the Company had a material interest, whether directly or indirectly, subsisted at the end of the Year or at any time during the Year.

### DIRECTOR'S INTERESTS IN COMPETING BUSINESS

None of the Directors nor their respective associates had an interest in a business, apart from the businesses of the Group, which competes or is likely to compete, either directly or indirectly, with the businesses of the Group pursuant to Rule 8.10 of the Listing Rules during the Year.

### DIRECTORS' AND CHIEF EXECUTIVES' INTERESTS AND/OR SHORT POSITIONS IN THE SHARES, UNDERLYING SHARES AND DEBENTURES OF THE COMPANY OR ANY ASSOCIATED CORPORATION

As at 31 December 2020, the interests and short positions of each director and chief executive in the shares, underlying shares and debentures of the Company or any of its associated corporations (within the meaning of Part XV of the Securities and Futures Ordinance (the "SFO"), as recorded in the register required to be kept by the Company pursuant to Section 352 of the SFO, or as otherwise notified to the Company and The Stock Exchange of Hong Kong Limited (the "Stock Exchange") pursuant to Part XV of the SFO or the Model Code for Securities Transactions by Directors of Listed Companies (the "Model Code") under the Rules Governing the Listing of Securities on the Stock Exchange (the "Listing Rules"), or known to the Company, were as follows:

### 董事於合約之權益

本公司董事概無於本公司或其任何同系附屬公司所訂立於本年度結束時或本年度內任何時間仍然存續且對本集團業務而言屬重大之任何合約中直接或間接擁有重大權益。

### 董事於競爭業務中的權益

年內，概無董事或彼等各自之聯繫人於根據上市規則第8.10條與本集團業務直接或間接構成競爭或可能存在競爭之業務(本集團業務除外)中擁有權益。

### 董事及主要行政人員於本公司或任何聯營公司之股份、相關股份及債券中擁有之權益及／或淡倉

於2020年12月31日，各董事及主要行政人員於本公司或其任何聯營公司(定義見證券及期貨條例(「證券及期貨條例」)第XV部)之股份、相關股份及債券中擁有已記錄於本公司須根據證券及期貨條例第352條存置之登記冊內之權益及淡倉，或已根據證券及期貨條例第XV部或香港聯合交易所有限公司(「聯交所」)證券上市規則(「上市規則」)下上市公司董事進行證券交易的標準守則(「標準守則」)知會本公司及聯交所，或本公司已知悉之權益及淡倉如下：

## REPORT OF THE DIRECTORS

### 董事會報告

#### DIRECTORS' AND CHIEF EXECUTIVES' INTERESTS AND/OR SHORT POSITIONS IN THE SHARES, UNDERLYING SHARES AND DEBENTURES OF THE COMPANY OR ANY ASSOCIATED CORPORATION (CONTINUED)

董事及主要行政人員於本公司或任何聯營公司之股份、相關股份及債券中擁有之權益及／或淡倉(續)

#### (i) Long positions in the shares of the Company (the "Shares"):

(i) 於本公司股份(「股份」)之好倉：

#### Approximate percentage of the total issued share capital 佔已發行股本總數之概約百分比(%)

Name of the Directors	Personal	Family	Corporate	Total	Approximate percentage of the total issued share capital
董事姓名	個人	家族	公司	總計	佔已發行股本總數之概約百分比(%)
Liu Shunxing 劉順興	27,000,000 <sup>(1)</sup>	—	1,845,484,242 <sup>1</sup>	1,872,484,242	22.38
Liu Jianhong 劉建紅	23,710,000 <sup>(2)</sup>	—	150,000,000 <sup>2</sup>	173,710,000	2.08
Gui Kai 桂凱	11,600,000	—	—	11,600,000	0.14
Niu Wenhui 牛文輝	12,000,000	—	—	12,000,000	0.14
Shang Li 尚笠	8,000,000	—	—	8,000,000	0.10
Yap Fat Suan, Henry 葉發旋	2,000,000	—	—	2,000,000	0.02
Jesse Zhixi Fang 方之熙	1,800,000	—	—	1,800,000	0.02
Huang Jian 黃簡	1,800,000	—	—	1,800,000	0.02
Zhang Zhong 張忠	1,800,000	—	—	1,800,000	0.02

## REPORT OF THE DIRECTORS 董事會報告

### DIRECTORS' AND CHIEF EXECUTIVES' INTERESTS AND/OR SHORT POSITIONS IN THE SHARES, UNDERLYING SHARES AND DEBENTURES OF THE COMPANY OR ANY ASSOCIATED CORPORATION (CONTINUED)

#### (i) Long positions in the Shares: (CONTINUED)

Notes:

- 1,147,877,155 shares are held by China Wind Power Investment Limited ("CWPI") and 697,607,087 shares are held by Splendor Power Limited. CWPI is wholly-owned by Permanent Growth Limited. Mr. Liu Shunxing held as to 46.77% of the issued shares of Permanent Growth Limited and held as to 99% of the issued shares of Splendor Power Limited. Mr. Liu Shunxing beneficially holds 27,000,000 Shares.
- 150,000,000 shares are held by a discretionary trust for which Ms. Liu Jianhong is the founder and settlor and can influence how the trustee exercises its discretion. Ms. Liu Jianhong beneficially holds 23,710,000 Shares.

董事及主要行政人員於本公司或任何聯營公司之股份、相關股份及債券中擁有之權益及／或淡倉(續)

#### (i) 於股份之好倉：(續)

附註：

- China Wind Power Investment Limited (「CWPI」) 持有1,147,877,155股，Splendor Power Limited持有697,607,087股。CWPI由Permanent Growth Limited全資擁有。劉順興先生持有Permanent Growth Limited之46.77%已發行股份及Splendor Power Limited之99%已發行股份。劉順興先生實益持有27,000,000股股份。
- 150,000,000股股份由全權信託持有，劉建紅女士為該全權信託之創辦人及委託人，並可影響受託人行使其酌情權之方式。劉建紅女士實益持有23,710,000股股份。

## REPORT OF THE DIRECTORS

### 董事會報告

#### DIRECTORS' AND CHIEF EXECUTIVES' INTERESTS AND/OR SHORT POSITIONS IN THE SHARES, UNDERLYING SHARES AND DEBENTURES OF THE COMPANY OR ANY ASSOCIATED CORPORATION (CONTINUED)

##### (ii) Long positions in the underlying Shares:

Save as disclosed above, as at 31 December 2020, none of the directors and chief executives of the Company and/or any of their respective associates had any interest or short position in the shares, underlying shares or debentures of the Company and/or any of its associated corporations (within the meaning of Part XV of the SFO) as recorded in the register required to be kept by the Company under Section 352 of the SFO, or as otherwise notified to the Company and the Stock Exchange pursuant to Part XV of the SFO or the Model Code adopted by the Company.

#### DIRECTORS' RIGHTS TO ACQUIRE SHARES OR DEBENTURES

Save as disclosed under the heading "Directors' and Chief Executives' Interests and/or Short Positions in the Shares, Underlying shares and Debentures of the Company or any Associated Corporation" above, at no time during the Year was the Company, or any of its subsidiaries or associated corporations, a party to any arrangement to enable the directors (including their respective spouse and children under the age of 18) to acquire benefits by the means of the acquisition of the shares or underlying shares in, or debentures of, the Company or any of its associated corporations.

董事及主要行政人員於本公司或任何聯營公司之股份、相關股份及債券中擁有之權益及／或淡倉(續)

##### (ii) 於相關股份之好倉：

除上文所披露者外，於2020年12月31日，概無本公司董事及主要行政人員及／或任何彼等各自之聯繫人士於本公司及／或其任何聯營公司(定義見證券及期貨條例第XV部)之股份、相關股份或債券中擁有任何已記錄於本公司根據證券及期貨條例第352條存置之登記冊，或根據證券及期貨條例第XV部或本公司採納之標準守則已知會本公司及聯交所之權益或淡倉。

#### 董事收購股份或債券之權利

除上文「董事及主要行政人員於本公司或任何聯營公司之股份、相關股份及債券中擁有之權益及／或淡倉」所披露者外，於本年度內任何時間，本公司或其任何附屬公司或聯營公司概無訂立任何安排，致令董事(包括彼等各自之配偶及18歲以下之子女)可藉購入本公司或其任何聯營公司之股份或相關股份或債券而獲利。



## REPORT OF THE DIRECTORS 董事會報告

### SUBSTANTIAL SHAREHOLDERS

As at 31 December 2020, save as disclosed under the section "Directors' and Chief Executives' Interests and/or Short Positions in the Shares, Underlying shares and Debentures of the Company or any Associated Corporation" above, the Company had been notified of the following substantial shareholders' interests, being 5% or more of the Company's issued share capital under Section 336 of the SFO.

#### (i) Long positions in the Shares:

Name of shareholder	Number of the Shares held	Approximate percentage of the total issued share capital
股東名稱	持有股份數目	佔已發行股本總數之概約百分比 (%)
CWPI <sup>(1)</sup>	1,147,877,155	13.72
Huadian Fuxin 華電福新	880,000,000	10.52
Splendor Power Limited <sup>(2)</sup>	697,607,087	8.34

#### (ii) Long positions in the underlying Shares:

Name of shareholder	Number of the underlying Shares held	Approximate percentage of the total issued share capital
股東名稱	持有相關股份數目	佔已發行股本總數之概約百分比 (%)
Goldman Sachs <sup>(3)</sup>	432,390,000	5.17
IFC <sup>(4)</sup>	532,589,393	6.37

### 主要股東

於2020年12月31日，除上文「董事及主要行政人員於本公司或任何聯營公司之股份、相關股份及債券中擁有之權益及／或淡倉」一節所披露者外，本公司獲知會下列主要股東權益（即根據證券及期貨條例第336條本公司已發行股本中5%或以上之權益）。

#### (i) 於股份之好倉：

#### (ii) 於相關股份之好倉：

## REPORT OF THE DIRECTORS 董事會報告

### SUBSTANTIAL SHAREHOLDERS (CONTINUED)

Notes:

- 1,147,877,155 shares are held by CWPI, which is wholly owned by Permanent Growth Limited. Mr. Liu Shunxing held as to 46.77% of the issued shares of Permanent Growth Limited.
- The shares are held by Splendor Power Limited. Mr. Liu Shunxing held as to 99% of the issued shares of Splendor Power Limited.
- On 13 December 2018, the Company entered into the convertible loan agreement (the "Convertible Loan Agreement") with Goldman Sachs, pursuant to which Goldman Sachs agreed to lend and the Company agreed to borrow the convertible loan (the "Convertible Loan") in a principal amount of US\$30,000,000. Goldman Sachs has the right to convert all or any part of the outstanding principal amount of their respective participation in the Convertible Loan into Shares (the "Conversion Shares"). Assuming a conversion price (the "Conversion Price") of (i) HK\$0.5 per Share (for tranche I); (ii) HK\$0.55 per Share (for tranche II); and (iii) HK\$0.6 per Share (for tranche III) and there is no adjustment to the Conversion Price pursuant to the terms of the Convertible Loan Agreement, the aggregate principal amount of the Convertible Loan of US\$30,000,000 is convertible into approximately 432,390,000 Conversion Shares. Details can be referred to the announcements dated 13 December 2018 and 16 January 2019 and the circular dated 25 February 2019.
- IFC held 101,140,000 Shares. On 28 December 2017, the Company entered into the convertible loan agreement (the "Convertible Loan Agreement") with International Finance Corporation ("IFC"), pursuant to which IFC agreed to lend and the Company agreed to borrow the convertible loan (the "Convertible Loan") in a principal amount HK\$233,800,000. IFC has the right to convert all or any part of the outstanding principal amount of the Convertible Loan into the Shares (the "Conversion Shares"). Assuming a conversion price (the "Conversion Price") of (i) HK\$0.5 per Share (for tranche I); (ii) HK\$0.55 per Share (for tranche II); and (iii) HK\$0.6 per Share (for tranche III) (subject to the adjustments as set out in the Convertible Loan Agreement), the aggregate principal amount of the Convertible Loan of HK\$233,800,000 is convertible into approximately 186,960,000 Conversion Shares (for tranche I); 127,472,727 Conversion Shares (for tranche II) and 117,016,666 Conversion Shares (for tranche III). Details can be referred to the announcement dated 28 December 2017.

Save as disclosed above, as at 31 December 2020, there were no other persons who had an interest or short position in the shares or underlying shares of the Company which would fall to be disclosed to the Company under Section 336 of the SFO, or which were recorded in the register to be kept by the Company under Section 336 of the SFO.

### 主要股東(續)

附註：

- 該等股份由CWPI持有1,147,877,155股，CWPI由Permanent Growth Limited全資擁有，劉順興先生持有Permanent Growth Limited之46.77%已發行股份。
- 該等股份由Splendor Power Limited持有。劉順興先生持有Splendor Power Limited 99%之已發行股份。
- 於2018年12月13日，本公司與Goldman Sachs訂立可換股貸款協議（「可換股貸款協議」），據此，Goldman Sachs同意借出及本公司同意借入可換股貸款（「可換股貸款」），本金額為30,000,000美元。Goldman Sachs有權將其涉及之可換股貸款之全部或任何部分尚未償還本金額轉換為股份（「轉換股份」）。假設轉換價（「轉換價」）為(i)每股股份0.5港元（第一批）；(ii)每股股份0.55港元（第二批）；及(iii)每股股份0.6港元（第三批），及概無根據可換股貸款協議之條款調整轉換價，可換股貸款本金總額30,000,000美元可轉換為約432,390,000股轉換股份。詳情請參閱2018年12月13日及2019年1月16日刊發之公佈以及2019年2月25日之通函。
- IFC持有101,140,000股股份。於2017年12月28日，本公司與國際金融公司（「IFC」）訂立可換股貸款協議（「可換股貸款協議」），據此，IFC同意借出及本公司同意借入可換股貸款（「可換股貸款」），本金額為233,800,000港元。IFC有權將可換股貸款之全部或任何部分尚未償還本金額轉換為股份（「轉換股份」）。假設轉換價（「轉換價」）為(i)每股股份0.5港元（第一批）；(ii)每股股份0.55港元（第二批）；及(iii)每股股份0.6港元（第三批）（視乎可換股貸款協議所載的調整），可換股貸款本金總額233,800,000港元可轉換為約186,960,000股轉換股份（第一批）；127,472,727股轉換股份（第二批）及117,016,666股轉換股份（第三批）。詳情請參閱2017年12月28日刊發之公佈。

除上文所披露者外，於2020年12月31日，概無其他人士於本公司之股份或相關股份中擁有須根據證券及期貨條例第336條向本公司披露，或須根據證券及期貨條例第336條記錄於本公司存置之登記冊之權益或淡倉。

## REPORT OF THE DIRECTORS 董事會報告

### MANAGEMENT CONTRACTS

No contracts concerning the management and administration of the whole or any substantial part of the business of the Company were entered into or existed during the Year.

### PERMITTED INDEMNITY PROVISION

Pursuant to the Bye-laws of the Company, the Directors shall be indemnified and secured harmless out of the assets and profits of the Company against all losses and liabilities & etc. which they may incur or sustain by reason about the execution of their duties, provided that this indemnity shall not extend to any matter in respect of any fraud or dishonesty which may attach to any of the Directors. The Company has also arranged appropriate Directors' and liability insurance coverage for the Directors and officers of the Group.

### MAJOR SUPPLIERS AND MAJOR CUSTOMERS

During the Year, sales to the Group's largest 5 customers accounted for 59% of the total sales for the Year, and the largest customer included there in amounted to 13.2%.

Purchases from the Group's 5 largest suppliers accounted for 86% of the total purchases for the Year, and the largest supplier included therein amounted to 23%.

None of the Directors, their associates or any shareholders, which to the knowledge of the Directors own more than 5% of the Company's share capital, had interests in the major suppliers or customers noted above.

### EMOLUMENT POLICY

The Group's emolument policy for its employees is set up and approved by the Remuneration Committee and the Board on the basis of their merit, qualifications and competence.

The emoluments of the Directors are decided by the Remuneration Committee and the Board, as authorised by the shareholders at the annual general meeting, having regarded to the Group's operating results, individual performance and comparable market statistics.

The Company has adopted a share award scheme as an incentive to Directors and eligible employees, details of the share award scheme are set out in the Report of the Directors on pages 62 to 66 of the annual report.

### 管理合約

於本年度內，並無就本公司全部業務或其中任何重要部份之管理及行政而訂立或存有合約。

### 獲准許之彌償條文

根據本公司之公司細則，董事應從本公司之資產及溢利中獲彌償及保證免責於彼等因執行職務而可能招致或承擔之一切虧損及責任等，惟本彌償保證不得延伸至任何董事可能牽涉之任何欺詐或不誠實事宜。本公司已為本集團董事及高級人員安排投購合適之董事及責任保險。

### 主要供應商及主要客戶

於本年度內，本集團五大客戶之銷售額佔本年度之總銷售額59%，其中已包括最大客戶佔13.2%。

本集團五大供應商之採購額佔本年度之總採購額86%，其中已包括最大供應商佔23%。

概無董事、彼等之聯繫人士或任何股東(就董事所知擁有本公司股本5%以上者)於上述主要供應商或客戶中擁有權益。

### 薪酬政策

本集團之僱員薪酬政策乃經薪酬委員會及董事會參考彼等之表現、資歷及能力制定及批准。

董事酬金由薪酬委員會及董事會獲股東於股東週年大會上授權後經參考本集團之經營業績、個人表現及可資比較市場數據後釐定。

本公司已採納股份獎勵計劃，作為對董事及合資格僱員之獎勵，有關股份獎勵計劃之詳情載於年報第62頁至66頁之董事會報告內。

## REPORT OF THE DIRECTORS

### 董事會報告

#### CORPORATE GOVERNANCE

The Company is committed to maintain a high standard of corporate governance practices. Information on the corporate governance practices adopted by the Company is set out in the Corporate Governance Report on pages 76 to 93 of the annual report.

#### CONNECTED TRANSACTIONS

A summary of all related party transactions during the Year is set out in Note 47 to the financial statements. All the related party transactions described in this note do not fall under the definition of connected transaction or continuing connected transaction as defined in Chapter 14A of the Listing Rules.

#### SUFFICIENCY OF PUBLIC FLOAT

Based on the information that is publicly available to the Company and within the knowledge of the Directors, as at the date of this report, there was sufficient of public float of the Company's securities as required under the Listing Rules.

#### AUDITOR

KPMG were appointed as auditors of the Company on 20 November 2020 upon the resignation of Deloitte Touche Tohmatsu.

The financial statements have been audited by KPMG who retire and, being eligible, offer themselves for re-appointment at the forthcoming annual general meeting of the Company.

On behalf of the Board

**Liu Shunxing**  
Chairman

Hong Kong, 9 March, 2021

#### 企業管治

本公司致力維持高水平之企業管治常規。有關本公司所採納企業管治常規之資料載於年報第 76 至 93 頁之企業管治報告內。

#### 關連交易

本年度內所有關聯方交易概要載於財務報表附註 47。本附註所述所有關聯方交易不屬於關連交易或持續關連交易(定義見上市規則第 14A 章)項下所界定之交易。

#### 足夠公眾持股量

按本公司可公開取得之資料及就董事所知，於本報告日期，本公司擁有上市規則規定之本公司證券足夠公眾持股量。

#### 核數師

畢馬威會計師事務所於 2020 年 11 月 20 日於德勤•關黃陳方會計師行辭任後獲委任為本公司的核數師。

財務報表已經畢馬威會計師事務所審核，該核數師將行退任，惟符合資格並願於本公司應屆股東週年大會上獲續聘。

代表董事會

主席  
劉順興

香港，2021 年 3 月 9 日

## CORPORATE GOVERNANCE REPORT 企業管治報告

### CORPORATE GOVERNANCE REPORT

The board of Directors of the Company (the “Board”) is committed to achieving a high standard of corporate governance.

Throughout the year ended 31 December 2020, the Board has reviewed the Group’s corporate governance practices and is satisfied that the Company has complied with the code provisions in the Corporate Governance Code (“the Code”) set out in the Appendix 14 to the Listing Rules on the Stock Exchange.

### MODEL CODE FOR SECURITIES TRANSACTIONS BY DIRECTORS

The Company has adopted the Model Code for Securities Transactions by Directors of Listed Companies (the “Model Code”) set out in Appendix 10 to the Listing Rules. Upon enquiry by the Company, all directors of the Company have confirmed that they have complied with the required standards set out in the Model Code throughout the year ended 31 December 2020.

### DIVIDEND POLICY

The dividend policy adopted by the Company in December 2019 is intended to be prudent and sustainable, and will be evaluated from time to time. There is no assurance that dividends will be paid in any particular amount for any particular period. Subject to compliance with applicable rules and regulations, the Board may, at its discretion, determine the declaration of payment of dividend(s) to its shareholders in any amount, frequency in any financial year depending on, among other things, the Company’s operation and financial performance, liquidity condition, capital requirements, future funding needs, contractual restrictions, availability of reserves and prevailing economic climate.

### 企業管治報告

本公司董事會(「董事會」)致力達致高水平之企業管治。

於截至2020年12月31日止年度，董事會已審閱本集團之企業管治常規，並信納本公司一直遵守聯交所上市規則附錄十四所載之企業管治守則(「守則」)之守則條文。

### 董事進行證券交易之標準守則

本公司已採納上市規則附錄十所載之上市公司董事進行證券交易的標準守則(「標準守則」)。經本公司作出查詢後，本公司全體董事均已確認彼等於截至2020年12月31日止年度一直遵守標準守則所載之規定標準。

### 股息政策

本公司於2019年12月已採納的股息政策(經不時評估)較為謹慎及可持續，惟不保證本公司將於任何特定期間派付任何特定金額的股息。遵從適用的法例及規例下，董事會可全權酌情釐定向股東宣派任何金額、在任何財政年度的次數的股息，惟視乎(其中包括)本公司的營運及財務表現、流動資金狀況、資本要求、未來資金需要、合約限制、可動用儲備及現行經濟情況。

## CORPORATE GOVERNANCE REPORT 企業管治報告

### THE BOARD

As at 31 December 2020, the Board comprised of eleven Directors, including six executive Directors, one non-executive Director and four independent non-executive Directors. On 16 January 2020, Mr. Zhai Feng was appointed as executive Director. On 18 August 2020, Mr. Yu Weizhou resigned as executive Director. Biographical details of the Directors are stated under the section "Biographical Details of Directors and Senior Management".

The major shareholder of the Company, CWPI holds 1,147,877,155 shares of the Company. CWPI is held indirectly by, amongst others, two executive Directors namely, Mr. Liu Shunxing and Ms. Liu Jianhong.

Save as disclosed above, there are no financial, business, family or other material/relevant relationships between the Board members.

For a Director to be considered independent, that director should not have any direct or indirect material interest in the Group. In determining the independence of Directors, the Board follows the requirement set out in the Listing Rules. Each of the independent non-executive Directors has made an annual confirmation of his independence pursuant to Rule 3.13 of the Listing Rules.

All the non-executive Directors (including the independent non-executive Directors ("INEDs")) are appointed for a specific term and will be subject to retirement by rotation and re-election at the annual general meeting of the Company.

### 董事會

於2020年12月31日，董事會由11位董事組成，包括6位執行董事、1位非執行董事和4位獨立非執行董事。於2020年1月16日，翟鋒先生獲委任為執行董事。於2020年8月18日，余維洲先生辭任執行董事。董事之個人資料載於「董事及高層管理人員的個人資料」一節。

本公司之主要股東CWPI持有1,147,877,155股本公司股份。CWPI現由(其中包括)兩名執行董事(即劉順興先生及劉建紅女士)間接持有。

除上文所披露者外，董事會成員之間並無任何財務、業務、家屬或其他重大／相關關係。

董事於本集團並無任何直接或間接重大權益，方會被視為具獨立性。董事會按照上市規則所載之規定釐定董事之獨立性。各獨立非執行董事已根據上市規則第3.13條之規定提交確認彼符合獨立性之年度確認書。

全體非執行董事(包括獨立非執行董事)均獲委任特定任期，並須於本公司之股東週年大會上輪席退任及重選。

## CORPORATE GOVERNANCE REPORT 企業管治報告

### THE BOARD (CONTINUED)

The Chairman is responsible for providing leadership to, and overseeing, the functioning of the Board to ensure that the Board acts in the best interest for the Group. The Chairman is responsible for approving the agenda for each Board meeting, after taking into account the matters proposed by other Directors. With the support of the executive Directors and the Company Secretary, the Chairman seeks to ensure that all Directors are properly briefed on issues arising at Board meetings and receive adequate and reliable information in a timely manner. The Chairman also actively encourages all Directors to be fully engaged in the Board's affairs and make contributions to the Board's functions. The Board has adopted good corporate governance practices and procedures and has taken appropriate steps to provide effective communication with shareholders.

The CEO is responsible for managing the business of the Group, attending to the formulation and implementation of group policies, and assuming full accountability for the Group's operations. Acting as the principal manager of the Group's business, the CEO develops a strategic operating plan that reflects the long-term objectives and priorities established by the Board, and is directly responsible for maintaining the operational performance of the Group. Working with the senior management and the Board, the CEO ensures that the funding requirements of the business are met and closely monitors the operating and financial results against the plans and budgets. He also takes remedial actions when necessary and advises the Board of any significant developments and issues of the Group.

Ongoing dialogues are maintained with all Directors to keep them fully informed of all major business developments and issues.

### 董事會(續)

主席負責領導與監管董事會之運作，以確保董事會為本集團之最佳利益行事。主席負責於考慮其他董事建議列入議程之事項後批准每次董事會會議之議程。在執行董事和公司秘書協助下，主席將確保所有董事獲恰當地簡報在董事會會議上提出之事項，並適時獲得足夠及可靠之資訊。主席亦積極鼓勵所有董事全面參與董事會之事務以及對董事會之職能作出貢獻。董事會已採納良好之企業管治常規和程序，並已採取適當步驟與股東保持有效溝通。

行政總裁負責管理本集團之業務，參與構思及實行集團政策，並對本集團營運負上全責。身為本集團業務之主要管理人，行政總裁制訂反映董事會所訂立長期目標及優先次序之策略性經營計劃，並直接負責維持本集團之營運表現。行政總裁與高層管理人員及董事會攜手合作，確保達到業務之資金要求，並密切監察經營及財務業績符合計劃及預算之情況，於有需要時採取補救行動並就本集團之任何重大發展及事項向董事會提供意見。

行政總裁與全體董事一直保持對話，使彼等完全知悉一切主要業務發展及事項。

## CORPORATE GOVERNANCE REPORT 企業管治報告

### THE BOARD (CONTINUED)

The Board meets regularly, and at least 4 times a year. Between meetings, senior management of the Group provides to Directors the information on the activities and developments in the business of the Group on a timely basis and when required, additional Board meetings are held. In addition, Directors have full access to the information of the Group and the independent professional advice whenever deemed necessary by the Directors. During the year ended 31 December 2020, a total of 30 board meetings and 2 general meetings (“2020 AGM” and “2020 SGM”) were held and the attendance of each director is set out below:

### 董事會(續)

董事會定期召開會議，並於一年內至少舉行4次會議。於會議之間，本集團高層管理人員適時向董事提供有關本集團活動和業務發展之資料，並於有需要時舉行額外之董事會會議。此外，董事可於彼等認為有需要時全面向本集團索取資料和尋求獨立專業意見。於截至2020年12月31日止年度，本公司合共舉行30次董事會會議及2次股東大會（「2020年股東週年大會」及「2020年股東特別大會」），各董事之出席情況載列如下：

	Name of directors 董事姓名	Number of meetings attended in the year ended 31 December 2020/ Number of meetings eligible to attend 截至2020年12月31日止 年度出席之會議數目/ 合資格出席之會議數目		
		Board meetings 董事會會議	2020 SGM <sup>4</sup> 2020年股東 特別大會 <sup>4</sup>	2020 AGM <sup>5</sup> 2020年股東 週年大會 <sup>5</sup>
<b>Chairman</b> 主席	Liu Shunxing 劉順興	30/30	1/1	1/1
<b>Chairperson</b> 副主席	Liu Jianhong 劉建紅	30/30	1/1	1/1
<b>CEO</b> 行政總裁	Yu Weizhou <sup>1</sup> 余維洲 <sup>1</sup>	18/18	1/1	1/1
	Gui Kai <sup>2</sup> 桂凱 <sup>2</sup>	30/30	1/1	1/1
<b>Executive Directors</b> 執行董事	Niu Wenhui 牛文輝	30/30	1/1	1/1
	Shang Li 尚笠	30/30	1/1	1/1
	Zhai Feng <sup>3</sup> 翟鋒 <sup>3</sup>	29/29	1/1	1/1
<b>Non-executive Director</b> 非執行董事	Wang Feng 王峰	30/30	1/1	1/1
<b>Independent Non-Executive Directors</b> 獨立非執行董事	Jesse Zhixi Fang 方之熙	30/30	1/1	1/1
	Yap Fat Suan, Henry 葉發旋	30/30	1/1	1/1
	Huang Jian 黃簡	30/30	1/1	1/1
	Zhang Zhong 張忠	30/30	1/1	1/1



## CORPORATE GOVERNANCE REPORT 企業管治報告

### THE BOARD (CONTINUED)

#### Notes:

- 1 Mr. Yu Weizhou resigned as an executive Director and the CEO of the Company on 18 August 2020.
- 2 Mr. Gui Kai was appointed as CEO on 18 August 2020.
- 3 Mr. Zhai Feng was appointed as an executive Director on 16 January 2020.
- 4 2020 SGM was held on 13 May 2020.
- 5 2020 AGM was held on 1 June 2020.

### Professional training for directors

All Directors, including independent non-executive Directors, should always know their collective responsibilities as Directors and of the businesses and activities of the Group. Each newly appointed Director would receive an induction package covering the Group's businesses and the statutory and regulatory obligations of a director of a listed company. The Group also provides briefings and other training to develop and refresh the Directors' knowledge and skills, and updates all Directors on the latest developments regarding the Listing Rules and other applicable regulatory requirements to ensure compliance and to enhance their awareness of good corporate governance practices.

During the year ended 31 December 2020, all existing Directors have received relevant trainings by reading relevant materials on the topics relating to corporate governance and regulations and have provided their training records.

### BOARD COMMITTEES

During the year ended 31 December 2020, the Board has reviewed and monitored the training and continuous professional development of directors and senior management. The Board has also reviewed and ensured compliance of the relevant legal and regulatory requirements. Besides, the Company has set up four committees including the Nomination Committee, the Remuneration Committee, the Audit Committee and Environmental, Social and Governance Committee ("ESG Committee"). Each committee has its specific terms of reference with reference to the Code:

### 董事會(續)

#### 附註：

- 1 余維洲先生於2020年8月18日辭任執行董事及本公司行政總裁。
- 2 桂凱先生於2020年8月18日獲委任為行政總裁。
- 3 翟鋒先生於2020年1月16日獲委任為執行董事。
- 4 2020年股東特別大會於2020年5月13日舉行。
- 5 2020年股東週年大會於2020年6月1日舉行。

### 董事專業培訓

全體董事(包括獨立非執行董事)應清楚彼等身為董事及對本集團業務及活動之集體責任。每名新獲委任之董事將收到一套入職資料，涵蓋本集團之業務及上市公司董事須承擔之法定及監管責任。本集團亦提供簡報及其他培訓，以建立及重溫董事之知識及技能，並為全體董事提供有關上市規則及其他適用監管規定之最新發展資料，以確保彼等遵守良好企業管治常規及提升彼等對此方面之意識。

於截至2020年12月31日止年度，全體現任董事已閱讀有關企業管治及規例課題之相關培訓，並提供培訓記錄。

### 董事委員會

於截至2020年12月31日止年度，董事會已檢討及監察董事及高層管理人員之培訓及持續專業發展。董事會亦已檢討及確保遵守相關法律及監管規定。此外，本公司已設立四個委員會，包括提名委員會、薪酬委員會、審核委員會及環境、社會及管治委員會(ESG委員會)。各委員會均已參考守則制定特定職權範圍：

## CORPORATE GOVERNANCE REPORT 企業管治報告

### BOARD COMMITTEES (CONTINUED)

#### Remuneration Committee

The Remuneration Committee comprises five members. The Remuneration Committee is chaired by Mr. Zhang Zhong with Mr. Liu Shunxing, Ms. Liu Jianhong, Mr. Yap Fat Suan, Henry and Dr. Jesse Zhixi Fang being the members. The Remuneration Committee meets for the determination of the remuneration packages of Directors and senior management of the Group. In addition, the Remuneration Committee also meets as and when required to consider remuneration related matters such as making recommendations to the Board on the Group's policy and structure for the remuneration of Directors and senior management.

Under its term of reference, the Remuneration Committee assists the Board in achieving its objective of attracting, retaining and motivating people of the highest caliber and experience needed to shape and execute strategies across the Group's operations. The Committee also assists the Group in the administration of the fair and transparent procedure for setting policies on the remuneration of Directors and senior management of the Group. The written terms of reference are posted on the websites of the Company and the Stock Exchange.

During the year, the Remuneration Committee has held 4 meetings with all members present. The Committee has reviewed the remuneration packages for Directors and senior management of the Group.

Remuneration of senior management other than directors for the year ended 31 December 2020.

### 董事委員會(續)

#### 薪酬委員會

薪酬委員會由5位成員組成。薪酬委員會由張忠先生擔任主席，成員為劉順興先生、劉建紅女士、葉發旋先生及方之熙博士。薪酬委員會舉行會議以釐定董事及本集團高層管理人員之薪酬待遇。此外，薪酬委員會將按需要舉行會議，以審議薪酬相關事宜，如就本集團之政策及董事及高級管理人員之薪酬架構提出建議。

根據其職權範圍，薪酬委員會協助董事會達成其目標，即吸引、保留與激勵最有才能和經驗之人才，為本集團旗下業務營運制訂與執行策略。委員會亦協助本集團監督公平而具透明度之程序，用以制定董事與本集團高層管理人員之薪酬政策。書面職權範圍登載於本公司及聯交所網站。

於本年度內，薪酬委員會舉行了4次會議，全體成員均有出席。委員會已檢討董事及本集團高級管理人員之薪酬待遇。

高級管理層(董事除外)於截至2020年12月31日止年度之薪酬如下。

Total Remuneration Bands	薪酬總額範圍	Number of Executive 行政人員數目
RMB1,400,000 to RMB 2,900,000	人民幣 1,400,000 元至人民幣 2,900,000 元	8

## CORPORATE GOVERNANCE REPORT 企業管治報告

### BOARD COMMITTEES (CONTINUED)

#### Nomination Committee

The Nomination Committee comprises five members, namely Mr. Liu Shunxing (Chairman), Ms. Liu Jianhong, Mr. Zhang Zhong, Mr. Yap Fat Suan, Henry and Ms. Huang Jian.

The terms of reference of the Nomination Committee have been determined with reference to the Code and are posted on the websites of the Company and the Stock Exchange.

The role and function of the Nomination Committee are as follows:

- (a) to review the structure, size and diversity (including without limitation, gender, age, cultural and educational background, ethnicity, professional experience, skills, knowledge and length of service) of the Board at least annually and make recommendations on any proposed changes to the Board to complement the Company's corporate strategy;
- (b) to identify individuals suitably qualified to become Board members and select or make recommendations to the Board on the selection of individuals nominated for directorships. In identifying suitable individuals, the Nomination Committee shall consider individuals on merit and against the objective criteria, with due regard for the benefits of diversity on the Board;
- (c) to assess the independence of INEDs with reference to the independence guidelines as set out in the Listing Rules;

### 董事委員會(續)

#### 提名委員會

提名委員會由5位成員組成，分別為劉順興先生(主席)、劉建紅女士、張忠先生、葉發旋先生及黃簡女士。

提名委員會之職權範圍乃參考守則釐定，並登載於本公司及聯交所網站。

提名委員會之職責及職務如下：

- (a) 至少每年檢討董事會之架構、人數及成員多元化(包括但不限於性別、年齡、文化及教育背景、種族、專業經驗、技能、知識及服務任期方面)，並就任何為配合本公司的公司策略而擬對董事會作出的變動提出建議；
- (b) 物色具備合適資格可擔任董事之人士，並挑選提名有關人士出任董事或就此向董事會提出建議。委員會於物色合適人士時，應考慮有關人士的長處，並以客觀條件充分顧及董事會成員多元化的裨益；
- (c) 根據上市規則所載獨立性指引的規定評核獨立非執行董事之獨立性；

## CORPORATE GOVERNANCE REPORT 企業管治報告

### BOARD COMMITTEES (CONTINUED)

#### Nomination Committee (CONTINUED)

- (d) to review the Diversity Policy, as appropriate, and review the measurable objectives that the Board has set for implementing the Diversity Policy, and the progress on achieving the objectives;
- (e) to make recommendations to the Board on the appointment or re-appointment of directors and succession planning for directors, in particular the chairman and the chief executive, taking into the Company's corporate strategy and the mix of skills, knowledge, experience and diversity needed in the future; and
- (f) the chairman or another member of the committee shall attend the Company's annual general meetings and be prepared to respond to questions raised by shareholders on the committee's activities and responsibilities.

The Nomination Committee has been provided with sufficient resources to discharge its duties and has access to independent professional advice according to the Diversity Policy and its terms of reference, if considered necessary.

### 董事委員會(續)

#### 提名委員會(續)

- (d) 在適當情況下檢討董事會成員多元化政策；及檢討董事會為執行董事會成員多元化政策而制定的可計量目標和達標進度；
- (e) 因應本公司的企業策略及日後需要的技能、知識、經驗及多元化組合，就董事委任或重新委任以及董事會(尤其主席及行政總裁)繼任計劃向董事會提出建議；及
- (f) 主席或委員會另一成員須出席本公司股東週年大會，並作萬全準備以回應股東就委員會的活動及職責提出的問題。

提名委員會已獲提供充足資源以履行其職責，如認為有需要，亦已根據多元化政策及其職權範圍索取獨立專業意見。

## CORPORATE GOVERNANCE REPORT 企業管治報告

### BOARD COMMITTEES (CONTINUED)

#### Nomination Committee (CONTINUED)

The nomination policy stipulated the key nomination criteria and procedures for identifying and nominating suitably qualified candidates to join the Board. The selection criteria specified in the nomination policy include:

##### 1. Selection Criteria

- in assessing the suitability of a proposed candidate, the Nomination Committee will consider the factors (as reference), including reputation, integrity, accomplishment and relevant experience in relation to the principal businesses of the Company from time to time, commitment in respect of available time and relevant interest, diversity in all its aspects, including but not limited to gender, age (18 years or above), cultural and educational background, ethnicity, professional experience, skills, knowledge and length of service. These factors are for reference only, and not meant to be exhaustive and decisive. The Nomination Committee has the discretion to nominate any person, as it considers appropriate;
- retiring Directors are eligible for nomination by the Board to stand for re-election at a general meeting. For those who have served as INEDs for a period of nine consecutive years standing for re-election, the Nomination Committee will consider the independence of such Director for nomination by the Board to stand for election at a general meeting and state the reason in the circular to the Shareholders for the re-election;

### 董事委員會(續)

#### 提名委員會(續)

提名政策制定識別及提名適當符合資格的候選人以加入董事會的關鍵提名標準及程序。提名政策所訂明的甄選標準包括：

##### 1. 甄選標準

- 於評估擬議候選人是否適當時，提名委員會將考慮的因素(作為參考)包括聲譽、誠信、成就及與本公司不時之主要業務有關的經驗、可利用時間及相關利益之承諾、各方面的多樣性，包括但不限於性別、年齡(18歲或以上)、文化和教育背景、種族、專業經驗、技能、知識和服務任期。該等因素僅供參考，並非詳盡無遺及具有決定性。提名委員會於認為適當時有權酌情提名任何人士；
- 退任董事有資格獲董事會提名於股東大會上膺選連任。就已連續9年擔任獨立非執行董事的膺選連任董事而言，提名委員會需考慮該董事的獨立性，以供董事會於股東大會提名選舉，並於致股東之通函中就重選陳述理由；

## CORPORATE GOVERNANCE REPORT 企業管治報告

### BOARD COMMITTEES (CONTINUED)

#### Nomination Committee (CONTINUED)

##### 2. Nomination Procedures

- the secretary of the Nomination Committee shall call a meeting of the Nomination Committee, and invite nominations of candidate(s) from Board members if any, for consideration by the Nomination Committee prior to its meeting. The Nomination Committee may also put forward candidate(s) who are not nominated by Board members;
- for filling a casual vacancy, the Nomination Committee shall make recommendations for the Board's consideration and approval. For proposing candidate(s) to stand for election at a general meeting, the Nomination Committee shall make nominations to the Board for its consideration and recommendation; and

### 董事委員會(續)

#### 提名委員會(續)

##### 2. 提名程序

- 提名委員會秘書須召開提名委員會會議，並向董事會成員詢問候選人提名(如有)以供提名委員會於其會議前審議。提名委員會亦可提呈非由董事會成員提名的候選人；
- 為填補臨時空缺，提名委員會須作出推薦建議供董事會考慮及批准。就建議候選人於股東大會上參選而言，提名委員會須向董事會提名供其考慮及作出推薦建議；及

## CORPORATE GOVERNANCE REPORT 企業管治報告

### BOARD COMMITTEES (CONTINUED)

#### Nomination Committee (CONTINUED)

#### 2. Nomination Procedures (CONTINUED)

- Shareholder(s) (i) represent not less than 5% of the total voting rights of the Company on the date of the requisition; or (ii) are no less than 100 shareholders of the Company, can serve a notice to the company secretary of its intention to propose a resolution to elect a certain person as Director. When appropriate, the Company shall convene a general meeting to consider the resolution and a circular containing the particulars of the candidate(s) so proposed will be sent to all Shareholders for information before the general meeting.

In respect of the Diversity Policy (as defined below), the Board is cognisant of the benefits of diversity and the Nomination Committee monitors implementation of this policy as part of the process of selecting and nominating candidates for appointment to the Board. Candidates are considered against the broad and diverse range of aspects specified in the nomination policy, which among other aspects also include gender, ethnicity and cultural background.

### 董事委員會(續)

#### 提名委員會(續)

#### 2. 提名程序(續)

- 本公司股東(i)在請求書日期代表本公司總投票權不少於5%；或(ii)不少於100名本公司股東可向公司秘書寄送通知，表達其有意提呈決議案，以推選一名特定人士為董事。在適當的情況下，公司應召開股東大會審議該決議案，並在股東大會召開前向所有股東寄發載有該候選人詳情的通函，供其參考。

就多元化政策而言，董事會意識到多元化的益處，提名委員會監察該政策的執行，作為向董事會挑選及提名董事候選人過程的一部分。將從提名政策所訂明的廣泛及多元化範疇對候選人進行考量，當中亦包括性別、種族及文化背景。

## CORPORATE GOVERNANCE REPORT 企業管治報告

### BOARD DIVERSITY POLICY

The Board has adopted a board diversity policy (the "Diversity Policy") setting out the approach to achieve diversity on the Board. The Company considered diversity of board members can be achieved through consideration of a number of aspects, including but not limited to gender, age, cultural and educational background, professional experience, skills, knowledge and length of service. All board appointments are based on merit and contribution, and candidates are considered against objective criteria, having due regard for the benefits of diversity on the Board. The Nomination Committee reviews the Diversity Policy on a regular basis and discusses any revisions that may be required, and recommends any such revisions to the Board for consideration and approval.

Having reviewed the Diversity Policy, the nomination policy and the Board's composition, the Nomination Committee is satisfied that the requirements set out in the Diversity Policy had been met.

### Audit Committee

The Audit Committee comprises three independent non-executive Directors. The Audit Committee is chaired by Mr. Yap Fat Suan, Henry and the other members of the Committee are Mr. Zhang Zhong and Ms. Huang Jian. Mr. Yap Fat Suan, Henry is a chartered accountant in England and Wales and is a fellow member of the Institute of Chartered Accountants in England and Wales and an associate member of Hong Kong Institute of Certified Public Accountants.

The terms of reference of the Audit Committee are in line with the Code and are posted on the websites of the Company and the Stock Exchange. Under its terms of reference, the Audit Committee is required, amongst other things, to oversee the relationship with the external auditors, to review the Group's interim and annual financial statements, to review the scope, extent and effectiveness of the Group's risk management and internal control system, and to review the Group's financial and accounting policies.

The Audit Committee has held 7 meetings during the year with all members present.

There is no disagreement between the Board and the Audit Committee on the selection, appointment, resignation or dismissal of the external auditors.

### 董事會多元化政策

董事會已採納一套董事會多元化政策(「多元化政策」)，該政策載列達致董事會多元化之方針。本公司考慮董事會成員多元化時，會考慮多個範疇，包括但不限於性別、年齡、文化及教育背景、專業經驗、技能、知識及服務任期，以達致董事會成員多元化。所有董事會委任根據功績及貢獻，且按客觀條件考慮候選人，並審慎考慮董事會多元化之裨益。提名委員會定期檢討政策，討論是否需作任何修訂，並向董事會建議任何該等修訂，以供董事會考慮及批准。

經審查多元化政策、提名政策及成員組成後，提名委員會信納多元化政策載述之各項規定均已達致。

### 審核委員會

審核委員會由3位獨立非執行董事組成。審核委員會由葉發旋先生擔任主席，而委員會其他成員包括張忠先生及黃簡女士。葉發旋先生為英格蘭及威爾斯特許會計師，並為英格蘭及威爾斯特許會計師公會資深會員及香港會計師公會會員。

審核委員會之職權範圍符合守則，並登載於本公司及聯交所網站。根據其職權範圍，審核委員會須(其中包括)監督與外聘核數師之關係、審閱本集團之中期及年度財務報表，以及檢討本集團風險管理及內部監控系統之範圍、程度及成效，以及審閱本集團之財務及會計政策。

於本年度內，審核委員會舉行了7次會議，全體成員均有出席。

對於挑選、委任、辭退或罷免外聘核數師，董事會與審核委員會並無意見分歧。



## CORPORATE GOVERNANCE REPORT 企業管治報告

### ESG COMMITTEE

The Environmental, Social and Governance Committee (ESG Committee) was founded on 8 December 2020 by the Board. The ESG Committee comprises three Directors and is chaired by Ms. Liu Jianhong. The other members of the Committee are Mr. Gui Kai and Ms. Huang Jian.

The duties of the ESG Committee shall include:

- (a) To give recommendations about the Group's ESG strategies and identify significant ESG risks and opportunities.
- (b) To approve and review ESG-related policies.
- (c) To monitor the effectiveness of ESG management.
- (d) To review the ESG report.

### AUDITORS' REMUNERATION

A summary of fees for audit and non-audit services is as follows:

Nature of the services	服務性質	31 December 2020	31 December 2019
		2020年 12月31日	2019年 12月31日
		RMB'000 人民幣千元	RMB'000 人民幣千元
Audit services	核數服務	3,200	3,510
		<b>3,200</b>	<b>3,510</b>

### RISK MANAGEMENT AND INTERNAL CONTROLS

The Company has formulated risk management and internal control policies covering the management of targets, management of values and management of beliefs, and has established a set of risk management and internal control procedures encompassing the Company's organisational, institutional, procedural systems as well as information system, in order to safeguard the Company's assets and shareholders' investment by means of ensuring that risk control and strategic goals are compatible and within the manageable scope, ensuring the proper maintenance of accounting records and reliability of financial reporting, and ensuring the compliance with relevant laws and regulations.

### ESG 委員會

環境、社會及管治委員會(ESG委員會)於2020年12月8日由董事會成立。ESG委員會由3位董事組成，並由劉建紅女士擔任主席，而委員會其他成員包括桂凱先生及黃簡女士。

ESG委員會之職責如下：

- (a) 建議本公司環境、社會及管治策略，以及識別重大環境、社會及管治風險及機遇。
- (b) 批准及檢討環境、社會及管治政策。
- (c) 監察環境、社會及管治管理工作的有效性。
- (d) 審閱環境、社會及管治報告

### 核數師酬金

核數與非核數服務之費用概列如下：

Nature of the services	服務性質	31 December 2020	31 December 2019
		2020年 12月31日	2019年 12月31日
		RMB'000 人民幣千元	RMB'000 人民幣千元
Audit services	核數服務	3,200	3,510
		<b>3,200</b>	<b>3,510</b>

### 風險管理及內部監控

本公司形成了包括管理目標、管理價值、管理理念在內的風險管理及內部監控政策，建立了一套包括組織體系、制度體系、流程體系以及信息系統在內的風險管理及內部監控程序，以確保將風險控制在與策略目標相適應並可承受的範圍之內，以保障公司資產和股東投資，確保妥善保存會計記錄及作出可靠之財務報告，並保證符合有關法例及規例。

## CORPORATE GOVERNANCE REPORT

### 企業管治報告

#### RISK MANAGEMENT AND INTERNAL CONTROLS (CONTINUED)

The Company has established a comprehensive set of risk management and internal control and monitoring organisational systems. There is a risk management system comprising the Board of Directors, the Risk Management Committee; and there is an internal monitoring system made up of the Audit Committee and the audit department which reports to the Board. This set of systems ensure the continuous improvement and effectiveness of the risk management and internal control system.

The Board is responsible for the risk management and internal control systems of the Group and the review of their effectiveness. The Risk Management Committee is made up of the Group's management, which is responsible and reports to the Board. The committee is responsible for the design, implementation and monitoring of the Group's risk management and internal control system, in order to ensure the continuous effectiveness of the system.

The Company has formulated regulations and systems relevant to risk management and internal control, including the "Risk Management System" (《風險管理制度》), "Internal Control and Work Management Guidelines" (《內部控制工作管理辦法》), "Anti-corruption Management System" (《反舞弊管理制度》), "Internal Audit Management System" (《內部審計管理制度》), "Audit Management Guidelines for Employment Termination" (《離任審計管理辦法》) and "Professional Ethics and Code of Conduct" (《職業道德行為準則》), etc. The risk management and internal monitoring system aims to ensure the formulation and effective implementation of financial, operational and regulatory monitoring and risk management functions. The process and information systems guarantee the effective execution of the risk management and internal control systems. Through the establishment of the process system, the Company will be able to carry out risk identification, risk assessment, risk response, risk monitoring and risk improvement. During the year, the Company has continued to carry out risk management and internal control. Knowledge dissemination related to risk management and internal control has been strengthened through internal platform, covering all employees effectively. Content promotion and fraud information collection upholds the fundamental principles of "Prevention Precedes Punishment" and "Protect Those Who Report, Avoid Those Who are Being Investigated".

#### 風險管理及內部監控(續)

本公司建立了完善的風險管理及內部監控組織體系，形成了由董事會、風險管理委員會構成的風險管理體系，由審核委員會、董事局審計部構成的內部監控體系。該組織體系保證了風險管理及內部監控系統的持續完善及其有效性。

董事會負責本集團之風險管理及內部監控系統，並須檢討其有效性。由集團管理層成員組成的風險管理委員會向董事會匯報和負責，並負責本集團風險管理及內部監控系統的設計、實施及監察，以確保該系統的持續有效。

本公司已制定了《風險管理制度》、《內部控制工作管理辦法》、《反舞弊管理制度》、《內部審計管理制度》、《離任審計管理辦法》、《職業道德行為準則》等風險管理與內部監控相關規章制度。風險管理與內部監控制度旨在確保制定及有效實行財務、營運及法規監控以及風險管理工作。流程體系及信息系統是風險管理及內部監控系統有效實施之保證。公司通過流程體系實現與本公司相關的風險識別、風險評估、風險應對、風險監督及改進。本年度公司亦持續開展風險管理與內部監控工作。通過內部平台著重加強風險管理與內部監控相關知識的宣貫，有效覆蓋到全體員工。內容宣傳與舞弊信息收集持「懲防並舉、重在預防」及「舉報保護、調查迴避」之基本原則。

## CORPORATE GOVERNANCE REPORT 企業管治報告

### RISK MANAGEMENT AND INTERNAL CONTROLS (CONTINUED)

The Board has conducted a review of and is satisfied with the effectiveness of the risk management and internal control system of the Group.

The Company has established an independent audit function. The dedicated general manager of the function is independent of the daily operation of the Group. The Board and the Audit Committee believe that the internal audit function of the Company has the capacity to independently report to the Audit Committee in respect of the matters including audit plan and resources, executed audit procedures and material audit findings, and is capable to conduct analysis and independent assessment on the effectiveness of the Company's risk management and internal control systems.

### FINANCIAL REPORTING

The Directors acknowledge their responsibility for preparing the financial statements which give a true and fair view and are in compliance with the statutory requirements and applicable financial reporting standards. As at 31 December 2020, the Directors was not aware of any material misstatement or uncertainties that might put doubt on the Group's financial position or continue as a going concern. The Board endeavours to ensure a balanced, clear and understandable assessment of the Group's performance, position and prospects in financial reporting.

A statement by the auditor about the auditor's responsibility is set out on page 94 to 102 of this annual report.

### 風險管理及內部監控(續)

董事會已檢討本集團之風險管理及內部監控系統，並信納其有效性。

本公司建立內部審計職能，由該職能總經理負責並且該職能與本集團日常運營相獨立，董事會及審核委員會相信，公司內部審計職能能夠獨立向審核委員會就審計計劃及資源、已執行的審計程序及重大審計發現等事項進行獨立報告，能夠對公司風險管理及內部監控系統是否有效作出分析及獨立評估。

### 財務報告

董事確認彼等有責任遵守法定規定及適用財務報告準則，真實且公平地編製財務報表。於2020年12月31日，董事並不知悉任何可能會對本集團之財務狀況或持續經營能力構成懷疑之重大錯誤陳述或不確定因素。董事會致力確保於財務報告對本集團表現、狀況及前景作出權衡各方、清晰易明之評估。

核數師就核數師責任作出之聲明載於本年報第94至102頁。

## CORPORATE GOVERNANCE REPORT 企業管治報告

### COMPANY SECRETARY

The Company Secretary is responsible to the Board for ensuring that Board procedures are followed and that the activities of the Board are carried out efficiently and effectively. The Company Secretary assists the Chairman to prepare agendas and Board papers for meetings and disseminates such documents to the Directors and board committees in a timely manner. The Company Secretary is responsible for ensuring that the Board is fully briefed on all legislative, regulatory and corporate governance developments when making decisions. The Company Secretary is also directly responsible for the Group's compliance with the continuing obligations of the Listing Rules and Codes on Takeovers and Mergers and Share Repurchases, including publication and dissemination of Report and Financial Statements and interim reports within the period laid down in the Listing Rules, timely dissemination of announcements and information relating to the Group to the market and ensuring that proper notification is made when there are any dealings of the Director in the securities of the Group.

The Company Secretary also advises the Directors on their obligations for disclosure of interests in securities, connected transactions and price-sensitive information and ensure that the standards and disclosures required by the Listing Rules are observed.

During the year, Mr. Chan Kam Kwan, Jason, the Company Secretary of the Company, has undertaken no less than 15 hours of professional training to update his skills and knowledge.

### 公司秘書

公司秘書向董事會負責，確保董事會程序獲得遵守和董事會活動符合效率和效益。公司秘書協助主席編製會議議程及董事會文件，並適時發送該等文件予董事和董事會各委員。公司秘書負責確保董事會於作出決策時獲得全面簡報一切有關立法、規管和企業管治之發展。公司秘書亦直接負責確保本集團遵照上市規則與公司收購、合併及股份購回守則所規定之持續責任，包括於上市規則規定之期限內出版和發送報告及財務報表與中期報告、適時向市場傳達有關本集團之公佈與資料，並確保於董事買賣任何本集團證券時發出適當通知。

公司秘書亦就董事披露證券權益、關連交易和股價敏感資料方面之責任向彼等提供意見，並確保上市規則規定之標準與披露獲得遵守。

年內，本公司之公司秘書陳錦坤先生已接受不少於15小時之專業培訓，以重溫其技能及知識。

## CORPORATE GOVERNANCE REPORT 企業管治報告

### SHAREHOLDERS' RIGHTS

#### How shareholders can convene a special general meeting ("SGM")

Subject to Section 74 of the Companies Act 1981 of Bermuda (the "Act") and Bye-law 62 of the Bye-laws of the Company, shareholders holding in aggregate not less than 10% of the paid-up capital of the Company have the right, by written requisition to the Board or the secretary of the Company, to request a special general meeting to be called by the Board for the transaction of any business specified in such requisition.

#### Procedures for putting forward proposals at a general meeting

Any number of shareholders representing not less than 5% of the total voting rights of the Company on the date of the requisition or not less than 100 shareholders of the Company are entitled to put forward a proposal for consideration at a general meeting of the Company. Shareholders should follow the requirements and procedures as set out in Section 79 of the Act for putting forward such proposal at a general meeting.

#### Procedures for directing shareholders' enquiries to the Board

Shareholders may at any time send their enquiries and concerns to the Board in writing through the Company Secretary whose contact details are as follows:

Suite 3901, 39/F, Far East Finance Centre, 16 Harcourt Road, Admiralty, Hong Kong  
Fax: (852) 28660281  
Email: cs@cnegroup.com

Shareholders may also make enquiries with the Board at the general meetings of the Company.

### 股東權利

#### 股東如何可以召開股東特別大會(「股東特別大會」)

根據1981年百慕達公司法(「公司法」)第74條及本公司之公司細則第62條，合共持有本公司繳足股本不少於10%之股東有權向董事會或本公司秘書提出書面請求，要求董事會召開股東特別大會處理該請求書中指明之任何事務。

#### 於股東大會上提出建議之程序

於請求書日期佔本公司總投票權不少於5%之任何數目股東，或不少於100名本公司股東有權於本公司股東大會上提出建議以供考慮。股東於股東大會上提出有關建議時須遵守公司法第79條所載規定及程序。

#### 股東向董事會提出查詢之程序

股東可隨時以書面方式透過公司秘書向董事會提出查詢及關注，公司秘書之聯絡詳情如下：

香港金鐘夏慤道16號遠東金融中心39樓3901室  
傳真：(852)28660281  
電郵：cs@cnegroup.com

股東亦可於本公司股東大會上向董事會提出查詢。

## CORPORATE GOVERNANCE REPORT 企業管治報告

### INVESTOR RELATIONS

The Board is committed in providing clear and full performance information of the Group to shareholders through the publication of interim and annual reports. In addition to the circulars, notices and financial reports sent to shareholders, additional information of the Group is also available to shareholders on the Group's website.

Shareholders are encouraged to attend the annual general meeting for which at least 20 clear business days' notice is given. The Chairman and Directors are available to answer questions on the Group's business at the meeting. Subject to the Act and the bye-laws of the Company, all shareholders shall have statutory rights to call for special general meetings and put forward agenda items for consideration in the general meetings. All resolutions at the general meeting are decided by a poll which is conducted by the Group's branch share registrar in Hong Kong.

The Group values feedback from shareholders on its effort to promote transparency and foster investor relationships. Comments and suggestions are always welcomed.

### CONSTITUTION AN DOCUMENT

There are no changes in the Company's constitutional document during the year.

### 投資者關係

董事會透過刊發中期及年度報告，致力為股東提供清晰及全面之本集團業績資料。股東除獲寄發通函、通告與財務報告外，亦可登入本集團網站取得更多本集團之資料。

本集團鼓勵股東出席股東週年大會，並給予最少20個完整營業日之通知。主席與董事均會出席大會，以解答有關本集團業務之提問。根據公司法及本公司之公司細則，所有股東均有法定權利可要求召開股東特別大會並於股東大會上提出議程項目以供考慮。股東大會上所有決議案均以投票方式表決，而投票是由本集團之香港股份過戶登記分處點算。

本集團致力提高透明度與促進投資者關係，並且十分重視股東之回饋意見。歡迎股東隨時提出意見與建議。

### 憲章文件

於本年度內，本公司之憲章文件並無變動。

## INDEPENDENT AUDITOR'S REPORT

### 獨立核數師報告



#### To the Shareholders of Concord New Energy Group Limited

*(incorporated in Bermuda with limited liability)*

#### OPINION

We have audited the consolidated financial statements of Concord New Energy Group Limited (the “Company”) and its subsidiaries (the “Group”) set out on pages 103 to 299, which comprise the consolidated statement of financial position as at 31 December 2020, the consolidated statement of profit or loss, the consolidated statement of profit or loss and other comprehensive income, the consolidated statement of changes in equity and the consolidated statement of cash flows for the year then ended and notes to the consolidated financial statements, including a summary of significant accounting policies.

In our opinion, the consolidated financial statements give a true and fair view of the consolidated financial position of the Group as at 31 December 2020 and of its consolidated financial performance and its consolidated cash flows for the year then ended in accordance with Hong Kong Financial Reporting Standards (“HKFRSs”) issued by the Hong Kong Institute of Certified Public Accountants (the “HKICPA”) and have been properly prepared in compliance with the disclosure requirements of the Hong Kong Companies Ordinance.

致協合新能源集團有限公司股東

*(於百慕大註冊成立之有限公司)*

#### 意見

本核數師(以下簡稱「我們」)已審計列載於第103至299頁協合新能源集團有限公司(以下簡稱「貴公司」)及其附屬公司(統稱「貴集團」)之綜合財務報表，此綜合財務報表包括於二零二零年十二月三十一日之綜合資產負債表、截至該日止年度之綜合損益表及其他全面收益表、綜合權益變動表及綜合現金流量表，以及綜合財務報表附註和主要會計政策概要。

我們認為，該等綜合財務報表已按照香港會計師公會頒佈之「香港財務報告準則」真實而公允地反映貴集團於二零二零年十二月三十一日之財務狀況，以及貴集團於截至該日止年度之財務業績及現金流量，並已按照香港「公司條例」之披露規定妥為編制。

## INDEPENDENT AUDITOR'S REPORT

### 獨立核數師報告

#### BASIS FOR OPINION

We conducted our audit in accordance with Hong Kong Standards on Auditing (“HKSAAs”) issued by the HKICPA. Our responsibilities under those standards are further described in the Auditor’s responsibilities for the audit of the consolidated financial statements section of our report. We are independent of the Group in accordance with the HKICPA’s Code of Ethics for Professional Accountants (the “Code”) together with any ethical requirements that are relevant to our audit of the consolidated financial statements in Bermuda, and we have fulfilled our other ethical responsibilities in accordance with these requirements and the Code. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

#### KEY AUDIT MATTER

Key audit matter is the matter that, in our professional judgement, was of most significance in our audit of the consolidated financial statements of the current period. The matter was addressed in the context of our audit of the consolidated financial statements as a whole, and in forming our opinion thereon, and we do not provide a separate opinion on this matters.

#### 意見基準

我們已按照由香港會計師公會頒佈之「香港審計準則」進行審計。根據該等準則我們之責任詳細載列於本報告核數師審計綜合財務報表之責任中。根據「香港會計師公會會計師執業道德準則」(「準則」) 以及百慕大對我們綜合財務報表之審核相關之任何道德要求，我們獨立於貴集團之外，並根據該要求和準則履行了其他道德責任。我們相信，我們所獲得之審計憑證是充足且適當地為我們之審計意見提供基礎。

#### 關鍵審計事項

關鍵審計事項是根據我們之職業判斷對當前綜合財務報表審計產生重大影響之事項。該事項作為一個整體，在我們審計綜合財務報表並形成意見之過程中提出。我們不對該事項發表單獨意見。



**INDEPENDENT AUDITOR'S REPORT**  
**獨立核數師報告**

**KEY AUDIT MATTERS (CONTINUED)**

**關鍵審計事項(續)**

<b>Assessment of potential impairment of goodwill in relation to the group of cash generating units of investment in wind power plants</b> <b>對風電場投資現金產生單元組之潛在商譽減值之評價</b>	
<b>Refer to Note 19 to the consolidated financial statements and the accounting policies in Note 3.</b> <b>請參閱綜合財務報表附注 19 和附注 3 所述之會計政策</b>	
<b>The Key Audit Matter</b> <b>關鍵審計事項</b>	<b>How the matter was addressed in our audit</b> <b>我們在審計中如何處理關鍵審計事項</b>
<p>As at 31 December 2020, the goodwill allocated to the group of cash generating units ("CGU") of investment in wind power plants arising on this acquisition amounted to Renminbi800.0 million. 於2020年12月31日，貴集團風電場投資現金產生單元組之商譽約人民幣8.00億元。</p> <p>The Group conducted an annual impairment assessment on goodwill by assessing the recoverable amount of the relevant group of CGUs to which the goodwill has been allocated based on their fair value less costs to disposal using discounted cash flow method. 貴集團通過計算折現現金流之方法以評估現金產生單元組之相關公允價值扣減處置成本後之可收回金額，對商譽執行年度減值測試。</p> <p>The impairment assessment performed by the management involves the exercise of significant management judgement, particular in estimating future sales volumes and future on-grid tariffs as well as in the estimation of the discount rates applied. 由管理層執行的減值測試涉及管理層實施重大判斷，尤其在估計未來發電量、未來上網電價和折現率等假設時。</p> <p>We identified goodwill impairment assessment on the group of CGUs of investment in wind power plants as a key audit matter because the carrying amount of the goodwill is material to the consolidated financial statements and also because management's judgement and assumptions involved as part of the impairment assessment are inherently uncertain and could be subject to potential management bias. 由於商譽帳面價值對貴集團合併報表是重大的，並且作為減值評估一部分之管理層判斷和假設本身具有不確定性和可能會受到潛在管理層偏見之影響，我們將風電場投資現金產生單元組之潛在商譽減值評估識別為關鍵審計事項。</p>	<p>Our audit procedures to address potential impairment of goodwill in relation to the group of CGUs of investment in wind power plants included the following: 就應對風電場投資現金產生單元組之潛在商譽減值我們的審計程式包括：</p> <ul style="list-style-type: none"> <li>assessing management's identification of CGUs and the allocation of assets to each CGU with reference to our understanding of the Group's business and the requirements of the prevailing accounting standards; 參照我們對貴集團業務之理解和現行會計準則的要求，評價管理層對現金產生單元之識別和資產分配；</li> <li>comparing the actual results for the current year with management's forecast in the previous year to assess the historical accuracy of management's forecasting process and if there is any indication of management bias; 通過比對本年實際發電量與上年度管理層預測，對於發電量執行追溯性覆核以評價管理層預測過程之歷史準確性，以及管理層是否存在偏見；</li> <li>involving our internal valuation specialists to evaluate the valuation methodology used in determining the recoverable amount of the relevant group of CGUs, and assess whether the discount rates applied in the impairment assessment were within the ranges adopted by other companies in the same industry; 引入畢馬威估值專家，評價用於確定貴集團現金產生單元組之可收回金額之估值方法，並評價減值測試中採用的折現率是否在同行業其他公司採用之範圍內；</li> </ul>

INDEPENDENT AUDITOR'S REPORT

獨立核數師報告

KEY AUDIT MATTERS (CONTINUED)

關鍵審計事項(續)

<p><b>Assessment of potential impairment of goodwill in relation to the group of cash generating units of investment in wind power plants</b> 對風電場投資現金產生單元組之潛在商譽減值之評價</p>	
<p><b>Refer to Note 19 to the consolidated financial statements and the accounting policies in Note 3.</b> 請參閱綜合財務報表附注 19 和附注 3 所述之會計政策</p>	
<p><b>The Key Audit Matters</b> 關鍵審計事項</p>	<p><b>How the matter was addressed in our audit</b> 我們在審計中如何處理關鍵審計事項</p>
	<ul style="list-style-type: none"> <li>• challenging management's basis on the estimation of the estimated future sales volumes of wind power plants in operation by comparing with the historical sales volumes and on-grid tariffs and government's policies on on-grid tariffs and validating management's reason of significant deviations, if any; 通過比對發電量、上網電價之歷史資訊以及政府上網電價政策，質疑管理層估計運營風電場未來售電量之假設基礎，驗證管理層可能出現之重大偏差原因；</li> <li>• evaluating the assumptions of the estimated sales volumes and on-grid tariffs of wind power plants under construction by checking to the feasibility reports and by considering the future development plans from the local government, on a sample basis, and government's policies on on-grid tariffs; 在抽樣的基礎上，通過檢查可行性研究報告以及考慮當地政府未來發展計畫，評價在建風電場上網發電量和上網電價估計中使用之假設；</li> <li>• evaluating management's sensitivity analysis of the key assumptions adopted and considering if there were any indicators of management bias; and 評價管理層對採用的關鍵假設之敏感性分析，進而評價是否存在任何管理層偏見跡象；</li> <li>• assessing the reasonableness of the disclosures in the consolidated financial statements in respect of the impairment assessment of goodwill, including the key assumptions and sensitivities, with reference to the requirements of the prevailing accounting standards. 參照現行會計準則之要求，評價合併財務報表中商譽減值評估之披露合理性，包括關鍵假設和敏感性等資訊。</li> </ul>

## INDEPENDENT AUDITOR'S REPORT 獨立核數師報告

### INFORMATION OTHER THAN THE CONSOLIDATED FINANCIAL STATEMENTS AND AUDITOR'S REPORT THEREON

The directors are responsible for the other information. The other information comprises all the information included in the annual report, other than the consolidated financial statements and our auditor's report thereon.

Our opinion on the consolidated financial statements does not cover the other information and we do not express any form of assurance conclusion thereon.

In connection with our audit of the consolidated financial statements, our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the consolidated financial statements or our knowledge obtained in the audit or otherwise appears to be materially misstated.

If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact. We have nothing to report in this regard.

### RESPONSIBILITIES OF THE DIRECTORS FOR THE CONSOLIDATED FINANCIAL STATEMENTS

The directors are responsible for the preparation of the consolidated financial statements that give a true and fair view in accordance with HKFRSs issued by the HKICPA and the disclosure requirements of the Hong Kong Companies Ordinance and for such internal control as the directors determine is necessary to enable the preparation of consolidated financial statements that are free from material misstatement, whether due to fraud or error.

### 除合併財務報表和審計報告以外之其他資訊

董事對該等其他資訊負責。年報中之資訊構成其他資訊，不包括綜合財務報表及我們之核數師報告。

我們對綜合財務報表之意見並不包括該等其他資訊，我們亦不發表任何形式之保證結論。

作為綜合財務報表審計之一部分，我們之責任是閱讀該等其他資訊，並通過閱讀該等資訊考慮其是否與合併財務報表或我們在審核過程中獲取之資訊出現重大不一致，或者似乎存在重大錯誤陳述之情況。

倘根據我們已經執行之工作，我們發現該等其他資訊中出現了重大錯報，我們有責任報告事實。在此方面，我們並無報告事項。

### 董事就綜合財務報表須承擔之責任

貴公司董事須負責遵照香港會計師公會頒佈之「香港財務報告準則」及香港「公司條例」之披露規定，編制真實而公允之綜合財務報表以及維護董事認為必要之內部控制，以確保綜合財務報表不存在由於欺詐或錯誤而導致之重大錯誤陳述。

## INDEPENDENT AUDITOR'S REPORT

### 獨立核數師報告

#### RESPONSIBILITIES OF THE DIRECTORS FOR THE CONSOLIDATED FINANCIAL STATEMENTS (CONTINUED)

In preparing the consolidated financial statements, the directors are responsible for assessing the Group's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the directors either intend to liquidate the Group or to cease operations, or have no realistic alternative but to do so.

The directors are assisted by the Audit Committee in discharging their responsibilities for overseeing the Group's financial reporting process.

#### AUDITOR'S RESPONSIBILITIES FOR THE AUDIT OF THE CONSOLIDATED FINANCIAL STATEMENTS

Our objectives are to obtain reasonable assurance about whether the consolidated financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. This report is made solely to you, as a body, in accordance with Section 90 of the Bermuda Companies Act 1981, and for no other purpose. We do not assume responsibility towards or accept liability to any other person for the contents of this report.

Reasonable assurance is a high level of assurance but is not a guarantee that an audit conducted in accordance with HKSA's will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these consolidated financial statements.

#### 董事就綜合財務報表須承擔之責任(續)

在編制綜合財務報表時，董事負責評估貴集團是否有能力進行持續經營、適當披露與持續經營相關之事項，並使用持續經營會計基礎(但董事有意圖清算貴集團或終止經營或別無其他實際替代方案除外)。

審計委員會協助董事履行監督集團財務報告流程之職責。

#### 核數師就審計綜合財務報表須承擔之責任

我們之責任是根據「百慕大公司條例」第90條，對該等綜合財務報表整體獲取合理保證其是否存在由於欺詐或錯誤而導致之重大錯報，並僅向整體股東報告發表包含我們意見之核數師報告，除此之外，本報告並無其他目的。我們不對其他任何人士就本報告之內容承擔或附上任何責任。

合理保證屬於高水準保證，但並不能保證根據「香港審計準則」執行之審計可以發現全部存在之重大錯誤陳述。錯誤陳述可以產生自欺詐或錯誤，如果合理預期其單獨或整體上可能影響使用者根據本合併財務報表作出經濟決策時，有關之錯誤陳述被視為重大。

## INDEPENDENT AUDITOR'S REPORT 獨立核數師報告

### AUDITOR'S RESPONSIBILITIES FOR THE AUDIT OF THE CONSOLIDATED FINANCIAL STATEMENTS (CONTINUED)

As part of an audit in accordance with HKSAs, we exercise professional judgement and maintain professional scepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the consolidated financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances but not for the purpose of expressing an opinion on the effectiveness of the Group's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by the directors.
- Conclude on the appropriateness of the directors' use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Group's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the consolidated financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the Group to cease to continue as a going concern.

### 核數師就審計綜合財務報表須承擔之責任(續)

作為按照「香港審計準則」執行之審計工作之一部分，我們在審計過程中運用了職業判斷，並維持職業懷疑。同時，我們還：

- 識別及評估本綜合財務報表由於欺詐或錯誤導致之重大錯報風險，設計並執行程式回應該等風險，並獲取充分、適當之審計證據為我們之意見提供基礎。由於欺詐可能涉及合謀、造假、蓄意忽略，虛假陳述，或管理層凌駕，未能識別由於欺詐導致之重大錯報之風險高於由於錯誤導致之重大錯報風險。
- 瞭解與審計相關之內部控制以設計適合當時情況之審計程式，但並非為對貴集團內部控制之效能發表意見。
- 評價董事所採用之會計政策之合適性，以及作出之會計估計及相關披露之合理性。
- 根據獲取之審計證據，對董事採用持續經營作為會計基礎之合適性做出結論，判斷是否存在可能導致懷疑貴集團持續經營能力之事項或情況相關之重大不確定性。如果我們認為存在重大不確定性，我們有責任在本綜合財務報表中相關披露中提醒或倘若披露不夠充分時修正我們之意見。我們之結論基於截至我們核數師報告日所獲取之審計證據。但是，未來事項或情況有可能導致本集團不能持續經營。

## INDEPENDENT AUDITOR'S REPORT

### 獨立核數師報告

#### AUDITOR'S RESPONSIBILITIES FOR THE AUDIT OF THE CONSOLIDATED FINANCIAL STATEMENTS (CONTINUED)

- Evaluate the overall presentation, structure and content of the consolidated financial statements, including the disclosures, and whether the consolidated financial statements represent the underlying transactions and events in a manner that achieves fair presentation.
- Obtain sufficient appropriate audit evidence regarding the financial information of the entities or business activities within the Group to express an opinion on the consolidated financial statements. We are responsible for the direction, supervision and performance of the group audit. We remain solely responsible for our audit opinion.

We communicate with the Audit Committee regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

We also provide the Audit Committee with a statement that we have complied with relevant ethical requirements regarding independence and communicate with them all relationships and other matters that may reasonably be thought to bear on our independence and, where applicable, actions taken to eliminate threats or safeguards applied.

From the matters communicated with the Audit Committee, we determine those matters that were of most significance in the audit of the consolidated financial statements of the current period and are therefore the key audit matters. We describe these matters in our auditor's report unless law or regulation precludes public disclosure about the matter or when, in extremely rare circumstances, we determine that a matter should not be communicated in our report because the adverse consequences of doing so would reasonably be expected to outweigh the public interest benefits of such communication.

#### 核數師就審計綜合財務報表須承擔之責任(續)

- 評價本綜合財務報表之整體列報，結構及內容，包括披露以及本綜合財務報表是否公允列報了相關交易及事項。
- 獲取關於貴集團內部業務活動或實體財務資訊之充分且適當之審計證據，對本綜合財務報表發表意見。我們負責指導、監督及執行貴集團之審計。我們對審計意見承擔全部責任。

除其他事項外，我們與審計委員會溝通了計劃之審計範圍，時間安排以及重大審計發現，包括我們在審計過程中識別出內部控制之任何重大缺陷。

我們還向治理層提供了聲明，說明我們已經符合有關獨立性相關專業要求，並與他們溝通了有可能合理地被認為會影響我們獨立性之所有關係或其他事項，以及在適用之情況下，為消除威脅採取的行動及已採納之防範措施。

根據我們與治理層溝通之事項，我們將在本綜合財務報表審計中之重大事項確定為關鍵審計事項。我們將在核數師報告中描述該等事項，除非法律法規禁止公開該等事項，或在極其罕見之情形下，如果合理預期在我們報告中溝通該等事項造成之負面後果超過產生之公眾利益，則決定不在核數師報告中披露該等事項。

## INDEPENDENT AUDITOR'S REPORT

### 獨立核數師報告

The engagement partner on the audit resulting in this independent auditor's report is Chu Man Wai.

該獨立核數師報告中之審計約定項目合夥人為朱文偉。

#### **KPMG**

*Certified Public Accountants*

8th Floor, Prince's Building  
10 Chater Road  
Central, Hong Kong

9 March 2021

#### **畢馬威會計師事務所**

*執業會計師*

香港中環  
遮打道10號  
太子大廈8樓

2021年3月9日

## CONSOLIDATED STATEMENT OF PROFIT OR LOSS

### 綜合損益表

For the year ended 31 December 2020 (Expressed in Renminbi ("RMB"))  
截至2020年12月31日止年度(以人民幣列示)

			2020	2019
		Notes	RMB'000	RMB'000
		附註	人民幣千元	人民幣千元
Revenue	收入	5, 6	<b>2,000,754</b>	1,835,922
Cost of sales and services rendered	服務成本及銷售成本	13	<b>(759,700)</b>	(714,842)
Gross profit	毛利		<b>1,241,054</b>	1,121,080
Other income	其他收入	7	<b>41,341</b>	31,669
Other gains and losses, net	其他收益及虧損，淨額	8	<b>116,327</b>	104,886
Impairment losses under expected credit loss model, net of reversal	信用減值損失	9	<b>(10,899)</b>	(40,560)
Distribution and selling expenses	銷售費用		<b>(12,335)</b>	(11,695)
Administrative expenses	管理費用		<b>(322,720)</b>	(287,160)
Other expenses	其他開支		—	(35,500)
Finance costs	財務成本	12	<b>(404,420)</b>	(384,809)
Share of profit of joint ventures, net	應佔合營企業收益，淨額		<b>118,265</b>	136,889
Share of (loss)/profit of associates, net	應佔聯營公司(虧損)/收益，淨額		<b>(3,987)</b>	17,406
<b>Profit before income tax</b>	<b>除所得稅前溢利</b>	13	<b>762,626</b>	652,206
Income tax expense	所得稅開支	14	<b>(78,418)</b>	(39,087)
<b>Profit for the year</b>	<b>本年度溢利</b>		<b>684,208</b>	613,119
<b>Profit for the year attributable to:</b>	<b>本年度溢利歸屬於：</b>			
Equity shareholders of the Company	本公司股東		<b>673,405</b>	604,293
Non-controlling interests	非控制性權益		<b>10,803</b>	8,826
			<b>684,208</b>	613,119
<b>Earnings per share</b>	<b>每股盈利</b>	15		
Basic (RMB cents)	基本(人民幣分)		<b>8.18</b>	7.22
Diluted (RMB cents)	攤薄(人民幣分)		<b>7.86</b>	6.86

The notes on pages 111 to 299 form part of these financial statements. Details of dividends payable to equity shareholders of the Company attributable to the profit for the year are set out in Note 16.

第111至299頁之附註構成該等財務報表一部分。當期權益股東所分配股利的詳細情形，列示於附註16。



## CONSOLIDATED STATEMENT OF PROFIT OR LOSS AND OTHER COMPREHENSIVE INCOME 綜合損益及其他全面收益表

For the year ended 31 December 2020 (Expressed in RMB)  
截至2020年12月31日止年度(以人民幣列示)

		2020	2019
		<i>RMB'000</i>	<i>RMB'000</i>
		人民幣千元	人民幣千元
<b>Profit for the year</b>	本年度溢利	<b>684,208</b>	613,119
<b>Other comprehensive income:</b>	其他全面收益：		
<i>Item that may be reclassified subsequently to profit or loss</i>	<i>可能重分類至損益之項目</i>		
Exchange differences on translation of foreign operations	貨幣匯兌折算差額	<b>26,852</b>	(4,086)
<b>Other comprehensive income for the year, net of tax</b>	本年度其他全面收益，扣除稅項	<b>26,852</b>	(4,086)
<b>Total comprehensive income for the year</b>	本年度全面收益總額	<b>711,060</b>	609,033
<b>Total comprehensive income attributable to:</b>	全面收益總額歸屬：		
Equity shareholders of the Company	本公司股東	<b>698,296</b>	602,258
Non-controlling interests	非控制性權益	<b>12,764</b>	6,775
		<b>711,060</b>	609,033

The notes on pages 111 to 299 form part of these financial statements.

第111至299頁之附註構成該等財務報表一部分。

## CONSOLIDATED STATEMENT OF FINANCIAL POSITION

### 綜合財務狀況表

As at 31 December 2020 (Expressed in RMB)

於2020年12月31日(以人民幣列示)

			2020	2019	
	Notes 附註	RMB'000 人民幣千元	RMB'000 人民幣千元	RMB'000 人民幣千元	
<b>ASSETS</b>					
<b>Non-current assets</b>					
Property, plant and equipment		物業、廠房及設備	17	9,335,866	9,222,240
Right-of-use assets		使用權資產	18	503,990	548,816
Intangible assets		無形資產	19	874,259	904,814
Interests in associates		於聯營公司之權益	20	476,814	472,072
Interests in joint ventures		於合營企業之權益	21	1,509,941	1,659,770
Financial assets at fair value through profit or loss		按公允價值計入損益之 金融資產	22	50,416	34,845
Contract assets		合同資產	23	48,126	697,545
Trade and bills receivable		應收貿易賬款及票據	24	—	28,796
Prepayments, deposits and other receivables		預付款項、按金及 其他應收款項	25	988,712	1,175,437
Finance lease receivables		融資租賃應收款項	26	18,814	13,578
Loan receivables		應收貸款	27	20,248	69,571
Deferred tax assets		遞延稅項資產	38	37,650	40,686
				<b>13,864,836</b>	14,868,170
<b>Current assets</b>					
Inventories		存貨	28	12,148	12,958
Contract assets		合同資產	23	669,655	594,913
Trade and bills receivable		應收貿易賬款及票據	24	1,148,588	612,547
Prepayments, deposits and other receivables		預付款項、按金及 其他應收款項	25	1,098,489	534,659
Finance lease receivables		融資租賃應收款項	26	5,326	4,276
Loan receivables		應收貸款	27	9,146	14,476
Amounts due from associates		應收聯營公司款項	20	77,860	39,134
Amounts due from joint ventures		應收合營企業款項	21	34,164	42,255
Cash and cash equivalents		現金及現金等值項目	29	2,280,459	1,462,082
Restricted deposits		受限制存款	29	327,610	143,046
				<b>5,663,445</b>	3,460,346
<b>Assets classified as held for sale</b>		<b>歸類為持有待售之資產</b>		—	1,563,921
				<b>5,663,445</b>	5,024,267
<b>Total assets</b>		<b>資產總額</b>		<b>19,528,281</b>	19,892,437
<b>LIABILITIES</b>					
<b>Non-current liabilities</b>					
Bank borrowings		銀行借款	33	1,336,002	2,821,165
Other borrowings		其他借款	34	5,834,431	4,349,758
Senior notes and bonds payable		優先票據及債券之應付款項	35	552,803	1,392,941
Convertible loan		可換股貸款	36	355,270	418,232
Lease liabilities		租賃負債	37	65,552	81,205
Deferred tax liabilities		遞延稅項負債	38	4,626	12,390
Deferred government grants		遞延政府補助	39	14,693	15,643
Payables for construction in progress, other payables and accruals		項目建造之應付款項、 其他應付款項及 應計費用	31	518,552	489,799
Financial guarantee contract liabilities		財務擔保合同負債	40	22,542	33,808
				<b>8,704,471</b>	9,614,941

The notes on pages 111 to 299 form part of these financial statements.

第111至299頁之附註構成該等財務報表一部分。

## CONSOLIDATED STATEMENT OF FINANCIAL POSITION (CONTINUED)

### 綜合財務狀況表(續)

As at 31 December 2020 (Expressed in RMB)

於2020年12月31日(以人民幣列示)

		2020		2019	
		Notes 附註	RMB'000 人民幣千元	RMB'000 人民幣千元	
<b>Current liabilities</b>	<b>流動負債</b>				
Trade and bills payable	應付貿易賬款及票據	30	959,970	1,081,632	
Payables for construction in progress, other payables and accruals	項目建造之應付款項、其他應付款項及應計費用	31	1,779,996	1,362,755	
Contract liabilities	合同負債	32	63,681	95,471	
Amounts due to joint ventures	應付合營企業款項	21	4,873	53,943	
Bank borrowings	銀行借款	33	171,245	506,364	
Other borrowings	其他借款	34	412,819	164,388	
Senior notes and bonds payable	優先票據及債券之應付款項	35	811,215	—	
Convertible loan	可換股貸款	36	76,395	—	
Lease liabilities	租賃負債	37	10,562	11,502	
Financial guarantee contract liabilities	財務擔保合同負債	40	8,599	9,098	
Current income tax liabilities	應付所得稅		29,953	13,187	
			<b>4,329,308</b>	3,298,340	
<b>Liabilities associated with assets classified as held for sale</b>	<b>歸類為持有待售之負債</b>		—	1,009,955	
			<b>4,329,308</b>	4,308,295	
<b>Total liabilities</b>	<b>負債總額</b>		<b>13,033,779</b>	13,923,236	
<b>Net current assets</b>	<b>流動資產淨值</b>		<b>1,334,137</b>	715,972	
<b>Total assets less current liabilities</b>	<b>資產總值減流動負債</b>		<b>15,198,973</b>	15,584,142	
<b>Net assets</b>	<b>資產淨值</b>		<b>6,494,502</b>	5,969,201	
<b>EQUITY</b>	<b>權益</b>				
Share capital	股本	41	72,412	73,652	
Reserves	儲備		6,347,456	5,869,651	
<b>Total equity attributable to equity shareholders of the Company</b>	<b>本公司股東應佔權益總額</b>		<b>6,419,868</b>	5,943,303	
<b>Non-controlling interests</b>	<b>非控制性權益</b>		<b>74,634</b>	25,898	
<b>Total equity</b>	<b>權益總額</b>		<b>6,494,502</b>	5,969,201	

Approved and authorised for issue by the board of directors on 9 March 2021.

於二零二一年三月九日獲董事會批准及授權刊登。

**Liu Shunxing**

劉順興

Chairman and Executive Director

董事會主席及執行董事

**Liu Jianhong**

劉建紅

Vice Chairperson and Executive Director

董事會副主席及執行董事

The notes on pages 111 to 299 form part of these financial statements.

第111至299頁之附註構成該等財務報表一部分。

## CONSOLIDATED STATEMENT OF CHANGES IN EQUITY

### 綜合權益變動表

For the year ended 31 December 2020 (Expressed in RMB)  
截至2020年12月31日止年度(以人民幣列示)

		Attributable to owners of the Company 本公司擁有人應佔										
		Share capital (Note 41(a))	Treasury shares (Note 41(b))	Share premium	Contributed surplus (Note 41(c))	Premium arising on acquisition and disposal of non-controlling interests 收購及處置非控制性權益所產生之溢價	Exchange reserve 匯兌儲備	Other reserves (Note 41(d))	Retained earnings (Note 41(e))	Subtotal	Non-controlling interests	Total equity
		股本 (附註41(a))	庫存股 (附註41(b))	股份溢價	繳入盈餘 (附註41(c))	之溢價	匯兌儲備	其他儲備 (附註41(d))	保留盈利 (附註41(e))	總計	非控制性權益	權益總計
		RMB'000 人民幣千元	RMB'000 人民幣千元	RMB'000 人民幣千元	RMB'000 人民幣千元	RMB'000 人民幣千元	RMB'000 人民幣千元	RMB'000 人民幣千元	RMB'000 人民幣千元	RMB'000 人民幣千元	RMB'000 人民幣千元	
At 1 January 2020	於2020年1月1日	73,652	(46,417)	347,641	2,359,063	(53,105)	(6,167)	109,689	3,158,947	5,943,303	25,898	5,969,201
Profit for the year	本年度溢利	—	—	—	—	—	—	673,405	673,405	10,803	684,208	
Other comprehensive income	其他全面收益	—	—	—	—	—	24,891	—	24,891	1,961	26,852	
Total comprehensive income for the year	本年度全面收益總額	—	—	—	—	—	24,891	—	673,405	698,296	12,764	711,060
Cancellation of treasury shares (Note 41(a)(iii))	註銷庫存股 (附註41(a)(iii))	(1,240)	41,854	(40,614)	—	—	—	—	—	—	—	
Repurchase of ordinary shares (Note 41(a)(iii))	普通股回購 (附註41(a)(iii))	—	(33,274)	—	—	—	—	—	(33,274)	—	(33,274)	
Vesting of shares under share award scheme (Note 42)	獎勵股份之歸屬 (附註42)	—	5,636	6,753	—	—	(12,389)	—	—	—	—	
Share-based compensation (Note 42)	以股份為基準之付款 (附註42)	—	—	—	—	—	15,179	—	15,179	—	15,179	
2019 final dividends	2019年度股息	—	—	—	—	—	—	(190,971)	(190,971)	—	(190,971)	
Disposal of partial interest in subsidiaries	處置附屬公司部分股權	—	—	—	—	20,261	—	—	20,261	44,540	64,801	
Acquisition of non-controlling interests	非控制性權益收購	—	—	—	—	(32,926)	—	—	(32,926)	(74)	(33,000)	
Dividends paid to non-controlling interests	支付股息予非控制性權益	—	—	—	—	—	—	—	—	(8,494)	(8,494)	
Balance at 31 December 2020	於2020年12月31日	72,412	(32,201)	313,780	2,359,063	(65,770)	18,724	112,479	3,641,381	6,419,868	74,634	6,494,502

The notes on pages 111 to 299 form part of these financial statements.

第111至299頁之附註構成該等財務報表一部分。

## CONSOLIDATED STATEMENT OF CHANGES IN EQUITY (CONTINUED)

### 綜合權益變動表(續)

For the year ended 31 December 2020 (Expressed in RMB)  
截至2020年12月31日止年度(以人民幣列示)

		Attributable to owners of the Company 本公司擁有人應佔										
		Share capital (Note 41(a))	Treasury shares (Note 41(b))	Share premium	Contributed surplus (Note 41(c))	Premium arising on acquisition of non-controlling interests 收購非控制性權益所產生之溢價	Exchange reserve 匯兌儲備	Other reserves (Note 41(d))	Retained earnings (Note 41(e))	Subtotal	Non-controlling interests	Total equity
		股本 (附註41(a))	庫存股 (附註41(b))	股份溢價	繳入盈餘 (附註41(c))	之溢價	匯兌儲備	其他儲備 (附註41(d))	保留盈利 (附註41(e))	總計	非控制性權益	權益總計
	RMB'000 人民幣千元	RMB'000 人民幣千元	RMB'000 人民幣千元	RMB'000 人民幣千元	RMB'000 人民幣千元	RMB'000 人民幣千元	RMB'000 人民幣千元	RMB'000 人民幣千元	RMB'000 人民幣千元	RMB'000 人民幣千元	RMB'000 人民幣千元	
<b>At 1 January 2019</b>	於 2019年1月1日	74,049	(49,814)	396,199	2,359,063	(53,105)	(4,132)	91,641	2,704,327	5,518,228	28,511	5,546,739
Profit for the year	本年度溢利	—	—	—	—	—	—	—	604,293	604,293	8,826	613,119
Other comprehensive expense	其他全面開支	—	—	—	—	—	(2,035)	—	—	(2,035)	(2,051)	(4,086)
Total comprehensive (expense)/ income for the year	本年度全面(開支)/收益總額	—	—	—	—	—	(2,035)	—	604,293	602,258	6,775	609,033
Ordinary share issued as treasury shares (Note 41(a)(iii))	作為庫存股發行之普通股 (附註41(a)(iii))	1,012	(1,012)	—	—	—	—	—	—	—	—	—
Cancellation of treasury shares (Note 41(a)(i))	註銷庫存股 (附註41(a)(i))	(1,409)	49,313	(47,904)	—	—	—	—	—	—	—	—
Repurchase of ordinary shares (Note 41(a)(i))	普通股回購 (附註41(a)(i))	—	(47,540)	—	—	—	—	—	—	(47,540)	—	(47,540)
Vesting of shares under share award scheme (Note 42)	獎勵股份之歸屬 (附註42)	—	2,636	(654)	—	—	—	(1,982)	—	—	—	—
Share-based compensation (Note 42)	以股份為基準之付款 (附註42)	—	—	—	—	—	—	20,030	—	20,030	—	20,030
2018 final dividends	2018年度股息	—	—	—	—	—	—	—	(149,673)	(149,673)	—	(149,673)
Contributions by non-controlling interests	非控制性權益出資	—	—	—	—	—	—	—	—	—	500	500
Acquisition of non-controlling interests	非控制性權益收購	—	—	—	—	—	—	—	—	—	(500)	(500)
Dividends paid to non-controlling interests	支付股息予非控制性權益	—	—	—	—	—	—	—	—	—	(9,388)	(9,388)
<b>Balance at 31 December 2019</b>	於 2019年12月31日	73,652	(46,417)	347,641	2,359,063	(53,105)	(6,167)	109,689	3,158,947	5,943,303	25,898	5,969,201

The notes on pages 111 to 299 form part of these financial statements.

第111至299頁之附註構成該等財務報表一部分。

## CONSOLIDATED STATEMENT OF CASH FLOWS

### 綜合現金流量表

For the year ended 31 December 2020 (Expressed in RMB)  
截至2020年12月31日止年度(以人民幣列示)

			2020	2019
		Notes 附註	RMB'000 人民幣千元	RMB'000 人民幣千元
<b>Cash flows from operating activities</b>	<b>來自經營活動之現金流量</b>			
Cash generated from operations	經營業務所得之現金	43(a)	1,042,138	967,948
Income tax paid	支付所得稅		(76,980)	(31,846)
<b>Net cash generated from operating activities</b>	<b>經營活動所產生之現金淨額</b>		<b>965,158</b>	936,102
<b>Cash flows from investing activities</b>	<b>來自投資活動之現金流量</b>			
Payments for property, plant and equipment	購買物業、廠房及設備		(1,307,742)	(1,291,223)
Payments for right-of-use assets	購買使用權資產		(123,576)	(98,690)
Capital injection to joint ventures and associates	向合營企業及聯營公司 註資		(10,459)	(62,440)
Net cash inflow on disposal/ de-registration of subsidiaries	處置/註銷附屬公司 所得款項淨額	43(b)	1,139,534	414,172
Net proceeds from disposal/ de-registration of joint ventures	處置/註銷合營企業 所得款項淨額	43(c)	61,577	—
Net proceeds from disposal of property, plant and equipment	出售物業、廠房及設備 所得款項	43(d)	2,395	6,173
Payments for acquisition of subsidiaries	收購子公司支付款項		(23,734)	—
Payments for purchase of financial assets at fair value through profit or loss	購置按公允價值計入損益 之金融資產		(13,054)	(27,288)
Proceeds from disposal of other financial assets	出售其他金融資產所得 款項		3,707,052	2,605,577
Payments for acquisition of other financial assets	購置其他金融 資產		(3,689,782)	(2,584,680)
Dividends received from joint ventures and associates	已收合營企業及聯營公司 之股息		200,674	5,820
Deposits received for disposal of subsidiaries	處置附屬公司預收股權款		—	30,100
Proceed from dividends received from disposed subsidiaries	收回以前年度處置附屬 公司股利		45,968	—
Refund of deposits paid for project investments	收回電廠投資 預付款		37,860	80,000
Repayment from joint ventures	收回合營企業之墊款		—	26,244
Receipts of government grants	政府補助之收款		3,350	330
Interest received	已收利息		10,964	9,605
Placement of restricted deposits	新增受限制存款		(327,610)	(143,046)
Withdrawal of restricted deposits	受限制存款返還		143,046	12,692
<b>Net cash used in investing activities</b>	<b>投資活動所用之現金淨額</b>		<b>(143,537)</b>	(1,016,654)

The notes on pages 111 to 299 form part of these financial statements.

第111至299頁之附註構成該等財務報表一部分。

## CONSOLIDATED STATEMENT OF CASH FLOWS (CONTINUED)

### 綜合現金流量表(續)

For the year ended 31 December 2020 (Expressed in RMB)

截至2020年12月31日止年度(以人民幣列示)

			2020	2019
	Notes 附註	RMB'000 人民幣千元	RMB'000 人民幣千元	RMB'000 人民幣千元
<b>Cash flows from financing activities</b>				
Payment for share repurchase			(33,274)	(47,540)
Proceeds from bank borrowings			314,840	266,447
Repayment of bank borrowings			(1,100,483)	(640,366)
Proceeds from other borrowings			2,173,286	1,584,032
Repayments of other borrowings			(549,888)	(104,698)
Deposits placed			(72,408)	(75,695)
Repayment of lease liabilities			(11,005)	(13,710)
Issue of senior notes, net of issuance expense			28,242	—
Repurchase of senior notes	35		(20,767)	—
Repayments of bonds	35		—	(300,000)
Issue of convertible loan, net of issuance expense			—	199,839
Dividends paid to equity shareholders of the Company			(190,971)	(149,673)
Dividends paid to non-controlling interests			(6,245)	(9,388)
Proceeds from disposal of partial interests in subsidiaries without losing control			64,801	—
Acquisition of non-controlling interests of subsidiaries			(33,000)	—
Contributions by non-controlling interests			—	500
Interest paid			(578,274)	(502,744)
<b>Net cash (used in)/generated from financing activities</b>			<b>(15,146)</b>	<b>207,004</b>
<b>Net increase in cash and cash equivalents</b>			<b>806,475</b>	<b>126,452</b>
Cash and cash equivalents at the beginning of the year			1,482,566	1,353,613
Effect of foreign exchange rate changes			(8,582)	2,501
<b>Cash and cash equivalents at the end of the year</b>			<b>2,280,459</b>	<b>1,482,566</b>
<b>Analysis of balances of cash and cash equivalents</b>				
Cash and bank balances	29		2,608,069	1,605,128
Restricted deposits	29		(327,610)	(143,046)
Cash and bank balances attributable to the disposal subsidiaries classified as held for sale			—	20,484
			<b>2,280,459</b>	<b>1,482,566</b>

The notes on pages 111 to 299 form part of these financial statements.

第111至299頁之附註構成該等財務報表一部分。

## NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

### 綜合財務報表附註

#### 1. GENERAL INFORMATION

Concord New Energy Group Limited (the "Company") is incorporated in Bermuda as an exempted company with limited liability and its shares are listed on The Stock Exchange of Hong Kong Limited (the "Hong Kong Stock Exchange"). The address of its registered office is Suite 3901, Far East Finance Centre, 16 Harcourt Road, Admiralty, Hong Kong. The address of principal place of business is Rooms 204 to 205, China Wind Power Building, No. 9, South Shou Ti Road, Haidian District, Beijing, the People's Republic of China ("PRC").

During the year, the Company and its subsidiaries (together the "Group") were involved in the following principal activities of operating and investment in power plants, provision of power plant operation and maintenance services, provision of design, technical and consultation services.

These consolidated financial statements are presented in Renminbi ("RMB").

#### 2. APPLICATION OF NEW AND AMENDMENTS TO HONG KONG FINANCIAL REPORTING STANDARDS ("HKFRSs")

##### 2.1 New and amendments to HKFRSs that are mandatorily effective for the current accounting period

The Hong Kong Institute of Certified Public Accountants ("HKICPA") has issued the amendments to HKFRSs that are first effective for the current accounting period of the Group. Of these, the following developments are relevant to the Group's consolidated financial statements:

#### 1. 基本資料

協合新能源集團有限公司(本公司)是在百慕大群島註冊成立之有限公司，公司股份在香港證券交易所上市(「香港證券交易所」)。本公司註冊地址為 Suite 3901, Far East Finance Centre, 16 Harcourt Road, Admiralty, Hong Kong。主要營業地址為中華人民共和國(「中國」)北京市海澱區首體南路9號中國風電大廈204-205室。

於本年度內，本公司及其附屬公司(統稱「本集團」)主要從事下列業務：電廠運營及投資、電廠運行及維護服務、提供設計、技術及諮詢服務。

本綜合財務報表均以人民幣列報。

#### 2. 應用新訂及經修訂香港財務報告準則(「香港財務報告準則」)

##### 2.1 本年度強制生效之香港財務報告準則之新增及修訂

香港會計師公會已對《香港財務報告準則》作出以下修訂，這些修訂在本集團當前會計期間首次生效。其中，以下修訂準則與本集團之合併財務報表有關：



## NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS 綜合財務報表附註

### 2. APPLICATION OF NEW AND AMENDMENTS TO HONG KONG FINANCIAL REPORTING STANDARDS (“HKFRSs”) (CONTINUED)

#### 2.1 New and amendments to HKFRSs that are mandatorily effective for the current accounting period (CONTINUED)

Amendments to HKAS 1 and HKAS 8	<i>Definition of Material</i>
Amendments to HKFRS 3	<i>Definition of a Business</i>
Amendments to HKFRS 16	<i>Covid-19-Related Rent Concessions</i>

None of these developments have had a material effect on how the Group’s result and financial position for the current or prior periods have been prepared or presented. The Group has not applied any new standard or interpretation that is not yet effective for the current accounting period, except for the amendment to HKFRS 16, *Covid-19-Related Rent Concessions*, which provides a practical expedient that allows lessees not assess whether particular rent concessions occurring as a direct consequence of the Covid-19 pandemic are lease modifications and, instead, account for those concessions as if they were not lease modifications.

### 2. 應用新訂及經修訂香港財務報告準則(「香港財務報告準則」)(續)

#### 2.1 本年度強制生效之香港財務報告準則之新增及修訂(續)

香港會計準則第1號及香港會計準則第8號(修訂本)	重要性 定義
香港財務報告準則第3號(修訂本)	業務定義
香港財務報告準則第16號(修訂本)	新冠肺炎相關之租金優惠

這些修訂準則均未對本集團本期或以前期間之業績和財務狀況之編制或列報方式產生重大影響。本集團未採用任何在本會計期間尚未生效之新準則或解釋，惟香港財務報告準則第16號之修訂本*新冠肺炎相關租金優惠*除外，該修訂本提供了一種實際權宜方法，允許承租人繞過評估由新冠肺炎大流行直接導致之若干合資格租金寬減是否屬於租賃變更之要求，而是考慮該等租金寬減，猶如其並非租賃變更一般。

## NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

### 綜合財務報表附註

#### 2. APPLICATION OF NEW AND AMENDMENTS TO HONG KONG FINANCIAL REPORTING STANDARDS (“HKFRSs”) (CONTINUED)

##### 2.2 New and amendments to HKFRSs in issue but not yet effective

Up to the date of issue of these financial statements, the HKICPA has issue a number of amendments and a new standard HKFRS 17, *Insurance contract*, which are not yet effective for the year ended 31 December 2020 and which have not been adopted in the consolidated financial statements. These include the following which may be relevant to the group:

Amendments to HKFRS 9, *Interest Rate Benchmark*  
HKAS 39, HKFRS 7, HKFRS *Reform — Phase 2*<sup>1</sup>  
4 and HKFRS 16

Amendments to HKFRS 3 *Reference to the Conceptual Framework*<sup>2</sup>

Amendments to HKAS 16 *Property, Plant and Equipment: Proceeds before Intended Use*<sup>2</sup>

Amendments to HKAS 37 *Onerous Contracts — Cost of Fulfilling a Contract*<sup>2</sup>

Annual Improvements to HKFRSs 2018-2020 Cycle<sup>2</sup>

HKFRS 17 *Insurance contracts*<sup>3</sup>

#### 2. 應用新訂及經修訂香港財務報告準則(「香港財務報告準則」)(續)

##### 2.2 已頒佈但尚未生效之新修訂及經修訂之香港財務報告準則

截至本財務報表發出日期，香港會計師公會已頒佈若干修訂及一項新頒佈的香港財務報告準則第17號，*保險合同*，這些修訂在截至二零二零年十二月三十一日止年度尚未生效，亦未在合併財務報表中採納。這些包括以下可能與集團有關之方面：

香港財務報告準則 *利率基準改革* —  
第9號、香港會計 *第2階段*<sup>1</sup>  
準則第39號、香  
港財務報告準則  
第7號、  
香港財務報告  
準則第4號及香港  
財務報告準則  
第16號的修訂本

香港財務報告準則 *對概念框架的提述*<sup>2</sup>  
第3號的修訂本

香港會計準則第16 *物業、廠房及設  
備：擬定用途前  
的所得款項*<sup>2</sup>

香港會計準則第37 *虧損性合約 —  
履行一份合約的  
成本*<sup>2</sup>

2018年至2020年週  
期香港財務報告  
準則的年度改進<sup>2</sup>

香港財務報告準則 *保險合同*<sup>3</sup>  
第17號

## NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS 綜合財務報表附註

### 2. APPLICATION OF NEW AND AMENDMENTS TO HONG KONG FINANCIAL REPORTING STANDARDS (“HKFRSs”) (CONTINUED)

#### 2.2 New and amendments to HKFRSs in issue but not yet effective (CONTINUED)

Amendments to HKAS 1	<i>Presentation of financial statements “Classification of Liabilities as Current or Non-current”<sup>3</sup></i>
Amendments to HKAS 8	<i>Definition of Accounting Estimates<sup>3</sup></i>
Amendments to HKFRS 4	<i>Extension of the temporary exemption from applying HKFRS 9<sup>3</sup></i>
Amendments to HKFRS 10 and HKAS 28	<i>Sale or contribution of assets between an investor and its associate or joint venture<sup>4</sup></i>

<sup>1</sup> Effective for annual periods beginning on 1 January 2021

<sup>2</sup> Effective for annual periods beginning on 1 January 2022

<sup>3</sup> Effective for annual periods beginning on 1 January 2023

<sup>4</sup> To be determined

The Group is in the process of making an assessment of what the impact of these developments is expected to be in the period of initial application. So far it has concluded that the adoption of them is unlikely to have a significant impact on the consolidated financial statements.

### 2. 應用新訂及經修訂香港財務報告準則(「香港財務報告準則」)(續)

#### 2.2 已頒佈但尚未生效之新修訂及經修訂之香港財務報告準則(續)

香港會計準則第1號 財務報表的呈列「負債分類為流動或非流動」<sup>3</sup>的修訂本

香港會計準則第8號 會計估計的定義<sup>3</sup>的修訂本

香港財務報告準則第4號的修訂本 擴大暫時豁免應用香港財務報告準則第9號<sup>3</sup>

香港財務報告準則第10號及香港會計準則第28號的修訂本 投資者與其聯營公司或合營公司之間的資產出售或注資<sup>4</sup>

<sup>1</sup> 於2021年1月1日之年度期間生效。

<sup>2</sup> 於2022年1月1日之年度期間生效

<sup>3</sup> 於2023年1月1日之年度期間生效

<sup>4</sup> 尚未確定

本集團正在評估首次採用新修訂準則預期影響。截至目前認為採用這些新修訂準則不會對合併財務報告產生重大影響。

## NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS 綜合財務報表附註

### 3. SIGNIFICANT ACCOUNTING POLICIES

The consolidated financial statements have been prepared in accordance with all applicable HKFRSs, which collective term includes all applicable individual Hong Kong Financial Reporting Standards, Hong Kong Accounting Standards ("HKASs") and Interpretations issued by the HKICPA. In addition, the consolidated financial statements include applicable disclosures required by the Rules Governing the Listing of Securities on the Stock Exchange of Hong Kong Limited (the "Listing Rules") and by the Hong Kong Companies Ordinance.

The consolidated financial statements have been prepared on the historical cost basis except for certain financial instruments that are measured at fair values at the end of each reporting period, as explained in the accounting policies below.

Historical cost is generally based on the fair value of the consideration given in exchange for goods and services.

Non-current assets held for sale are stated at the lower of carrying amount and fair value less cost to sell.

Fair value is the price that would be received to sell an asset or paid to transfer a liability in an orderly transaction between market participants at the measurement date, regardless of whether that price is directly observable or estimated using another valuation technique. In estimating the fair value of an asset or a liability, the Group takes into account the characteristics of the asset or liability if market participants would take those characteristics into account when pricing the asset or liability at the measurement date. Fair value for measurement and/or disclosure purposes in these consolidated financial statements is determined on such a basis, except for share-based payment transactions that are within the scope of HKFRS 2 *Share-based Payment*, leasing transactions that are within the scope of HKFRS 16, and measurements that have some similarities to fair value but are not fair value, such as net realizable value in HKAS 2 *Inventories* or value in use in HKAS 36 *Impairment of Assets*.

### 3. 主要會計政策

本綜合財務報表根據香港會計師公會發佈之香港財務報告準則其統稱包括所有個別香港財務報告準則、香港會計準則（「香港會計準則」）及詮釋編制。此外，綜合財務報表還包括《香港聯合交易所有限公司證券上市規則》（「上市規則」）和香港公司條例規定之適用披露。

如下列會計政策所述，除了在每一報告期末按重估金額或公允價值計量之某些金融工具之外，本合併財務報表是在歷史成本基礎上編制。

歷史成本一般是基於為取得產品和服務所支付之對價之公允價值。

持有待售的非流動資產以賬面價值與公允價值減去處置費用的較低者列示。

公允價值是指市場參與者之間在計量日進行之有序交易中出售一項資產所收取之價格或轉移一項負債所支付之價格，無論該價格是直接取得還是採用其他估值技術作出之估計。在對資產或負債之公允價值作出估計時，本集團考慮了市場參與者在計量日為該資產或負債進行定價時將會考慮之資產特性。在本合併財務報表中計量和／或披露之公允價值均在此基礎上予以確定，除香港財務報告準則第2號規定之以股份為基礎之支付交易、香港財務報告準則第16號規定之租賃範圍內之租賃交易、以及與公允價值類似但並非公允價值之計量，例如，香港會計準則2號規定之存貨中之可變現淨值或香港會計準則第36號規定之資產減值中之使用價值。

## NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

### 綜合財務報表附註

#### 3. SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

For financial instruments which are transacted at fair value and a valuation technique that unobservable inputs is to be used to measure fair value in subsequent periods, the valuation technique is calibrated so that at initial recognition the results of the valuation technique equals the transaction price.

In addition, for financial reporting purposes, fair value measurements are categorized into Level 1, 2 or 3 based on the degree to which the inputs to the fair value measurements are observable and the significance of the inputs to the fair value measurement in its entirety, which are described as follows:

- Level 1 inputs are quoted prices (unadjusted) in active markets for identical assets or liabilities that the entity can access at the measurement date;
- Level 2 inputs are inputs, other than quoted prices included within Level 1, that are observable for the asset or liability, either directly or indirectly; and
- Level 3 inputs are unobservable inputs for the asset or liability.

The principal accounting policies are set out below.

#### 3. 主要會計政策(續)

就按照公允價值交易之金融工具及其後期間採用不可觀察輸入值計量公允價值之估值技術，對該項估值方法進行校正，以使初始確認時估值技術之計算結果與交易價格相等。

此外，出於財務報告目的，公允價值計量應基於公允價值計量之輸入值之可觀察程度以及該等輸入值對公允價值計量整體之重要性，被歸入第一層、第二層或第三層級之公允價值級次，具體如下所述：

- 第一層級輸入值是指主體在計量日能獲得之相同資產或負債在活躍市場中未經調整之報價；
- 第二層級輸入值是指除了第一層級輸入值所包含之報價以外之，資產或負債之其他直接或間接可觀察之輸入值；以及
- 第三層級輸入值是指資產或負債之不可觀察輸入值。

主要之會計政策請見下文。

## NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

### 綜合財務報表附註

#### 3. SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

##### Basis of consolidation

The consolidated financial statements incorporate the financial statements of the Company and entities controlled by the Company and its subsidiaries. Control is achieved when the Company:

- has power over the investee;
- is exposed, or has rights, to variable returns from its involvement with the investee; and
- has the ability to use its power to affect its returns.

The Group reassesses whether or not it controls an investee if facts and circumstances indicate that there are changes to one or more of the three elements of control listed above.

Consolidation of a subsidiary begins when the Group obtains control over the subsidiary and ceases when the Group loses control of the subsidiary. Specifically, income and expenses of a subsidiary acquired or disposed of during the year are included in the consolidated statement of profit or loss from the date the Group gains control until the date when the Group ceases to control the subsidiary.

Profit or loss and each component of other comprehensive income are attributed to the equity shareholder of the Company and to the non-controlling interests. Total comprehensive income of subsidiaries is attributed to the equity shareholder of the Company and to the non-controlling interests even if this results in the non-controlling interests having a deficit balance.

When necessary, adjustments are made to the financial statements of subsidiaries to bring their accounting policies into line with the Group's accounting policies.

#### 3. 主要會計政策(續)

##### 合併基礎

合併財務報表包括本公司及本公司及其附屬公司控制之主體(包括結構化主體)之財務報表。當本公司符合以下條件時，其具有對該主體之控制：

- 擁有對被投資者之權力；
- 通過對被投資者之涉入而承擔或有權獲得可變回報；以及
- 有能力運用對被投資者之權力影響所得到回報之金額。

如有事實和情況表明上述控制三要素中之一項或多項要素發生了改變，本集團將重新評估其是否具有對被投資者之控制。

附屬公司之合併始於本集團獲得對該附屬公司之控制權之時，並止於本集團喪失對該附屬公司之控制權之時。特別是，在本年度購入或處置之附屬公司產生之收益和費用自本集團獲得控制權日起直至本集團停止對附屬公司實施控制之日為止納入綜合損益內。

損益和其他全面收益之各個組成部分歸屬於本公司之股東及非控制性權益。附屬公司之綜合收益總額歸屬於本公司之股東及非控制性權益，即使這將導致非控制性權益之金額為負數。

為使附屬公司之會計政策與本集團之會計政策一致，必要時已對附屬公司之財務報表進行調整。

## NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS 綜合財務報表附註

### 3. SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

#### Basis of consolidation (CONTINUED)

All intra-group assets and liabilities, equity, income, expenses and cash flows relating to transactions between members of the Group are eliminated in full on consolidation. Unrealized losses relating from intra-group transactions are eliminated in the same way as unrealized gains but only to the extent that there is no evidence of impairment.

Non-controlling interests in subsidiaries are presented separately from the Group's equity therein, which represent present ownership interests entitling their holders to a proportionate share of net assets of the relevant subsidiaries upon liquidation.

#### *Changes in the Group's interests in existing subsidiaries*

Changes in the Group's interests in subsidiaries that do not result in the Group losing control over the subsidiaries are accounted for as equity transactions. The carrying amounts of the Group's relevant components of equity and the non-controlling interests are adjusted to reflect the changes in their relative interests in the subsidiaries, including re-attribution of the relevant reserves between the Group and the non-controlling interests according to the Group's and the non-controlling interests' proportionate interests.

Any difference between the amount by which the non-controlling interests are adjusted, and the fair value of the consideration paid or received is recognized directly in equity and attributed to equity shareholder of the Company.

### 3. 主要會計政策(續)

#### 合併基礎(續)

合併時，與集團成員之間發生之交易相關之所有集團內部資產和負債、權益、收益、費用和現金流量均全額抵銷。與集團內部交易相關之未實現虧損，與未實現收益之抵銷方法相同，但僅限於沒有減值跡象的部分。

附屬公司非控股權益與本集團權益中單獨呈列，乃指為於清盤時讓持有人有權按比例攤佔相關附屬公司淨資產之現時所有人權益。

#### 本集團在現有附屬公司中之權益變動

本集團在附屬公司中不會導致本集團喪失對附屬公司控制之權益變動作為權益交易核算。本集團持有之權益和非控制性權益之賬面金額應予調整以反映附屬公司中相關權益之變動。調整之非控制性權益之金額與收取或支付之對價之公允價值之間差額直接計入權益並歸屬於本公司之所有者。

任何非控制性權益調整之差異及公允對價之支付或收取均直接確認於權益及歸屬於本公司股東持有之權益中。

## NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS 綜合財務報表附註

### 3. SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

#### Basis of consolidation (CONTINUED)

When the Group loses control of a subsidiary, the assets and liabilities of that subsidiary and non-controlling interests (if any) are derecognized. A gain or loss is recognized in profit or loss and is calculated as the difference between (i) the aggregate of the fair value of the consideration received and the fair value of any retained interest and (ii) the carrying amount of the assets (including goodwill), and liabilities of the subsidiary attributable to the equity shareholder of the Company. All amounts previously recognized in other comprehensive income in relation to that subsidiary are accounted for as if the Group had directly disposed of the related assets or liabilities of the subsidiary (i.e. reclassified to profit or loss or transferred to another category of equity as specified/permitted by applicable HKFRSs). The fair value of any investment retained in the former subsidiary at the date when control is lost is regarded as the fair value on initial recognition for subsequent accounting under HKFRS 9/HKAS 39 or, when applicable, the cost on initial recognition of an investment in an associate or a joint venture.

In the Company's statement of financial position, an investment in a subsidiary is stated at cost less impairment losses, unless the investment is classified as held for sale (or included in a disposal group that is classified as held for sale).

### 3. 主要會計政策(續)

#### 合併基礎(續)

當本集團喪失對附屬公司之控制權時，將確認利得或損失並計入損益，該利得或損失之計算為(1)所收到之對價之公允價值和任何保留權益之公允價值總額與(2)附屬公司資產(包括商譽)和負債以及非控制性權益之原賬面金額之間之差額。此前計入其他全面收益之與附屬公司相關之全部金額應視同本集團已直接處置該附屬公司之相關資產或負債進行核算，即重分類到損益或結轉到適用之國際財務報告準則規定／允許之其他權益類別。在前附屬公司中保留之投資在喪失控制權之日之公允價值應作為按照HKFRS 9/HKAS 39進行初始確認之公允價值，或者作為在聯營企業或合營企業中之投資之初始確認成本(如適當)。

在財務狀況表中，除非該投資分類為持有待售(或包括在分類為持有待售的處置組中)，則對附屬公司之投資以成本減去減值損失列示。



## NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

### 綜合財務報表附註

#### 3. SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

##### Business combinations

Acquisitions of businesses are accounted for using the acquisition method. The consideration transferred in a business combination is measured at fair value, which is calculated as the sum of the acquisition-date fair values of the assets transferred by the Group, liabilities incurred by the Group to the former owners of the acquiree and the equity interests issued by the Group in exchange for control of the acquiree. Acquisition-related costs are generally recognized in profit or loss as incurred.

At the acquisition date, the identifiable assets acquired and the liabilities assumed are recognized at their fair value, except that:

- deferred tax assets or liabilities, and assets or liabilities related to employee benefit arrangements are recognized and measured in accordance with HKAS 12 *Income Taxes* and HKAS 19 *Employee Benefits* respectively;
- liabilities or equity instruments related to share-based payment arrangements of the acquiree or share-based payment arrangements of the Group entered into to replace share-based payment arrangements of the acquiree are measured in accordance with HKFRS 2 *Share-based Payment* at the acquisition date; and
- assets (or disposal groups) that are classified as held for sale in accordance with HKFRS 5 *Non-current Assets Held for Sale and Discontinued Operations* are measured in accordance with that standard.

#### 3. 主要會計政策(續)

##### 企業合併

購買業務採用購買法進行會計處理。在企業合併中轉讓之對價按公允價值計量(即,按下列各項在購買日之公允價值之和來計算:本集團轉讓之資產、本集團對被購買方之前所有者發生之負債、以及本集團為換取被購買方之控制權而發行之權益)。與購買相關之成本通常在發生時計入損益。

在購買日,所取得之可辨認資產和所承擔之負債應按公允價值予以確認,但以下各項除外:

- 遞延所得稅資產或負債及僱員福利安排之相關資產或負債應分別遵循《香港會計準則第12號—所得稅》和香港會計準則第19號僱員福利予以確認和計量;
- 與被購買方以股份為基礎之支付安排、或為替換被購買方以股份為基礎之支付安排所簽訂之本集團以股份為基礎之支付安排相關之負債或權益工具應在購買日遵循香港財務報告準則第2號以股份為基礎之交易予以計量;以及
- 按照《香港財務報告準則第5號—持有待售之非流動資產和終止經營》,劃歸為持有待售之資產(或處置組)應遵循該準則予以計量。

## NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

### 綜合財務報表附註

#### 3. SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

##### Business combinations (CONTINUED)

- lease liabilities are recognized and measured at the present value of the remaining lease payments (as defined in HKFRS 16) as if the acquired leases were new leases at the acquisition date, except for leases for which the lease term ends within 12 months of the acquisition date; or the underlying asset is of low value. Right-of-use assets are recognized and measured at the same amount as the relevant lease liabilities, adjusted to reflect favourable or unfavourable terms of the lease when compared with market terms.

Goodwill is measured as the excess of the sum of the consideration transferred, the amount of any non-controlling interests in the acquiree, and the fair value of the acquirer's previously held equity interest in the acquiree (if any) over the net amount of the identifiable assets acquired and the liabilities assumed as at the acquisition date. If, after reassessment, the net of the acquisition-date amounts of the identifiable assets acquired and liabilities assumed exceeds the sum of the consideration transferred, the amount of any non-controlling interests in the acquiree and the fair value of the acquirer's previously held interest in the acquiree (if any), the excess is recognized immediately in profit or loss as a bargain purchase gain.

Non-controlling interests that are present ownership interests and entitle their holders to a proportionate share of the relevant subsidiary's net assets in the event of liquidation are initially measured at the non-controlling interests' proportionate share of the recognized amounts of the acquiree's identifiable net assets or at fair value. The choice of measurement basis is made on a transaction-by-transaction basis.

#### 3. 主要會計政策(續)

##### 企業合併(續)

- 租賃負債按剩餘租賃付款的現值確認和計量(如香港財務報告準則第16號所定義)，如收購的租賃在收購日是新的租賃，但租賃期限在收購日起12個月內終止；或標的資產價值較低的租賃除外。使用權資產按相關租賃負債的相同金額進行確認和計量，並在與市場條款比較時進行調整，以反映租賃的有利或不利條款。

商譽應按所轉讓之對價、在被購買方之任何非控制性權益金額以及購買方先前在被購買方持有之權益(如有)之公允價值之總額超過購買日所取得之可辨認資產和所承擔之負債相抵後之淨額之差額進行計量。如果在重新評估後，購買日所取得之可辨認資產和所承擔之負債相抵後之淨額超過了所轉讓之對價、在被購買方之任何非控制性權益金額以及購買方先前在被購買方持有之權益(如有)之總額，超出之差額立即作為廉價購買利得計入損益。

代表當前所有者權益並使其持有者有權在清算時享有主體淨資產之比例份額之非控制性權益，可按其公允價值或非控制性權益享有被購買方可辨認淨資產已確認金額之份額進行初始計量。應在逐筆交易基礎上選擇所採用之計量基礎。

## NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS 綜合財務報表附註

### 3. SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

#### Goodwill

Goodwill arising on an acquisition of a business is carried at cost as established at the date of acquisition of the business (see the accounting policy above) less accumulated impairment losses, if any.

For the purposes of impairment testing, goodwill is allocated to each of the Group's cash-generating units (or groups of cash-generating units) that is expected to benefit from the synergies of the combination, which represent the lowest level at which the goodwill is monitored for internal management purposes and not larger than an operating segment.

A cash-generating unit (or groups of cash-generating units) to which goodwill has been allocated is tested for impairment annually, or more frequently when there is an indication that the unit may be impaired. For goodwill arising on an acquisition in a reporting period, the cash-generating unit (or groups of cash-generating units) to which goodwill has been allocated is tested for impairment before the end of that reporting period. If the recoverable amount of the cash-generating unit (or groups of cash-generating units) is less than its carrying amount, the impairment loss is allocated first to reduce the carrying amount of any goodwill and then to the other assets on a pro-rata basis based on the carrying amount of each asset in the unit (or groups of cash-generating units).

Any impairment loss for goodwill is recognized directly in profit or loss. An impairment loss recognized for goodwill is not reversed in subsequent periods.

### 3. 主要會計政策(續)

#### 商譽

購買業務所產生之商譽應按在業務購買日確定之成本(參見上文會計政策)減累計減值損失(如有)計量。

為進行減值測試，商譽應分配到本集團預計能從企業合併之協同效應中受益之每一現金產出單元(或現金產出單元組合)，其代表了因內部管理目之而對商譽監督之最低水準，並且不得超過運營分部。

獲分配商譽之現金產出單元(或現金產出單元組合)會每年進行減值測試，但如果跡象顯示該現金產出單元可能會發生減值，則會更頻繁地進行減值測試。如若在報告期內因並購產生商譽則獲分配，商譽之現金產生單元(或現金產生單元組合)將在該報告期期末之前進行商譽減值測試。如果現金產出單元(或現金產出單元組合)之可收回金額低於其賬面金額，減值損失會首先沖減分配到該單元之商譽之賬面金額，然後根據該單元每一資產之賬面金額之比例將減值損失分攤到該單元(或該組合)之其他資產。

商譽之減值損失直接計入損益。商譽之減值損失不可在後續期間轉回。

## NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS 綜合財務報表附註

### 3. SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

#### Goodwill (CONTINUED)

On disposal of the relevant cash-generating unit or any of the cash-generating unit within the group of cash-generating units, the attributable amount of goodwill is included in the determination of the amount of profit or loss on disposal. When the Group disposes of an operation within the cash-generating unit (or a cash-generating unit within a group of cash-generating units), the amount of goodwill disposed of is measured on the basis of the relative values of the operation (or the cash-generating unit) disposed of and the portion of the cash-generating unit (or the group of cash-generating units) retained.

The Group's policy for goodwill arising on the acquisition of an associate and a joint venture is described below.

#### Investments in associates and joint ventures

An associate is an entity over which the Group has significant influence. Significant influence is the power to participate in the financial and operating policy decisions of the investee but is not control or joint control over those policies.

A joint venture is a joint arrangement whereby the parties that have joint control of the arrangement have rights to the net assets of the joint arrangement. Joint control is the contractually agreed sharing of control of an arrangement, which exists only when decisions about the relevant activities require unanimous consent of the parties sharing control.

The results and assets and liabilities of associates and joint ventures are incorporated in these consolidated financial statements using the equity method of accounting. The financial statements of associates and joint ventures used for equity accounting purposes are prepared using uniform accounting policies as those of the Group for like transactions and events in similar circumstances.

### 3. 主要會計政策(續)

#### 商譽(續)

在處置相關現金產出單元或現金產出單元組中的任何現金產出單元時，所占分攤商譽均計入處置損益中。在處置現金產出單元(或現金產出單元組中的任何現金產出單元)中的一項經營業務時，處置部分的商譽金額按經營業務處置部分(或現金產出單元)的相關價值及現金產出單元(或現金產出單元組)的留存部分計量。

本集團有關購買聯營企業所產生之商譽之政策將於下文闡述。

#### 聯營公司和合營企業中之投資

聯營公司是指本集團對其實施重大影響之主體。重大影響是指參與決定被投資者之財務及經營政策之權力、但不是控制或共同控制這些政策。

合營企業是指共同控制一項安排之參與方對該項安排之淨資產享有權利之合營安排。共同控制是指按合同約定分享對一項安排之控制權，並且僅在對相關活動之決策要求分享控制權之參與方一致同意時才存在。

對聯營公司或合營企業之經營成果、資產及負債按權益法會計納入本合併財務報表。使用權益法核算之聯營公司或合營企業之財務報表採用與本集團對類似情況交易和事件所採用之統一會計準則編制。

## NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS 綜合財務報表附註

### 3. SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

#### Investments in associates and joint ventures (CONTINUED)

Under the equity method, an investment in an associate or joint venture is initially recognized in the consolidated statement of financial position at cost and adjusted thereafter to recognize the Group's share of the profit or loss and other comprehensive income of the associate or joint venture, unless it is classified as held for sale.

Changes in net assets of the associate or joint venture other than profit or loss and other comprehensive income are not accounted for unless such changes resulted in changes in ownership interest held by the Group. When the Group's share of losses of an associate or a joint venture exceeds the Group's interest in that associate or joint venture (which includes any long-term interests that, in substance, form part of the Group's net investment in the associate or joint venture), the Group discontinues recognizing its share of further losses. Additional losses are recognized only to the extent that the Group has incurred legal or constructive obligations or made payments on behalf of the associate or joint venture.

An investment in an associate or a joint venture is accounted for using the equity method from the date on which the investee becomes an associate or a joint venture. On acquisition of the investment in an associate or joint venture, any excess of the cost of the investment over the Group's share of the net fair value of the identifiable assets and liabilities of the investee is recognized as goodwill, which is included within the carrying amount of the investment. Any excess of the Group's share of the net fair value of the identifiable assets and liabilities over the cost of the investment, after reassessment, is recognized immediately in profit or loss in the period in which the investment is acquired.

### 3. 主要會計政策(續)

#### 聯營公司和合營企業中之投資(續)

根據權益法，除非已被分類為持有待售，聯營公司或合營企業中之投資在綜合財務狀況表中按成本進行初始確認，並在其後進行調整，以確認本集團在該聯營公司或合營企業之損益及其他全面收益中所佔之份額。

如果本集團在聯營公司或合營企業之損失中所佔之份額超過本集團在該聯營公司或合營企業中之權益(包括任何實質上構成本集團對該聯營公司或合營企業之淨投資之長期權益)，本集團應終止確認其在進一步損失中所佔之份額。額外損失僅在本集團發生之法定或推定義務或代表聯營公司或合營企業進行之支付範圍內進行確認。

聯營公司或合營企業中之投資應自被投資者成為聯營公司或合營企業之日起採用權益法進行核算。取得聯營公司或合營企業中之投資時，投資成本超過本集團在被投資者之可辨認資產及負債之公允價值淨額中所佔份額之部份確認為商譽(商譽會納入投資之賬面金額內)。如果本集團在此類可辨認資產及負債之公允價值淨額中所佔之份額超過投資成本，而且在重新評估後亦是如此，則超出之金額會在取得該項投資之當期立即計入損益。

## NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS 綜合財務報表附註

### 3. SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

#### Investments in associates and joint ventures (CONTINUED)

The Group assesses whether there is an objective evidence that the interest in an associate or a joint venture may be impaired. When any objective evidence exists, the entire carrying amount of the investment (including goodwill) is tested for impairment in accordance with HKAS 36 *Impairment of Assets* as a single asset by comparing its recoverable amount (higher of value in use and fair value less costs of disposal) with its carrying amount. Any impairment loss recognized forms part of the carrying amount of the investment. Any reversal of that impairment loss is recognized in accordance with HKAS 36 to the extent that the recoverable amount of the investment subsequently increases.

When the Group ceases to have significant influence over an associate or joint control over a joint venture, it is accounted for as a disposal of the entire interest in the investee with a resulting gain or loss being recognized in profit or loss.

If an investment in an associate becomes an investment in a joint venture or vice versa, the retained interest is not remeasured. Instead, the investment continues to be accounted for under the equity method.

When a group entity transacts with an associate or a joint venture of the Group profits and losses resulting from the transactions with the associate or joint venture are recognized in the Group's consolidated financial statements only to the extent of interests in the associate or joint venture that are not related to the Group.

### 3. 主要會計政策(續)

#### 聯營公司和合營企業中之投資(續)

本集團就是否存在客觀證據表明於聯營公司或合營公司中的權益發生減值予以評估。倘存在任何客觀證據，則該項投資(包括商譽)的全部賬面餘額需按照「香港會計準則第36號 — 資產減值」作為單個資產並通過對比可收回金額(使用價值與公允價值減處置費用後兩者之較高者)與賬面餘額進行減值測試。任何已確認減值損失構成該項投資之賬面餘額之一部分。任何減值損失轉回需按照香港會計準則第36號予以確認，且不得超過後期增加之投資的可回收金額。

當本集團不再對聯營公司或合營企業擁有重大影響，則計量為處置被投資者全部權益，其損益計入當期損益。

如果對聯營公司之投資變為對合資企業之投資，則保留權益不會重新計量，反之亦然。投資繼續採用權益法核算。

當某集團主體與本集團之聯營公司或合營企業進行交易時，此類與聯營公司或合營企業進行之交易所產生之損益將僅按聯營公司或合營企業中之權益與本集團無關之份額，在本集團之合併財務報表中予以確認。

## NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS 綜合財務報表附註

### 3. SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

#### Non-current assets held for sale

Non-current assets are classified as held for sale if their carrying amount will be recovered principally through a sale transaction rather than through continuing use. This condition is regarded as met only when the asset (or disposal group) is available for immediate sale in its present condition subject only to terms that are usual and customary for sales of such asset (or disposal group) and its sale is highly probable. Management must be committed to the sale, which should be expected to qualify for recognition as a completed sale within one year from the date of classification.

When the Group is committed to a sale plan involving loss of control of a subsidiary, all of the assets and liabilities of that subsidiary are classified as held for sale when the criteria described above are met, regardless of whether the Group will retain a noncontrolling interest in the relevant subsidiary after the sale.

Non-current assets classified as held for sale are measured at the lower of their previous carrying amount and fair value less costs to sell, except for financial assets within the scope of HKFRS 9, which continue to be measured in accordance with the accounting policies as set out in respective sections. As long as a non-current asset is classified as held for sale, the non-current asset is not depreciated or amortized.

### 3. 主要會計政策(續)

#### 持有待售非流動資產

當非流動資產之賬面金額主要是透過銷售交易而不是持續使用收回時，則分類為持有待售。根據出售此類資產(或處置資產組)之慣例，倘資產(或處置資產組)可於其現有狀態立即出售，且其出售很可能發生時，則視為滿足條件。管理層須對出售作出承諾，而出售預期應於分類日起一年內滿足確認為已完成出售之條件。

當本集團承諾出售計劃涉及失去一家附屬公司控制權時，該附屬公司之所有資產及負債於符合上述條件時均分類為持有待售，不論本集團是否將於出售後保持對相關附屬公司之非控制性股東權益。

分類為持有待售之非流動資產會按其以往賬面金額及公允值扣減出售成本孰低計量，但香港財務報告準則第9號範圍內之金融資產除外，其繼續按照各相關規定之會計政策計量。只要一項非流動資產被分類為持有待售，則該非流動資產不應計提折舊或攤銷。

## NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

### 綜合財務報表附註

#### 3. SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

##### Revenue from contracts with customers

The Group recognizes revenue when (or as) a performance obligation is satisfied, i.e. when “control” of the goods or services underlying the particular performance obligation is transferred to the customer.

A performance obligation represents a good or service (or a bundle of goods or services) that is distinct or a series of distinct goods or services that are substantially the same.

Control is transferred over time and revenue is recognized over time by reference to the progress towards complete satisfaction of the relevant performance obligation if one of the following criteria is met:

- the customer simultaneously receives and consumes the benefits provided by the Group’s performance as the Group performs;
- the Group’s performance creates and enhances an asset that the customer controls as the Group performs; or
- the Group’s performance does not create an asset with an alternative use to the Group and the Group has an enforceable right to payment for performance completed to date.

Otherwise, revenue is recognized at a point in time when the customer obtains control of the distinct good or service.

#### 3. 主要會計政策(續)

##### 客戶合約收益

根據香港財務報告準則第15號，本集團於完成履約義務時(或就此)確認收益，即於特定履約責任相關的貨品或服務之「控制權」轉讓予客戶時。

履約義務是指一項可明確區分之商品或服務(或多項商品或服務)或一系列實質相同可明確區分之商品或服務。

當滿足下列條件之一時，控制在一段時間內轉移並且收入按照完成相關履約義務之進度在一段時間內確認：

- 客戶在本集團履約之同時取得並消耗通過本集團履約所提供的利益；
- 本集團之履約創造或改良了客戶在資產被創造或改良時就控制之資產；或
- 本集團之履約並未創造一項可被本集團用於替代用途之資產，且本集團具有就迄今為止已完成之履約部分而獲得付款之權利。

否則，在當客戶取得對該項明確商品或服務控制時之時點確認收入。



## NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS 綜合財務報表附註

### 3. SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

#### Revenue from contracts with customers (CONTINUED)

A contract asset represents the Group's right to consideration in exchange for goods or services that the Group has transferred to a customer that is not yet unconditional. It is assessed for impairment in accordance with HKFRS 9. In contrast, a receivable represents the Group's unconditional right to consideration, i.e. only the passage of time is required before payment of that consideration is due.

A contract liability represents the Group's obligation to transfer goods or services to a customer for which the Group has received consideration (or an amount of consideration is due) from the customer.

A contract asset and a contract liability relating to the same contract are accounted for presented on a net basis.

#### Contracts with multiple performance obligations (including allocation of transaction price)

For contracts that contain more than one performance obligations, the Group allocates the transaction price to each performance obligation on a relative stand-alone selling price basis, except for the allocation of variable consideration.

The stand-alone selling price of the distinct good or service underlying each performance obligation is determined at contract inception. It represents the price at which the Group would sell a promised good or service separately to a customer. If a stand-alone selling price is not directly observable, the Group estimates it using appropriate techniques such that the transaction price ultimately allocated to any performance obligation reflects the amount of consideration to which the Group expects to be entitled in exchange for transferring the promised goods or services to the customer.

### 3. 主要會計政策(續)

#### 客戶合約收益(續)

合同資產指本集團已向客戶轉讓商品而有權收取代價的權利，且該權利取決於時間流逝之外之其他因素。合同資產按照香港財務報告準則第9號評估減值。而應收賬款指本集團代表的是本集團無條件收取代價之權利，即僅僅隨著時間之流逝即可收款。

合同負債指本集團已收(或應收)客戶代價而應向客戶轉讓商品或服務之義務。

與同一合同相關之合同資產和合同負債均以淨額列報。

#### 具有多項履約義務之合同(包括交易價格之分配)

合同中包含兩項或多項履約義務，本集團按照相關單獨售價，將交易價格分攤至各單項履約義務，惟折價和可變代價之分攤除外。

每項履約義務所依據的特定商品或服務的單獨售價在合同開始時確定，代表了本集團向客戶單獨出售所承諾之商品或服務之價格。倘單獨售價不能直接觀察到，本集團則使用適當技術對其進行估算，以使最終分配至任一履約義務之交易價格能反映本集團預期有權轉換所承諾貨物或對客戶之服務之對價金額。

## NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS 綜合財務報表附註

### 3. SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

#### Revenue from contracts with customers (CONTINUED)

##### **Over time revenue recognition: measurement of progress towards complete satisfaction of a performance obligation**

The progress towards complete satisfaction of a performance obligation is measured based on input method, which is to recognize revenue on the basis of the Group's efforts or inputs to the satisfaction of a performance obligation relative to the total expected inputs to the satisfaction of that performance obligation, that best depict the Group's performance in transferring control of goods or services.

As a practical expedient, if the Group has a right to consideration in an amount that corresponds directly with the value of the Group's performance completed to date (service contracts in which the Group bills a fixed amount for the time of service provided), the Group recognizes revenue in the amount to which the Group has the right to invoice.

##### **Variable consideration**

For contracts that contain variable consideration, the Group estimates the amount of consideration to which it will be entitled using either (a) the expected value method or (b) the most likely amount, depending on which method better predicts the amount of consideration to which the Group will be entitled.

The estimated amount of variable consideration is included in the transaction price only to the extent that it is highly probable that such an inclusion will not result in a significant revenue reversal in the future when the uncertainty associated with the variable consideration is subsequently resolved.

### 3. 主要會計政策(續)

#### 客戶合約收益(續)

##### **某一段時間內收入確認：完全滿足履約進度之計量**

完全滿足履約進度乃基於產出法計量，即基於迄今為止向客戶轉移之服務相商品或對於合約下承諾之剩餘商品或服務之價值直接計量，以確認收益，此最佳反映本集團在轉移商品或服務控制權方面之履約義務。

作為簡便實務操作方法，倘若本集團有權獲得與本集團至報告日止完成的業績價值直接對應的金額的代價(本集團為其所提供服務時間收取固定金額之服務合約)，則本集團按其有權開具發票的金額確認收益。

##### **可變代價**

合同中存在可變代價，本集團採用(a)期望值法，或(b)最可能發生金額(具體方法之選擇取決於哪一種方法能更好地預計本集團有權收取之代價金額)來確定可變代價之最佳估計數。

計入交易價格之可變代價金額，應當以與可變代價相關的不確定性消除時極可能不會發生累計已確認收入之重大轉回為限。

## NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS 綜合財務報表附註

### 3. SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

#### Revenue from contracts with customers (CONTINUED)

##### Variable consideration (CONTINUED)

At the end of each reporting period, the Group updates the estimated transaction price (including updating its assessment of whether an estimate of variable consideration is constrained) to represent faithfully the circumstances present at the end of the reporting period and the changes in circumstances during the reporting period.

##### Existence of significant financing component

In determining the transaction price, the Group adjusts the promised amount of consideration for the effects of the time value of money if the timing of payments agreed (either explicitly or implicitly) provides the customer or the Group with a significant benefit of financing the transfer of goods or services to the customer. In those circumstances, the contract contains a significant financing component. A significant financing component may exist regardless of whether the promise of financing is explicitly stated in the contract or implied by the payment terms agreed to by the parties to the contract.

For contracts where the period between payment and transfer of the associated goods or services is less than one year, the Group applies the practical expedient of not adjusting the transaction price for any significant financing component.

For contracts where the Group transferred the associated goods or services before payments from customers in which the Group adjusts for the promised amount of consideration for significant financing components, the Group applies a discount rate that would be reflected in a separate financing transaction between the Group and the customer at contract inception. The Group recognizes interest revenue during the period between the payment from customers and the transfer of the associated goods or services.

### 3. 主要會計政策(續)

#### 客戶合約收益(續)

##### 可變代價(續)

於每個報告期末，本集團更新估計交易價格(包括更新其對可變代價估計數是否受限的評估)，以忠實反映報告期末之情況和報告期內之變動情況。

##### 存在重大融資組成部分

確定交易價格時，如果已商定付款時間(明示或暗示)使客戶或本集團可因提供資金向客戶轉移貨品或服務而獲得重大利益，則本集團會因貨幣之時間價值影響而對承諾之對價金額加以調整。在該等情況下，合約包括重大融資組成部分。無論是否於合約中明確規定或通過合約各方約定之付款條款隱含地規定融資承諾，都可能存在重大融資組成部分。

對支付和轉移相關商品和服務間期限少於一年之合同，本集團採用便於實務操作之方法，不對任何重大融資成分調整交易價格。

本集團對於收到客戶付款前轉移相關商品或服務(其中，本集團對一項重大融資成分調整承諾的代價金額)之合同，採用合同開始時本集團和客戶間的一項單獨融資交易中將反映出來之折現率。本集團確認客戶付款和轉移相關商品或服務期間之利息收益。

## NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS 綜合財務報表附註

### 3. SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

#### Revenue from contracts with customers (CONTINUED)

##### *Principal versus agent*

When another party is involved in providing goods or services to a customer, the Group determines whether the nature of its promise is a performance obligation to provide the specified goods or services itself (i.e. the Group is a principal) or to arrange for those goods or services to be provided by the other party (i.e. the Group is an agent).

The Group is a principal if it controls the specified good or service before that good or service is transferred to a customer.

The Group is an agent if its performance obligation is to arrange for the provision of the specified good or service by another party. In this case, the Group does not control the specified good or service provided by another party before that good or service is transferred to the customer. When the Group acts as an agent, it recognizes revenue in the amount of any fee or commission to which it expects to be entitled in exchange for arranging for the specified goods or services to be provided by the other party.

### 3. 主要會計政策(續)

#### 客戶合約收益(續)

##### *委託人與代理人*

當另一方從事向客戶提供商品或服務，本集團厘定其承諾之性質是否為提供指定商品或服務本身之履約義務(即本集團為委託人)或安排由另一方提供該等商品或服務(即本集團為代理人)。

倘本集團在向客戶轉讓商品或服務之前控制指定商品或服務，則本集團為委託人。

倘本集團之履行義務為安排另一方提供指定之商品或服務，則本集團為代理人。在此情況下，在將商品或服務轉讓予客戶之前，本集團不控制另一方提供的指定商品或服務。當本集團為代理人時，應就為換取另一方安排提供之指定商品或服務預期有權取得之任何收費或傭金之金額確認收入。

## NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS 綜合財務報表附註

### 3. SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

#### Leases

##### *Definition of a lease*

A contract is, or contains, a lease if the contract conveys the right to control the use of an identified asset for a period of time in exchange for consideration.

For contracts entered into or modified or arising from business combinations on or after the date of initial application, the Group assesses whether a contract is or contains a lease based on the definition under HKFRS 16 at inception, modification date or acquisition date, as appropriate. Such contract will not be reassessed unless the terms and conditions of the contract are subsequently changed.

##### *The Group as a lessee*

##### *Allocation of consideration to components of a contract*

For a contract that contains a lease component and one or more additional lease or non-lease components, the Group allocates the consideration in the contract to each lease component on the basis of the relative stand-alone price of the lease component and the aggregate stand-alone price of the non-lease components.

### 3. 主要會計政策(續)

#### 租賃

##### *租賃之定義*

如果合約賦予在一段時期內控制一項已識別資產之使用的權利以換取代價，則該合約是一項租賃或包含一項租賃。

對於首次應用日期或之後訂立或修訂或業務合併產生的合約，本集團根據香港財務報告準則第16號項下的定義，於開始日、修訂日或收購日(如適用)評估合約是否是一項租賃或包含一項租賃。除非合約條款和條件在後續發生變更，否則不會對此類合約進行重新評估。

##### *本集團作為承租人*

##### *合約組成部分對價之分攤*

倘合約包含一個租賃部分以及一個或多個額外之租賃或非租賃部分，則本集團應基於租賃部分之相關單獨價格及非租賃部分之單獨價格總和，將合約中之代價在各租賃部分之間進行分攤。

## NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS 綜合財務報表附註

### 3. SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

#### Leases (CONTINUED)

##### *The Group as a lessee (CONTINUED)*

##### *Allocation of consideration to components of a contract (Continued)*

Non-lease components are separated from lease component on the basis of their relative stand-alone prices.

As a practical expedient, leases with similar characteristics are accounted on a portfolio basis when the Group reasonably expects that the effects on the consolidated financial statements would not differ materially from individual leases within the portfolio.

##### *Short-term leases and leases of low-value assets*

The Group applies the short-term lease recognition exemption to leases that have a lease term of 12 months or less from the commencement date and do not contain a purchase option. It also applies the recognition exemption for lease of low-value assets. Lease payments on short-term leases and leases of low-value assets are recognized as expense on a straight-line basis or another systematic basis over the lease term.

### 3. 主要會計政策(續)

#### 租賃(續)

##### *本集團作為承租人(續)*

##### *合約組成部分對價之分攤(續)*

非租賃部分根據其相對獨立價格與租賃部分分開。

作為簡便實務操作方法，當本集團合理預期對綜合財務報表之影響不會與投資組合內之個別租賃有重大差異時，具有類似特徵之租賃將以投資組合為基礎進行會計處理。

##### *短期租賃和低價值資產租賃*

本集團對從租賃日開始日租賃期為12個月或更短的租賃及不包含購買選擇權之租賃應用短期租賃之確認豁免。本集團亦對低價值資產租賃應用該項豁免。短期租賃和低價值資產租賃之付款額在租賃期內採用直線法或其他系統基準確認為費用。

## NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS 綜合財務報表附註

### 3. SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

#### Leases (CONTINUED)

#### The Group as a lessee (CONTINUED)

#### Right-of-use assets

The cost of right-of-use asset includes:

- the amount of the initial measurement of the lease liability;
- any lease payments made at or before the commencement date, less any lease incentives received;
- any initial direct costs incurred by the Group; and
- an estimate of costs to be incurred by the Group in dismantling and removing the underlying assets, restoring the site on which it is located or restoring the underlying asset to the condition required by the terms and conditions of the lease.

Right-of-use assets are measured at cost, less any accumulated depreciation and impairment losses, and adjusted for any remeasurement of lease liabilities.

Right-of-use assets in which the Group is reasonably certain to obtain ownership of the underlying leased assets at the end of the lease term are depreciated from commencement date to the end of the useful life. Otherwise, right-of-use assets are depreciated on a straight-line basis over the shorter of its estimated useful life and the lease term.

The Group presents right-of-use as a separate line item on the consolidated statement of financial position.

### 3. 主要會計政策(續)

#### 租賃(續)

#### 本集團作為承租人(續)

#### 使用權資產

使用權資產之成本包括：

- 租賃負債之初始計量金額；
- 在租賃期開始日或之前支付之任何租賃付款額，減去所取得之任何租賃激勵金額；
- 本集團發生之任何初始直接成本；及
- 本集團拆卸及移除相關資產、復原相關資產所在地或將相關資產恢復至租賃條款和條件所規定的狀態所發生之預計成本。

使用權資產按成本減去任何累計折舊和減值虧損進行計量，並對租賃負債之任何重新計量作出調整。

對於本集團可合理確定在租賃期結束時取得相關租賃資產所有權的使用權資產，自租賃期開始日至使用壽命結束的期間內計提折舊。否則，使用權資產應按估計使用壽命和租賃期兩者中之較短者以直線法計提折舊。

本集團將使用權資產作為單獨項目於綜合財務狀況表中呈列。

## NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS 綜合財務報表附註

### 3. SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

#### Leases (CONTINUED)

#### The Group as a lessee (CONTINUED)

##### Refundable rental deposits

Refundable rental deposits paid are accounted under HKFRS 9 Financial Instruments (“HKFRS 9”) and initially measured at fair value. Adjustments to fair value at initial recognition are considered as additional lease payments and included in the cost of right-of-use assets.

##### Lease liabilities

At the commencement date of a lease, the Group recognizes and measures the lease liability at the present value of lease payments that are unpaid at that date. In calculating the present value of lease payments, the Group uses the incremental borrowing rate at the lease commencement date if the interest rate implicit in the lease is not readily determinable.

The lease payments include:

- fixed payments (including in-substance fixed payments) less any lease incentives receivable;
- amounts expected to be payable by the Group under residual value guarantees;
- the exercise price of a purchase option if the Group is reasonably certain to exercise the option; and
- payments of penalties for terminating a lease, if the lease term reflects the Group exercising an option to terminate the lease.

After the commencement date, lease liabilities are adjusted by interest accretion and lease payments.

### 3. 主要會計政策(續)

#### 租賃(續)

#### 本集團作為承租人(續)

##### 可退還租金保證金

已支付之可退還租金保證金根據香港財務報告準則第9號金融工具(「香港財務報告準則第9號」)進行核算，並且按公平值進行初始計量。初始確認時之公平值調整視為額外租賃付款並計入使用權資產之成本。

##### 租賃負債

在租賃期開始日，本集團應當按該日尚未支付之租賃付款額現值確認及計量租賃負債。在計算租賃付款額之現值時，如果不易於確定租賃之內含利率，本集團則使用租賃期開始日之增量借款利率。

租賃付款額包括：

- 固定付款額(包括實質上固定付款額)，減去應收租賃激勵措施金額；
- 本集團預期應支付剩餘價值擔保金額；
- 倘本集團合理確定將行使購買選擇權之行權價；及
- 終止租賃罰款金額，如果租賃期反映出本集團將行使終止租賃之選擇權。

租賃期開始日之後，租賃負債通過利息增加和租賃付款額進行調整。



## NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS 綜合財務報表附註

### 3. SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

#### Leases (CONTINUED)

#### The Group as a lessee (CONTINUED)

#### Lease liabilities (CONTINUED)

The Group remeasures lease liabilities (and makes a corresponding adjustment to the related right-of-use assets) whenever:

- the lease term has changed or there is a change in the assessment of exercise of a purchase option, in which case the related lease liability is remeasured by discounting the revised lease payments using a revised discount rate at the date of reassessment.
- the lease payments change due to changes in market rental rates following a market rent review/expected payment under a guaranteed residual value, in which cases the related lease liability is remeasured by discounting the revised lease payments using the initial discount rate.

The Group presents lease liabilities as a separate line item on the consolidated statement of financial position.

The lease liability is also remeasured when there is a change in the scope of a lease or the consideration for a lease that is not originally provided for in the lease contract ("lease modification") that is not accounted for as a separate lease. In this case the lease liability is remeasured based on the revised lease payments and lease term using a revised discount rate at the effective date of the modification. The only exceptions are any rent concessions which arose as a direct consequence of the COVID-19 pandemic and which satisfied the conditions set out in paragraph 46B of HKFRS 16 *Leases*. In such cases, the Group took advantage of the practical expedient set out in paragraph 46A of HKFRS 16 and recognized the change in consideration as if it were not a lease modification.

### 3. 主要會計政策(續)

#### 租賃(續)

#### 本集團作為承租人(續)

#### 租賃負債(續)

如果符合下述兩種情況之一，本集團對租賃負債進行重新計量(並對相關使用權資產進行相應調整)：

- 租賃期發生變化或對行使購買選擇權的評估發生變化，在此情況下，使用重新評估日修改後之折現率對修正後之租賃付款額進行折現重新計量相關之租賃負債。
- 租賃付款因市場租金審查後之市場租金率／剩餘價值擔保下預期付款變化而變化，在此情況下，使用初始折現率對修正後之租賃付款額進行折現來重新計量相關之租賃負債。

本集團在綜合財務狀況表中將租賃負債作為單獨項目呈列。

當租賃合同原未規定之租賃範圍或租賃對價發生變化(「租賃修改」)，不作為一項單獨租賃進行會計處理時，租賃負債應重新計量。在此情況下，應根據修訂後之租賃付款額和租賃期限，使用修訂後之折現率，在修訂生效之日重新計量租賃負債。唯一例外是任何因新型冠狀病毒流行直接導致獲得的租金寬減，而這些寬減符合「香港財務報告準則第16號租賃」46B段所載之條件時。此情況下，集團利用香港財務報告準則第16號46A段所載之簡便實務操作方法，視同並非租賃修改，確認對價之更改。

## NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS 綜合財務報表附註

### 3. SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

#### Leases (CONTINUED)

#### Lease modifications

The Group accounts for a lease modification as a separate lease if:

- the modification increases the scope of the lease by adding the right to use one or more underlying assets; and
- the consideration for the leases increases by an amount commensurate with the stand-alone price for the increase in scope and any appropriate adjustments to that stand-alone price to reflect the circumstances of the particular contract.

For a lease modification that is not accounted for as a separate lease, the Group remeasures the lease liability based on the lease term of the modified lease by discounting the revised lease payments using a revised discount rate at the effective date of the modification.

The Group accounts for the remeasurement of lease liabilities by making corresponding adjustments to the relevant right-of-use asset. When the modified contract contains a lease component and one or more additional lease or non-lease components, the Group allocates the consideration in the modified contract to each lease component on the basis of the relative stand-alone price of the lease component and the aggregate stand-alone price of the non-lease components.

### 3. 主要會計政策(續)

#### 租賃(續)

#### 租賃修改

如果同時符合以下條件，本集團將租賃修改作為一項單獨租賃進行會計處理：

- 該修改通過增加對一項或多項相關資產的使用權擴大了租賃範圍；及
- 租賃代價增加之金額與針對擴大租賃範圍之單獨價格及為反映特定合約之具體情況而對單獨價格作出之任何適當之調整相稱。

對於不作為一項單獨租賃進行會計處理之租賃修改，在租賃修改之生效日，本集團根據修改後租賃之租賃期，通過使用修改後之折現率對修改後之租賃付款額進行折現以重新計量租賃負債。

本集團通過對相關使用權資產進行相應調整，對租賃負債的重新計量進行會計處理。當修改後之合約包含租賃部分和一個或多個其他租賃或非租賃部分時，本集團會根據租賃部分之相對獨立價格及非租賃部分之總獨立價格將修改後之合約中之代價分配至每個租賃組成部分。

## NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS 綜合財務報表附註

### 3. SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

#### Leases (CONTINUED)

##### *The Group as a lessor*

##### *Classification and measurement of leases*

Leases for which the Group is a lessor are classified as finance or operating leases. Whenever the terms of the lease transfer substantially all the risks and rewards incidental to ownership of an underlying asset to the lessee, the contract is classified as a finance lease. All other leases are classified as operating leases.

Amounts due from lessees under finance leases are recognized as receivables at commencement date at amounts equal to net investments in the leases, measured using the interest rate implicit in the respective leases. Initial direct costs (other than those incurred by manufacturer or dealer lessors) are included in the initial measurement of the net investments in the leases. Interest revenue is allocated to accounting periods so as to reflect a constant periodic rate of return on the Group's net investment outstanding in respect of the leases.

Rental income from operating leases is recognized in profit or loss on a straight-line basis over the term of the relevant lease. Initial direct costs incurred in negotiating and arranging an operating lease are added to the carrying amount of the leased asset, and such costs are recognized as an expense on a straightline basis over the lease term.

Interest and rental income which are derived from the Group's ordinary course of business are presented as revenue.

### 3. 主要會計政策(續)

#### 租賃(續)

##### *本集團作為出租人*

##### *租賃之分類及計量*

本集團作為出租人的租賃分為融資租賃或經營租賃。倘租賃條款實質上將與資產所有權有關的全部風險和報酬轉移給了承租人，則該合約為融資租賃。所有其他租賃均為經營租賃。

應收融資租賃承租人款項於開始日期按相當於租賃淨投資額的金額確認為應收款項，並使用各個租賃中內含利率計量。初始直接成本(製造商或經銷商出租人產生的直接成本除外)計入租賃淨投資的初始計量中。將利息收入分攤至各會計期間，以反映本集團有關租賃的未償還淨投資之固定定期收益率。

經營租賃的租金收入乃於有關租賃期以直線法確認於損益表中。於協商及安排一項經營租賃時產生之初始直接成本乃計入租賃資產之賬面值，且該等成本在租賃期內按直線法確認為開支。

本集團正常經營過程中產生的利息和租金收入列為收入。

## NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

### 綜合財務報表附註

#### 3. SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

##### Leases (CONTINUED)

##### *The Group as a lessor (CONTINUED)*

##### *Allocation of consideration to components of a contract*

When a contract includes both leases and non-lease components, the Group applies HKFRS 15 to allocate consideration in a contract to lease and non-lease components. Non-lease components are separated from lease component on the basis of their relative stand-alone selling prices.

##### *Refundable rental deposits*

Refundable rental deposits received are accounted for under HKFRS 9 and initially measured at fair value. Adjustments to fair value at initial recognition are considered as additional lease payments from lessees.

##### *Lease modification*

The Group accounts for a modification to an operating lease as a new lease from the effective date of the modification, considering any prepaid or accrued lease payments relating to the original lease as part of the lease payments for the new lease.

##### *Sale and leaseback transactions*

The Group applies the requirements of HKFRS 15 to assess whether sale and leaseback transaction constitutes a sale by the Group.

#### 3. 主要會計政策(續)

##### 租賃(續)

##### *本集團作為出租人(續)*

##### *合約組成部分對價的分攤*

當合約同時包括租賃和非租賃部分時，本集團應用香港財務報告準則第15號將合約中的對價分攤至租賃和非租賃部分。非租賃部分根據其相關單獨價格與租賃部分分開。

##### *可退還租金保證金*

已支付可退還租金保證金根據香港財務報告準則第9號進行核算，並按公平值進行初始計量。初始確認時對公平值之調整被視為承租人之額外租賃付款。

##### *租賃修改*

本集團自修訂生效之日起將經營租賃作為新租賃進行修訂，並將與原租賃有關的任何預付或應計租賃付款作為新租賃的租賃付款的一部分。

##### *售後租回交易*

本集團應用香港財務報告準則第15號之規定，評估售後租回交易是否構成本集團之銷售。

## NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS 綜合財務報表附註

### 3. SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

#### Leases (CONTINUED)

##### The Group as a lessor (CONTINUED)

##### Sale and leaseback transactions (CONTINUED)

The Group as a seller-lessee

For a transfer that does not satisfy the requirements as a sale, the Group as a seller-lessee accounts for the transfer proceeds as financial liabilities within the scope of HKFRS 9.

The Group as a buyer-lessor

For a transfer of asset that does not satisfy the requirements of HKFRS 15 to be accounted for as a sale of asset, the Group as a buyer-lessor does not recognize the transferred asset and recognizes a loan receivables equal to the transfer proceeds within the scope HKFRS 9.

#### Foreign currencies

In preparing the financial statements of each individual group entity, transactions in currencies other than the functional currency of that entity (foreign currencies) are recognized at the rates of exchange prevailing at the dates of the transactions. At the end of each reporting period, monetary items denominated in foreign currencies are retranslated at the rates prevailing at that date. Non-monetary items carried at fair value that are denominated in foreign currencies are retranslated at the rates prevailing at the date when the fair value was determined. Non-monetary items that are measured in terms of historical cost in a foreign currency are not retranslated.

### 3. 主要會計政策(續)

#### 租賃(續)

##### 本集團作為出租人(續)

##### 售後租回交易(續)

本集團作為賣方 — 承租人

對於不符合銷售要求的轉讓，本集團作為賣方 — 承租人將轉讓收益在香港財務報告準則第9號範圍內作為金融負債核算。

本集團作為買方 — 出租人

對於不符合香港財務報告準則第15號之要求將其作為資產銷售核算的資產轉讓，本集團作為買方 — 出租人不確認所轉讓的資產，並在香港財務報告準則第9號範圍內確認轉讓收益相等之應收貸款。

#### 外幣

在編制集團內個別主體之財務報表時，以主體之功能貨幣以外之其他貨幣(外幣)進行之交易會按交易發生日之現行匯率進行折算。在每一報告期末，以外幣計價之貨幣性項目應按資產負債表日之現行匯率重新折算。以公允價值入賬之以外幣計價之非貨幣性項目應按公允價值確定日之現行匯率重新折算。以歷史成本計量之以外幣計價之非貨幣性項目不再重新折算。

## NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

### 綜合財務報表附註

#### 3. SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

##### Foreign currencies (CONTINUED)

Exchange differences arising on the settlement of monetary items, and on the retranslation of monetary items, are recognized in profit or loss in the period in which they arise.

For the purposes of presenting consolidated financial statements, the assets and liabilities of the Group's foreign operations are translated into the presentation currency of the Group (i.e. Renminbi) using exchange rates prevailing at the end of each reporting period. Income and expense items are translated at the average exchange rates for the period. Exchange differences arising, if any, are recognized in other comprehensive income and accumulated in equity under the heading of "Exchange reserve" (attributed to non-controlling interests as appropriate).

##### Borrowing costs

Borrowing costs directly attributable to the acquisition, construction or production of qualified assets, which are assets that necessarily take a substantial period of time to get ready for their intended use or sale, are added to the cost of those assets until such time as the assets are substantially ready for their intended use or sale.

Any specific borrowing that remain outstanding after the related asset is ready for its intended use or sale is included in the general borrowing pool for calculation of capitalisation rate on general borrowings.

All other borrowing costs are recognized in profit or loss in the period in which they are incurred.

#### 3. 主要會計政策(續)

##### 外幣(續)

貨幣項目結算和貨幣項目重新折算產生之匯兌差額，在其產生之當期計入損益。

出於本合併財務報表之列報目之，本集團之境外經營之資產和負債均採用每個報告期末之現行匯率折算為本集團之列報幣種(如：人民幣)。收益和費用項目均按當期平均匯率折算所產生之匯兌差額(如有)均計入其他綜合收益，並在"外匯儲備"項下累積計入權益(如適當，則分攤至非控制性權益)。

##### 借款費用

可直接歸屬於符合條件之資產之購置、建造或生產之借款費用，直至此類資產實質上已達到可使用或可銷售狀態之前均計入此類資產之成本。

在相關資產可作擬定用途或可供出售後仍未償還之任何專門用途借款均計入一般借款池，並計算一般借款之資本化率。

所有其他借款費用應在其發生之當期計入損益。

## NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

### 綜合財務報表附註

#### 3. SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

##### Government grants

Government grants are not recognized until there is reasonable assurance that the Group will comply with the conditions attaching to them and that the grants will be received.

Government grants are recognized in profit or loss on a systematic basis over the periods in which the Group recognizes as expenses the related costs for which the grants are intended to compensate. Specifically, government grants whose primary condition is that the Group should purchase, construct or otherwise acquire non-current assets are recognized as deferred income in the consolidated statement of financial position and transferred to profit or loss on a systematic and rational basis over useful lives of the related assets.

Government grants that are receivable as compensation for expenses or losses already incurred or for the purpose of giving immediate financial support to the Group with no future related costs are recognized in profit or loss in the period in which they become receivable.

##### Retirement benefit costs

Payments to defined contribution retirement benefit schemes are recognized as an expense when employees have rendered service entitling them to the contributions.

The employees of the Group in the PRC are members of the state-managed retirement benefit schemes operated by the PRC government. The Group's PRC companies are required to contribute certain percentage of their payroll to the retirement benefit scheme to fund the benefits. The only obligation of the Group with respect to the retirement benefit schemes is to make the required contributions under the schemes.

#### 3. 主要會計政策(續)

##### 政府補助

政府補助只有在能夠合理保證本集團將符合補助之附加條件並且能夠收到補助時才予以確認。

政府補助應採用系統之方法在本集團將此類補助擬補償之相關成本確認為費用之期間內計入損益。特別是，如果取得政府補助之基本條件是本集團應購買、建造或以其他方式取得非流動資產，則應將政府補助在綜合財務狀況表中確認為遞延收入，並在相關資產之使用年限內按系統合理之方法轉入損益。

作為本集團已發生之費用或損失之補償，或是為本集團提供直接財務支援而未來不會發生任何相關成本之應收政府補助，應在其確認應收款項之期間計入損益。

##### 退休福利費用

當僱員已提供使其有權利獲得設定提存退休福利計劃之提存金之服務時，為設定提存退休福利計劃支付之金額應確認為費用。

本集團中國境內僱員為中國政府運營之國家管理退休福利計劃成員。本集團之中國公司需要從僱員工資中拿出一定比例之金額繳付至退休福利計劃，為福利提供資金支援。本集團對退休福利計劃之相關義務僅為根據計劃繳付所要求之供款。

## NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS 綜合財務報表附註

### 3. SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

#### Short-term employee benefits

Short-term employee benefits are recognized at the undiscounted amount of the benefits expected to be paid as and when employees rendered the services. All short-term employee benefits are recognized as an expense unless another HKFRS requires or permits the inclusion of the benefit in the cost of an asset.

A liability is recognized for benefits accruing to employees (such as wages and salaries, annual leave and sick leave) after deducting any amount already paid.

#### Share-based payment arrangements

##### *Equity-settled share-based payment transactions*

The Group operates an equity-settled, share-based compensation plan, under which the entity receives services from employees as consideration for equity instruments of the Group, namely the share award scheme.

The fair value of the equity-settled share-based payments determined at the grant date without taking into consideration all non-market vesting conditions is expensed on a straight-line basis over the vesting period, based on the Group's estimate of equity instruments that will eventually vest, with a corresponding increase in equity (other reserves). At the end of each reporting period, the Group revises its estimate of the number of equity instruments expected to vest based on assessment of all relevant non-market vesting conditions. The impact of the revision of the original estimates, if any, is recognized in profit or loss such that the cumulative expense reflects the revised estimate, with a corresponding adjustment to the other reserves.

### 3. 主要會計政策(續)

#### 短期僱員福利

短期僱員福利相關已確認負債將按照預計將支付給僱員以交換服務之福利未折現金額計量。所有短期僱員福利確認為費用。除非其他香港財務報告準則要求或允許將福利計入資產成本。

在僱員提供服務期間，所產生之工資、以及年假、病假等福利確認為負債，作為預計將支付給僱員以交換服務之福利未折現金額。

#### 以股份為基礎之支付安排

##### *以權益結算之以股份為基礎之支付安排交易*

本集團經營一項以權益結算之以股份為基礎之補償計劃，根據該計畫，將實體獲得之僱員服務作為本集團權益工具之對價，該計劃亦叫做股份獎勵計劃。

對於在授予日確定之以權益結算之以股份為基礎之支付之公允價值金額，會根據本集團對最終授予之權益工具數量之估計在等待期內按直線法確認為費用，並相應增加權益(其他儲備)。在每一報告期末，本集團會修改其對預計授予之權益工具數量之估計。對最初估計之修改產生之影響(如有)會計入損益以使累計費用反映修改後之估計，並相應調整以其他儲備。



## NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS 綜合財務報表附註

### 3. SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

#### Share-based payment arrangements (CONTINUED)

#### Equity-settled share-based payment transactions (CONTINUED)

Under the share award scheme, when the awarded shares are vested the related cost of the vested shares is released from the other reserves to eliminate the related amount of treasury shares held for the share award scheme. Any difference between the cost of the vested shares and the related amount of treasury shares is transferred to share premium.

#### Taxation

Income tax expense represents the sum of the tax currently payable and deferred tax.

The tax currently payable is based on taxable profit for the year. Taxable profit differs from "profit before tax" as reported in the consolidated statement of profit or loss because it excludes items of income or expense that are taxable or deductible in other years and it further excludes items that are never taxable or deductible. The Group's liability for current tax is calculated using tax rates that have been enacted or substantively enacted by the end of the reporting period.

Deferred tax is recognized on temporary differences between the carrying amounts of assets and liabilities in the consolidated financial statements and the corresponding tax bases used in the computation of taxable profit. Deferred tax liabilities are generally recognized for all taxable temporary differences. Deferred tax assets are generally recognized for all deductible temporary difference to the extent that it is probable that taxable profits will be available against which those deductible temporary differences can be utilized.

### 3. 主要會計政策(續)

#### 以股份為基礎之支付安排(續)

#### 以權益結算之以股份為基礎之支付安排交易(續)

當獎勵股份被授予時，所授予股份之相關成本將從僱員以股份為基礎之補償儲備中轉出，以扣除股份獎勵計劃持有股份之相關數額。行權股份及庫存股相關差額轉撥制股份溢價。

#### 所得稅

所得稅費用包括當期所得稅和遞延所得稅。

當期所得稅是根據當年應納稅所得額計算得出。應納稅所得額與在綜合損益表上列報之「稅前利潤」不同，因為應納稅所得額不包括計入其他年度內之應稅收入或可抵稅支出等項目，也不包括不應稅或不可抵扣之項目。本集團之當期所得稅按截至報告期末止已執行或實質上已執行之稅率計算。

遞延所得稅基於綜合財務報表中資產和負債之賬面金額與用於計算應納稅所得額時相應計稅基礎之間之暫時性差異進行確認。一般情況下，所有應納稅暫時性差異產生之遞延所得稅負債均予確認。遞延所得稅資產只在很可能取得能利用該可抵扣暫時性差異來抵扣之應納稅所得額之限度內予以確認。

## NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

### 綜合財務報表附註

#### 3. SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

##### Taxation (CONTINUED)

Such deferred tax assets and liabilities are not recognized if the temporary difference arises from the initial recognition (other than business combination) of assets and liabilities in a transaction that affects neither the taxable profit nor the accounting profit. In addition, deferred tax liabilities are not recognized if the temporary difference arises from the initial recognition of goodwill.

Deferred tax liabilities are recognized for taxable temporary differences associated with investments in subsidiaries, and interests in associates and joint ventures, except where the Group is able to control the reversal of the temporary difference and it is probable that the temporary difference will not reverse in the foreseeable future. Deferred tax assets arising from deductible temporary differences associated with such investments and interests are only recognized to the extent that it is probable that there will be sufficient taxable profits against which to utilize the benefits of the temporary differences and they are expected to reverse in the foreseeable future.

The carrying amount of deferred tax assets is reviewed at the end of each reporting period and reduced to the extent that it is no longer probable that sufficient taxable profits will be available to allow all or part of the asset to be recovered.

Deferred tax assets and liabilities are measured at the tax rates that are expected to apply in the period in which the liability is settled or the asset is realized, based on tax rate (and tax laws) that have been enacted or substantively enacted by the end of each reporting period.

#### 3. 主要會計政策(續)

##### 所得稅(續)

如果暫時性差異是在某一既不影響應納稅所得額也不影響會計利潤之交易中之其他資產和負債之初始確認下產生之，則不確認遞延所得稅資產和負債。倘若商譽初始確認時產生了暫時性差異，則不確認遞延所得稅負債。

對於與附屬公司和聯營公司中以及在合營企業中之權益相關之應納稅暫時性差異應確認遞延所得稅負債，除非本集團能夠控制這些暫時性差異之轉回，且該暫時性差異在可預見之未來很可能不會轉回。僅當很可能取得足夠之應納稅所得額以抵扣此類投資和權益相關之可抵扣暫時性差異，並且暫時性差異在可預見之未來將轉回時，才確認該可抵扣暫時性差異所產生之遞延所得稅資產。

遞延所得稅資產之賬面金額會在每一報告期末進行覆核，如果不再很可能獲得足夠之應納稅所得額來抵扣轉回全部或部分資產，則相應減少遞延所得稅資產之賬面金額。

遞延所得稅負債和資產，以報告期末已執行或實質上已執行之稅率(和稅法)為基礎，按預期清償該負債或實現該資產當期之稅率計量。

## NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS 綜合財務報表附註

### 3. SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

#### Taxation (CONTINUED)

The measurement of deferred tax liabilities and assets reflects the tax consequences that would follow from the manner in which the Group expects, at the end of the reporting period, to recover or settle the carrying amount of its assets and liabilities.

For leasing transactions in which the tax deductions are attributable to the lease liabilities, the Group applies HKAS 12 Income Taxes requirements to right-of-use assets and lease liabilities separately. Temporary differences relating to right-of-use assets and lease liabilities are not recognized at initial recognition and over the lease terms due to application of the initial recognition exemption.

Deferred tax assets and liabilities are offset when there is a legally enforceable right to set off current tax assets against current tax liabilities and when they relate to income taxes levied by the same taxable entity by the same taxation authority.

Current and deferred tax are recognized in profit or loss, except when it relates to items that are recognized in other comprehensive income or directly in equity, in which case, the current and deferred tax are also recognized in other comprehensive income or directly in equity respectively. Where current tax or deferred tax arises from the initial accounting for a business combination, the tax effect is included in the accounting for the business combination.

### 3. 主要會計政策(續)

#### 所得稅(續)

遞延所得稅負債和資產之計量，應反映本集團在報告期末預期收回或清償其資產和負債賬面金額之方式所導致之納稅後果。

對於稅項抵扣歸屬於租賃負債之租賃交易，本集團根據香港會計準則第12號所得稅之要求單獨應用於使用權資產及租賃負債。由於採用了初始確認豁免，在初始確認時及租賃期內均未確認與使用權資產及租賃負債相關之暫時性差異。

當遞延稅項資產及負債具有法律上可執行的抵銷流動稅項資產的權利時，予以抵銷。就當期所得稅負債而言，當涉及同一稅務機關徵收所得稅時，本集團計劃以淨額結算當期稅項資產及負債。

當期和遞延所得稅應計入當期損益中，除非其與計入其他全面收益或直接計入權益之項目相關在這種情況下，當期和遞延所得稅也同樣計入其他全面收益或直接計入權益。倘於進行企業合併之初步會計時產生當期和遞延所得稅，則稅務影響計入企業合併之會計處理內。

## NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS 綜合財務報表附註

### 3. SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

#### Taxation (CONTINUED)

In assessing any uncertainty over income tax treatments, the Group considers whether it is probable that the relevant tax authority will accept the uncertain tax treatment used, or proposed to be used by individual group entities in their income tax filings. If it is probable, the current and deferred taxes are determined consistently with the tax treatment in the income tax filings. If it is not probable that the relevant taxation authority will accept an uncertain tax treatment, the effect of each uncertainty is reflected by using either the most likely amount or the expected value.

#### Property, plant and equipment

Property, plant and equipment including buildings for use in the production or supply of goods or services, or for administrative purposes (other than construction in progress as described below), are stated in the consolidated statement of financial position at cost, less subsequent accumulated depreciation and subsequent accumulated impairment losses, if any.

Properties in the course of construction for production, supply or administrative purposes are carried at cost, less any recognized impairment loss. Cost include any costs directly attributable to bringing the asset to the location and condition necessary for it to be capable of operating in the manner intended by management and, for qualifying assets, borrowing costs capitalised in accordance with the Group's accounting policy. Depreciation of these assets, on the same basis as other property assets, commences when the assets are ready for their intended use.

### 3. 主要會計政策(續)

#### 所得稅(續)

在評估所得稅處理之任何不確定性時，本集團考慮相關稅務機關是否有可能接受單個集團實體在其所得稅申報中已使用或擬使用之不確定稅務處理。倘存在可能，即當期所得稅及遞延所得稅之確定與所得稅申報中之稅務處理一致。倘有關稅務機關有可能不接受此不確定稅務處理，則透過使用最可能之金額或預期值以反映各種不確定性之影響。

#### 物業、廠房及設備

用於生產商品或提供勞務，或為了行政目之而持有之建築物(除下文所述之在建工程外)，在綜合財務狀況表上按其重估金額(即該資產在重估日之公允價值)減去隨後發生之任何累計折舊和累計減值損失後之餘額列示。

為生產、供應或行政之目的之在建物業以成本減去已確認減值損失後餘額列示。該成本包括所有按管理之預期使資產到達必要位置及達到使用狀態之直接成本，以及符合條件之資產之借款成本按照集團會計準則進行資本化處理。這些資產在達到其可使用之狀態時，按與其他物業資產相同之基準開始計提折舊。

## NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS 綜合財務報表附註

### 3. SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

#### Property, plant and equipment (CONTINUED)

Depreciation is recognized so as to write off the cost of assets (other than construction in progress) less their residual values over their useful lives, using the straight-line method. The estimated useful lives, residual values and depreciation method are reviewed at the end of each reporting period, with the effect of any changes in estimate accounted for on a prospective basis.

An item of property, plant and equipment is derecognized upon disposal or when no future economic benefits are expected to arise from the continued use of the asset. Any gain or loss arising on the disposal or retirement of an item of property, plant and equipment is determined as the difference between the sales proceeds and the carrying amount of the asset and is recognized in profit or loss.

#### **Buildings under development for future owner-occupied purpose**

When buildings are in the course of development for production or for administrative purposes, the amortization of right-of-use assets provided during the construction period is included as part of costs of buildings under construction. Buildings under construction are carried at cost, less any identified impairment losses. Depreciation of buildings commences when they are available for use (i.e. when they are in the location and condition necessary for them to be capable of operating in the manner intended by the management).

### 3. 主要會計政策(續)

#### 物業、廠房及設備(續)

除永久持有土地及在建不動產外，其他資產會以直線法在其估計使用壽命內對其成本或重估價減去殘值後進行折舊。估計使用壽命、殘值和折舊方法會在每一報告期末覆核，並採用未來適用法對估計變更之影響進行核算。

當一項物業、廠房及設備被處置，或預期沒有來自繼續使用該資產之未來經濟利益流入時，應終止確認該物業、廠房及設備。處置或報廢一項物業、廠房及設備產生之任何利得或損失，應按銷售收入與該資產賬面金額之間之差額予以確定，並計入損益。

#### 未來自佔目之在建建築物

用於生產或行政目的之在建樓宇，於在建期間將使用權資產計提之攤銷成本計入在建樓宇成本。在建樓宇按成本減去任何已確定減值虧損後之餘額入賬。當樓宇可供使用時(即當樓宇處於其能夠以管理層擬定目的所運行之必要位置及條件時)，即開始折舊。

## NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS 綜合財務報表附註

### 3. SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

#### Intangible assets

##### *Intangible assets acquired separately*

Intangible assets with finite useful lives that are acquired separately are carried at costs less accumulated amortization and any accumulated impairment losses. Amortization for intangible assets with finite useful lives is recognized on a straight-line basis over their estimated useful lives. The estimated useful life and amortization method are reviewed at the end of each reporting period, with the effect of any changes in estimate being accounted for on a prospective basis.

##### *Intangible assets acquired in a business combination*

Intangible assets acquired in a business combination are recognized separately from goodwill and are initially recognized at their fair value at the acquisition date (which is regarded as their cost).

Subsequent to initial recognition, intangible assets acquired in a business combination with finite useful lives are reported at costs less accumulated amortization and any accumulated impairment losses, on the same basis as intangible assets that are acquired separately.

### 3. 主要會計政策(續)

#### 無形資產

##### *單獨取得之無形資產*

單獨取得之使用壽命確定之無形資產，應按成本減去累計攤銷額和累計減值損失後之餘額列示。攤銷額在無形資產之預計使用壽命內按直線法確認。預計使用壽命和攤銷方法會在每一報告期末進行覆核，並採用未來適用法對估計變更之影響進行核算。

##### *企業合併中取得之無形資產*

企業合併中取得之並且與商譽分開確認之無形資產按其在購買日之公允價值(即被視為該等無形資產之成本)進行初始確認。

企業合併中取得之無形資產在初始確認之後，應按與單獨取得之無形資產相同之基礎，按成本減去累計攤銷額和累計減值損失後之餘額列示。

## NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS 綜合財務報表附註

### 3. SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

#### Intangible assets (CONTINUED)

#### ***Impairment losses on tangible and intangible assets other than goodwill***

At the end of each reporting period, the Group reviews the carrying amounts of its tangible and intangible assets with finite useful lives to determine whether there is any indication that those assets have suffered an impairment loss. If any such indication exists, the recoverable amount of the relevant asset is estimated in order to determine the extent of the impairment loss (if any).

The recoverable amount of tangible and intangible assets are estimated individually, when it is not possible to estimate the recoverable amount of an asset individually, the Group estimates the recoverable amount of the cash-generating unit to which the asset belongs.

In addition, the Group assesses whether there is indication that corporate assets may be impaired. If such indication exists, corporate assets are also allocated to individual cash-generating units, when a reasonable and consistent basis of allocation can be identified, or otherwise they are allocated to the smallest group of cash-generating units for which a reasonable and consistent allocation basis can be identified.

Recoverable amount is the higher of fair value less costs of disposal and value in use. In assessing value in use, the estimated future cash flows are discounted to their present value using a pre-tax discount rate that reflects current market assessments of the time value of money and the risks specific to the asset (or a cash-generating unit) for which the estimates of future cash flows have not been adjusted.

### 3. 主要會計政策(續)

#### 無形資產(續)

#### **除商譽以外之無形資產及有形資產之減值虧損**

於報告期完結時，本集團檢討其使用年期有限之有形及無形資產之賬面值，以釐定有否跡象顯示該等資產出現減值虧損。倘出現任何有關跡象，則須估計資產之可收回金額，以釐定減值虧損(如有)之程度。

有形資產和無形資產之可收回金額單獨估計，倘不可能估計個別資產之可收回金額，本集團會估計該資產所屬創現單位之可收回金額。

此外，本集團就是否有跡象表明公司資產可能發生減值予以評估。倘存在減值跡象，於合理一致分配基準得以識別時，將公司資產分配至個別現金產生單元，或分配至能就其識別合理一致分配基準之最小現金產生單元組別。

可收回金額為公平價值減去出售成本及使用價值兩者中之較高者。於評估使用價值時，估計未來現金流量乃以稅前貼現率貼現至現值以反映市場現時所評估之資金時值及未來現金流量估計未經調整之資產(或現金產生之單元)之特定風險。

## NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

### 綜合財務報表附註

#### 3. SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

##### Intangible assets (CONTINUED)

##### **Impairment losses on tangible and intangible assets other than goodwill (CONTINUED)**

If the recoverable amount of an asset (or a cash-generating unit) is estimated to be less than its carrying amount, the carrying amount of the asset (or a cash-generating unit) is reduced to its recoverable amount. For corporate assets or portion of corporate assets which cannot be allocated on a reasonable and consistent basis to a cash-generating unit, the Group compares the carrying amount of a group of cash-generating units, including the carrying amounts of the corporate assets or portion of corporate assets allocated to that group of cash-generating units, with the recoverable amount of the group of cash-generating units. In allocating the impairment loss, the impairment loss is allocated first to reduce the carrying amount of any goodwill (if applicable) and then to the other assets on a pro-rata basis based on the carrying amount of each asset in the unit or the group of cash-generating units. The carrying amount of an asset is not reduced below the highest of its fair value less costs of disposal (if measurable), its value in use (if determinable) and zero. The amount of the impairment loss that would otherwise have been allocated to the asset is allocated pro rata to the other assets of the unit or the group of cash-generating units. An impairment loss is recognized immediately in profit or loss.

When an impairment loss subsequently reverses, the carrying amount of the asset (or cash-generating unit or a group of cash-generating units) is increased to the revised estimate of its recoverable amount, but so that the increased carrying amount does not exceed the carrying amount that would have been determined had no impairment loss been recognized for the asset (or a cash-generating unit or a group of cash-generating units) in prior years. A reversal of an impairment loss is recognized immediately in profit or loss.

#### 3. 主要會計政策(續)

##### 無形資產(續)

##### **除商譽以外之無形資產及有形資產之減值虧損(續)**

如估計資產(或現金產生單元)之可收回金額較其賬面值低, 該資產(或現金產生單元)之賬面值須減低至其可收回金額。如公司資產或公司資產一部分不能以合理一致基準分配至現金產生單元, 則本集團將現金產生單元組別之賬面值(包括分配至該現金產生單元組別之公司資產或公司資產一部分之賬面值)與該現金產生單元組別之可收回金額進行比較。在分配減值虧損時, 首先分配減值虧損至商譽並減少之賬面價值(如適用), 再根據單元內或現金產生單元組之各項資產賬面價值按比例分配至其他資產中。每項資產之賬面價值不得減少至小於公允價值減處置成本(如可計量)、其使用價值(如可確定)及零相最高值。否則, 分配至該項資產之減值虧損金額將按比例分配至其他單元或現金產生單元組資產中。任何減值虧損均即時於損益中確認。

倘減值虧損於其後撥回, 則該項資產(或現金產出單元或一組現金產出單元)之賬面值會增加至其經修訂之估計可收回金額, 惟增加後之賬面值不得超出假設過往年度並無就該項資產(或現金產出單元或一組現金產出單元)確認減值虧損原應釐定之賬面值。減值虧損撥回即時確認為收入。



## NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

### 綜合財務報表附註

#### 3. SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

##### Inventories

Inventories are stated at the lower of cost and net realizable value. Costs of inventories are determined using the specific identification of their individual costs. The cost of finished goods and work in progress comprises raw materials, direct labour, other direct costs and related production overheads (based on normal operating capacity). Net realizable value represents the estimated selling price for inventories less all estimated costs of completion and costs necessary to make the sale.

##### Provisions

Provisions are recognized when the Group has a present obligation (legal or constructive) as a result of a past event, it is probable that the Group will be required to settle that obligation, and a reliable estimate can be made of the amount of the obligation.

The amount recognized as a provision is the best estimate of the consideration required to settle the present obligation at the end of the reporting period, taking into account the risks and uncertainties surrounding the obligation. When a provision is measured using the cash flows estimated to settle the present obligation, its carrying amount is the present value of those cash flows (where the effect of the time value of money is material).

#### 3. 主要會計政策(續)

##### 存貨

存貨按成本與可變現淨值孰低計量。存貨之成本採用單個成本個別認定法確定。產成品和在製品之包括原材料、直接勞動成本，其他直接成本和相關生產開銷(基於日常經營能力)。可變現淨值指存貨之估計售價減去估計完工成本及銷售所必需之估計費用後之價值。

##### 預計負債

當本集團因過去事項而承擔了現時義務(法定義務或推定義務)，並且很可能被要求履行該義務，而該義務之金額能夠可靠地估計時，本集團會對該義務確認預計負債。

確認為預計負債之金額應是在考慮到與義務相關之風險和不確定性之後，對報告期末履行現時義務所需支付對價之最佳估計。如果預計負債是以預期履行現時義務所需支出之估計現金流量來計量，其賬面金額為該等現金流量之現值(當貨幣之時間價值具有重大影響時)。

## NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS 綜合財務報表附註

### 3. SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

#### Financial instruments

Financial assets and financial liabilities are recognized when a group entity becomes a party to the contractual provisions of the instruments. Financial assets and financial liabilities are initially measured at fair value except for trade receivables arising from contracts with customers which are initially measured in accordance with HKFRS 15 since 1 January 2018. Transaction costs that are directly attributable to the acquisition or issue of financial assets and financial liabilities (other than financial assets and financial liabilities at FVTPL) are added to or deducted from the fair value of the financial assets or financial liabilities, as appropriate, on initial recognition. Transaction costs directly attributable to the acquisition of financial assets or financial liabilities at FVTPL are recognized immediately in profit or loss.

The effective interest method is a method of calculating the amortized cost of a financial asset or financial liability and of allocating interest revenue and interest expense over the relevant period. The effective interest rate is the rate that exactly discounts estimated future cash receipts and payments (including all fees and points paid or received that form an integral part of the effective interest rate, transaction costs and other premiums or discounts) through the expected life of the financial asset or financial liability, or, where appropriate, a shorter period, to the net carrying amount on initial recognition.

### 3. 主要會計政策(續)

#### 金融工具

當集團實體成為工具合約條文之訂約方時，金融資產及金融負債予以確認。除與客戶之間之合約產生之貿易應收款外（自2018年1月1日起按照香港財務報告準則第15號進行初始計量），其餘金融資產和金融負債初始按公允值計量。收購或發行金融資產及金融負債（按公允值計入損益之金融資產或金融負債除外）直接產生之交易成本，於初次確認時於金融資產或金融負債（按適用情況而定）之公允值計入或扣除。收購按公允值計入損益之金融資產直接產生之交易成本，即時於損益中確認。

實際利息法為計算有關期間金融資產或金融負債之攤餘成本及分配利息費用之方法。實際利率乃按債務工具之預計年期或適用的較短期間內於初始確認時準確折現估計未來現金收入（包括構成實際利率不可或缺部份之全部已付或已收費用、交易成本及其他溢價或折讓）至賬面淨值之利率。

## NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS 綜合財務報表附註

### 3. SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

#### Financial instruments (CONTINUED)

#### Financial assets

#### Classification and subsequent measurement of financial assets

Financial assets that meet the following conditions are subsequently measured at amortized cost:

- the financial asset is held within a business model whose objective is to collect contractual cash flows; and
- the contractual terms give rise on specified dates to cash flows that are solely payments of principal and interest on the principal amount outstanding.

Financial assets that meet the following conditions are subsequently measured at fair value through other comprehensive income (“FVTOCI”):

- the financial asset is held within a business model whose objective is achieved by both collecting contractual cash flows and selling; and
- the contractual terms give rise on specified dates to cash flows that are solely payments of principal and interest on the principal amount outstanding.

All other financial assets are subsequently measured at FVTPL, except that at the date of initial application of a financial asset the Group may irrevocably elect to present subsequent changes in fair value of an equity investment in OCI if that equity investment is neither held for trading nor contingent consideration recognized by an acquirer in a business combination to which HKFRS 3 Business Combinations applies.

### 3. 主要會計政策(續)

#### 金融工具(續)

#### 金融資產

#### 金融資產之分類和後續計量

滿足下列條件之金融資產於其後採用攤餘成本計量：

- 業務模式內所持有以收取合約現金流量之金融資產；及
- 合約條款令於特定日期產生之現金流量僅為支付本金及未償還本金之利息之金融資產。

滿足下列條件之金融資產於其後透過其他綜合收益按公允值列賬計量：

- 業務模式內所持有以同時收回合約現金流量及出售之金融資產；及
- 合約條款令於特定日期產生之現金流量僅為支付本金及未償還本金之利息之金融資產。

所有其他金融資產後續按以公允價值計量且其變動計入損益，但是，倘該股權投資既非交易性金融資產，亦非香港財務報告準則第3號企業合併所適用之企業合併收購方確認的或有對價，於首次採用金融資產之日，本集團將不可撤銷地於其他綜合收益中呈列股權投資公允價值之期後變動。

## NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

### 綜合財務報表附註

#### 3. SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

##### Financial instruments (CONTINUED)

##### Financial assets (CONTINUED)

##### Classification and subsequent measurement of financial assets (CONTINUED)

A financial asset is classified as held for trading if:

- it has been acquired principally for the purpose of selling in the near term; or
- on initial recognition it is a part of a portfolio of identified financial instruments that the Group manages together and has a recent actual pattern of short-term profit-taking; or
- it is a derivative that is not designated and effective as a hedging instrument.

In addition, the Group may irrevocably designate a financial asset that are required to be measured at the amortized cost or FVTOCI as measured at FVTPL if doing so eliminates or significantly reduces an accounting mismatch.

#### 3. 主要會計政策(續)

##### 金融工具(續)

##### 金融資產(續)

##### 金融資產之分類和後續計量(續)

滿足下列條件之金融資產乃歸類為持作買賣之資產：

- 其購買主要用於在不久將來出售；或
- 於初步確認時，其乃可識別金融工具組合一部分，由本集團一併管理，並於近期顯示實際短期盈利模式；或
- 其乃既無被指定亦非有效對沖工具之衍生工具。

此外，如果能夠消除或顯著減少會計錯配，本集團可以將要求按照攤餘成本或按公允值計入其他綜合收益之金融資產指定為透過當期損益按公允值列賬之金融資產。該指定一經做出，不得撤銷。

## NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS 綜合財務報表附註

### 3. SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

#### Financial instruments (CONTINUED)

#### Financial assets (CONTINUED)

#### Classification and subsequent measurement of financial assets (CONTINUED)

(i) Amortized cost and interest revenue

Interest revenue is recognized using the effective interest method for financial assets measured subsequently at amortized cost and receivables subsequently measured at FVTOCI. Interest revenue is calculated by applying the effective interest rate to the gross carrying amount of a financial asset, except for financial assets that have subsequently become credit-impaired (see below). For financial assets that have subsequently become credit-impaired, interest revenue is recognized by applying the effective interest rate to the amortized cost of the financial asset from the next reporting period. If the credit risk on the credit-impaired financial instrument improves so that the financial asset is no longer credit-impaired, interest revenue is recognized by applying the effective interest rate to the gross carrying amount of the financial asset from the beginning of the reporting period following the determination that the asset is no longer credit impaired.

### 3. 主要會計政策(續)

#### 金融工具(續)

#### 金融資產(續)

#### 金融資產之分類和後續計量(續)

(i) 攤餘成本和利息收益

就其後按攤餘成本計量的金融資產和其後透過其他綜合收益按公允值列賬的債務工具／應收款項而言，利息收益乃採用實際利息法進行確認。除其後發生信用減值的金融資產外(見下文)，利息收益乃通過金融資產之賬面總值採用實際利率法計算。就其後信用減值之金融資產，利息收益自下個報告期起通過金融資產之攤餘成本採用實際利率法進行確認。倘信用減值之金融工具之信用風險改善，使得金融資產不再信用減值，則從確定該項資產不再信用減值之後的報告期初起，利息收益通過金融資產之賬面總值採用實際利率法進行確認。

## NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

### 綜合財務報表附註

#### 3. SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

##### Financial instruments (CONTINUED)

##### Financial assets (CONTINUED)

##### Classification and subsequent measurement of financial assets (CONTINUED)

##### (ii) Financial assets at FVTPL

Financial assets that do not meet the criteria for being measured at amortized cost or FVTOCI or designated as FVTOCI are measured at FVTPL.

Financial assets at FVTPL are measured at fair value at the end of each reporting period, with any fair value gains or losses recognized in profit or loss. The net gain or loss recognized in profit or loss includes any dividend or interest earned on the financial asset and is included in the "other gains and losses" line item.

##### Impairment of financial assets, contract assets and lease receivables

The Group performs impairment assessment under expected credit loss ("ECL") model on financial assets (including cash and cash equivalents, restricted deposits, trade receivables, loan receivables and amounts due from joint ventures and associates, other receivables), and finance lease receivables, contract assets and financial guarantee contracts which are subject to impairment under HKFRS 9. The amount of ECL is updated at each reporting date to reflect changes in credit risk since initial recognition.

#### 3. 主要會計政策(續)

##### 金融工具(續)

##### 金融資產(續)

##### 金融資產之分類和後續計量(續)

##### (ii) 透過損益按公允值列賬之金融資產

不符合按攤餘成本或透過其他綜合收益按公允值列賬或指定為透過其他綜合收益按公允值列賬之準則的金融資產透過損益按公允值列賬計量。

透過損益按公允值列賬的金融資產按各報告期末之公允值計量，任何公允值收益或損失於損益中確認。於損益中確認之損益淨額不包括該金融資產所賺取之任何股息或利息，計入其他收益及損失，淨額項下。

##### 金融資產、合同資產及融資租賃應收款減值

本集團根據香港財務報告準則第9號相關之減值規定對金融資產(包括現金及現金等值項目、受限制存款、應收貿易賬款、應收貸款及應收合營企業及聯營公司款項、其他應收款項)及應收融資租賃款項、合同資產及財務擔保合同基於預期信貸虧損(「預期信貸虧損」)模型進行減值評估。預期信貸虧損金額於各報告期末更新，以反映信貸風險自首次確認以來發生之變動。

## NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS 綜合財務報表附註

### 3. SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

#### Financial instruments (CONTINUED)

#### Financial assets (CONTINUED)

#### Impairment of financial assets, contract assets and lease receivables (CONTINUED)

Lifetime ECL represents the ECL that will result from all possible default events over the expected life of the relevant instrument. In contrast, 12-month ECL represents the portion of lifetime ECL that is expected to result from default events that are possible within 12 months after the reporting date. Assessment are done based on the Group's historical credit loss experience, adjusted for factors that are specific to the debtors, general economic conditions and an assessment of both the current conditions at the reporting date as well as the forecast of future conditions.

The Group always recognizes lifetime ECL for trade receivables (including trade-related amounts due from joint ventures and associates), finance lease receivables and contract assets. The ECL on these assets are assessed collectively or individually.

For all other instruments, the Group measures the loss allowance equal to 12-month ECL, unless when there has been a significant increase in credit risk since initial recognition, the Group recognizes lifetime ECL. The assessment of whether lifetime ECL should be recognized is based on significant increases in the likelihood or risk of a default occurring since initial recognition.

### 3. 主要會計政策(續)

#### 金融工具(續)

#### 金融資產(續)

#### 金融資產、合同資產及融資租賃應收款減值(續)

存續期預期信用損失指將相關工具之預期使用期內所有可能之違約事件產生之預期信用損失。相反，12個月預期信用損失將預期於報告日期後12個月內可能發生之違約事件導致之存續期預期信用損失部分。評估乃根據本集團之歷史信用損失經驗進行，並根據債務人特有之因素、一般經濟狀況以及對報告日期當前狀況的評估以及對未來狀況之預測作出調整。

本集團始終就應收賬款(包括應收合營企業及聯營公司之貿易相關款項)、融資租賃應收款及合同資產確認存續期預期信用損失。該等資產之預期信用損失進行集體或個別評估。

對於所有其他工具，本集團計量之損失撥備等於12個月預期信用損失，除非自初始確認後信用風險顯著增加，本集團確認存續期預期信用損失。是否應確認存續期預期信用損失之評估乃基於自初始確認以來發生違約之可能性或風險之顯著增加。

## NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS 綜合財務報表附註

### 3. SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

#### Financial instruments (CONTINUED)

#### Financial assets (CONTINUED)

#### Impairment of financial assets, contract assets and lease receivables (CONTINUED)

(i) Significant increase in credit risk

In assessing whether the credit risk has increased significantly since initial recognition, the Group compares the risk of a default occurring on the financial instrument as at the reporting date with the risk of a default occurring on the financial instrument as at the date of initial recognition. In making this assessment, the Group considers both quantitative and qualitative information that is reasonable and supportable, including historical experience and forward-looking information that is available without undue cost or effort.

In particular, the following information is taken into account when assessing whether credit risk has increased significantly:

- an actual or expected significant deterioration in the financial instrument's external (if available) or internal credit rating;
- significant deterioration in external market indicators of credit risk, e.g. a significant increase in the credit spread, the credit default swap prices for the debtor;
- existing or forecast adverse changes in business, financial or economic conditions that are expected to cause a significant decrease in the debtor's ability to meet its debt obligations;

### 3. 主要會計政策(續)

#### 金融工具(續)

#### 金融資產(續)

#### 金融資產、合同資產及融資租賃應收款減值(續)

(i) 信用風險大幅增加

於評估信用風險自初始確認以來有否大幅增加時，本集團比較金融工具於報告日期出現違約之風險與該金融工具於初始確認日期出現違約的風險。作此評估時，本集團會考慮合理並有理據支援之定量及定性資料，包括過往經驗及毋須花費不必要成本或努力即可獲得之前瞻性資料。

尤其是，評估信用風險有否大幅增加時會考慮下列資料：

- 金融工具外界(如有)或內部信用評級之實際或預期重大惡化；
- 信用風險的外界市場指標的重大惡化，例如信用息差大幅增加，債務人之信用違約掉期價大幅上升；
- 業務、財務或經濟狀況之現有或預測不利變動，預期將導致債務人履行其債務責任之能力大幅下降；



## NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS 綜合財務報表附註

### 3. SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

#### Financial instruments (CONTINUED)

#### Financial assets (CONTINUED)

#### Impairment of financial assets, contract assets and lease receivables (CONTINUED)

##### (i) Significant increase in credit risk (CONTINUED)

- an actual or expected significant deterioration in the operating results of the debtor;
- an actual or expected significant adverse change in the regulatory, economic, or technological environment of the debtor that results in a significant decrease in the debtor's ability to meet its debt obligations.

For financial guarantee contracts, the date that the Group becomes a party to the irrevocable commitment is considered to be the date of initial recognition for the purposes of assessing the financial instrument for impairment. In assessing whether there has been a significant increase in the credit risk since initial recognition for financial guarantee contracts, the Group considers the changes in the risk that the specified debtor will default on the contract.

The Group regularly monitors the effectiveness of the criteria used to identify whether there has been a significant increase in credit risk and revises them as appropriate to ensure that the criteria are capable of identifying significant increase in credit risk before the amount becomes past due.

### 3. 主要會計政策(續)

#### 金融工具(續)

#### 金融資產(續)

#### 金融資產、合同資產及融資租賃應收款 減值(續)

##### (i) 信用風險大幅增加(續)

- 債務人經營業績之實際或預期重大惡化；
- 債務人監管、經濟或技術環境的實際或預期重大不利變動，導致債務人履行其債務責任之能力大幅下降。

就財務擔保合同而言，本集團應將其成為作出不可撤銷承諾之一方之日作為初始確認日，以便評估金融工具的減值。在評估財務擔保合同之信用風險自初始確認後是否顯著增加時，本集團會考慮特定債務人合同違約風險之變化。

本集團定期監控確定信用風險是否大幅增加之標準的有效性，並進行適時修訂，以確保標準能夠確定金額逾期前的信用風險大幅增加。

**NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS**  
綜合財務報表附註

**3. SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)**

**Financial instruments (CONTINUED)**

**Financial assets (CONTINUED)**

*Impairment of financial assets, contract assets and lease receivables (CONTINUED)*

(ii) Definition of default

For internal credit risk management, the Group considers an event of default occurs when information developed internally or obtained from external sources indicates that the debtor is unlikely to pay its creditors, including the Group, in full (without taking into account any collaterals held by the Group).

(iii) Credit-impaired financial assets

A financial asset is credit-impaired when one or more events that have a detrimental impact on the estimated future cash flows of that financial asset have occurred. Evidence that a financial asset is credit-impaired includes observable data about the following events:

- significant financial difficulty of the issuer or the borrower;
- a breach of contract, such as a default or past due event;
- the lender(s) of the borrower, for economic or contractual reasons relating to the borrower's financial difficulty, having granted to the borrower a concession(s) that the lender(s) would not otherwise consider;
- it is becoming probable that the borrower will enter bankruptcy or other financial reorganisation; or
- the disappearance of an active market for that financial asset because of financial difficulties.

**3. 主要會計政策(續)**

**金融工具(續)**

**金融資產(續)**

*金融資產、合同資產及融資租賃應收款減值(續)*

(ii) 違約之定義

對於內部信用風險管理，當內部或外部獲取的資訊表明債務人不太可能全額支付債權人時，包括本集團(不考慮本公司持有的任何抵押物)，本集團將視為發生違約事件。

(iii) 信用減值之金融資產

倘發生一項或多項事件對於金融資產之預期未來現金流量產生不利影響，則該金融資產發生了信用減值。信用減值的證據包括下列事項之可觀察資料：

- 發行方或債務人發生嚴重財務困難；
- 違反合約條款，如違約或逾期事件等；
- 債權人出於經濟或合約等方面因素之考慮，對發生財務困難的債務人作出讓步(而在其他情況下不會作此讓步)
- 借款人有可能破產或進行其他財務重組；或
- 因財務困難導致金融資產無法在活躍市場繼續交易。

## NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS 綜合財務報表附註

### 3. SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

#### Financial instruments (CONTINUED)

#### Financial assets (CONTINUED)

#### Impairment of financial assets, contract assets and lease receivables (CONTINUED)

(iv) Write-off policy

The Group writes off a financial asset when there is information indicating that the counterparty is in severe financial difficulty and there is no realistic prospect of recovery, for example, when the counterparty has been placed under liquidation or has entered into bankruptcy proceedings, or in the case of trade receivables, when the amounts are over two years past due, whichever occurs sooner. Financial assets written off may still be subject to enforcement activities under the Group's recovery procedures, taking into account legal advice where appropriate. A write-off constitutes a derecognition event. Any subsequent recoveries are recognized in profit or loss.

### 3. 主要會計政策(續)

#### 金融工具(續)

#### 金融資產(續)

#### 金融資產、合同資產及融資租賃應收款減值(續)

(iv) 核銷政策

當有資訊表明交易對方處於嚴重之財務困境且沒有現實的恢復希望時(例如：當交易對方已處於清算程式或已進入破產程式，或當貿易應收賬款金額已逾期2年時，取發生較早者)，則本集團核銷該金融資產。考慮到法律建議，在適當情況下，被核銷的金融資產仍可能在本集團之追償程式下受到強制執行。核銷構成終止確認，後續收回之款項於損益中確認。

**NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS**  
綜合財務報表附註

**3. SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)**

**Financial instruments (CONTINUED)**

**Financial assets (CONTINUED)**

*Impairment of financial assets, contract assets and lease receivables (CONTINUED)*

(v) Measurement and recognition of ECL

The measurement of ECL is a function of the probability of default, loss given default (i.e. the magnitude of the loss if there is a default) and the exposure at default. The assessment of the probability of default and loss given default is based on historical data adjusted by forward-looking information. Estimation of ECL reflects an unbiased and probability-weighted amount that is determined with the respective risks of default occurring as the weights.

Generally, the ECL is the difference between all contractual cash flows that are due to the Group in accordance with the contract and the cash flows that the Group expects to receive, discounted at the effective interest rate determined at initial recognition. For a lease receivable, the cash flows used for determining the ECL is consistent with the cash flows used in measuring the lease receivable in accordance with HKFRS 16.

For a financial guarantee contract, the Group is required to make payments only in the event of a default by the debtor in accordance with the terms of the instrument that is guaranteed. Accordingly, the expected losses is the present value of the expected payments to reimburse the holder for a credit loss that it incurs less any amounts that the Group expects to receive from the holder, the debtor or any other party.

**3. 主要會計政策(續)**

**金融工具(續)**

**金融資產(續)**

*金融資產、合同資產及融資租賃應收款減值(續)*

(v) 預期信用損失的計量及確認

預期信用損失通過違約概率、違約損失率(即違約損失的程度)及違約風險暴露的函數進行計量。對於違約概率和違約損失率的評估，是基於歷史資料和前瞻性資訊進行調整。對預期信用損失之估計反映了無偏和概率加權金額，該金額以發生違約的風險為權重厘定。

一般而言，預期信用損失是本集團根據合同應收的所有合約現金流量與本集團預期收取的所有現金流量之間之差額，並按初始確認時確定的實際利率貼現。對於應收租賃款，用於確定預期信用損失之現金流量與根據香港財務報告準則第16號應收租賃款所使用之現金流量一致。

對於財務擔保合同，本集團僅在根據被擔保的工具條款，債務人發生違約之情況下才進行付款。因此，預期損失為本集團就該合同持有人發生之信用損失向其做出賠付之預計付款額，減去本集團預期向該持有人，債務人或任何其他方收取之金額之間之差額之現值。

## NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS 綜合財務報表附註

### 3. SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

#### Financial instruments (CONTINUED)

#### Financial assets (CONTINUED)

#### Impairment of financial assets, contract assets and lease receivables (CONTINUED)

(v) Measurement and recognition of ECL (CONTINUED)

For ECL on financial guarantee contracts for which the effective interest rate cannot be determined, the Group will apply a discount rate that reflects the current market assessment of the time value of money and the risks that are specific to the cash flows but only if, and to the extent that, the risks are taken into account by adjusting the discount rate instead of adjusting the cash shortfalls being discounted.

Interest revenue is calculated based on the gross carrying amount of the financial asset unless the financial asset is credit impaired, in which case interest revenue is calculated based on amortized cost of the financial asset.

For financial guarantee contracts, the loss allowances are recognized at the higher of the amount of the loss allowance determined in accordance with HKFRS 9; and the amount initially recognized less, where appropriate, cumulative amount of income recognized over the guarantee period.

### 3. 主要會計政策(續)

#### 金融工具(續)

#### 金融資產(續)

#### 金融資產、合同資產及融資租賃應收款減值(續)

(v) 預期信用損失的計量及確認(續)

對於無法確定實際利率之財務擔保合同或貸款承諾之預期信用損失，本集團將採用的折現率應反映針對貨幣的時間價值及特定於現金流量的風險的當前市場評估，前提是僅當此類風險是通過調整折現率(而非調整正在折現的現金短缺)予以考慮。

利息收入根據金融資產的賬面值總額計算，但金融資產發生信用減值的情況除外，此時利息收入根據金融資產的攤餘成本計算。

對於財務擔保合同而言，損失準備為根據香港財務報告準則第9號所確定的損失準備金額和初始確認金額酌情減去擔保期內確認的累計收入金額之間的較高者。

## NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS 綜合財務報表附註

### 3. SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

#### Financial instruments (CONTINUED)

#### Financial assets (CONTINUED)

#### Impairment of financial assets, contract assets and lease receivables (CONTINUED)

(v) Measurement and recognition of ECL (CONTINUED)

Except for financial guarantee contracts, the Group recognizes an impairment gain or loss in profit or loss for all financial instruments by adjusting their carrying amount, with the exception of trade receivables, contract assets, other receivables, and amounts due from joint ventures and associates where the corresponding adjustment is recognized through a loss allowance account.

#### Derecognition of financial assets

The Group derecognizes a financial asset only when the contractual rights to the cash flows from the asset expire, or when it transfers the financial asset and substantially all the risks and rewards of ownership of the asset to another entity.

On derecognition of a financial asset measured at amortized cost, the difference between the asset's carrying amount and the sum of the consideration received and receivable is recognized in profit or loss.

### 3. 主要會計政策(續)

#### 金融工具(續)

#### 金融資產(續)

#### 金融資產、合同資產及融資租賃應收款減值(續)

(v) 預期信用損失的計量及確認(續)

除財務擔保合同外，本集團就其他所有金融工具，通過調整其賬面值，透過損益確認減值利得或損失。而貿易應收款、合同資產、其他應收款及應收合營和聯營公司款項，相應的調整透過損失準備賬戶確認。

#### 金融資產之終止確認

僅於獲取金融資產所產生之現金流量之合同權利到期，或者將金融資產及該資產所有權上幾乎所有之風險及利益轉讓給另一個主體的情況下，本集團才終止確認金融資產。

以攤餘成本計量的金融資產終止確認時，該資產之賬面值和已收及應收代價之和之間的差額計入當期損益。

## NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS 綜合財務報表附註

### 3. SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

#### Financial instruments (CONTINUED)

#### Financial liabilities and equity instruments

Debt and equity instruments issued by a group entity are classified as either financial liabilities or as equity in accordance with the substance of the contractual arrangements entered into and the definitions of a financial liability and an equity instrument.

#### Equity instruments

An equity instrument is any contract that evidences a residual interest in the assets of an entity after deducting all of its liabilities. Equity instruments issued by the Company are recognized at the proceeds received, net of direct issue costs.

Repurchase of the Company's own equity instruments is recognized and deducted directly in equity. No gain or loss is recognized in profit or loss on the purchase, sale, issue or cancellation of the Company's own equity instruments.

#### Financial liabilities

All financial liabilities are subsequently measured at amortized cost using the effective interest method or at FVTPL.

### 3. 主要會計政策(續)

#### 金融工具(續)

#### 金融負債和權益工具

集團實體發行之債務和權益工具根據所訂立之合約安排實質和金融負債和權益工具之定義分類為金融負債或權益。

#### 權益工具

權益工具為證明本公司扣除所有負債後的資產中所剩餘權益的任何合約。本公司發行之權益工具按已收所得款項扣除直接發行成本後入賬。

本公司自有權益工具回購直接於權益中確認和扣減。收益或損失均不計入本公司自有權益工具購買、銷售、發行或註銷產生之損益。

#### 金融負債

所有金融負債後續均採用實際利率法按攤餘成本計量或透過損益按公允值列賬。

## NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS 綜合財務報表附註

### 3. SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

#### Financial instruments (CONTINUED)

#### Financial liabilities and equity instruments (CONTINUED)

##### Financial liabilities at amortized cost

Financial liabilities including bank and other borrowings, senior notes and bonds payable, trade and bills payable, accruals and other payables, amounts due to joint ventures and associates, are subsequently measured at amortized cost, using the effective interest method.

##### Financial guarantee contracts

A financial guarantee contract is a contract that requires the issuer to make specified payments to reimburse the holder for a loss it incurs because a specified debtor fails to make payments when due in accordance with the terms of a debt instrument. Financial guarantee contract liabilities are measured initially at their fair values. It is subsequently measured at the higher of:

- the amount of the loss allowance determined in accordance with HKFRS 9; and
- the amount initially recognized less, where appropriate, cumulative amortization recognized over the guarantee period.

### 3. 主要會計政策(續)

#### 金融工具(續)

#### 金融負債和權益工具(續)

##### 按攤餘成本計量之金融負債

金融負債，包括銀行借款和其他借款、優先票據和應收債券、應付貿易款項及票據、應計費用及其他應付款，以及應付合營和聯營公司款項，採用實際利率法按攤餘成本進行後續計量。

##### 財務擔保合同

財務擔保合同是指當債務人未按時履行債務時，保證人按照約定履行債務以彌補債權持有者損失之合同。財務擔保合同負債按其公允值進行初始計量。後續按以下兩者中之較高者計量：

- 根據香港財務報告準則第9號確定之損失準備金額；以及
- 初始確認金額減去(如適當)擔保期間確認之累計攤銷額。



## NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS 綜合財務報表附註

### 3. SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

#### Financial instruments (CONTINUED)

#### Financial liabilities and equity instruments (CONTINUED)

#### Convertible loan contain debt and derivative components

A conversion option that will be settled other than by the exchange of a fixed amount of cash or another financial asset for a fixed number of the Group's own equity instruments is a conversion option derivative.

At the date of issue, both the debt component and derivative components are recognized at fair value. In subsequent periods, the debt component of the convertible loan is carried at amortized cost using the effective interest method. The derivative component is measured at fair value with changes in fair value recognized in profit or loss.

Transaction costs that relate to the issue of the convertible loan are allocated to the debt and derivative components in proportion to their relative fair values. Transaction costs relating to the derivative component are charged to profit or loss immediately. Transaction costs relating to the debt component are included in the carrying amount of the debt portion and amortized over the period of the convertible loan using the effective interest method.

#### Derecognition of financial liabilities

The Group derecognizes financial liabilities when, and only when, the Group's obligations are discharged, cancelled or have expired. The difference between the carrying amount of the financial liability derecognized and the consideration paid and payable is recognized in profit or loss.

### 3. 主要會計政策(續)

#### 金融工具(續)

#### 金融負債和權益工具(續)

#### 可轉換貸款包括債務和衍生組成部分

除以固定金額之現金或其他金融資產換取本集團固定數量之自身權益工具結算之可轉換選擇權外，其他可轉換選擇權作為可轉換選擇權衍生工具核算。

於發行日，債務成分及衍生成分均按公允值列賬。於後續期間，可轉換貸款之債務成分採用實際利率法按攤餘成本計量。而衍生成分按公允值計量，且公允值變動於損益確認。

與發行可轉換貸款相關之交易成本按其相關公允值之比例分攤至債務和衍生成分。與衍生成分相關之交易成本乃即時於損益確認。與債務成分相關之交易成本乃計入債務部分之賬面值，且採用實際利率法於可轉換貸款期間進行攤銷。

#### 金融負債終止確認

當且僅當本集團之義務解除、取消或到期，本集團終止確認金融負債。終止確認金融負債的賬面值與已付及應付代價之間之差額於損益列賬。

## NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

### 綜合財務報表附註

#### 4. CRITICAL ACCOUNTING JUDGEMENTS AND KEY SOURCES OF ESTIMATION UNCERTAINTY

In preparation of the Group's accounting policies, which are described in Note 3, the directors of the Company are required to make judgements, estimates and assumptions about the carrying amounts of assets and liabilities that are not readily apparent from other sources. The estimates and associated assumptions are based on historical experience and other factors that are considered to be relevant. Actual results may differ from these estimates.

The estimates and underlying assumptions are reviewed on an on-going basis. Revisions to accounting estimates are recognized in the period in which the estimate is revised if the revision affects only that period, or in the period of the revision and future periods if the revision affects both current and future periods.

##### **Critical judgements in applying accounting policies**

The following is the critical judgement, apart from those involving estimations (see below), that the directors of the Company have made in the process of applying the Group's accounting policies and that have the most significant effect on the amounts recognized in the consolidated financial statements.

##### ***Revenue recognition on tariff subsidy on sales of electricity***

Tariff subsidy represents subsidy received and/or receivable from the relevant authorities in respect of the Group's power generation business. Tariff subsidy is recognized as revenue at its fair value where there is a reasonable assurance that the additional tariff will be received and the Group will comply with all attached conditions, if any.

#### 4. 主要會計判斷及不確定估計之主要來源

在採用附註3所述之本集團會計政策時，本公司之董事必須對從其他來源並不易得出之資產及負債之賬面金額作出判斷、估計和假設。有關估計和假設是基於以往經驗及其他被視為相關之因素而作出之，而實際結果可能與此類估計存在差異。

本集團會持續地對上述估計和相關假設進行覆核。如果會計估計之變更僅對變更之當期構成影響，則在變更之當期予以確認，或者，如果變更對當期和未來期間均構成影響，則同時在變更之當期和未來期間內予以確認。

##### **採用會計政策時之關鍵判斷**

以下為本公司之董事在採用本集團會計政策過程中所作之、對合併財務報表中確認之金額最具重大影響之關鍵判斷（涉及之估計除外，參見下文）。

##### ***電力銷售之電價補助收入確認***

電價補助指就本集團發電業務從相關機關收到及／或應收之補助。如存在合理保證將會收到電價且本集團符合所有附加條件（如有），則電價補助將按其公允價值確認。

## NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS 綜合財務報表附註

### 4. CRITICAL ACCOUNTING JUDGEMENTS AND KEY SOURCES OF ESTIMATION UNCERTAINTY (CONTINUED)

#### Critical judgements in applying accounting policies (CONTINUED)

#### Revenue recognition on tariff subsidy on sales of electricity (CONTINUED)

According to the tariff notice released by the National Development and Reform Commission of the PRC (the "Tariff Notice"), for power plants which obtained on-grid approval and commence in generating electricity will be eligible for on-grid tariff subsidy, which is determined by deducting the basic electricity price from the total electricity price set out in respective electricity purchase agreement.

Pursuant to the Tariff Notice, a set of standardized procedures for the settlement of the tariff subsidy has come into since 2013. The approvals for the registration in the Renewable Energy Tariff Subsidy List (可再生能源電價附加資金補助清單) (the "List") on a project-by-project basis are required before the allocation of funds to the state grid companies, which then would make settlement to the Group. In 2020, the government authorities jointly issued several new notices to crystalize the registration and verification process to apply tariff subsidy for wind and solar power plants, which simplify system management of the List and optimize subsidy settlement process.

In making their judgement, the directors of the Company, taking into account the legal opinion as advised by the Group's legal advisor, considered that all of the Group's power plants (including power plants held by the Group's joint ventures and associates) of which tariff subsidy is recognized as revenue but yet to register in the List currently in operation had been qualified for and had met, relevant requirements and conditions for the entitlement of the tariff subsidy when the electricity was delivered on grid.

### 4. 主要會計判斷及不確定估計之主要來源(續)

#### 採用會計政策時之關鍵判斷(續)

#### 電力銷售之電價補助收入確認(續)

根據中華人民共和國國家發展與改革委員會發佈之電價通知(以下簡稱「電價通知」)，獲得上網批准並開始發電之電廠將有資格享受電價補貼，這是通過從各電購協議中規定之總電價中扣除基本電價確定之。

根據電價通知，電價補助結算全套標準程式於2013年起生效，在資金分配給中國國家電網公司之前，要求獲得批准將項目逐個登記到可再生能源電價附加資金補助清單(簡稱「清單」)，之後再對本集團進行結算。2020年，政府部門聯合發佈了幾項新通知，明確了對風電和太陽能發電廠實行電價補貼之登記和核實程式，從而簡化了清單的系統管理，優化了補助結算規則。

在作出判斷時，本公司董事考慮了本集團法律顧問所建議之法律意見，認為本集團之所有電廠(包括由本集團合營企業及聯營公司所持有之電廠)之電價補助均被確認為收入但尚未登記在清單中，且已符合或已滿足上網電量享受電價補貼之要求和條件。

## NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

### 綜合財務報表附註

#### 4. CRITICAL ACCOUNTING JUDGEMENTS AND KEY SOURCES OF ESTIMATION UNCERTAINTY (CONTINUED)

##### Critical judgements in applying accounting policies (CONTINUED)

##### Revenue recognition on tariff subsidy on sales of electricity

The directors of the Company are confident that all of the Group's operating power plants (including power plants operated by the Group's joint ventures and associates) are able to be registered in the List in due course and it's highly probable that the accrued revenue on tariff subsidy will be received but only subject to timing of allocation of funds from the PRC government.

As disclosed in Note 23, as at 31 December 2020, the tariff adjustment receivables of RMB329,385,000 (2019: RMB867,605,000) was recognized in contract assets by the power plants which have not been included in the List.

##### Key sources of estimation uncertainty

The following are the key assumptions concerning the future, and other key sources of estimation uncertainty at the end of the reporting period, that may have a significant risk of causing a material adjustment to the carrying amounts of assets within the next financial year.

#### 4. 主要會計判斷及不確定估計之主要來源(續)

##### 採用會計政策時之關鍵判斷(續)

##### 電力銷售之電價補助收入確認

本公司董事相信，本集團全部運營電廠(包括本集團合營企業和聯營公司控股電廠)可以通過正當程式進行清單登記，並且，電價補助很可能可以全額收回，不過需遵從中國政府之資金分配時間安排。

如附註23所披露，截至2020年12月31日，未列入清單之電場於合同資產中已確認應收賬款人民幣329,385,000元(2019年：人民幣867,605,000元)。

##### 估計不確定性之主要來源

以下為在報告期末有關未來之關鍵假設和估計不確定性之其他關鍵來源之資訊，其存在會導致對下一個會計年度之資產賬面金額作出重大調整之重大風險。

## NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS 綜合財務報表附註

### 4. CRITICAL ACCOUNTING JUDGEMENTS AND KEY SOURCES OF ESTIMATION UNCERTAINTY (CONTINUED)

#### Key sources of estimation uncertainty (CONTINUED)

##### *Impairment of goodwill*

Determining whether goodwill is impaired requires an estimation of the recoverable amount of the cash-generating units (“CGUs”) to which goodwill has been allocated, which is the higher of the value in use or fair value less costs of disposal. The calculation of recoverable amount calculation requires the Group to estimate the future cash flows expected to arise from the CGU and a suitable discount rate in order to calculate the present value. Where the actual future cash flows are less than expected or change in facts and circumstances which results in downward revision of future cash, a material impairment loss may arise.

As set out in Note 19 to the consolidated financial statements, the annual impairment review performed by the management involves assumptions, including estimated sales volumes and on-grid tariff of each wind farm, and discount rate, amongst others, that are subjective in nature and the Company is required to use judgement in applying such information. Depending on the complexity of deriving reasonable estimates of the recoverable amount of the CGU, the Group may perform such assessment utilising internal resources or the Group may engage external advisors to counsel the Group in making this assessment.

An impairment loss is recognized in the consolidated statement of profit or loss whenever the carrying amount of a CGU or groups of CGUs exceeds its recoverable amount.

As at 31 December 2020, the carrying amount of goodwill was RMB873,557,000 (2019: RMB900,904,000). No impairments (2019: No impairments) was recognized during the current year. Details of the recoverable amount calculation are disclosed in Note 19.

### 4. 主要會計判斷及不確定估計之主要 來源(續)

#### 採用會計政策時之關鍵判斷(續)

##### *商譽之減值*

要確定商譽是否已發生減值，須對包含分配商譽在內之現金產出單元之可收回金額作出估計，其為使用價值或公允價值減去處置成本之較高者。計算可收回金額時，本集團須估計現金產出單元預期產生之未來現金流量以及用以計算現值之適當折現率。如果實際之未來現金流量低於預期，或事實或情況之改變導致未來現金減少，則可能產生重大之減值損失。

如綜合財務報表附註19所載，管理層所執行之年度減值覆核涉及假設，包括各風電場之估計網上電量、上網電價及折現率等主觀因素，公司需要判斷性地應用這些資訊。根據對現金產出單元可收回金額作出合理估計之複雜程度，本集團可利用內部資源進行評估，或聘請外部顧問以獲取相關意見。

當現金產出單元或現金產出單元組之賬面價值超過其可收回金額時，在綜合損益表中確認減值損失。

於2020年12月31日，商譽之賬面價值為人民幣873,557,000元(2019年：人民幣900,904,000元)。於本年無確認減值(2019：無)。有關可收回金額計算之詳細資訊於附註19中披露。

## NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS 綜合財務報表附註

### 5. SEGMENT INFORMATION

#### (a) Business segments

The management has determined the operating segments based on the internal reports reviewed and used by executive directors of the Company, who are the chief operating decision makers (“CODM”), for strategic decision making.

The CODM considers the business from a product and service perspective. The Group is organized into certain business units according to the nature of the products sold or services provided. The CODM reviews operating results and financial information of each business unit separately. Accordingly, each business unit (including joint ventures and associates) is identified as an operating segment. These operating segments with similar economic characteristics and similar nature of products sold or services provided have been aggregated into the following reporting segments.

- Power generation segment — operation of wind and solar power plants through subsidiaries, generating electric power for sale to external power grid companies, investing in power plants through joint ventures and associates;
- “Others” segment — provision of power plant operation and maintenance services, provision of design, technical and consultancy services, undertaking electrical engineering and construction of power plant projects (the “engineering, procurement and construction business”), provision of finance lease services and energy internet services.

### 5. 分類資料

#### (a) 業務分類

管理層已根據本公司執行董事即主要經營決策者所審閱及於作出策略性決定時採用之內部報告作運營分類。

本公司主要經營決策者從產品及服務角度分析業務。本集團按出售產品或提供服務之性質確定業務組織。主要經營決策者分別審閱分類業務之經營成果及財務資訊，因此，每一個業務單元(包括合營企業及聯營公司)，被認定為一個經營分類。此類具有類似經濟特徵及出售類似產品或提供類似服務之運營分類分為下述報告分類：

- 發電業務分類 — 運營附屬公司之風力及太陽能發電電廠，生產電力出售予外部電網公司，並投資於合營企業及聯營公司電廠；
- 「其他」分類 — 電廠運行及維護服務，提供設計、技術及諮詢服務，承攬電廠項目之電力工程設計及施工(設計、採購及施工業務)，提供融資租賃服務及能源物聯網服務。

## NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS 綜合財務報表附註

### 5. SEGMENT INFORMATION (CONTINUED)

#### (a) Business segments (CONTINUED)

The CODM assess the performance of the operating segments based on a measure of adjusted earnings before interest and income tax. This measurement basis excludes the effects of non-recurring income and expenditure from the operating segments.

Inter-segment sales and transfers are transacted with reference to the selling prices used for sales made to the third parties at the then prevailing market prices.

The accounting policies of the operating segments are the same as the Group's accounting policies described in Note 3. Segment profit represents the profit earned by each segment without allocation of central administration costs, directors' remuneration, certain other income, finance income and finance costs.

For the purposes of monitoring segment performance and allocating resources between segments, all assets and liabilities are allocated to operating segments other than assets and liabilities attributable to head office.

### 5. 分類資料(續)

#### (a) 業務分類(續)

本公司主要經營決策者根據經調整息稅前盈利之計量評估運營分類之表現。該計量基準不包括來自運營分類之非經常性收入及開支之影響。

集團分類間銷售及轉讓參考以當時現行市價向其他獨立第三方進行銷售所採用之售價進行。

經營分類之會計政策與附註3中所述本集團之會計政策相同。分類收益指在未分配總部管理費用、董事報酬、某些其他收入、財務收入及財務成本情況下由各分類賺取之收益。

為監控分類效益及分配分類間資源之目的，所有資產及負債將分配給經營分類，歸屬於總部之資產及負債除外。

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS  
綜合財務報表附註

5. SEGMENT INFORMATION (CONTINUED)

(a) Business segments (CONTINUED)

**Segment revenues and results, and segment assets and liabilities.**

The following is an analysis of the Group's revenue, results, assets and liabilities by reportable operating segment.

5. 分類資料(續)

(a) 業務分類(續)

**分類收入及業績，及分類資產與負債**

下表中列示本集團運營分類之收入、業績、資產及負債。

		Power generation 發電業務	Others 其他	Segment total 分類總計	Elimination 抵銷	Total 總計
		RMB'000 人民幣千元	RMB'000 人民幣千元	RMB'000 人民幣千元	RMB'000 人民幣千元	RMB'000 人民幣千元
<b>For the year ended 31 December 2020</b>		<b>截至2020年12月31日止年度</b>				
<b>Segment revenue</b>	<b>分類收入</b>					
Sales to external customers*	售予對外客戶*	1,728,443	272,311	2,000,754	—	2,000,754
Inter-segment sales	集團分類間銷售	—	551,745	551,745	(551,745)	—
		<b>1,728,443</b>	<b>824,056</b>	<b>2,552,499</b>	<b>(551,745)</b>	<b>2,000,754</b>
<b>Segment results</b>	<b>分類業績</b>	<b>991,606</b>	<b>42,486</b>	<b>1,034,092</b>		<b>1,034,092</b>
Unallocated other gains and losses, net	不予分配之其他收益及虧損，淨額					105,428
Unallocated income	不予分配之收入					30,376
Unallocated expenses	不予分配之開支					(13,814)
Finance income	財務收入					10,964
Finance costs	財務成本					(404,420)
Profit before income tax	除所得稅前溢利					762,626
Income tax expense	所得稅開支					(78,418)
Profit for the year	本年度溢利					<b>684,208</b>
<b>At 31 December 2020</b>		<b>於2020年12月31日</b>				
Segment assets	分類資產	16,348,975	3,068,410	19,417,385		19,417,385
Unallocated assets	不予分配之資產					110,896
Total assets	資產總值					<b>19,528,281</b>
Segment liabilities	分類負債	(11,197,561)	(1,376,804)	(12,574,365)		(12,574,365)
Unallocated liabilities	不予分配之負債					(459,414)
Total liabilities	負債總額					<b>(13,033,779)</b>

\* Revenue from power generation comprised revenue generated from wind power plants and solar power plants of RMB1,385,295,000 and RMB343,148,000 respectively.

\* 發電業務收入分別來自於風力發電廠及太陽能發電廠，金額分別為人民幣1,385,295,000元及人民幣343,148,000元。



NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS  
綜合財務報表附註

5. SEGMENT INFORMATION (CONTINUED)

(a) Business segments (CONTINUED)

Segment revenues and results, and segment assets and liabilities. (CONTINUED)

		Power generation 發電業務	Others 其他	Segment total 分類總計	Elimination 抵銷	Total 總計
		RMB'000 人民幣千元	RMB'000 人民幣千元	RMB'000 人民幣千元	RMB'000 人民幣千元	RMB'000 人民幣千元
<b>For the year ended 31 December 2019 截至2019年12月31日止年度</b>						
<b>Segment revenue</b>	<b>分類收入</b>					
Sales to external customers*	售予對外客戶*	1,636,294	199,628	1,835,922	—	1,835,922
Inter-segment sales	集團分類間銷售	—	321,148	321,148	(321,148)	—
		1,636,294	520,776	2,157,070	(321,148)	1,835,922
<b>Segment results</b>	<b>分類業績</b>					
Unallocated other gains and losses, net	不予分配之其他收益及虧損，淨額	949,187	11,240	960,427		960,427
Unallocated income	不予分配之收入					64,326
Unallocated expenses	不予分配之開支					16,621
Finance income	財務收入					(13,964)
Finance costs	財務成本					9,605
						(384,809)
Profit before income tax	除所得稅前溢利					652,206
Income tax expense	所得稅開支					(39,087)
Profit for the year	本年度溢利					613,119
<b>At 31 December 2019 於2019年12月31日</b>						
Segment assets	分類資產	17,549,857	2,277,433	19,827,290		19,827,290
Unallocated assets	不予分配之資產					65,147
Total assets	資產總值					19,892,437
Segment liabilities	分類負債	(12,016,630)	(1,473,691)	(13,490,321)		(13,490,321)
Unallocated liabilities	不予分配之負債					(432,915)
Total liabilities	負債總額					(13,923,236)

\* Revenue from power generation comprised revenue generated from wind power plants and solar power plants of RMB 1,254,404,000 and RMB381,890,000, respectively.

5. 分類資料(續)

(a) 業務分類(續)

分類收入及業績，及分類資產與負債(續)

\* 發電業務收入分別來自於風力發電廠及太陽能發電廠，金額分別為人民幣1,254,404,000元及人民幣381,890,000元。

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS  
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5. SEGMENT INFORMATION (CONTINUED)

(a) Business segments (CONTINUED)

Other segment information

For the year ended 31 December 2020

5. 分類資料(續)

(a) 業務分類(續)

其他分類資料

截至2020年12月31日止年度

	Power generation 發電業務	Others 其他	Unallocated 不予分配	Total 總計
	RMB'000 人民幣千元	RMB'000 人民幣千元	RMB'000 人民幣千元	RMB'000 人民幣千元
Amounts included in the measure of segment profit or loss or segment assets:	包含於分類損益或分類資產計量之金額:			
Additions to non-current assets (including property, plant and equipment and right-of-use assets)	3,007,188	25,720	—	3,032,908
Depreciation of property, plant and equipment	473,073	22,059	—	495,132
Amortization of other intangible assets and depreciation of right-of-use assets	36,252	4,628	—	40,880
Share-based compensation	12,805	2,374	—	15,179
Interests in joint ventures and associates	1,967,156	19,599	—	1,986,755
Share of profit/(loss) of joint ventures and associates, net	131,852	(17,574)	—	114,278
Amounts regularly provided to the CODM but not included in the measure of segment profit or loss:	定期向主要經營決策者提供，但並未計入分類損益計量之金額:			
Loss on disposal of property, plant and equipment	3,960	279	—	4,239
Write-down of inventories	—	3,669	—	3,669
Write-down of property, plant and equipment	2,123	21,304	—	23,427
Reversed of impairment loss on contract assets	(635)	—	—	(635)
Reversal of impairment loss on trade receivables	(5,182)	(1,454)	—	(6,636)
Impairment loss on other receivables	3,359	13,611	—	16,970
Impairment loss on amounts due from joint ventures	—	1,200	—	1,200
Finance income	(1,223)	(9,741)	—	(10,964)
Finance costs	395,083	9,337	—	404,420
Income tax expense	57,770	20,648	—	78,418

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS  
綜合財務報表附註

5. SEGMENT INFORMATION (CONTINUED)

(a) Business segments (CONTINUED)

Other segment information (CONTINUED)

For the year ended 31 December 2019

	Power generation 發電業務	Others 其他	Unallocated 不予分配	Total 總計
	RMB'000 人民幣千元	RMB'000 人民幣千元	RMB'000 人民幣千元	RMB'000 人民幣千元
Amounts included in the measure of segment profit or loss or segment assets:	包含於分類損益或分類資產計量之金額：			
Additions to non-current assets (including property, plant and equipment and right-of-use assets)	2,150,812	23,997	—	2,174,809
Depreciation of property, plant and equipment	445,798	19,715	—	465,513
Amortization of other intangible assets and depreciation of right-of-use assets	35,794	4,628	319	40,741
Share-based compensation	17,664	2,301	65	20,030
Interests in joint ventures and associates	2,094,818	37,024	—	2,131,842
Share of profit/(loss) of joint ventures and associates, net	170,042	(15,747)	—	154,295
Amounts regularly provided to the CODM but not included in the measure of segment profit or loss:	定期向主要經營決策者提供，但並未計入分類損益計量之金額：			
Loss on disposal of property, plant and equipment	605	4,672	—	5,277
Impairment loss on contract assets	6,970	—	—	6,970
Impairment loss recognized/ (reversed) on trade receivables	4,524	(212)	—	4,312
Impairment loss on other receivables	13,540	15,929	—	29,469
Reversal of impairment loss on amounts due from joint ventures	—	(2,498)	—	(2,498)
Impairment loss on amounts due from associates	—	2,307	—	2,307
Finance income	(1,507)	(8,098)	—	(9,605)
Finance costs	376,635	8,174	—	384,809
Income tax expense	18,188	20,899	—	39,087

5. 分類資料(續)

(a) 業務分類(續)

其他分類資料(續)

截至2019年12月31日止年度

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS  
綜合財務報表附註

5. SEGMENT INFORMATION (CONTINUED)

(b) Geographical segments

The Group's operations are mainly located in the PRC and the remaining operations are located in the United States of America and Hong Kong.

Information about the Group's revenue from external customers is presented based on the location of the customers. Information about the Group's non-current assets (excluding deferred tax assets and financial assets) is presented based on the geographical location of the assets.

5. 分類資料(續)

(b) 地區分類

本集團主要經營地位於中華人民共和國(「中國」)，其他經營地位於美國及香港。

本集團外部客戶之收入根據外部客戶之地理位置確定及列報。本集團之非流動資產資訊(除遞延所得稅資產及金融資產外)根據資產所處地理位置確認及列報。

		Revenue 收入		Non-current assets 非流動資產	
		Year ended 31 December 截至12月31日止年度		At 31 December 於12月31日	
		2020	2019	2020	2019
		RMB'000	RMB'000	RMB'000	RMB'000
		人民幣千元	人民幣千元	人民幣千元	人民幣千元
The PRC	中國	1,975,023	1,806,778	12,797,720	12,824,885
Others	其他地區	25,731	29,144	700,043	975,434
		<b>2,000,754</b>	1,835,922	<b>13,497,763</b>	13,800,319

(c) Information about major customers

Four (2019: five) external customers individually contribute more than 10% of the total revenue of the Group. The revenue of these customers is summarised below:

(c) 主要客戶資訊

四名(2019 :五名)外部客戶均分別佔本集團收入逾10%。此等收入之客戶概述如下：

		2020	2019
		RMB'000	RMB'000
		人民幣千元	人民幣千元
Customer A	客戶 A	264,079	263,785
Customer B	客戶 B	258,087	300,462
Customer C	客戶 C	240,335	211,412
Customer D	客戶 D	215,228	241,082
Customer E	客戶 E	N/A*	215,077

Revenue from customers above are attributable to power generation segment.

上述客戶之收入均歸屬於發電業務分類。

\* The corresponding revenue did not contribute over 10% of the total revenue of the Group.

\* 相應之收入貢獻未超過集團全部收入10%。

## NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS 綜合財務報表附註

### 6. REVENUE

#### 6.1 For the year ended 31 December 2020

An analysis of the Group's revenue for the year ended 31 December 2020 is as follows:

### 6. 收入

#### 6.1 截止2020年12月31止年度

截至2020年12月31日止年度本集團之收入分析如下：

		Power generation 發電業務	Others 其他	Total 總計
		RMB'000 人民幣千元	RMB'000 人民幣千元	RMB'000 人民幣千元
<b>Revenue from contracts with customers</b>	<b>基於客戶合同之收入 確認</b>			
Sales of electricity:	售電收入：			
Basic electricity price	標杆電價收入	1,019,897	—	1,019,897
Renewable energy subsidy (Note)	可再生能源補貼收入(附註)	708,546	—	708,546
Power plant operation and maintenance services	電廠運行及維護收入	—	128,950	128,950
Engineering, procurement and construction	設計、採購及施工收入	—	52,605	52,605
Provision of technical and consultancy services	提供技術及諮詢服務收入	—	46,257	46,257
Provision of agency service on sale of equipment	設備銷售代理收入	—	16,739	16,739
Provision of design services	提供設計服務收入	—	14,541	14,541
Other revenue	其他收入	—	2,227	2,227
		<b>1,728,443</b>	<b>261,319</b>	<b>1,989,762</b>
Finance lease income	融資租賃收入	—	10,992	10,992
Total revenue	收入總計	<b>1,728,443</b>	<b>272,311</b>	<b>2,000,754</b>

Note: Renewable energy subsidy is provided by the relevant PRC government authorities to the wind and solar power plants operating in the PRC, subject to the fulfilment of certain conditions. As further explained in Note 4, approval for the registration in the List is required before the allocation of renewable energy subsidy by the relevant PRC government authorities.

附註：可再生能源補貼收入是中國政府部門針對於中國境內經營符合條件之風力及太陽能電廠提供的。誠如附註4詳述，在中國相關政府部門分配可再生能源補貼之前，必須申請註冊清單並予以審批。

**NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS**  
綜合財務報表附註

**6. REVENUE (CONTINUED)**

**6.1 For the year ended 31 December 2020**  
(CONTINUED)

An analysis of timing of revenue recognition for revenue from contracts with customers is as follows:

**6. 收入(續)**

**6.1 截止2020年12月31止年度(續)**

基於客戶合同收入按收入確認時間點分析如下：

		<b>Power generation</b>	<b>Others</b>	<b>Total</b>
		<b>發電業務</b>	<b>其他</b>	<b>總計</b>
		<b>RMB'000</b>	<b>RMB'000</b>	<b>RMB'000</b>
		<b>人民幣千元</b>	<b>人民幣千元</b>	<b>人民幣千元</b>
Point in time:	按時點確認：			
Sales of electricity	售電收入	<b>1,728,443</b>	—	<b>1,728,443</b>
Engineering, procurement and construction	設計、採購及 施工收入	—	<b>52,605</b>	<b>52,605</b>
Provision of design services	提供設計服務收入	—	<b>14,541</b>	<b>14,541</b>
Provision of technical and consultancy services	提供技術及 諮詢服務收入	—	<b>46,257</b>	<b>46,257</b>
Provision of agency service on sale of equipment	設備銷售代理收入	—	<b>16,739</b>	<b>16,739</b>
Other revenue	其他收入	—	<b>2,227</b>	<b>2,227</b>
		<b>1,728,443</b>	<b>132,369</b>	<b>1,860,812</b>
<b>Over time:</b>	<b>按進度確認：</b>			
Power plant operation and maintenance services	電廠運行及 維護收入	—	<b>128,950</b>	<b>128,950</b>
Revenue from contracts with customers	基於客戶合同收入	<b>1,728,443</b>	<b>261,319</b>	<b>1,989,762</b>

**NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS**  
**綜合財務報表附註**

**6. REVENUE (CONTINUED)**

**6. 收入(續)**

**6.1 For the year ended 31 December 2020**  
**(CONTINUED)**

**6.1 截止2020年12月31止年度(續)**

Set out below is the reconciliation of the revenue with the amounts disclosed in the segment information.

以下是收入與分類報告中披露金額之對賬。

		Segment revenue 分類收入	Elimination 抵銷	Consolidated 合併收入
		<i>RMB'000</i> 人民幣千元	<i>RMB'000</i> 人民幣千元	<i>RMB'000</i> 人民幣千元
Revenue from contracts with customers:	基於客戶合同收入			
Sales of electricity	確認： 售電收入	<b>1,728,443</b>	—	<b>1,728,443</b>
Power plant operation and maintenance services	電廠運行及 維護收入	<b>207,082</b>	<b>(78,132)</b>	<b>128,950</b>
Engineering, procurement and construction	設計、採購及 施工收入	<b>329,062</b>	<b>(276,457)</b>	<b>52,605</b>
Provision of agency service on sale of equipment	設備銷售代理收入	<b>56,239</b>	<b>(39,500)</b>	<b>16,739</b>
Provision of design services	提供設計服務收入	<b>40,036</b>	<b>(25,495)</b>	<b>14,541</b>
Provision of technical and consultancy services	提供技術和 諮詢服務收入	<b>170,720</b>	<b>(124,463)</b>	<b>46,257</b>
Other revenue	其他收入	<b>9,757</b>	<b>(7,530)</b>	<b>2,227</b>
Revenue from contracts with customers	基於客戶合同收入	<b>2,541,339</b>	<b>(551,577)</b>	<b>1,989,762</b>
Finance lease income	融資租賃收入	<b>11,160</b>	<b>(168)</b>	<b>10,992</b>
Total revenue	收入總計	<b>2,552,499</b>	<b>(551,745)</b>	<b>2,000,754</b>

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS  
綜合財務報表附註

6. REVENUE (CONTINUED)

6. 收入(續)

6.2 For the year ended 31 December 2019

6.2 截止2019年12月31止年度

An analysis of the Group's revenue for the year ended 31 December 2019 is as follows:

集團截止2019年12月31日止年度收入之分析如下：

		Power generation 發電業務	Others 其他	Total 總計
		RMB'000 人民幣千元	RMB'000 人民幣千元	RMB'000 人民幣千元
<b>Revenue from contracts with customers</b>	<b>基於客戶合同之收入 確認</b>			
Sales of electricity:	售電收入：			
Basic electricity price	標杆電價收入	956,356	—	956,356
Renewable energy subsidy (Note)	可再生能源補貼收入(附註)	667,604	—	667,604
Power plant operation and maintenance services	電廠運行及維護收入	—	120,637	120,637
Engineering, procurement and construction	設計、採購及施工收入	—	29,114	29,114
Provision of design services	提供設計服務收入	—	15,117	15,117
Provision of technical and consultancy services	提供技術及諮詢服務收入	—	14,885	14,885
Provision of agency service on sale of equipment	設備銷售代理收入	—	11,101	11,101
Other revenue	其他收入	—	1,904	1,904
		1,623,960	192,758	1,816,718
Finance lease income	融資租賃收入	—	6,870	6,870
Financing component interest revenue	融資成分利息收入	12,334	—	12,334
Total revenue	收入總計	1,636,294	199,628	1,835,922

Note: Renewable energy subsidy is provided by the relevant PRC government authorities to the wind and solar power plants operating in the PRC, subject to the fulfilment of certain conditions. As further explained in Note 4, approval for the registration in the List is required before the allocation of renewable energy subsidy by the relevant PRC government authorities.

附註：可再生能源補貼收入是中國政府部門針對於中國境內經營符合條件之風力及太陽能電廠提供的。誠如附註4詳述，在分配中國政府相關部門補貼之前，必須申請註冊清單並予以審批。



**NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS**  
**綜合財務報表附註**

**6. REVENUE (CONTINUED)**

**6. 收入(續)**

**6.2 For the year ended 31 December 2019**  
*(CONTINUED)*

**6.2 截止2019年12月31止年度(續)**

An analysis of timing of revenue recognition for revenue from contracts with customers is as follows:

基於客戶合同收入按收入確認時間點分析如下：

		Power generation 發電業務	Others 其他	Total 總計
		<i>RMB'000</i> 人民幣千元	<i>RMB'000</i> 人民幣千元	<i>RMB'000</i> 人民幣千元
<b>Point in time:</b>	<b>按時點確認：</b>			
Sales of electricity	售電收入	1,623,960	—	1,623,960
Engineering, procurement and construction	設計、採購及 施工收入	—	29,114	29,114
Provision of design services	提供設計服務收入	—	15,117	15,117
Provision of technical and consultancy services	提供技術和 諮詢服務收入	—	14,885	14,885
Provision of agency service on sale of equipment	設備銷售代理收入	—	11,101	11,101
Other revenue	其他收入	—	1,904	1,904
		1,623,960	72,121	1,696,081
<b>Over time:</b>	<b>按進度確認：</b>			
Power plant operation and maintenance services	電廠運行及維護 收入	—	120,637	120,637
Revenue from contracts with customers	基於客戶合同收入	1,623,960	192,758	1,816,718

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS  
綜合財務報表附註

6. REVENUE (CONTINUED)

6. 收入(續)

6.2 For the year ended 31 December 2019  
(CONTINUED)

6.2 截止2019年12月31止年度(續)

Set out below is the reconciliation of the revenue with the amounts disclosed in the segment information.

以下是收入與分類報告中披露金額之對賬。

		Segment revenue 分類收入	Elimination 抵銷	Consolidated 合併收入
		RMB'000 人民幣千元	RMB'000 人民幣千元	RMB'000 人民幣千元
Revenue from contracts with customers:	基於客戶合同收入			
Sales of electricity	確認： 售電收入	1,623,960	—	1,623,960
Power plant operation and maintenance services	電廠運行及 維護收入	201,841	(81,204)	120,637
Engineering, procurement and construction	設計、採購及 施工收入	142,958	(113,844)	29,114
Provision of agency service on sale of equipment	設備銷售代理收入	13,653	(2,552)	11,101
Provision of design services	提供設計服務收入	44,710	(29,593)	15,117
Provision of technical and consultancy services	提供技術及 諮詢服務收入	96,043	(81,158)	14,885
Other revenue	其他收入	1,904	—	1,904
Revenue from contracts with customers	基於客戶合同收入	2,125,069	(308,351)	1,816,718
Finance lease income	融資租賃收入	19,667	(12,797)	6,870
Financing component interest revenue	融資成分利息收入	12,334	—	12,334
Total revenue	收入總計	2,157,070	(321,148)	1,835,922

## NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

### 綜合財務報表附註

#### 6. REVENUE (CONTINUED)

##### 6.3 Performance obligations for contracts with customers

The Group's revenue is mainly generated from the sale of electricity, the provision of power plant operation and maintenance services, provision of agency service on sale of equipment, the provision of design, technical and consultancy services, engineering, procurement and construction business and finance lease income.

Revenue relating to the operation and maintenance services is recognized over time as the customer simultaneously receives and consumes the benefits provided by the Group as the Group performs. Revenue for these services is recognized based on input method which recognizes the Group's performance on the basis of the time incurred by the Group, and in the opinion of the directors, this input method provides a faithful depiction of the transfer of services.

Revenue relating to the sale of electricity is recognized when control of the electricity has been transferred, being at the point when electricity is generated and transmitted to the customer. Revenue from the provision of agency service on sale of equipment is recognized when the equipment have been delivered to the customer's specific location. Revenue from the provision of design, technical and consultancy services are recognized when the services has been provided, being when the customer acknowledges receipt of the Group's drawing designs and reports.

The revenue from the sale of electricity comprises of basic electricity price and renewable energy subsidy. The renewable energy subsidy related to power plants not yet registered in the List are classified as contract assets. Such contract assets are transferred to trade receivables upon the completion of the registration in the List. More details are set out in Note 23.

#### 6. 收入(續)

##### 6.3 與客戶簽訂合同之履行義務

本集團收入主要來自售電收入、提供電廠運營及維護服務、設備出售代理服務、提供設計、技術及諮詢服務，設計、採購及施工以及融資租賃收入。

關於運維服務之相關收入是基於時期確認，因為客戶接受及使用本集團提供之相關服務是同時發生。這些服務收入之確認基於投入法，並於本集團發生相關服務時確認，就董事之判斷，該投入法提供了可信之服務轉移之預期。

電力銷售收入之確認是基於電力輸送帶來之控制權轉移，即發電並輸送於用戶端之時點。設備銷售之代理服務收入之確認是基於設備運送到特定位置後而確認。設計服務收入、技術及諮詢服務收入之確認是基於客戶確認收到本集團繪製之設計圖及報告時，確認已提供相關服務，並確認收入。

售電收入包括標杆電價收入及可再生能源補貼收入。對於尚未進入清單登記之發電廠相關可再生能源補貼收入歸類為合同資產。此合同資產在進入清單完成登記後轉入應收貿易款項。更多詳情見附註23。

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS  
綜合財務報表附註

7. OTHER INCOME

An analysis of the Group's other income for the year is as follows:

7. 其他收入

本年其他收入之分析如下：

		2020	2019
		<i>RMB'000</i>	<i>RMB'000</i>
		人民幣千元	人民幣千元
Interest revenue	利息收入	<b>10,964</b>	9,605
Government Grants:	政府補助：		
— Tax refunds (Note (i))	— 稅費返還(附註(i))	<b>9,525</b>	6,841
— Others (including amortization of deferred income in Note 39)	— 其他(包括附註39遞延收益攤銷)	<b>4,300</b>	1,984
Guarantee income (Note (ii))	擔保收入(附註(ii))	<b>9,065</b>	4,342
Rental income	租金收入	<b>5,920</b>	1,166
Others	其他	<b>1,567</b>	7,731
		<b>41,431</b>	31,669

Notes:

- (i) The amounts mainly represent refunds of value-added tax and other taxes received from the PRC tax authorities.
- (ii) The amounts mainly represented guarantee fees earned for providing financial guarantees to two associates (Note 40).

附註：

- (i) 該金額主要是從中國稅務機關取得之增值稅及其他稅款返還。
- (ii) 該金額主要是對兩聯營公司提供金融擔保賺取之擔保收入(附註40)。

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS  
綜合財務報表附註

8. OTHER GAINS AND LOSSES, NET

8. 其他收益及虧損, 淨額

An analysis of other gains and losses, net is as follows:

其他收益及虧損淨額之分析如下：

		2020	2019
		<i>RMB'000</i>	<i>RMB'000</i>
		人民幣千元	人民幣千元
Gain on disposal/de-registration of subsidiaries, net (Note 43(b))	出售／註銷附屬公司之收益，淨額 (附註43(b))	<b>85,931</b>	79,784
Gain/(loss) on disposal/de-registration of joint ventures, net (Note 43(c))	出售／註銷合營企業之收益／(虧損)，淨額 (附註43(c))	<b>24,594</b>	(370)
Fair value gains on financial assets at FVTPL	按公允價值計入損益之金融資產之公允價值變動收益	<b>21,888</b>	15,072
Exchange gain/(loss), net	匯兌收益／(虧損)，淨額	<b>21,824</b>	(2,791)
Fair value (losses)/gains on derivative component of convertible loan (Note 36)	可換股貸款衍生部分之公允價值變動(虧損)／收益(附註36)	<b>(5,771)</b>	21,085
Write-down of property, plant and equipment (Note 17)	物業、廠房及設備減值 (附註17)	<b>(23,427)</b>	—
Write-down of inventories	存貨減值	<b>(3,669)</b>	—
Loss on disposal of property, plant and equipment (Notes 43(d))	出售物業、廠房及設備之虧損(附註43(d))	<b>(4,239)</b>	(5,277)
Others	其他	<b>(804)</b>	(2,617)
		<b>116,327</b>	104,886

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

綜合財務報表附註

9. IMPAIRMENT LOSSES UNDER EXPECTED CREDIT LOSS MODEL, NET OF REVERSAL 9. 信用減值損失

		2020	2019
		<i>RMB'000</i>	<i>RMB'000</i>
		人民幣千元	人民幣千元
Impairment loss (reversed)/recognized on contract assets (Note 23)	合同資產減值之(轉回) / 確認(附註23)	<b>(635)</b>	6,970
Impairment loss (reversed)/recognized on on trade receivables (Note 24)	應收貿易賬款減值之(轉回)/確認(附註24)	<b>(6,636)</b>	4,312
Impairment loss on other receivables (Note 25)	其他應收款項減值(附註25)	<b>16,970</b>	29,469
Impairment loss on amounts due from associates	應收聯營公司款項減值	—	2,307
Impairment loss recognized/(reversed) on amounts due from joint ventures	應收合營企業款項減值 確認/(轉回)	<b>1,200</b>	(2,498)
		<b>10,899</b>	40,560

Details of impairment assessment of financial assets for the year ended 31 December 2020 are set out in Note 49.

於2020年12月31日止年度金融資產之減值評估詳情見附註49。

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS  
綜合財務報表附註

10. EMPLOYEE BENEFIT EXPENSE (INCLUDING DIRECTORS' EMOLUMENTS) 10. 僱員福利開支(包含董事酬金)

		2020	2019
		<i>RMB'000</i>	<i>RMB'000</i>
		人民幣千元	人民幣千元
Wages, salaries and bonuses	工資、薪金及獎金	<b>343,200</b>	268,812
Pension costs — defined contribution plans (Note (i))	退休金成本 — 定額供款計劃(附註(i))	<b>26,317</b>	39,666
Share-based compensation (Note 42)	以股份為基準之付款(附註 42)	<b>15,179</b>	20,030
		<b>384,696</b>	328,508
Less: Employee benefit expense capitalised (Note (ii))	減：資本化僱員福利開支(附註(ii))	<b>(91,345)</b>	(75,345)
		<b>293,351</b>	253,163

Notes:

- (i) As at 31 December 2020, the Group had no significant forfeited contributions available to reduce its contributions to the pension scheme in future years (2019: Nil).
- (ii) Employee benefit expense has been capitalised as construction in progress under property, plant and equipment as at 31 December 2020.

Five highest paid individuals

The five individuals whose emoluments were the highest in the Group for the current and prior year are all directors whose emoluments are reflected in the analysis shown in Note 11.

附註：

- (i) 於2020年12月31日，本集團無可用於扣減未來年度退休金計劃供款之重大沒收供款(2019：無)。
- (ii) 於2020年12月31日，僱員福利開支已資本化計入物業、廠房及設備下之在建工程。

五名最高薪人士

本集團本年內及上年五名最高薪人士全部為董事，其酬金反映在附註11之分析中。

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS  
綜合財務報表附註

11. DIRECTORS' AND CHIEF EXECUTIVE'S  
EMOLUMENTS

Directors' and chief executives' remuneration for the year, disclosed pursuant to the applicable Listing Rules and the Hong Kong Companies Ordinance, are as follows:

For the year ended 31 December 2020:

11. 董事及行政總裁薪酬

本年董事及行政總裁薪酬，根據所適用之上市規則及香港公司條例，披露如下：

截至2020年12月31日止年度：

Name	Fees	Salary	Share-based payment (Note (i)) 股份支付 (附註(i))	Employer's contribution to a retirement benefit scheme 退休福利計劃之僱主供款	Total	
姓名	袍金	薪金			總額	
	RMB'000 人民幣千元	RMB'000 人民幣千元	RMB'000 人民幣千元	RMB'000 人民幣千元	RMB'000 人民幣千元	
<b>Executive directors</b>	<b>執行董事</b>					
Liu Shunxing (Chairman)	劉順興(主席)	—	5,988	1,741	16	7,745
Liu Jianhong (Vice Chairperson)	劉建紅(副主席)	—	3,988	1,451	90	5,529
Yu Weizhou (Note ii)	余維洲(附註ii)	—	2,271	967	90	3,328
Gui Kai (Chief Executive Officer) (Note iii)	桂凱(行政總裁) (附註iii)	—	3,147	774	—	3,921
Niu Wenhui	牛文輝	—	2,676	774	90	3,540
Shang Li	尚笠	—	1,203	774	123	2,100
Zhai Feng (Note iv)	翟鋒(附註iv)	—	2,109	—	92	2,201
<b>Non-executive directors:</b>	<b>非執行董事：</b>					
Wang Feng (Note vi)	王峰(附註vi)	32	—	—	—	32
<b>Independent non-executive directors:</b>	<b>獨立非執行董事</b>					
Yap Fat Suan, Henry	葉發旋	192	—	174	—	366
Jesse Zhixi Fang	方之熙	192	—	174	—	366
Huang Jian	黃簡	192	—	174	—	366
Zhang Zhong	張忠	192	—	174	—	366
<b>Total</b>	<b>總額</b>	<b>800</b>	<b>21,382</b>	<b>7,177</b>	<b>501</b>	<b>29,860</b>



NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS  
綜合財務報表附註

11. DIRECTORS' AND CHIEF EXECUTIVE'S  
EMOLUMENTS (CONTINUED)

11. 董事及行政總裁薪酬(續)

For the year ended 31 December 2019:

截至2019年12月31日止年度：

Name	Fees	Salary	Share-based payment (Note (i))	Employer's contribution to a retirement benefit scheme	Total	
姓名	袍金	薪金	股份支付 (附註(i))	退休福利計劃 之僱主供款	總額	
	RMB'000 人民幣千元	RMB'000 人民幣千元	RMB'000 人民幣千元	RMB'000 人民幣千元	RMB'000 人民幣千元	
<b>Executive directors</b>	<b>執行董事</b>					
Liu Shunxing (Chairman)	劉順興(主席)	—	3,624	2,224	19	5,867
Liu Jianhong (Vice Chairperson)	劉建紅(副主席)	—	3,265	1,854	144	5,263
Yu Weizhou (Chief Executive Officer) (Note ii)	余維洲(行政總裁)	—	2,527	1,237	144	3,908
Gui Kai (Note iii)	桂凱(附註iii)	—	1,320	989	128	2,437
Niu Wenhui	牛文輝	—	1,568	989	144	2,701
Shang Li	尚笠	—	1,320	989	179	2,488
<b>Non-executive director:</b>	<b>非執行董事：</b>					
Wu Shaohua (Note v)	吳韶華(附註v)	32	—	—	—	32
Wang Feng (Note vi)	王峰(附註vi)	159	—	—	—	159
<b>Independent non- executive directors:</b>	<b>獨立非執行董事</b>					
Yap Fat Suan, Henry	葉發旋	190	—	223	—	413
Jesse Zhixi Fang	方之熙	190	—	223	—	413
Huang Jian	黃簡	190	—	223	—	413
Zhang Zhong	張忠	190	—	223	—	413
<b>Total</b>	<b>總額</b>	<b>951</b>	<b>13,624</b>	<b>9,174</b>	<b>758</b>	<b>24,507</b>

## NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS 綜合財務報表附註

### 11. DIRECTORS' AND CHIEF EXECUTIVE'S EMOLUMENTS (CONTINUED)

Notes:

- (i) It represents amortization of the fair value of shares award under the Scheme (Note 42) measured at the grant date and charged to the profit or loss over the reporting period.
- (ii) Mr. Yu Weizhou resigned as an executive director and the Chief Executive Officer of the Company with effect from 18 August 2020.
- (iii) Mr. Gui Kai, an executive director, was appointed as the Chief Executive Officer of the Company with effect from 18 August 2020.
- (iv) Mr. Zhai Feng has been appointed as an executive director of the Company with effect from 16 January 2020.
- (v) Mr. Wu Shaohua was appointed as a non-executive director of the Company with effect from 9 February 2017 and resigned with effect from 28 February 2019.
- (vi) Mr. Wang Feng was appointed as a non-executive director of the Company with effect from 28 February 2019.

Save as those emoluments presented above, no other fees or emoluments were paid, have been or will be paid to the independent non-executive directors in respect of the current year (2019: nil).

The executive directors' remuneration shown above was for their services in connection with the management of the affairs of the Company and the Group. The non-executive directors' emoluments shown above were for their services as directors of the Company. The independent non-executive directors' emoluments shown above were for their services as directors of the Company.

### 11. 董事及行政總裁薪酬(續)

附註：

- (i) 代表按授出日期計量之購股權及股份獎勵計劃(附註42)下獎勵股份公允價值計入在報告期間損益表內攤銷。
- (ii) 於2020年8月18日，余維洲先生辭任本公司執行董事、行政總裁。
- (iii) 2020年8月18日起，公司執行董事桂凱先生獲委任為行政總裁。
- (iv) 翟鋒先生於2020年1月16日獲任本公司執行董事。
- (v) 2017年2月9日起，吳韶華先生獲委任為本公司非執行董事，於2019年2月28日辭任。
- (vi) 王峰先生於2019年2月28日獲任本公司非執行董事。

除上文所列報之酬金外，本年度無任何其他袍金或酬金已經或將會支付予獨立非執行董事(2019：無)。

上述執行董事之報酬為其管理本公司和本集團事務之服務報酬。上述非執行董事之報酬為其作為本公司董事之服務報酬。上述獨立非執行董事之報酬為其作為本公司董事之服務報酬。

## NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS 綜合財務報表附註

### 11. DIRECTORS' AND CHIEF EXECUTIVE'S EMOLUMENTS (CONTINUED)

During the current and prior years, no directors of the Company waived or agreed to waive any emoluments, and no emoluments were paid to the directors of the Company as an inducement to join or upon joining the Group or as compensation for loss of office.

### 11. 董事及行政總裁薪酬(續)

本年及以前年度，本公司沒有董事放棄或同意放棄任何報酬，且本公司未向本公司董事支付任何報酬作為其加入或即將加入本集團之激勵或作為離職補償。

### 12. FINANCE COSTS

### 12. 財務成本

		2020	2019
		RMB'000 人民幣千元	RMB'000 人民幣千元
<b>Interest expenses on:</b>	<b>利息支出：</b>		
— Bank borrowings	— 銀行借款	<b>158,466</b>	199,226
— Other borrowings	— 其他借款	<b>300,531</b>	183,015
— Senior notes and bonds payable (Note 35)	— 優先票據及債券之應 付款項(附註35)	<b>116,905</b>	130,331
— Convertible loan (Note 36)	— 可換股貸款(附註36)	<b>41,734</b>	34,022
— Lease liabilities	— 租賃負債	<b>3,606</b>	3,994
		<b>621,242</b>	550,588
Less: Interest capitalised (Note)	減：利息資本化(附註)	<b>(216,822)</b>	(165,779)
		<b>404,420</b>	384,809

Note:

During the year, borrowing costs have been capitalised at various applicable rates ranging from 3.9% to 11.76% (2019: 5.4% to 8.3%) per annum for qualified assets classified as construction in progress under property, plant and equipment.

附註：

於本年度內，滿足條件之資產之借款成本按不同適用利率從3.9%至11.76%（2019年：5.4%至8.3%）年利率計息並資本化計入物業、廠房及設備下之在建工程中。

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS  
綜合財務報表附註

13. PROFIT BEFORE INCOME TAX

Profit before income tax is arrived at after charging the following:

13. 除所得稅前溢利

除所得稅前溢利已扣除下列各項：

		2020	2019
		<i>RMB'000</i> 人民幣千元	<i>RMB'000</i> 人民幣千元
Cost of sales and services rendered included:	銷售產品及服務成本包括：		
Direct operating costs for power generation	電廠發電之直接運行成本	<b>583,192</b>	570,693
Cost of power plant operation and maintenance services	電廠運行及維護服務成本	<b>86,539</b>	75,835
Cost of provision of design services	設計服務成本	<b>5,269</b>	5,693
Cost of provision of technical and consultancy services	技術及諮詢服務成本	<b>26,777</b>	31,140
Cost of provision of agency service on sale of equipment	設備銷售代理成本	<b>9,876</b>	6,549
Cost of engineering, procurement and construction	設計、採購及施工成本	<b>46,259</b>	22,535
Cost of finance lease	融資租賃成本	<b>93</b>	711
Cost of other revenue	其他收入成本	<b>1,695</b>	1,686
		<b>759,700</b>	714,842
Depreciation of property, plant and equipment	物業、廠房及設備之折舊	<b>498,433</b>	465,513
Depreciation of right-of-use assets	使用權資產之折舊	<b>42,189</b>	40,422
Amortisation of other intangible assets	其他無形資產攤銷	<b>208</b>	319
Total depreciation and amortization	折舊及攤銷總額	<b>540,830</b>	506,254
Less: Amount capitalised as construction in progress under property, plant and equipment	減：計入物業、廠房及設備之在建工程之資本化金額	<b>(4,818)</b>	(5,195)
Total depreciation and amortization charged to profit or loss	計入損益之折舊及攤銷總額	<b>536,012</b>	501,059
Amount included in cost of sales and services rendered	計入提供服務及銷售成本金額	<b>(515,424)</b>	(478,177)
Amount included in administrative expenses	計入管理費用金額	<b>20,588</b>	22,882
Auditor's remuneration	核數師酬金	<b>3,200</b>	3,510

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS  
綜合財務報表附註

14. INCOME TAX EXPENSE

14. 所得稅開支

		2020	2019
		<i>RMB'000</i>	<i>RMB'000</i>
		人民幣千元	人民幣千元
<b>Current tax</b>	<b>當期稅項</b>		
— PRC corporate income tax	— 中國企業所得稅	<b>79,107</b>	45,012
— PRC withholding tax	— 中國預扣稅	<b>11,090</b>	490
Under-provision in prior years:	過往年度少計提稅金：		
PRC corporate income tax	中國企業所得稅	<b>4,172</b>	6,208
Deferred tax (Note 38)	遞延稅項(附註38)	<b>(15,951)</b>	(12,623)
		<b>78,418</b>	39,087

No provision for taxation in Hong Kong has been made as the Group did not generate any assessable profits arising from Hong Kong during the year (2019: nil)

PRC corporate income tax is provided for at the rate of 25% (2019: 25%) for the year of the profits for the PRC statutory financial reporting purpose, adjusted for those items which are not assessable or deductible for the PRC corporate income tax purpose.

Taxation arising from other jurisdictions is calculated at the rates prevailing in the relevant jurisdictions. During the year, no provisions for income tax have been made in other jurisdictions as the Group had no assessable profit generated from other jurisdictions (2019: nil).

The law of the PRC on corporate income tax provides that qualified dividend income between two "resident corporates" that have a direct investment relationship is exempted from income tax. Otherwise, such dividends will be subject to 5% to 10% withholding tax under the tax treaty or the domestic law. The Group is currently subject to withholding tax at 5% to 10%.

本集團於本年度內在香港未產生任何納稅溢利，故未對香港利得稅計提撥備(2019：無)。

就中國法定財務申報而言，中國企業所得稅按照本年度溢利之25%(2019：25%)之稅率計提撥備，並根據中國企業所得稅規定，就毋須納稅或不可扣減之項目作出調整。

從其他司法權區所產生之稅費是基於相關司法權區之現行稅率計算。本年度本集團無來自其他管轄區之應稅收益，因此並未產生其他司法管轄區之稅費(2019年：無)。

根據中華人民共和國企業所得稅法規定，直接投資關係下兩個「居民企業」之間進行滿足條件之股息分配可以免稅。否則，根據稅收規定或國內法律，將對上述股息代扣5%至10%所得稅。本集團本年應遵循代扣5%至10%所得稅之規定。

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14. INCOME TAX EXPENSE (CONTINUED)

Deferred tax liabilities, in respect of the PRC withholding tax that would be payable on the distribution of these profits, have not been recognized as the Company controls the dividend policy of these subsidiaries and it has been determined that it is probable that such profits will not be distributed in the foreseeable future.

The tax charge for the year can be reconciled to the profit before income tax per the consolidated statement of profit or loss as follows:

14. 所得稅開支(續)

由於本公司控制附屬公司之股息政策，且已確定在可預見之未來很可能不會分配這些利潤，因此，於分配這些利潤時應支付之中國預扣稅有關之遞延所得稅負債尚未確認。

本年度所得稅開支與綜合損益表之除所得稅前溢利對賬如下：

		2020	2019
		<i>RMB'000</i>	<i>RMB'000</i>
		人民幣千元	人民幣千元
Profit before income tax	除所得稅前溢利	<b>762,626</b>	652,206
Tax calculated at domestic income tax rate of 25% (2019: 25%) (Note (i))	各地溢利按當地稅率 25% (2019 : 25%)(附註(i)) 計算	<b>190,657</b>	163,052
Effect of preferential tax rates of certain subsidiaries (Note (ii))	若干附屬公司優惠稅率之影響 (附註(ii))	<b>(25,633)</b>	(6,567)
Tax effect of share of results of associates and joint ventures	分享聯營公司及合營企業損益之稅項影響	<b>(28,570)</b>	(38,619)
Income not subject to tax	無需課稅之收入	<b>(16,143)</b>	(11,645)
Expenses not deductible for tax purposes	不可扣稅之開支	<b>29,794</b>	23,215
Under-provision in prior years	過往年度少計提稅金	<b>4,172</b>	6,208
Effects of tax holiday on assessable profits of subsidiaries established in the PRC (Note (iii))	於中國註冊成立附屬公司應課稅溢利免稅期之稅項影響 (附註(iii))	<b>(143,364)</b>	(142,748)
Tax effect of tax losses not recognized	未確認稅務虧損之稅項影響	<b>37,851</b>	44,210
Utilization of previously unrecognized tax losses and unrecognized temporary differences	使用過往未確認之稅項虧損及暫時性差異	<b>(10,544)</b>	(14,264)
Tax effect of temporary differences not recognized	未確認暫時性差異之稅項影響	<b>29,108</b>	15,755
Recognition of withholding tax in current year	本年度確認之預扣稅項	<b>11,090</b>	490
		<b>78,418</b>	39,087

## NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

### 綜合財務報表附註

#### 14. INCOME TAX EXPENSE (CONTINUED)

Notes:

- (i) The domestic tax rate (which is PRC corporate income tax rate) in the jurisdiction where the operation of the Group is substantially based is used.
- (ii) Certain subsidiaries resided in western China or engaged in high-technology industry are entitled to preferential income tax rate of 9% and 15%, respectively (2019: 9% and 15% respectively).
- (iii) Certain subsidiaries of the Group established in the PRC are entitled to preferential tax treatments including three years exemption followed by three years of a 50% tax reduction. The first year exemption started from 2015 to 2020 (2019: 2014 to 2019).

#### 15. EARNINGS PER SHARE

##### Basic earnings per share

Basic earnings per share is calculated by dividing the profit attributable to equity shareholders of the Company of RMB673,405,000 (2019: RMB604,293,000) by the weighted average number of 8,229,548,000 (2019: 8,365,771,000) ordinary shares in issue during the year, after adjusting the effect of shares repurchased and held by the Company's share award scheme.

The calculation of the weighted average number of ordinary shares is as follows:

#### 14. 所得稅開支(續)

附註：

- (i) 本集團使用運營實質所在管轄地區之稅率(即中國企業所得稅率)。
- (ii) 部分屬於中國西部地區或從事高新技術產業之附屬公司分別享受9%和15%之優惠所得稅率(2019年：9%和15%)。
- (iii) 本集團於中國內地若干附屬公司享有稅務優惠，包括三年免稅期及於隨後三年獲減免一半稅項，免稅期第一年從2015至2020年開始(2019：2014至2019年)。

#### 15. 每股盈利

##### 基本每股盈利

基本每股盈利是通過調整本公司股份獎勵計劃回購及持有之股票之影響，將本公司股東應佔溢利人民幣673,405,000元(2019年：人民幣604,293,000元)除以年內已發行普通股之加權平均股數8,229,548,000股(2019年：8,365,771,000股)計算得出。

加權平均普通股股數計算如下：

		2020	2019
		'000 shares	'000 shares
		千股	千股
Issued ordinary shares at 1 January	1月1日發行之普通股	8,504,575	8,550,585
Effect of shares repurchased/ unvested (Note 41)	回購/未授予股份之影響 (附註41)	<b>(275,027)</b>	(184,814)
Weighted average number of shares in issue	發行股份加權平均數	<b>8,229,548</b>	8,365,771

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15. EARNINGS PER SHARE (CONTINUED)

Diluted earnings per share

Diluted earnings per share is calculated by adjusting the weighted average number of ordinary shares outstanding to assume conversion of all dilutive potential ordinary shares from the share award scheme and the convertible loan.

15. 每股盈利(續)

攤薄每股盈利

每股攤薄盈利是經調整已發行普通股之加權平均數至假設兌換股份獎勵計劃及可換股貸款所有攤薄潛在普通股計算。

		2020	2019
		<i>RMB'000</i>	<i>RMB'000</i>
		人民幣千元	人民幣千元
<b>Earnings:</b>	<b>溢利：</b>		
Earnings for the purpose of basic earnings per share	基本每股盈利之溢利	<b>673,405</b>	604,293
Effect of dilutive potential ordinary shares:	攤薄潛在普通股份之影響：		
Adjustments on convertible loan (Note 36)	可換股貸款之調整 (附註36)	<b>47,505</b>	24,837
Earnings for the purpose of diluted earnings per share	攤薄每股盈利之溢利	<b>720,910</b>	629,130
		2020	2019
		<i>'000 shares</i>	<i>'000 shares</i>
		千股	千股
<b>Number of shares:</b>	<b>股份數：</b>		
Weighted average number of ordinary shares for the purpose of basic earnings per share	基本每股盈利之普通股份之加權平均數	<b>8,229,548</b>	8,365,771
Effect of dilutive potential ordinary shares:	攤薄潛在普通股份之影響：		
Share award scheme	股份獎勵計劃	<b>79,515</b>	45,381
convertible loan	可換股貸款	<b>862,610</b>	758,883
Weighted average number of ordinary shares for the purpose of diluted earnings per share	每股攤薄盈利之普通股加權平均數	<b>9,171,673</b>	9,170,035



## NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

### 綜合財務報表附註

#### 16. DIVIDEND

#### 16. 股息

		2020	2019
		<i>RMB'000</i>	<i>RMB'000</i>
		人民幣千元	人民幣千元
Dividends for ordinary shareholders of the Company recognized as distribution during the year:	於本年度內本公司普通股股東股息分配之確認：		
2019 Final — HK\$0.025 (2018: HK\$0.02) per share	2019年末 — 每股0.025港元 (2018：每股0.02港元)	<b>190,971</b>	149,673

Subsequent to the end of the reporting period, final dividend in respect of the year ended 31 December 2020 of HK\$0.03 per ordinary share has been proposed by the directors of the Company and is subject to approval by the shareholders at the forthcoming general meeting (2019: final dividend in respect of the year ended 31 December 2019 of HK\$0.025 per ordinary share has been proposed by the directors of the Company and approved by the shareholders at the general meeting held on 1 June 2020).

於本報告期後，本公司董事已提呈截止2020年12月31日止年度之末期股息每普通股0.03港元，並須股東於即將舉行之股東周年大會上批准(2019：本公司董事已提呈截止2019年12月31日止年度之末期股息每股0.025港元，並已經股東於2020年6月1日舉行之股東周年大會上批准)。

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17. PROPERTY, PLANT AND EQUIPMENT

17. 物業、廠房及設備

		Buildings 樓宇	Leasehold improvements 租賃物業裝修	Plant, machinery and equipment 廠房、機械及設備	Office furniture and fixtures 辦公傢俱	Motor vehicles 汽車	Construction in progress 在建工程	Total 總額
		RMB'000 人民幣千元	RMB'000 人民幣千元	RMB'000 人民幣千元	RMB'000 人民幣千元	RMB'000 人民幣千元	RMB'000 人民幣千元	RMB'000 人民幣千元
Cost:	成本值:							
As at 1 January 2020	於2020年1月1日	719,068	27,863	7,540,611	72,338	54,083	2,027,610	10,441,573
Additions	添置	9,192	—	20,247	3,176	7,082	2,869,635	2,909,332
Disposals (Note 43(d))	出售(附註43(d))	—	—	(5,867)	(376)	(5,807)	(1,783)	(13,833)
Reclassifications	重分類	175,976	—	2,641,952	784	—	(2,818,712)	—
Disposal of subsidiaries (Note 43(b))	處置附屬公司 (附註43(b))	(218,270)	—	(2,517,973)	(5,283)	(3,611)	(63,663)	(2,808,800)
<b>As at 31 December 2020</b>	<b>於2020年12月31日</b>	<b>685,966</b>	<b>27,863</b>	<b>7,678,970</b>	<b>70,639</b>	<b>51,747</b>	<b>2,013,087</b>	<b>10,528,272</b>
Less: accumulated depreciation:	減: 累計折舊:							
As at 1 January 2020	於2020年1月1日	102,941	26,158	1,006,769	46,393	37,072	—	1,219,333
Charge for the year	本年度支出	28,727	1,705	438,419	22,311	7,271	—	498,433
Disposals (Note 43(d))	出售(附註43(d))	—	—	(628)	(319)	(5,308)	—	(6,255)
Disposal of subsidiaries (Note 43(b))	處置附屬公司 (附註43(b))	(32,950)	—	(503,792)	(2,690)	(3,100)	—	(542,532)
<b>As at 31 December 2020</b>	<b>於2020年12月31日</b>	<b>98,718</b>	<b>27,863</b>	<b>940,768</b>	<b>65,695</b>	<b>35,935</b>	<b>—</b>	<b>1,168,979</b>
Less: accumulated impairment loss	減: 固定資產減值準備							
As at 1 January 2020	於2020年1月1日	—	—	—	—	—	—	—
Impairment loss charged for the year (Note (d))	本年計提之減值損失 (附註(d))	(44)	—	(21,260)	—	—	(2,123)	(23,427)
<b>As at 31 December 2020</b>	<b>於2020年12月31日</b>	<b>(44)</b>	<b>—</b>	<b>(21,260)</b>	<b>—</b>	<b>—</b>	<b>(2,123)</b>	<b>(23,427)</b>
Net carrying value:	賬面淨值							
<b>As at 31 December 2020</b>	<b>於2020年12月31日</b>	<b>587,204</b>	<b>—</b>	<b>6,716,942</b>	<b>4,944</b>	<b>15,812</b>	<b>2,010,964</b>	<b>9,335,866</b>

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17. PROPERTY, PLANT AND EQUIPMENT (CONTINUED)

17. 物業、廠房及設備(續)

		Buildings 樓宇	Leasehold improvements 租賃物業裝修	Plant, machinery and equipment 廠房、機械及設備	Office furniture and fixtures 辦公傢俱	Motor vehicles 汽車	Construction in progress 在建工程	Total 總額
		RMB'000 人民幣千元	RMB'000 人民幣千元	RMB'000 人民幣千元	RMB'000 人民幣千元	RMB'000 人民幣千元	RMB'000 人民幣千元	RMB'000 人民幣千元
Cost:	成本值:							
As at 1 January 2019	於2019年1月1日	824,261	27,863	8,209,447	70,783	58,854	2,032,927	11,224,135
Additions	添置	756	—	14,884	4,205	5,377	1,917,259	1,942,481
Disposals (Note 43(d))	出售(附註43(d))	(11,722)	—	(9,598)	(385)	(4,525)	(29)	(26,259)
Reclassifications	重分類	125,653	—	1,707,810	107	—	(1,833,570)	—
Disposal of subsidiaries (Note 43(b))	處置附屬公司 (附註43(b))	(122,141)	—	(1,209,271)	(981)	(5,503)	(88,977)	(1,426,873)
Reclassified to held for sale (Note 16)	重分類至持有待售 (附註16)	(97,739)	—	(1,172,661)	(1,391)	(120)	—	(1,271,911)
As at 31 December 2019	於2019年12月31日	719,068	27,863	7,540,611	72,338	54,083	2,027,610	10,441,573
Less: Accumulated depreciation:	減: 累計折舊:							
As at 1 January 2019	於2019年1月1日	83,992	26,124	748,928	33,438	34,547	—	927,029
Charge for the year	本年度支出	33,923	34	410,131	14,509	6,916	—	465,513
Disposals (Note 43(d))	出售(附註43(d))	(5,290)	—	(5,444)	(321)	(3,704)	—	(14,759)
Disposal of subsidiaries (Note 43(b))	處置附屬公司 (附註43(b))	(4,434)	—	(41,675)	(679)	(672)	—	(47,460)
Reclassified to held for sale (Note 16)	重分類至持有待售 (附註16)	(5,250)	—	(105,171)	(554)	(15)	—	(110,990)
As at 31 December 2019	於2019年12月31日	102,941	26,158	1,006,769	46,393	37,072	—	1,219,333
Net carrying value:	賬面淨值							
As at 31 December 2019	於2019年12月31日	616,127	1,705	6,533,842	25,945	17,011	2,027,610	9,222,240

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17. PROPERTY, PLANT AND EQUIPMENT (CONTINUED)

- (a) For the above items of property, plant and equipment, except for construction in progress, depreciation is calculated using the straight-line method to allocate their costs to their residual values over their estimated useful lives, as follows:

Buildings	20 to 25 years
Leasehold improvements	Over the shorter of useful lives of 5 years and lease terms
Plant, machinery and equipment	20 years
Office furniture and fixtures	3 to 5 years
Motor vehicles	5 years

- (b) For the year ended 31 December 2020, depreciation of RMB3,301,000 (2019: RMB2,958,000) has been capitalised as construction in progress under property, plant and equipment.
- (c) As at 31 December 2020, certain buildings and power plant equipment with an aggregate net carrying value of RMB389,431,000 (2019: RMB473,881,000) and RMB5,675,261,000 (2019: RMB5,047,724,000), respectively, have been pledged to banks and certain financial institutions to secure banking facilities and other borrowings granted to the Group (Note 33 and Note 34).
- (d) As at 31 December 2020, the Group assessed the recoverable amounts of certain machines in other segment and as a result an impairment loss of RMB21,260,000 was recognized in "Other gains and losses, net". The estimate of recoverable amount was based on the machine's fair values less costs of disposal by reference to the quoted price. The fair value on which the recoverable amount is based on is categorized as a Level 3 measurement.

17. 物業、廠房及設備(續)

- (a) 以上物業、廠房及設備，除在建工程外，折舊按預計可使用年期將其成本按直線法分攤至其剩餘價值計算如下：

樓宇	20至25年
租賃物業裝修	按可使用年限5年及租期之較短者
廠房、機械及設備	20年
辦公室傢私	3至5年
汽車	5年

- (b) 截至2020年12月31日年度，物業、廠房及設備項下之在建工程之資本化折舊金額為人民幣3,301,000元(2019：人民幣2,958,000元)。
- (c) 於2020年12月31日，本集團因銀行及其他金融機構貸款及其他借款餘額產生以樓宇及設備為抵押之資產賬面淨值分別人民幣389,431,000元(2019：人民幣473,881,000元)及人民幣5,675,261,000元(2019：人民幣5,047,724,000元)(附註33及附註34)。
- (d) 於2020年12月31日，本集團評估了其他分部某些機器之可收回金額，確認了人民幣21,260,000元之減值損失記入「其他損益淨額」。可收回金額之估計基於機器之公允價值減去參考報價之處置成本。可收回金額所依據之公允價值被歸類為第三層計量。

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18. RIGHT-OF-USE ASSETS

18. 使用權資產

		Power plant equipment 電廠設備	Leasehold lands 租賃土地	Total 總額
		RMB'000 人民幣千元	RMB'000 人民幣千元	RMB'000 人民幣千元
As at 1 January 2020 Net carrying amount	於2020年1月1日 賬面淨值	100,389	448,427	548,816
As at 31 December 2020 Carrying amount	於2020年12月31日 賬面價值	98,511	405,479	503,990
For the year ended 31 December 2019 Depreciation charge	截至2019年12月31日 止年度 折舊支出	14,025	26,397	40,422
For the year ended 31 December 2020 Depreciation charge	截至2020年12月31日 止年度 折舊支出	15,314	26,875	42,189
Expense relating to leases of low-value assets	低值資產租賃相關開支	—	492	492
Total cash outflow for leases (Note (ii))	租賃現金流出總額 (附註(ii))	38,396	100,153	138,549

Note:

附註：

(i) During the year, additions to right-of-use assets were RMB123,576,000 (2019: RMB98,690,000).

(i) 於本年內，使用權資產增加人民幣123,576,000元(2019：人民幣98,690,000)。

(ii) Amount includes payments of principal and interest portion of lease liabilities, for low value assets and payments of lease payments on or before lease commencement date (including leasehold land). These amounts could be presented in operating, investing or financing cash flows.

(ii) 金額包括租賃負債本息部分、租賃開始日或之前支付租賃付款之低值資產及付款(包括租賃土地)。這些金額可能在經營、投資或融資現金流中列示。

For both years, the Group leases various machineries and leasehold lands for its operations. Lease contracts are entered into for fixed term of 2 years to 49 years, which do not have extension or termination options. Lease terms are negotiated on an individual basis and contain a wide range of different terms and conditions. In determining the lease term and assessing the length of the non-cancellable period, the Group applies the definition of a contract and determines the period for which the contract is enforceable.

於兩年內，本集團租賃若干辦公設施及土地作為其經營之用。租賃合同之固定期限為兩年至四十九年，無延期及終止選擇選。每份合同之租賃期經單獨協商，涵蓋不同之條款及條件。對於確定租賃期限及評估不可撤銷期限長度，本集團應用合同之定義確定合同執行期限。

Details of the lease maturity analysis of lease liabilities are set out in notes 37 and 49.

租賃負債之租賃期限分析詳情載於附註37及49。

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綜合財務報表附註

19. INTANGIBLE ASSETS

19. 無形資產

		Goodwill 商譽	Other intangible assets 其他無形資產	Total 總額
		<i>RMB'000</i> 人民幣千元	<i>RMB'000</i> 人民幣千元	<i>RMB'000</i> 人民幣千元
Net carrying value as at 1 January 2019	於2019年1月1日 之賬面淨值	1,000,060	4,229	1,004,289
Amortization	攤銷	—	(319)	(319)
Disposal subsidiaries (Note 43(b))	出售附屬公司轉出 (附註43(b))	(56,745)	—	(56,745)
Reclassified to held for sale	重分類至持有待售	(42,411)	—	(42,411)
Net carrying value as at 31 December 2019	於2019年12月 31日之賬面淨值	900,904	3,910	904,814
Amortization	攤銷	—	(208)	(208)
Disposal subsidiaries (Note 43(b))	出售附屬公司轉出 (附註43(b))	(27,347)	(3,000)	(30,347)
Net carrying value as at 31 December 2020	於2020年12月31日 之賬面淨值	873,557	702	874,259

**Goodwill**

Goodwill mainly arose from the acquisition of China Wind Power Holdings Limited (“China Wind Power”) and its subsidiaries (collectively “China Wind Power Group”) which was completed on 1 August 2007. China Wind Power Group was engaged in investment in wind power plants, engineering, procurement, construction and power plant operations and maintenance.

Upon application of HKFRS 8 Operating Segment in 2009, the relevant goodwill was reallocated to the respective groups of CGUs, which represent the lowest level within the Group at which the relevant goodwill is monitored for internal management purposes, and not larger than an operating segment. The reallocation was based on the relative value of the relevant groups of CGUs.

**商譽**

商譽是由於收購中國風電控股有限公司（「中國風電」）及其附屬公司（統稱「中國風電集團」）而產生，收購與2007年8月1日完成。中國風電集團從事風電廠投資，設計、採購、施工以及電廠運行及維護。

於2009年應用香港財務報告準則第8號-經營分類時，相關商譽被重新分配至對應現金產出單位群組，現金產生單位群組代表在本集團內部為了內部管理目的對相關商譽進行監控，且不大於相應經營分類之最低層級。重新分配基於相關現金產出單位群組之相對價值。

**NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS**  
**綜合財務報表附註**

**19. INTANGIBLE ASSETS (CONTINUED)**

The carrying amounts of goodwill are allocated to the groups of CGUs as follows:

		2020	2019
		<i>RMB'000</i>	<i>RMB'000</i>
		人民幣千元	人民幣千元
Investment in wind power plants	風力發電場投資	<b>799,654</b>	827,001
Engineering, procurement and construction ("EPC Business")	設計、採購及施工 (「EPC」業務)	<b>75,800</b>	75,800
Power plant operations and maintenance	電場運行及維護	<b>60,687</b>	60,687
		<b>936,141</b>	963,488
Less: Impairment	減：減值	<b>(62,584)</b>	(62,584)
		<b>873,557</b>	900,904

The Group has assessed the recoverable amount of goodwill and determined that the goodwill has not been impaired, apart from the impairment provided for the EPC Business CGUs in the prior year as explained below.

**19. 無形資產(續)**

商譽之賬面值將被分配到包含下列分類之現金產生單位群組中：

本集團已評估商譽之可回收金額，除下方披露之EPC業務現金產生單位已於去年確認之減值外，厘定該商譽並無減值。

**NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS**  
綜合財務報表附註

**19. INTANGIBLE ASSETS (CONTINUED)**

**Goodwill (CONTINUED)**

**Investment in wind power plants CGUs**

The recoverable amount is determined based on fair value less costs of disposal calculations. These calculations use cash flow projections based on the financial forecast covering the forecast period and pre-tax discount rate of 14.49% for operating projects and 15.16% for under-construction projects (2019: 14.56% for operating projects and 15.53% for under-construction projects). Cash flows beyond the forecast period are extrapolated at zero% (2019: zero%) growth rate. The cash flows and discount rate reflect assumptions that market participants would use when pricing the relevant CGUs. Key assumptions include estimated sales volumes and on-grid tariffs from the Group's existing and forthcoming prospects and discount rate. The management determined these key assumptions based on past performance and expectation on market development.

**EPC Business CGUs**

The recoverable amount was determined based on a value in use calculation using cash flow projections based on financial budgets covering the forecast period approved by senior management. The pre-tax discount rate applied to the cash flow projections was 15% (2019: 15%) and cash flows beyond the five-year period were extrapolated using a growth rate of zero% (2019: zero%). Key assumptions include estimated revenue growth rate and discount rate. The management determined these key assumptions based on past performance and expectation on market development.

During the year of 2017, the directors of the Company determine that the scale of the EPC Business will be reduced in the foreseeable future and the Group will principally focus on the provision of design and consultancy services. Accordingly, an impairment loss of RMB62,584,000 was recognized in the 2017.

**19. 無形資產(續)**

**商譽(續)**

**投資於風力發電廠現金產出單元**

可收回金額按公允價值減出售成本計算。計算所用現金流基於之財務預測並對運營項目來用14.49%之稅前折現率，對在建項目採用15.16%之稅前折現率(2019：對運營項目採用14.56%之稅前折現率，對在建項目採用15.53%之稅前折現率)。超過預測期間之現金流量以零(2019：零)增長率來推算。現金流及折現率反應了市場參與者在對相關現金產出單元進行估值時所用之假設。關鍵假設包括本集團現有及未來項目預計產生之上網電量、電價及折現率。管理層基於過往經驗及對市場發展之預期確定這些關鍵假設。

**設計、採購及施工現金產生單位**

現金產生單位可收回金額基於現金流預測計算出之使用價值而確定，而該現金流預測乃基於高級管理層批准之財務預算。現金流預測採用之稅前折現率為15% (2019：15%)，超過五年期之現金流則按0%增長率推算而來(2019：0%)。關鍵假設包括估計收入增長率及折現率。管理層根據過往業績及市場發展預期厘定該等關鍵假設。

於2017年，公司董事會認為在可預見之將來設計、採購及施工業務之規模將減少，集團將主要集中在提供設計及諮詢服務上。因此，2017年度確認了人民幣62,584,000元之減值損失。



## NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS 綜合財務報表附註

### 19. INTANGIBLE ASSETS (CONTINUED)

#### Goodwill (CONTINUED)

#### **Power plant operations and maintenance CGUs**

The recoverable amount of the CGUs was determined based on a value in use calculation using cash flow projections based on financial budgets covering the forecast period approved by senior management. The pretax discount rate applied to the cash flow projections was 15% (2019: 15%) and cash flows beyond the five-year period were extrapolated, using a growth rate of zero% (2019: zero%). Key assumptions include estimated service revenue, expected profit margin and discount rate. The management determined these key assumptions based on past performance and expectation on market development.

In the opinion of the directors of the Company, any reasonably possible change in the key assumptions on which the recoverable amount is based would not cause the CGUs' carrying amounts to exceed their respective recoverable amounts.

### 19. 無形資產(續)

#### 商譽(續)

#### **電廠運營及維護現金產生單位**

現金產生單位可收回金額基於現金流預測計算出之使用價值而確定，而該現金流預測乃基於高級管理層批准之財務預算。現金流預測應用稅前折現率15% (2019: 15%)，五年期之現金流則按0%之增長率推算而來(2019: 0%)。關鍵假設包括估計服務收入、預期利潤及折現率。管理層基於過去業績及市場發展預期情況確定了該等關鍵假設。

本公司董事認為任何關於可收回金額之關鍵假設可能發生之合理變動不會導致現金產出單元之賬面值超出其可收回金額。

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS  
綜合財務報表附註

20. INTERESTS IN ASSOCIATES AND BALANCES WITH ASSOCIATES

20. 於聯營公司之權益

The amounts recognized in the consolidated statement of financial position are as follows:

在綜合資產負債表中確認之金額如下：

		2020	2019
		<i>RMB'000</i>	<i>RMB'000</i>
		人民幣千元	人民幣千元
<b>Non-current assets</b>	<b>非流動資產</b>		
Cost of investment in associates	於聯營公司投資成本	<b>424,647</b>	414,188
Share of post-acquisition results and other comprehensive income, net of dividends	應佔收購後業績及其他全面收益，扣除股息	<b>52,167</b>	57,884
		<hr/>	<hr/>
Share of net assets of associates (Note (i))	分享聯營公司之淨資產 (附註(i))	<b>476,814</b>	472,072
		<hr/>	<hr/>
<b>Current assets</b>	<b>流動資產</b>		
Amounts due from associates (Note (ii))	應收聯營公司款項 (附註(ii))	<b>11,038</b>	5,112
Other receivables from associates (Note (iii))	應收聯營公司其他款項 (附註(iii))	<b>32,419</b>	12,906
Finance lease receivables	融資租賃應收款	<b>36,710</b>	23,423
		<hr/>	<hr/>
		<b>80,167</b>	41,441
		<hr/>	<hr/>
Less:	減：		
Allowance for amounts due from associates	聯營公司款項壞賬撥備	<b>(2,307)</b>	(2,307)
		<hr/>	<hr/>
		<b>77,860</b>	39,134
		<hr/>	<hr/>

## NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS 綜合財務報表附註

### 20. INTERESTS IN ASSOCIATES AND BALANCES WITH ASSOCIATES (CONTINUED)

Notes:

- (i) As at 31 December 2020 and 2019, particulars of the principal associates are as follows:

Name of associates 聯營公司名稱	Place of establishment and operations and kind of legal entity 註冊成立及營業地點及法律實體種類	Proportion of ownership interest and voting rights held by the Group 本集團持股及投票權比例		Principal activities 主要業務
		2020	2019	
Changtu Lioneng Xiexin Wind Power Co., Ltd. 昌圖遼能協鑫風力發電有限公司	The PRC, Sino-foreign equity joint venture 中國·中外合資企業	25%	25%	Wind power plant investment and operation 風電廠投資及運行
Jilin Province Zhanyu Wind Power Assets Management Co., Ltd. 吉林省瞻榆風電資產經營管理有限公司	The PRC, limited company 中國·有限公司	17.15% (Note) (附註)	17.15%	Wind power plant investment and operation 風電廠投資及運行
Chaoyang Century Concord Wanjia Wind Power Co., Ltd. 朝陽協合萬家風力發電有限公司	The PRC, limited company 中國·有限公司	30%	30%	Wind power plant investment and operation 風電廠投資及運行
Fuxin Taihe Wind Power Co., Ltd. ("Fuxin Taihe") 阜新泰合風力發電有限公司(「阜新泰合」)	The PRC, limited company 中國·有限公司	30%	30%	Wind power plant investment and operation 風電廠投資及運行
Daoxian Century Concord Wind Power Co., Ltd. 道縣協合風力發電有限公司	The PRC, limited company 中國·有限公司	25%	25%	Wind power plant investment and operation 風電廠投資及運行
Daoxian Jingtang Century Concord Wind Power Co., Ltd. 道縣井塘協合風力發電有限公司	The PRC, limited company 中國·有限公司	25%	25%	Wind power plant investment and operation 風電廠投資及運行
Fuxin Union Wind Power Co., Ltd. 阜新聯合風力發電有限公司	The PRC, Sino-foreign equity joint venture 中國·中外合資企業	24.5%	24.5%	Wind power plant investment and operation 風電廠投資及運行
Fuxin Century Concord-shenhua Wind Power Co., Ltd. 阜新中華協合風力發電有限公司	The PRC, Sino-foreign equity joint venture 中國·中外合資企業	24.5%	24.5%	Wind power plant investment and operation 風電廠投資及運行

### 20. 於聯營公司之權益(續)

附註：

- (i) 於2020年及2019年12月31日，主要聯營公司之詳情如下：

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS  
綜合財務報表附註

20. INTERESTS IN ASSOCIATES AND BALANCES WITH ASSOCIATES (CONTINUED)

Notes: (Continued)

Even though the Group holds less than 20 percent of the voting power of this investee, the Group demonstrates significant influences on this investee by holding a seat on the board of directors for a board with 10 members and the 10 members each represents respective shareholders of this investee, and the Group is the second highest percentage in total shareholding of the investee while the largest shareholder hold 18.55% equity interest in this investee.

- (ii) Amounts due from associates represent trade receivables and are unsecured, interest-free and repayable based on terms of the relevant contracts.

The ageing analysis of the above trade receivables net of allowance for credit losses, based on the invoice date, is as follows:

		2020	2019
		<b>RMB'000</b>	<b>RMB'000</b>
		人民幣千元	人民幣千元
Within 3 months	3個月內	<b>8,731</b>	1,696
3 to 6 months	3至6個月	—	317
6 to 12 months	6至12個月	—	475
Over 1 year	1年以上	—	317
		<b>8,731</b>	2,805

- (iii) Other receivables due from associates are unsecured, interest-free, non-trade in nature and repayable on demand.

20. 於聯營公司之權益(續)

附註：(續)

即使本集團持有被投資公司投票權少於20%，本集團可通過以下方式顯示對被投資公司之重大影響力：在董事會10名成員中佔一席位，而10名成員每一席位代表投資者各自股東，本集團持有被投資公司總持股量第二高百分比，而最高百分比為18.55%。

- (ii) 應收聯營公司貿易款項為無抵押擔保、免息並按照相關合約約定之付款信貸期償還。

基於發票日期之上述貿易應收扣減信用損失撥備後款項之賬齡分析如下：

- (iii) 其他應收聯營公司款項為無抵押擔保、免息、非貿易及無固定還款期。

## NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

### 綜合財務報表附註

#### 20. INTERESTS IN ASSOCIATES AND BALANCES WITH ASSOCIATES (CONTINUED)

##### Summarized financial information of associates

Set out below is the summarized unaudited financial information for Fuxin Taihe, a principal associate of the Group in the opinion of the directors of the Company, prepared under HKFRSs which is accounted for using the equity method.

##### *Fuxin Taihe*

##### Summarized statement of financial position

	資產負債表概述	2020	2019
		<i>RMB'000</i>	<i>RMB'000</i>
		人民幣千元	人民幣千元
Current assets	流動資產	<b>247,615</b>	234,238
Non-current assets	非流動資產	<b>477,327</b>	508,716
Current liabilities	流動負債	<b>(52,986)</b>	(56,744)
Non-current liabilities	非流動負債	<b>(204,100)</b>	(246,900)
Net assets	資產淨值	<b>467,856</b>	439,310

#### 20. 於聯營公司之權益(續)

##### 重大聯營公司之財務資訊概述

下表列示應用財務報告準則採用權益法核算之聯營公司阜新泰合(本公司董事認為該公司為本集團之主要聯營公司)滙總未經審計財務資訊。

##### 阜新泰合

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS  
綜合財務報表附註

20. INTERESTS IN ASSOCIATES AND BALANCES WITH ASSOCIATES (CONTINUED)

20. 於聯營公司之權益(續)

Summarized financial information of associates (CONTINUED)

重大聯營公司之財務資訊概述(續)

Fuxin Taihe (CONTINUED)

阜新泰合(續)

Summarized statement of profit or loss and other comprehensive income

綜合損益及其他全面收益表概述

		2020	2019
		RMB'000	RMB'000
		人民幣千元	人民幣千元
Revenue	收入	102,962	109,167
Depreciation and amortization	折舊及攤銷	(34,450)	(37,547)
Finance costs	財務成本	(13,323)	(15,972)
Other expenses	其他開支	(10,164)	(9,892)
Profit before income tax	除所得稅前溢利	45,025	45,756
Income tax expense	所得稅開支	(11,479)	(11,609)
Profit and other comprehensive income for the year	本年度溢利及其他全面收益總額	33,546	34,147
Dividend received from the associate during the year	本年收到聯營公司股息	2,324	—
Share of profit and other comprehensive income by the Group	本集團應佔溢利及其他全面收益份額	10,064	10,244

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS  
綜合財務報表附註

20. INTERESTS IN ASSOCIATES AND BALANCES WITH ASSOCIATES (CONTINUED)

Summarized financial information of associates (CONTINUED)

Fuxin Taihe (CONTINUED)

Reconciliation of the above summarized financial information to the carrying amount of the interest in the associate recognized in the consolidated financial statements:

20. 於聯營公司之權益(續)

重大聯營公司之財務資訊概述(續)

阜新泰合(續)

上述匯總財務資訊與合併財務報表中確認之於聯營公司權益賬面值之對賬如下：

		2020	2019
		<i>RMB'000</i>	<i>RMB'000</i>
		人民幣千元	人民幣千元
<b>Net assets of Fuxin Taihe as at 31 December</b>	<b>阜新泰合於12月31日之資產淨值</b>	<b>467,856</b>	439,310
The Group's shareholding in Fuxin Taihe	本集團持股阜新泰合之權益	<b>30%</b>	30%
The Group's share of net assets of Fuxin Taihe	本集團應佔阜新泰合之淨資產	<b>140,357</b>	131,793
Unrealised profits, net	未實現溢利，淨額	<b>(2,158)</b>	(2,001)
<b>Carrying amount of the Group's interest in Fuxin Taihe</b>	<b>本集團於阜新泰合權益之賬面值</b>	<b>138,199</b>	129,792

Set out below is, in aggregate, the carrying amounts of the Group's interests in all individually immaterial associates that are accounted for using the equity method.

下述為本集團採用權益法入賬之所有個別不重大聯營公司之權益賬面值合計。

		2020	2019
		<i>RMB'000</i>	<i>RMB'000</i>
		人民幣千元	人民幣千元
Aggregate carrying amount of the Group's interests in these associates	本集團應佔聯營公司業績之賬面價值	<b>338,615</b>	342,280
The Group's share of (loss)/profit and other comprehensive income for the year	應佔本集團之本年度(虧損)/溢利及其他全面收益總額	<b>(14,051)</b>	7,162

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS  
綜合財務報表附註

21. INTERESTS IN JOINT VENTURES AND BALANCES WITH JOINT VENTURES

21. 於合營企業之權益

The amounts recognized in the consolidated statement of financial position are as follows:

綜合資產負債表中確認之金額如下：

		2020	2019
		<i>RMB'000</i>	<i>RMB'000</i>
		人民幣千元	人民幣千元
<b>Non-current assets</b>	<b>非流動資產</b>		
Cost of investment in joint ventures	合營企業投資成本	<b>1,417,062</b>	1,462,199
Share of post-acquisition results and other comprehensive income, net of dividends received	應佔收購後業績及其他全面收益，扣除股息	<b>92,879</b>	197,571
		<hr/>	<hr/>
Share of net assets of joint ventures (Note (i))	應佔合營企業資產淨值 (附註(i))	<b>1,509,941</b>	1,659,770
		<hr/>	<hr/>
<b>Current assets</b>	<b>流動資產</b>		
Amounts due from joint ventures (Note (ii))	應收合營企業款項 (附註(ii))	<b>36,345</b>	43,236
		<hr/>	<hr/>
		<b>36,345</b>	43,236
Less:	減：		
— Allowance for amounts due from joint ventures (Note (ii))	— 應收合營企業款項壞賬撥備(附註(ii))	<b>(2,181)</b>	(981)
		<hr/>	<hr/>
		<b>34,164</b>	42,255
		<hr/>	<hr/>
<b>Current liabilities</b>	<b>流動負債</b>		
Amounts due to joint ventures	應付合營企業款項	<b>(4,873)</b>	(53,943)
		<hr/>	<hr/>



## NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS 綜合財務報表附註

### 21. INTERESTS IN JOINT VENTURES AND BALANCES WITH JOINT VENTURES (CONTINUED)

Notes:

- (i) As at 31 December 2020 and 2019, particulars of the principal joint ventures are as follows:

Name of joint ventures 合營企業名稱	Place of establishment and operations and kind of legal entity 註冊成立及營業地點及法律實體種類	Proportion of ownership interest held by the Group		Proportion of voting right held by the Group		Principal activities 主要業務
		2020	2019	2020	2019	
Jilin CWP-Milestone Wind Power Co., Ltd. 吉林里程協合風力發電有限公司	The PRC, limited company 中國，有限公司	49%	49%	50%	50%	Wind power plant investment and operation 風電廠投資及運行
Erlanhaote Changfeng Century Concord Wind Power Exploiture Co., Ltd. 二連浩特長風協合風能開發有限公司	The PRC, limited company 中國，有限公司	49%	49%	50%	50%	Wind power plant investment and operation 風電廠投資及運行
Jilin Taihe Wind Power Co., Ltd. 吉林泰合風力發電有限公司	The PRC, limited company 中國，有限公司	49%	49%	50%	50%	Wind power plant investment and operation 風電廠投資及運行
Tongliao Taihe Wind Power Co., Ltd. 遼遼泰合風力發電有限公司	The PRC, limited company 中國，有限公司	49%	49%	50%	50%	Wind power plant investment and operation 風電廠投資及運行
Mengdong Century Concord New Energy Co., Ltd. 蒙東協合新能源有限公司	The PRC, limited company 中國，有限公司	32.16%	32.16%	50%	50%	Wind power plant investment and operation 風電廠投資及運行
Gansu Guazhou Century Concord Wind Power Co., Ltd. 甘肅瓜州協合風力發電有限公司	The PRC, limited company 中國，有限公司	51.45%	51.45%	50%	50%	Wind power plant investment and operation 風電廠投資及運行
Suzhou Century Concord Wind Power Co., Ltd. 宿州協合風力發電有限公司	The PRC, limited company 中國，有限公司	49%	49%	50%	50%	Wind power plant investment and operation 風電廠投資及運行
Xiaoxian Century Concord Wind Power Co., Ltd. 蕭縣協合風力發電有限公司	The PRC, limited company 中國，有限公司	49%	49%	50%	50%	Wind power plant investment and operation 風電廠投資及運行
Jianghua Yao Autonomous County Century Concord Wind Power Co., Ltd. 江華瑤族自治縣協合風力發電有限公司	The PRC, limited company 中國，有限公司	59.3%	59.3%	50%	50%	Wind power plant investment and operation 風電廠投資及運行

### 21. 於合營企業之權益(續)

附註：

- (i) 於2020年及2019年12月31日，主要合營企業詳情如下：

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS  
綜合財務報表附註

21. INTERESTS IN JOINT VENTURES AND BALANCES  
WITH JOINT VENTURES (CONTINUED)

Notes: (Continued)

(i) As at 31 December 2020 and 2019, particulars of the principal joint ventures are as follows:

Name of joint ventures 合營企業名稱	Place of and operations and kind of legal entity 註冊成立及 營業地點及法律實體種類	Proportion of ownership interest held by the Group		Proportion of voting right held by the Group		Principal activities 主要業務
		2020	2019	2020	2019	
Jingmen Century Concord Wind Power Co., Ltd. 荊門協合風力發電有限公司	The PRC, limited company 中國，有限公司	59.3%	59.3%	50%	50%	Wind power plant investment and operation 風電廠投資及運行
Hebi Century Junlong Wind Power Co., Ltd. 鶴壁協合浚龍風力發電有限公司	The PRC, limited company 中國，有限公司	59.3%	59.3%	50%	50%	Wind power plant investment and operation 風電廠投資及運行
Yantai Yihao New Energy Development Co., Ltd. 煙臺億豪新能源開發有限公司	The PRC, limited company 中國，有限公司	49%	49%	50%	50%	Wind power plant investment and operation 風電廠投資及運行
Taipusiqi Century Concord-Shenhua Wind Power Investment Co., Ltd. 太僕寺旗申華協合風力發電投資有限公司	The PRC, Sino-foreign equity joint venture 中國，中外合資企業	49%	49%	50%	50%	Wind power plant investment and operation 風電廠投資及運行
Taipusiqi Union Wind Power Co., Ltd. 太僕寺旗聯合風力發電有限公司	The PRC, limited company 中國，有限公司	51%	51%	50%	50%	Wind power plant investment and operation 風電廠投資及運行
Wuchuan County Yihe Wind Power Co., Ltd. 武川縣義合風力發電有限公司	The PRC, limited company 中國，有限公司	46%	46%	50%	50%	Wind power plant investment and operation 風電廠投資及運行
Suqian Century Concord New Energy Co., Ltd. 宿遷協合新能源有限公司	The PRC, limited company 中國，有限公司	— (Note 43(c)) (附註 43(c))	49%	—	50%	Solar power plant investment and operation 太陽能電廠投資及運行
Tianchang Century Concord Wind Power Co., Ltd. 天長協合風力發電有限公司	The PRC, limited company 中國，有限公司	— (Note 43(c)) (附註 43(c))	49%	—	50%	Wind power plant investment and operation 風電廠投資及運行

21. 於合營企業之權益(續)

附註：(續)

(i) 於2020年及2019年12月31日，主要合營企業詳情如下：

## NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

### 綜合財務報表附註

#### 21. INTERESTS IN JOINT VENTURES AND BALANCES WITH JOINT VENTURES (CONTINUED)

Notes: (Continued)

- (ii) Amounts due from joint ventures included trade receivables from joint ventures amounted RMB16,431,000 (2019: RMB41,202,000), which were netted of impairment loss of RMB2,181,000 (2019: RMB981,000), are unsecured, interest-free and repayable according to the terms of the relevant contracts. The remaining balances of RMB17,733,000 (2019: RMB1,053,000) are unsecured, interest-free and repayable on demand.

The movements in impairment loss on trade receivables from joint ventures during the year are as follow:

		<b>Lifetime ECL (credit-impaired)</b>	
		整個存續期內預期信用損失	
		(發生信用減值)	
		2020	2019
		<b>RMB'000</b>	<b>RMB'000</b>
		人民幣千元	人民幣千元
At 1 January	於1月1日	981	—
Impairment recognized during the year, net	本期確認減值損失	1,200	2,502
Write-off during the year	本期核銷	—	(1,521)
At 31 December	於12月31日	<b>2,181</b>	981

An ageing analysis of the above trade receivables from joint ventures, net of allowance for credit losses based on the invoice date, is as follows:

		2020	2019
		<b>RMB'000</b>	<b>RMB'000</b>
		人民幣千元	人民幣千元
Within 3 months	3個月以內	6,603	9,103
3 to 6 months	3至6個月	838	915
6 to 12 months	6至12個月	1,634	2,113
Over 1 year	1年以上	7,356	29,071
		<b>16,431</b>	41,202

#### 21. 於合營企業之權益(續)

附註：(續)

- (ii) 應收合營企業款項包括合營企業之應收貿易賬款扣除壞賬撥備人民幣2,181,000元(2019年：人民幣981,000元)後淨額人民幣16,431,000元(2019年：人民幣41,202,000元)。該金額無抵押擔保、免息並按相關合同進行償還。剩餘金額人民幣17,733,000元(2019年：人民幣1,053,000元)為無抵押擔保、免息及須按要求償還。

本年度合資企業應收貿易款項減值損失變動情況如下：

		<b>Lifetime ECL (credit-impaired)</b>	
		整個存續期內預期信用損失	
		(發生信用減值)	
		2020	2019
		<b>RMB'000</b>	<b>RMB'000</b>
		人民幣千元	人民幣千元
At 1 January	於1月1日	981	—
Impairment recognized during the year, net	本期確認減值損失	1,200	2,502
Write-off during the year	本期核銷	—	(1,521)
At 31 December	於12月31日	<b>2,181</b>	981

基於與發票日期，上述貿易應收賬款扣除信用損失後淨額之賬齡分析如下：

		2020	2019
		<b>RMB'000</b>	<b>RMB'000</b>
		人民幣千元	人民幣千元
Within 3 months	3個月以內	6,603	9,103
3 to 6 months	3至6個月	838	915
6 to 12 months	6至12個月	1,634	2,113
Over 1 year	1年以上	7,356	29,071
		<b>16,431</b>	41,202

## NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

### 綜合財務報表附註

#### 21. INTERESTS IN JOINT VENTURES AND BALANCES WITH JOINT VENTURES (CONTINUED)

##### Summarized financial information of joint ventures

The Group's joint ventures are involved in either wind or solar power plant investments and operations and related activities in the PRC, and each joint venture involved in wind or solar power plant investments and operations has similar risk and return. Accordingly, the directors of the Company have considered that it is appropriate to aggregate the disclosures in accordance with HKFRS 12 *Disclosure of Interests in Other Entities* and present the summarised financial information of the Group's joint ventures engage in the same principal activities on an aggregate basis.

Summarized aggregate financial information of the Group's joint ventures engaged in wind power plant investments and operations is as follows:

#### 21. 於合營企業之權益(續)

##### 合營企業之財務信息概要

本集團之合營企業在中國境內主要從事風力或太陽能發電電場投資、運營及相關活動，每間風力或太陽能發電合營企業具有相似風險及回報。據此，本公司董事認為將合營企業按照香港財務報告準則第12號其他主體權益之披露進行合併披露且在合併基礎上呈現合營企業匯總財務信息是適當的。

本集團投資及運營風力發電之合營企業之財務資訊匯總如下：

		2020	2019
		RMB'000	RMB'000
		人民幣千元	人民幣千元
Current assets	流動資產	2,033,619	2,154,438
Non-current assets	非流動資產	6,038,810	6,914,411
Current liabilities	流動負債	(1,336,478)	(1,784,592)
Non-current liabilities	非流動負債	(4,040,449)	(3,633,777)
Net assets	資產淨值	2,695,502	3,650,480

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS  
綜合財務報表附註

21. INTERESTS IN JOINT VENTURES AND BALANCES  
WITH JOINT VENTURES (CONTINUED)

Summarized financial information of joint  
ventures (CONTINUED)

The above amounts of assets and liabilities include the following:

21. 於合營企業之權益(續)

合營企業之財務信息概要(續)

上述資產及負債之金額包含下述：

		2020	2019
		<i>RMB'000</i>	<i>RMB'000</i>
		人民幣千元	人民幣千元
Cash and cash equivalents	現金及現金等值項目	<b>296,515</b>	453,000
Current financial liabilities (excluding trade payables and other payables)	流動金融負債(不包括應付貿易賬款及其他應付款)	<b>(911,346)</b>	(998,798)
Non-current financial liabilities	非流動金融負債	<b>(4,040,449)</b>	(3,633,777)
		<b>2020</b>	2019
		<i>RMB'000</i>	<i>RMB'000</i>
		人民幣千元	人民幣千元
Revenue	收入	<b>1,091,203</b>	1,101,270
Depreciation and amortization	折舊與攤銷	<b>(431,134)</b>	(456,316)
Interest expense	利息費用	<b>(193,117)</b>	(226,123)
Other expenses	其他開支	<b>(144,306)</b>	(77,969)
Profit before income tax	除所得稅前溢利	<b>322,646</b>	340,862
Income tax expense	所得稅開支	<b>(52,289)</b>	(48,475)
Net profit and other comprehensive income for the year	本年度淨溢利及其他全面收益總額	<b>270,357</b>	292,387
Dividend received from these joint ventures during the year	本年度收到合營企業分紅	<b>198,350</b>	5,820

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS  
綜合財務報表附註

22. FINANCIAL ASSETS AT FAIR VALUE THROUGH  
PROFIT OR LOSS

22. 按公允價值計入損益之金融資產

		2020	2019
		<i>RMB'000</i>	<i>RMB'000</i>
		人民幣千元	人民幣千元
Financial assets at FVTPL	按公允價值計入損益之金融資產		
Unlisted equity securities, at fair value (Note (i))	以公允價值計量之未上市權益性證券(附註(i))	17,629	12,277
Investment in a convertible bond (Note (ii))	可轉股債券投資(附註(ii))	32,787	22,568
		<b>50,416</b>	<b>34,845</b>

Notes:

- (i) The unlisted equity securities represent investment in equity securities issued by private entities established and operate in the PRC.
- (ii) The convertible bond is issued by a private entity established and operate in the PRC.

附註：

- (i) 非上市權益證券指在中國成立及經營之私營企業所發行之權益證券投資。
- (ii) 可轉股債券是指在中國成立及經營之一家私營企業所發行。

23. CONTRACT ASSETS

23. 合同資產

		2020	2019
		<i>RMB'000</i>	<i>RMB'000</i>
		人民幣千元	人民幣千元
Tariff adjustment amounts (Note)	應收電價調整款項(附註)	329,385	867,605
Retention money	質保金	374,504	416,696
Construction contracts	建造合同	13,892	15,127
		<b>717,781</b>	1,299,428
Impairment loss on contract assets	合同資產減值	—	(6,970)
		<b>717,781</b>	1,292,458
Analysed for reporting purposes as:	為呈報分析如下：		
Current assets	流動資產	669,655	594,913
Non-current assets	非流動資產	48,126	697,545
		<b>717,781</b>	1,292,458

## NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

### 綜合財務報表附註

#### 23. CONTRACT ASSETS (CONTINUED)

Notes:

Tariff adjustment amounts represented government subsidies on renewable energy for ground projects to be received from the state grid companies based on the existing government policies.

As mentioned in Note 4, pursuant to the Tariff Notice, a set of standardized procedures for the settlement of the tariff subsidy has come into force since 2013 and according to several new notices issued in 2020, approvals for the registration in List on a project-by-project basis are required before the allocation of funds to the state grid companies, which then would make settlement to the Group.

The directors of the Company are of the opinion that the recognition of accrued revenue on tariff subsidy is proper based on their judgement and taking into account the opinion from the Group's legal advisor, that all of the Group's power plants of which tariff subsidy is recognized as revenue but yet to register in the List had been qualified for, and had met, all the requirements and conditions as required according to the requirements and conditions for the registration in the List. The directors of the Company are confident that all of the Group's operating power plants (including power plants operated by the Group's joint ventures and associates) are able to be registered in the List in due course and the tariff subsidy are fully funded by the PRC government but only subject to timing of allocation of funds from the PRC government.

As at 31 December 2020, the tariff adjustment amounts of RMB329,385,000 (2019: RMB 867,605,000) was recognized in contract assets by the power plants which have not been included in the List.

Tariff adjustment amounts classified under contract assets are transferred to trade receivables when the Group's respective power plants are registered in the List pursuant to the prevailing national government policies on renewable energy.

In respect of the revenue from the sale of electricity by power plants not yet registered in the List, the directors of the Company have evaluated the terms and conditions of, and the counterparties to, the contracts which may impact revenue recognition. The related receivables are mainly from the PRC state grid companies, which would normally be settled within two years based on past experience.

#### 23. 合同資產(續)

附註：

電價調整款項指根據現行政府政策，應從國家電網公司收取之可再生能源項目之政府補貼。

如附註4所述，根據電價通知，電價補助結算全套標準程式自2013年生效後，根據2020年發佈的幾項新通知，在資金分配給中國國家電網公司之前，要求項目逐個獲得批准登記到可再生能源電價附加資金補助清單，之後再對本集團進行結算。

本公司董事認為，因為本集團之全部運營電廠均符合並滿足清單登記規定之所有要求及條件，因此，在考慮本集團法律顧問意見之基礎上，根據董事判斷確認電價補助計提收入是適當的。本公司董事相信，本集團全部運營電廠(包括本集團合營企業及聯營公司電廠)可以通過正當程式進行目錄登記，並且，考慮到過去國家電網公司無壞賬經歷，且電價補助由國家政府負擔，電價補助可以全額收回，不過需遵從中國政府之資金分配時間安排。

在2020年12月31日，尚未納入清單之電廠確認於合同資產之電價補助應收款金額為人民幣329,385,000元(2019年：人民幣867,605,000元)。

根據國家現行可再生能源政策，當本集團發電廠登記進入清單中時，相關電價調整款項會由合同資產分類至應收貿易款項下。

有關未納入清單之電場產生之售電收入，公司董事已評估可能影響收入確認之合同之相關條款、條件、交易對手等。相關應收款主要來自中國國家電網公司，且依據以往經驗通常在2年左右收回。

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS  
綜合財務報表附註

24. TRADE AND BILLS RECEIVABLE

24. 應收貿易賬款及票據

		2020	2019
		<i>RMB'000</i>	<i>RMB'000</i>
		人民幣千元	人民幣千元
Trade receivable, at amortized cost (Note (i))	應收貿易賬款，按攤餘成本 (附註(i))	<b>237,437</b>	202,975
Tariff adjustment receivable, at amortized cost (Note (ii))	應收電價調整款項，按攤餘 成本(附註(ii))	<b>777,749</b>	420,476
Bills receivable, at FVTPL (Note (iii))	應收票據，按公允價值變動 計入損益(附註(iii))	<b>143,385</b>	33,903
		<b>1,158,571</b>	657,354
Impairment loss on trade receivable (Note (i))	應收貿易賬款減值(附註(i))	<b>(9,983)</b>	(11,487)
Impairment loss on tariff adjustment receivable	應收電價調整款項減值	—	(4,524)
		<b>1,148,588</b>	641,343

Analysed for reporting purposes as:

為呈報分析如下：

		2020	2019
		<i>RMB'000</i>	<i>RMB'000</i>
		人民幣千元	人民幣千元
Current assets	流動資產	<b>1,148,588</b>	612,547
Non-current assets	非流動資產	—	28,796
		<b>1,148,588</b>	641,343

The Group does not hold any collaterals over trade and bills receivable as security.

本集團並未持有任何應收貿易賬款及票據相關之抵押品作擔保。

Details of impairment assessment of trade receivable for the year ended 31 December 2020 are set out in Note 49.

於2020年12月31日應收貿易賬款減值評估詳情見附註49。



## NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS 綜合財務報表附註

### 24. TRADE AND BILLS RECEIVABLE (CONTINUED)

Notes:

#### (i) Trade receivable

The Group's trade receivable include receivables from the sale of electricity, provision of construction and other services. The Group's credit terms granted to customers ranging from 30 to 180 days. For certain construction projects, the Group generally grants project final acceptance period and retention period to its customers ranging from 1 to 2 years from the date of acceptance according to the contracts signed between the Group and customers.

The movements in the impairment loss on trade receivable during the year are as follows:

		2020	2019
		<i>RMB'000</i>	<i>RMB'000</i>
		人民幣千元	人民幣千元
At 1 January	於1月1日	<b>11,487</b>	11,906
Impairment reversed during the year, net	本年減值轉回，淨額	<b>(1,454)</b>	(212)
Written-off during the year	於本年撇銷	<b>(50)</b>	(207)
At 31 December	於12月31日	<b>9,983</b>	11,487

### 24. 應收貿易賬款及票據(續)

附註：

#### (i) 應收貿易賬款

本集團應收貿易賬款包括售電、提供施工及其他服務之應收賬款。本集團予客戶之付款信貸期為30天至180天。對於部分施工項目，本集團予客戶之最終確認及質保期為本集團與客戶簽訂合同中約定之驗收之日起1至2年。

應收貿易賬款壞賬撥備變動分析如下：

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS  
綜合財務報表附註

24. TRADE AND BILLS RECEIVABLE (CONTINUED)

Notes: (Continued)

(i) Trade receivable (Continued)

As at 31 December 2020, the ageing analysis of the trade receivable, net of allowance for credit losses, presented based on invoice date, is as follows:

		2020	2019
		<i>RMB'000</i>	<i>RMB'000</i>
		人民幣千元	人民幣千元
Within 3 months	3個月以內	181,130	127,319
3 to 6 months	3至6個月	21,611	17,434
6 to 12 months	6至12個月	6,251	7,788
1-2 years	1至2年	17,536	13,164
Over 2 year	2年以上	926	25,783
		<b>227,454</b>	191,488

Certain of the Group's bank borrowings (Note 33) are pledged by the cash receipts from the sale of electricity by certain of the Group's power plants.

(ii) Tariff adjustment receivables

The movements in the impairment loss on tariff adjustment receivables during the year are as follows:

		<b>Lifetime ECL (credit-impaired)</b>	
		整個存續期內預期信用損失 (未發生信用減值)	
		2020	2019
		<i>RMB'000</i>	<i>RMB'000</i>
		人民幣千元	人民幣千元
At 1 January	於1月1日	4,524	—
Impairment (reversed)/recognized during the year, net	本年減值(轉回)/確認, 淨額	(5,182)	4,524
Transfer from contract assets	轉自合同資產	3,032	—
Disposal of subsidiaries	處置附屬公司	(2,374)	—
At 31 December	於12月31日	—	4,524

24. 應收貿易賬款及票據(續)

附註:(續)

(i) 應收貿易賬款(續)

於2020年12月31日, 應收貿易賬款扣除信用損失後淨額之賬齡分析(以發票日期為準)如下:

	2020	2019
	<i>RMB'000</i>	<i>RMB'000</i>
	人民幣千元	人民幣千元
Within 3 months	181,130	127,319
3 to 6 months	21,611	17,434
6 to 12 months	6,251	7,788
1-2 years	17,536	13,164
Over 2 year	926	25,783
	<b>227,454</b>	191,488

部分集團發電廠之應收電價款收費權已為本集團若干之銀行借款(附註33)擔保作質押。

(ii) 應收電價調整款項

應收電價調整款項壞賬撥備變動分析如下:

**Lifetime ECL (credit-impaired)**

整個存續期內預期信用損失  
(未發生信用減值)

	2020	2019
	<i>RMB'000</i>	<i>RMB'000</i>
	人民幣千元	人民幣千元
At 1 January	4,524	—
Impairment (reversed)/recognized during the year, net	(5,182)	4,524
Transfer from contract assets	3,032	—
Disposal of subsidiaries	(2,374)	—
At 31 December	—	4,524

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS  
綜合財務報表附註

24. TRADE AND BILLS RECEIVABLE (CONTINUED)

Notes: (Continued)

(ii) Tariff adjustment receivables (Continued)

An ageing analysis of the tariff adjustment receivables, net of allowance for credit losses, based on the revenue recognition date, is as follows:

		2020	2019
		<i>RMB'000</i>	<i>RMB'000</i>
		人民幣千元	人民幣千元
Within 3 months	3個月以內	87,171	57,306
3 to 6 months	3至6個月	68,329	55,266
6 to 12 months	6至12個月	374,667	136,476
Over 1 year	1年以上	247,582	166,904
		<b>777,749</b>	415,952

The Group's tariff adjustment receivables from the sale of electricity are mainly receivables from the state grid companies. The collection of the tariff adjustment receivables is subject to settlement by state grid companies upon finalisation of the allocation of funds by relevant PRC government authorities to the state grid companies. See Note 23 for tariff adjustment receivables recognized by the power plants which have not been included in the List.

24. 應收貿易賬款及票據(續)

附註：(續)

(ii) 應收電價調整款項(續)

應收電價調整款項扣減信用損失後之賬齡分析(以收入確認日期為準)如下：

		2020	2019
		<i>RMB'000</i>	<i>RMB'000</i>
		人民幣千元	人民幣千元
Within 3 months	3個月以內	87,171	57,306
3 to 6 months	3至6個月	68,329	55,266
6 to 12 months	6至12個月	374,667	136,476
Over 1 year	1年以上	247,582	166,904
		<b>777,749</b>	415,952

本集團電力銷售應收電價調整款項主要為應收國家電網公司款項。在相關中國政府機構完成給國家電網公司之款項分配後，國家電網公司將結算相應電價調整款。未列入清單之發電廠確認之應收電價調整款詳見附註23。

## NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS 綜合財務報表附註

### 24. TRADE AND BILLS RECEIVABLE (CONTINUED)

Notes: (Continued)

#### (iii) Bills receivables

As 31 December 2020, the Group endorsed certain bills receivable accepted by banks in Mainland China (the "Bills") to certain of its suppliers in order to settle the trade payables due to these suppliers with a carrying amount in aggregate of RMB335,074,000 (2019: RMB 1,001,928,000). The Bills had a maturity of one to six months at the end of the reporting period. In the opinion of the directors of the Company, the Group has transferred substantially all risks and rewards relating to the Bills. Accordingly, it has derecognized the full carrying amounts of the Bills and the associated liabilities.

All bills received by the Group are with a maturity period of less than one year.

Upon application of HKFRS 9, the Group's bills receivable were reclassified as financial assets at FVTPL because the bills receivables are held in a business model whose objective is to sell.

### 24. 應收貿易賬款及票據(續)

附註：(續)

#### (iii) 應收票據

截止2020年12月31日，本集團背書部分中國大陸銀行可承兌之應收票據（「票據」）給供應商用於結算到期之應付貿易款合計人民幣335,074,000元（2019：人民幣1,001,928,000元）。這些票據於本報告期末後一至六個月內到期。本公司董事認為，集團已實質轉移該等票據之全部風險與報酬，因此，公司並未確認此等票據之全部賬面金額及相關負債。

本集團收到所有票據之到期日均少於一年。

根據香港財務報告準則第9號之規定，由於業務模型下應收票據持有是為了轉讓，集團應收票據分類至按公允價值計入損益之金融資產。

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS  
綜合財務報表附註

25. PREPAYMENTS, DEPOSITS AND OTHER RECEIVABLES      25. 預付款項、按金及其他應收款項

		2020	2019
		RMB'000 人民幣千元	RMB'000 人民幣千元
Deposits paid for purchase of property, plant and equipment	預付物業、電廠及設備採購款	184,574	448,269
Deposits paid for project investments (Note i)	電廠投資保證金 (附註(i))	—	37,860
Other prepayments	其他預付賬款	113,956	67,726
Deposits for other borrowings (Note 34)	其他借款保證金 (附註34)	79,986	49,515
Other deposits	其他按金	68,022	62,647
Sales proceeds receivables from disposal of subsidiaries	處置附屬公司應收款項	314,247	123,191
Receivables from former subsidiaries	應收原附屬公司款項	550,799	60,089
Other receivables	其他應收款項	49,268	65,026
Value-added tax recoverable	可收回增值稅	737,160	786,209
Premium receivable for financial guarantee contracts	財務擔保合同之應收款項	31,141	38,232
		<b>2,129,153</b>	<b>1,738,764</b>
Less: Impairment loss on sales proceeds receivables from disposals of subsidiaries	減：處置附屬公司應收款項之減值	(11,001)	(13,093)
Impairment loss on other receivables (Note ii)	其他應收款項減值 (附註(ii))	(30,951)	(15,575)
		<b>2,087,201</b>	<b>1,710,096</b>
Less: Non-current portion	減：非流動部份		
Deposits paid for purchase of property, plant and equipment	預付物業、電廠及設備採購款	184,574	448,269
Deposits paid for project investments	電廠投資保證金	—	—
Deposits for other borrowings	其他借款保證金	79,986	49,515
Other deposits and prepayments	其他按金及預付款項	42,053	45,788
Sales proceeds receivables from disposal of subsidiaries	處置附屬公司應收款項	47,933	59,797
Premium receivable for financial guarantee contracts	財務擔保合同應收款項	23,054	29,384
Other non-current receivables	其他非流動應收款項	26,858	24,636
Value-added tax recoverable	可收回增值稅	615,919	544,338
		<b>1,020,377</b>	<b>1,021,727</b>
Less: Impairment loss on sales proceeds receivables from disposals of subsidiaries	減：處置附屬公司應收款項之減值	(10,104)	(13,093)
Impairment loss on other receivables	其他應收款項之減值	(21,561)	(13,197)
		<b>988,712</b>	<b>1,175,437</b>
<b>Non-current portion classified under non-current assets</b>	<b>非流動部分分類至非流動資產</b>	<b>988,712</b>	<b>1,175,437</b>
<b>Current portion classified under current assets</b>	<b>流動部分分類至流動資產</b>	<b>1,098,489</b>	<b>534,659</b>

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS  
綜合財務報表附註

25. PREPAYMENTS, DEPOSITS AND OTHER RECEIVABLES (CONTINUED)

Note:

(i) Deposits paid for project investments

The deposit at 31 December 2019 relates to certain service agreements in prior years for a term up to January 2021, for introducing and soliciting solar and wind power projects, other new energy or new technology projects in the world apart from China to help the Group expand its business. The agreement has been early terminated this year and the outstanding deposit has been fully settled.

(ii) The movements of the impairment loss during the year are as follows:

25. 預付款項、按金及其他應收款項 (續)

附註：

(i) 電廠投資保證金

2019年12月31日之預付款涉及前幾年某些服務協議，有效期至2021年1月，用於在中國以外之世界範圍內引進和承接太陽能及風能項目、其他新能源或新技術項目，以幫助集團拓展業務。於本年度內，本協定已提前終止，預付款餘額已全部結清。

(ii) 本年度壞賬撥備變動情況如下：

		<b>Lifetime ECL (credit-impaired)</b>	
		整個存續期內預期信用損失	
		(發生信用減值)	
		2020	2019
		<i>RMB'000</i>	<i>RMB'000</i>
		人民幣千元	人民幣千元
At 1 January	於1月1日	<b>28,668</b>	18,494
Impairment recognized during the year, net	本年確認之壞賬減值，淨額	<b>16,970</b>	29,469
Written-off during the year	於本年撇銷	<b>(3,686)</b>	(19,295)
At 31 December	於12月31日	<b>41,952</b>	28,668

Details of impairment assessment of other receivables for the year ended 31 December 2020 are set out in Note 49.

於2020年12月31日其他應收款之減值評估詳情見附註49。

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS  
綜合財務報表附註

26. FINANCE LEASE RECEIVABLES

Certain machinery of the Group are leased out under finance leases. All interest rates inherent in the leases are fixed at the contract date over the lease terms.

26. 融資租賃應收款項

本集團某些機械設備以融資租賃方式出租。所有租賃合同利率在合同簽訂之日起在租期內為固定利率。

	2020	2019
	<i>RMB'000</i>	<i>RMB'000</i>
	人民幣千元	人民幣千元
Analysed for reporting purposes as: 為呈報分析如下：		
Current assets 流動資產	5,326	4,276
Non-current assets 非流動資產	18,814	13,578
	<b>24,140</b>	17,854

		Present value of minimum			
		Minimum lease payments		lease payments	
		最低租賃付款額	最低租賃付款額現值	最低租賃付款額	最低租賃付款額現值
		2020	2019	2020	2019
		<i>RMB'000</i>	<i>RMB'000</i>	<i>RMB'000</i>	<i>RMB'000</i>
		人民幣千元	人民幣千元	人民幣千元	人民幣千元
Finance lease receivables 融資租賃應收款項包含：	comprise:				
Within one year 1年以內		6,910	5,350	5,326	4,276
In more than one year but not more than two years 1至2年		6,555	5,005	5,201	4,030
In more than two years but not more than five years 2至5年		12,818	10,603	11,139	9,548
In more than five years 5年以上		2,605	—	2,474	—
		<b>28,888</b>	20,958	<b>24,140</b>	17,854
Less: unrealized finance income 減：未實現融資收入		<b>(4,748)</b>	(3,104)	N/A	N/A
		<b>24,140</b>	17,854	<b>24,140</b>	17,854

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS  
綜合財務報表附註

26. FINANCE LEASE RECEIVABLES (CONTINUED)

Effective interest rates of the above finance leases range from 7.3% to 9.5% per annum.

Finance lease receivables are secured over the plant and machinery leased. The Group is not permitted to sell or repledge the collateral in the absence of default by the lessee.

Details of impairment assessment for the year ended 31 December 2020 are set out in Note 49.

27. LOAN RECEIVABLES

Variable-rate loan receivables 浮動利率應收貸款

Analysed for reporting purposes as: 為呈報分析如下：  
Current assets 流動資產  
Non-current assets 非流動資產

During the year, the Group engaged in several sales and leaseback transactions as a buyer-lessor, in which the transfer of an asset did not satisfy the requirements of HKFRS 15 to be accounted for as a sale. Therefore, the Group recognized the transfer proceeds as loan receivables.

26. 融資租賃應收款項(續)

上述融資租賃之實際利率為每年7.3%至9.5%。

融資租賃應收款項以租賃之廠房及機械設備為擔保。在承租人沒有違約之情況下，本集團不允許出售或再抵押該抵押品。

截至2020年12月31日止年度之減值評估詳情見附註49。

27. 應收貸款

	2020	2019
	<i>RMB'000</i>	<i>RMB'000</i>
	人民幣千元	人民幣千元
Variable-rate loan receivables	<b>29,394</b>	84,047
Analysed for reporting purposes as:		
Current assets	<b>9,146</b>	14,476
Non-current assets	<b>20,248</b>	69,571
	<b>29,394</b>	84,047

於本年度，本集團以買方一出租人身份進行若干售後租回交易，其中資產轉讓不符合香港財務報告準則第15號而未能構成一項銷售。因此，本集團將轉讓所得確認為應收貸款。



## NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

### 綜合財務報表附註

#### 27. LOAN RECEIVABLES (CONTINUED)

The exposure of the Group's variable-rate loan receivables to interest rate risks and their contractual maturity dates are as follows:

		2020	2019
		<i>RMB'000</i>	<i>RMB'000</i>
		人民幣千元	人民幣千元
Variable-rate loan receivables	浮動利率應收貸款		
Within 1 year	1年以內	11,010	20,669
1 to 5 years	1至5年	22,093	65,759
Over 5 years	5年以上	505	20,487
		<b>33,608</b>	106,915
Less: unrealized finance income	減：未實現融資收入	<b>(4,214)</b>	(22,868)
		<b>29,394</b>	84,047

Details of impairment assessment of loan receivables for the year ended 31 December 2020 are set out in Note 49.

#### 28. INVENTORIES

		2020	2019
		<i>RMB'000</i>	<i>RMB'000</i>
		人民幣千元	人民幣千元
Raw materials	原材料	224	4,039
Work in progress	在製品	7,204	5,088
Finished goods	製成品	4,720	3,831
		<b>12,148</b>	12,958

The cost of inventories recognized as expense and included in profit or loss amounted to RMB44,070,000 (2019: RMB 41,620,000).

#### 27. 應收貸款(續)

本集團之浮動利率應收貸款受利率風險影響的程度及合約到期日如下：

		2020	2019
		<i>RMB'000</i>	<i>RMB'000</i>
		人民幣千元	人民幣千元
Variable-rate loan receivables	浮動利率應收貸款		
Within 1 year	1年以內	11,010	20,669
1 to 5 years	1至5年	22,093	65,759
Over 5 years	5年以上	505	20,487
		<b>33,608</b>	106,915
Less: unrealized finance income	減：未實現融資收入	<b>(4,214)</b>	(22,868)
		<b>29,394</b>	84,047

截至2020年12月31日止年度應收貸款之減值評估詳情見附註49。

#### 28. 存貨

		2020	2019
		<i>RMB'000</i>	<i>RMB'000</i>
		人民幣千元	人民幣千元
Raw materials	原材料	224	4,039
Work in progress	在製品	7,204	5,088
Finished goods	製成品	4,720	3,831
		<b>12,148</b>	12,958

存貨金額人民幣44,070,000元(2019：人民幣41,620,000元)在損益內確認為開支。

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS  
綜合財務報表附註

29. CASH AND CASH EQUIVALENTS

29. 現金及現金等值項目

		2020	2019
		<i>RMB'000</i>	<i>RMB'000</i>
		人民幣千元	人民幣千元
Cash and bank balances	現金及銀行結餘	<b>2,608,069</b>	1,605,128
Less: Restricted deposits (Note)	減：受限制存款(附註)	<b>(327,610)</b>	(143,046)
Cash and cash equivalents	現金及現金等值物	<b>2,280,459</b>	1,462,082

The Group's cash and cash equivalents that are denominated in foreign currencies that are not respective entities' functional currencies are set out below:

本集團以非相關公司功能貨幣之外幣計量之現金及現金等價物項目如下：

		2020	2019
		<i>RMB'000</i>	<i>RMB'000</i>
		人民幣千元	人民幣千元
Denominated in:	以下列貨幣計值：		
— RMB	— 人民幣	<b>3,351</b>	3,501
— HKD	— 港幣	<b>66</b>	1,356
— US\$	— 美元	<b>97,681</b>	46,203
		<b>101,098</b>	51,060

Note: The restricted deposits mainly represent bank acceptance bill deposits and electricity sale guarantee deposits.

附註：受限制存款主要為銀行承兌匯票相關存款及電力銷售保證金。

As at 31 December 2020, the weighted average effective interest rate on the Group's bank balances is 0.3% (2019: 0.4%) per annum.

於2020年12月31日，本集團銀行結餘之加權平均實際利率為0.3%（2019：0.4%）。

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS  
綜合財務報表附註

30. TRADE AND BILLS PAYABLE

		2020	2019
		<i>RMB'000</i>	<i>RMB'000</i>
		人民幣千元	人民幣千元
Trade payable	應付貿易賬款	<b>533,037</b>	946,651
Bills payable	應付票據	<b>426,933</b>	134,981
		<b>959,970</b>	1,081,632

Included in trade payable as at 31 December 2020 were retention money held in respect of construction contracts of RMB398,615,000 (2019: RMB372,614,000). Apart from the retention money which is normally repayable after one year, the average credit period on purchase of goods is approximately one year (2019: one year).

As at 31 December 2020, the maturity date of bills payable was within 6 months (2019: within 6 months).

An ageing analysis of the trade payable, based on invoice date, is as follows:

30. 應付貿易賬款及票據

於2020年12月31日，應付貿易賬款中包含之建造合同之保證金為人民幣398,615,000元(2019年：人民幣372,614,000元)。除一年後支付之保證金，採購物資之平均信貸期大約為一年(2019年：一年)。

於2020年12月31日，應付票據到期日指6個月內(2019：6個月內)。

應付貿易賬款之賬齡分析(以發票日期為準)如下：

		2020	2019
		<i>RMB'000</i>	<i>RMB'000</i>
		人民幣千元	人民幣千元
Within 3 months	3個月以內	<b>102,595</b>	120,979
3 to 6 months	3至6個月	<b>9,950</b>	12,012
6 to 12 months	6至12個月	<b>10,519</b>	375,320
1 to 2 years	1至2年	<b>55,786</b>	55,806
Over 2 years	2年以上	<b>354,187</b>	382,534
		<b>533,037</b>	946,651

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31. PAYABLES FOR CONSTRUCTION IN PROGRESS,  
OTHER PAYABLES AND ACCRUALS

31. 項目建造之應付賬款、其他應付款  
項及應計費用

		2020	2019
		<i>RMB'000</i>	<i>RMB'000</i>
		人民幣千元	人民幣千元
Payables for construction in progress	項目建造之應付款項	1,445,417	1,071,429
Retention money payables	保證金應付賬款	552,669	348,363
Deposits received for disposal of subsidiaries	處置附屬公司預收股權款	2,500	38,600
Other payables and accruals	其他應付款項及應計款項	297,962	394,162
		<b>2,298,548</b>	1,852,554
Less: Balances repayable after one year and shown under non-current liabilities	減：一年後償付之金額並列示於非流動負債之金額	<b>(518,552)</b>	(489,799)
Current portion classified under current liabilities	流動部分分類至流動負債	<b>1,779,996</b>	1,362,755

32. CONTRACT LIABILITIES

32. 合同負債

		2020	2019
		<i>RMB'000</i>	<i>RMB'000</i>
		人民幣千元	人民幣千元
Receipt in advance	預收賬款	63,681	95,471

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS  
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33. BANK BORROWINGS

33. 銀行借款

		2020	2019
		RMB'000	RMB'000
		人民幣千元	人民幣千元
Secured	抵押擔保貸款	<b>1,334,961</b>	2,923,747
Unsecured	無抵押擔保貸款	<b>172,286</b>	403,782
Total borrowings	借款總額	<b>1,507,247</b>	3,327,529

The secured bank borrowings are secured by certain buildings and power plant equipment of the Group (Note 17), cash receipts from the sale of electricity by certain of the Group's power plants (Note 24) and certain equity interests in subsidiaries.

抵押擔保銀行借款之抵押物為本集團物業及電廠機器設備(附註17)，及本集團部分電場之電力銷售(附註24)取得之現金及部分附屬公司之股權。

The carrying amounts of the above borrowings are repayable\*:

以上借款之金額需於下列期間償還\*：

		2020	2019
		RMB'000	RMB'000
		人民幣千元	人民幣千元
Within 1 year	1年內	<b>171,245</b>	506,364
Between 1 and 2 years	於第1至第2年間	<b>161,318</b>	314,836
Between 2 and 5 years	於第2至第5年間	<b>568,886</b>	997,251
Over 5 years	5年以上	<b>605,798</b>	1,509,078
		<b>1,507,247</b>	3,327,529
Less: Amounts due within one year shown under current liabilities	減：於流動負債項下列示之於一年內到期之金額	<b>(171,245)</b>	(506,364)
Amounts shown under non-current liabilities	於非流動負債項下列示之金額	<b>1,336,002</b>	2,821,165

\* The above amounts due are based on scheduled repayment dates set out in the respective loan agreements.

\* 以上款項到期金額基於各借款合同規定之計劃還款日。

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**33. BANK BORROWINGS (CONTINUED)**

The exposure of the Group's bank borrowings are as follows:

		2020	2019
		<i>RMB'000</i>	<i>RMB'000</i>
		人民幣千元	人民幣千元
Fixed-rate borrowings	固定利率借款	<b>224,194</b>	220,490
Variable-rate borrowings	浮動利率借款	<b>1,283,053</b>	3,107,039
		<b>1,507,247</b>	3,327,529

The ranges of effective interest rates on the Group's bank borrowings are as follows:

		2020	2019
Effective interest rate:	實際利率：		
Variable-rate bank borrowings	浮動利率銀行借款	<b>2.9%-6.9%</b>	2.9%-6.9%
Fixed-rate bank borrowings	固定利率銀行借款	<b>1.0%-4.4%</b>	2.7%-5.9%

The fair values of the non-current borrowings are estimated using discounted cash flow calculations based upon the Group's current incremental borrowing rates for similar types of borrowings with maturities consistent with those remaining for the debt. The carrying amounts of the non-current borrowings approximate their fair values at the end of the reporting period.

**33. 銀行借款(續)**

本集團銀行借款在不同利率下分佈為：

		2020	2019
		<i>RMB'000</i>	<i>RMB'000</i>
		人民幣千元	人民幣千元
Fixed-rate borrowings	固定利率借款	<b>224,194</b>	220,490
Variable-rate borrowings	浮動利率借款	<b>1,283,053</b>	3,107,039
		<b>1,507,247</b>	3,327,529

本集團銀行借款之實際利率之範圍如下：

		2020	2019
Effective interest rate:	實際利率：		
Variable-rate bank borrowings	浮動利率銀行借款	<b>2.9%-6.9%</b>	2.9%-6.9%
Fixed-rate bank borrowings	固定利率銀行借款	<b>1.0%-4.4%</b>	2.7%-5.9%

非流動借款之公允價值，基於本集團到期期限與未償債務一致之類似借款目前之增量借款利率，使用現金流折現計預計得來。於報告期末，非流動借款之賬面金額與其公允價值相若。

## NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS 綜合財務報表附註

### 34. OTHER BORROWINGS

### 34. 其他借款

		2020	2019
		<i>RMB'000</i>	<i>RMB'000</i>
		人民幣千元	人民幣千元
Analysed for reporting purposes as:	為呈報分析如下：		
Current liabilities	流動負債	<b>412,819</b>	164,388
Non-current liabilities	非流動負債	<b>5,834,431</b>	4,349,758
		<b>6,247,250</b>	4,514,146

During the year, the Group has entered into agreements (the "Agreements") with certain PRC financial institutions (the "Financial Institution") and the Group drew down RMB2,907,076,000 (2019: RMB2,984,836,000) in aggregate from the Financial Institution of which RMB733,790,000 (2019: RMB1,400,805,000) was received in the form of bills. Such borrowings are to be repayable in 2021 to 2031 and carry interest ranging from 5.0% to 5.9% per annum (2019: ranging from 5.4% to 6.5% per annum).

As collaterals for the above financing:

- (i) The Group transferred the ownership title of certain property, plant and equipment to the Financial Institutions.
- (ii) The Group entered into financial guarantee contracts in favour of the Financial Institution for the due performance of the Group's obligations under the Agreements.

本年内集團與中國境內金融機構(以下簡稱「金融機構」)簽訂協定(以下簡稱「協議」)並提款總額為人民幣2,907,076,000元(2019: 人民幣2,984,836,000元),其中人民幣733,790,000元(2019: 人民幣1,400,805,000元)是通過票據收到。該等借款將在2021至2031年得以償還,借款年利率為5.0%至5.9%(2019: 借款年利率為5.4%至6.5%)。

上述融資之抵押擔保物:

- (i) 本集團已將部分物業、廠房及設備之所有權轉移至金融機構。
- (ii) 本集團訂立了有利於金融機構之融資擔保合約以敦促本集團正當履行協議義務。

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綜合財務報表附註

34. OTHER BORROWINGS (CONTINUED)

- (iii) Upon the discharging all the Group's obligations under the Agreements, the Financial Institutions will return the ownership title of those property, plant and equipment to the Group for minimal consideration. Despite the Agreements involve a legal form of a lease, the Group accounted for the Agreements as collateralized borrowing in accordance with the actual substance of the Agreements.
- (iv) An aggregate amount of security deposits of RMB193,928,000 placed with the Financial Institutions as at 31 December 2020 (2019: RMB178,045,000), of which RMB113,942,000 was offset with certain repayment instalments as agreed with the Financial Institution (2019: RMB 128,530,000).
- (v) Other borrowings are secured by certain equity interests in subsidiaries with an aggregate investment cost of RMB1,948,219,000 as at 31 December 2020 (2019: RMB1,842,239,000).

The maturity profile of the above borrowings is as follows:

34. 其他借款(續)

- (iii) 在本集團履行了所有協約義務後，金融機構將以非常低之代價有償歸還本集團上述物業、廠房及設備之所有權。儘管協定涉及租約之法律形式，本集團根據協定之實質將協定按照擔保借款核算。
- (iv) 於2020年12月31日支付押金人民幣193,928,000元(2019：人民幣：178,045,000元)。其中金融機構同意與相關應付款項抵銷之金額為人民幣113,942,000元(2019年：人民幣128,530,000元)。
- (v) 於2020年12月31日其他借款由某些附屬公司之股權質押，金額為人民幣1,948,219,000元(2019：人民幣：1,842,239,000元)。

上述借款到期情況如下：

		2020	2019
		<i>RMB'000</i>	<i>RMB'000</i>
		人民幣千元	人民幣千元
Within 1 year	1年內	<b>412,819</b>	164,388
Between 1 and 2 years	於第1至第2年間	<b>522,962</b>	512,412
Between 2 and 5 years	於第2至第5年間	<b>1,845,904</b>	1,628,187
Over 5 years	5年以上	<b>3,465,565</b>	2,209,159
		<b>6,247,250</b>	4,514,146



## NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

### 綜合財務報表附註

#### 35. SENIOR NOTES AND BONDS PAYABLE

The movements of senior notes and bonds issued by the Group during the year are as follows:

		Senior notes (Note (ii)) 優先票據 (附註(ii))	Senior notes (Note (i)) 優先票據 (附註(i))	Medium term bonds 中期票據	Green bonds 綠色債券	Total 合計
		RMB'000 人民幣千元	RMB'000 人民幣千元	RMB'000 人民幣千元	RMB'000 人民幣千元	RMB'000 人民幣千元
Carrying amount at 1 January 2019	於2019年1月1日年末賬面價值	—	1,363,253	199,519	99,909	1,662,681
Interest charge (Note 12)	利息支出(附註12)	—	119,881	3,742	6,708	130,331
Interest paid	應付利息	—	(108,934)	(3,261)	(6,617)	(118,812)
Principal repayment	償還本金	—	—	(200,000)	(100,000)	(300,000)
Exchange differences	匯兌調整	—	18,741	—	—	18,741
Carrying amount at 31 December 2019	於2019年12月31日年末賬面價值	—	1,392,941	—	—	1,392,941
Repurchase of senior notes	回購優先票據	(20,767)	—	—	—	(20,767)
Issue of senior notes, net of issuance expense	優先票據之發行，扣除發行費用	595,922	(567,680)	—	—	28,242
Interest charge (Note 12)	利息支出(附註12)	17,647	99,258	—	—	116,905
Interest paid	應付利息	—	(62,383)	—	—	(62,383)
Exchange differences	匯兌調整	(23,510)	(67,410)	—	—	(90,920)
<b>Carrying amount at 31 December 2020</b>	<b>於2020年12月31日年末賬面價值</b>	<b>569,292</b>	<b>794,726</b>	<b>—</b>	<b>—</b>	<b>1,364,018</b>
Less: Amounts due within one year shown under current liabilities	減：一年內到期之流動負債	(16,489)	(794,726)	—	—	(811,215)
Amounts show under non-current liabilities	非流動負債列示金額	552,803	—	—	—	552,803

#### 35. 優先票據及債券之應付款項

本集團年內已發行優先票據及債券之應付款項之變動如下：

## NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS 綜合財務報表附註

### 35. SENIOR NOTES AND BONDS PAYABLE (CONTINUED)

Notes:

- (i) The senior notes (the "Notes A") were issued by the Group on 16 January 2018 and its principal amount of is US\$200,000,000 with maturity on 23 January 2021. The Notes A bear fixed interest at 7.9% per annum, payable semi-annually. The effective interest rate of the Notes A is 8.3% per annum.

At any time prior to 23 January 2021, the Group may at its option redeem the Notes A, in whole but not in part, at a redemption price equal to 100% of the principal amount of the Notes A redeemed plus the applicable premium as of, and accrued and unpaid interest, if any, to (but not including) the redemption date.

At any time and from time to time prior to 23 January 2021, the Group may at its option redeem up to 35% of the aggregate principal amount of the Notes A with the net cash proceeds of one or more sales of common stock of the Company in an equity offering at a redemption price of 107.9% of the principal amount of the Notes A redeemed, plus accrued and unpaid interest, if any, to (but not including) the redemption date; provided that at least 65% of the aggregate principal amount of the Notes A originally issued on the original issue date remains outstanding after each such redemption and any such redemption takes place within 60 days after the closing of the related equity offering.

On 24 September 2020, US\$82,373,000 in the principal amount of the Notes A together with its accrued and unpaid interest amount of US\$1,075,000 have been exchanged for US\$83,448,000 in the principal amount of the Notes B issued (see Note 35(ii)).

### 35. 優先票據及債券之應付款項(續)

附註：

- (i) 於2018年1月16日，本集團發行總額為200,000,000美元之優先票據(票據A)，到期日為2021年1月23日。該票據A票面固定利率為每年7.9%，每半年支付一次。票據A的實際利率為每年8.3%。

於2021年1月23日之前任何時間，本集團可選擇贖回全部但不是部分票據A，贖回價格等於贖回票據A本金之100%，加上截至贖回日期(但不包括贖回日期)之適用溢價，以及應計及未付利息(如有)。

本集團可在2021年1月23日之前直至贖回日(但不包括當日)之任何時間及隨時使用其選擇權，按贖回債券A本金之107.9%之贖回價格，加上應計及未付利息(如有)，使用股權融資中出售一筆或多筆本公司普通股所得現金淨額，贖回至多35%之債券A本金總額；條件是在初始發行日初始發行至少65%之債券A本金總額在每次進行該等贖回後仍未償付，且該等贖回乃於相關權益發行結束後之60天內發生。

於2020年9月24日，票據A本金82,373,000美元及其應計未付利息1,075,000美元已兌換為已發行票據B本金83,448,000美元(見附註35(ii))。

## NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS 綜合財務報表附註

### 35. SENIOR NOTES AND BONDS PAYABLE (CONTINUED)

Notes: (Continued)

- (ii) The Company issued the senior notes of US\$6,552,000 on 24 September 2020, aggregated with the exchanged amount of US\$83,448,000 mentioned above, form the new senior notes (the "Notes B") with principal amount of US\$90,000,000 and maturity date on 24 September 2023 unless earlier redeemed in accordance with the terms thereof. The Notes B bear fixed interest at 10.75% per annum payable semi-annually. The effective interest rate of the Notes is 11.76% per annum.

At any time prior to 24 September 2023, the Group may at its option redeem the Notes B, in whole but not in part, at a redemption price equal to 100% of the principal amount of the Notes B redeemed plus the applicable premium as of, and accrued and unpaid interest, if any, to (but not including) the redemption date.

At any time and from time to time prior to 24 September 2023, the Group may at its option redeem up to 35% of the aggregate principal amount of the Notes B with the net cash proceeds of one or more sales of common stock of the Company in an equity offering at a redemption price of 110.75% of the principal amount of the Notes B redeemed, plus accrued and unpaid interest, if any, to (but not including) the redemption date; provided that at least 65% of the aggregate principal amount of the Notes B originally issued on the original issue date remains outstanding after each such redemption and any such redemption takes place within 60 days after the closing of the related equity offering.

### 35. 優先票據及債券之應付款項(續)

附註：(續)

- (ii) 於2020年9月24日，本公司發行了6,552,000美元之優先票據，加上上述83,448,000美元之兌換金額，形成本金為90,000,000美元，到期日2023年9月24日之新優先票據(「票據A」)，除非根据其條款提前贖回。該票據票面固定利率為每年10.75%，每半年支付一次。票據B之實際利率為每年11.76%。

於2023年9月24日前，本集團可選擇贖回全部但不是部分票據B，贖回價格等於贖回票據B本金之100%，加上截至贖回日期(但不包括贖回日期)之適用溢價，以及應計及未付利息(如有)。

本集團可在2023年9月24日之前直至贖回日(但不包括當日)之任何時間及隨時使用其選擇權，按贖回債券B本金之110.75%之贖回價格，加上應計及未付利息(如有)，使用股權融資中出售一筆或多筆本公司普通股所得現金淨額，贖回至多35%之債權B本金總額；條件是在初始發行日初始發行至少65%之債券B本金總額在每次進行該等贖回後仍未償付，且該等贖回乃於相關權益發行結束後之60天內發生。

## NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS 綜合財務報表附註

### 36. CONVERTIBLE LOAN

#### (1) IFC Convertible Loan

On 23 May 2018, the Group issued convertible loan (the “IFC Convertible Loan”) in the aggregate principal amount of HK\$233,800,000 (approximately RMB189,938,000) to International Finance Corporation (“IFC”), which consists of three tranches: (i) Tranche I being HK\$93,480,000; and (ii) Tranche II being HK\$70,110,000; and (iii) Tranche III being HK\$70,210,000. IFC has the right to convert all or any part of the outstanding amount of the Convertible Loan into the ordinary shares of the Company at a conversion price of (i) HK\$0.5 per Share (for Tranche I); (ii) HK\$0.55 per Share (for Tranche II); and (iii) HK\$0.6 per Share (for Tranche III) (subject to the adjustments as set out in the agreement for the Convertible Loan dated 28 December 2017 (the “IFC Agreement”).

The outstanding principal of the IFC Convertible Loan bears interest at a rate of (i) 2% per annum for the period commencing on the date of the Agreement until the date falling on the third anniversary of the date of the Agreement; and (ii) 5% per annum thereafter. The maturity date of the IFC Convertible Loan is 27 December 2022 (the “IFC Maturity Date”). If the whole or any part of the Convertible Loan is not converted into the ordinary shares of the Company by the IFC Maturity Date then the relevant non converted portion of the IFC Convertible Loan shall be repaid in full together with an amount required to provide IFC with an Internal Rate of Return (as defined in the IFC Convertible Loan Agreement) in respect of such non-converted portion of the IFC Convertible Loan of 7%.

### 36. 可換股貸款

#### (1) IFC可換股貸款

於2018年5月23日，本集團向國際金融公司(簡稱「IFC」)發行本金總額為233,800,000港元(約為人民幣189,938,000元)可換股貸款(簡稱「可換股貸款」)。該筆可換股貸款共分為三期：(i)第一期為93,480,000港元，(ii)第二期為70,110,000港元，(iii)第三期為70,210,000港元。IFC有權按下述轉換價格將該筆可換股貸款之部分或全部未償金額轉換為本公司之普通股：(i)第一期每股0.5港元；(ii)第二期每股0.55港元；及(iii)第三期0.6港元(且根據2017年12月28日簽署之可換股貸款協定(簡稱「協定」)規定進行調整。)

可換股貸款之未償本金將(i)從可換股貸款協議日開始至可換股貸款日後第三周年當日結束期間按2%之年利率計息，且於其後按(ii)5%之年利率計息。該筆可換股貸款之到期日為2022年12月27日(簡稱「到期日」)。倘於到期日，該筆可換股貸款之部分或全部尚未轉換為本公司之普通股，則可換股貸款之尚未轉換部分應加上就未轉換部分需向IFC提供7%之內部收益率計算之金額一併全額償還。

## NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

### 綜合財務報表附註

#### 36. CONVERTIBLE LOAN (CONTINUED)

##### (1) IFC Convertible Loan (CONTINUED)

IFC may serve a written notice on the Group requiring the Group to (a “IFC Prepayment Notice”): (i) at any time during the period commencing on (and including) the third anniversary of the date of the IFC Agreement and ending on the fourth anniversary of the date of the IFC Agreement (the “First Prepayment Period”), prepay the non-converted portion of the Loan within 45 days of the date of the relevant IFC Prepayment Notice in the amount specified in the IFC Prepayment Notice, provided such amount is not, when aggregated with all other amounts prepaid in response to IFC Prepayment Notices during the First Prepayment Period, greater than one-third of the total amount of the Loan; or (ii) at any time during the period commencing on (and including) the fourth anniversary of the date of this IFC Agreement and ending on the fifth anniversary of the date of the IFC Agreement (the “Second Prepayment Period”), prepay the non-converted portion of the Loan within 45 days of the date of the relevant IFC Prepayment Notice in the amount specified in the IFC Prepayment Notice, provided such amount is not, when aggregated with all other amounts prepaid in response to IFC Prepayment Notices during the First Prepayment Period and the Second Prepayment Period, greater than two-third of the amount of the Loan. Any prepayment made shall be applied pro rata across Tranche I, Tranche II and Tranche III.

The IFC Convertible Loan contain two components, debt component and derivative (including conversion and early redemption options) component. The effective interest rate of the debt component is 10.23% per annum. The derivative component is measured at fair value with changes in fair value recognized in profit or loss.

#### 36. 可換股貸款(續)

##### (1) IFC可換股貸款(續)

IFC可能會向本集團發出書面通知，要求本集團(簡稱「預付款通知」): (i)從第三周年日(包括當日)開始至協議第四周年當日結束(簡稱「首次預付款期間」)之任何時間，以付款通知規定之金額，在相關付款通知日期後之45天內，預付貸款之未轉換部分，條件是，該金額加上於首次預付款期間就付款通知所預付之所有其他金額之和，不大於貸款總額之三分之一；或 (ii)於該協議第四周年當日(包括當日)開始至該協議第五周年當日(簡稱「第二次預付款期間」)結束之任何時間內，以付款通知規定之金額，在相關付款通知日期後之45天內，預付貸款之未轉換部分，條件是，該金額加上首次預付款期間及第二次預付款期間就預付款通知所預付之所有其他金額之和，不大於貸款金額的三分之二。支付之任何預付款均按比例適用於第一期，第二期和第三期。

可換股貸款包括兩個組成部分：債務成分及衍生(包括轉換及提前贖回選擇權)成分。債務成分之實際年利率為10.23%。衍生成分按公允值計量，且公允值變動確認於損益。

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36. CONVERTIBLE LOAN (CONTINUED)

(2) Goldman Sachs Convertible Loan

As at 1 April 2019, the Group issued the total amount of convertible loan (the "Goldman Sachs Convertible Loan") principle of US \$30,000,000 (approximately RMB199,839,000), which is under the convertible loan agreement signed with Goldman Sachs Asia Strategic Pte. Ltd. ("Goldman Sachs") on 13 December 2018. The Goldman Sachs convertible loan consists of three tranches: (i) Tranche I being US \$12,000,000; and (ii) Tranche II being US \$9,000,000; and (iii) Tranche III being US\$9,000,000. Goldman Sachs has the right to convert all or any part of the outstanding amount of the Goldman Sachs Convertible Loan into the ordinary shares of the Company at a conversion price of (i) HK\$0.5 per Share (for Tranche I);(ii) HK\$0.55 per Share (for Tranche II); and (iii) HK\$0.6 per Share (for Tranche III) (subject to the adjustments as set out in the agreement for the Convertible Loan dated 13 December 2018 (the "Goldman Sachs Agreement").

The outstanding principal of the Goldman Sachs Convertible Loan bears interest at a rate of (i) 2% per annum for the period commencing on the date of the Goldman Sachs Agreement until the date falling on the third anniversary of the date of the Goldman Sachs Agreement; and (ii) 5% per annum thereafter. The maturity date of the Convertible Loan is 1 April 2024 (the "Goldman Sachs Maturity Date"). If the whole or any part of the Goldman Sachs Convertible Loan is not converted into the ordinary shares of the Company by the Goldman Sachs Maturity Date then the relevant non converted portion of the Goldman Sachs Convertible Loan shall be repaid in full together with an amount required to provide Goldman Sachs with an Internal Rate of Return (as defined in the Goldman Sachs Convertible Loan Agreement) in respect of such non-converted portion of the Goldman Sachs Convertible Loan of 7%.

36. 可換股貸款(續)

(2) 高盛可換股貸款

根據2018年12月13日與高盛簽訂之可換股貸款協議，本集團於2019年4月1日收到高盛可換股貸款本金總額30,000,000美元(約為人民幣199,839,000元)。該筆可換股貸款共分為三期：(i)第一期為12,000,000美元；(ii)第二期為9,000,000美元；(iii)第三期為9,000,000美元。高盛有權按下述轉換價格將該筆可換股貸款之部分或全部未償金額轉換為本公司之普通股：(i)第一期每股0.5港元；(ii)第二期每股0.55港元；及(iii)第三期每股0.6港元(且根據2018年12月13日簽署之可換股貸款協定(簡稱「協定」)規定進行調整)。

可換股貸款之未償還本金之利率將(i)從可換股貸款協議日開始至可換股貸款日後第三周年當日結束期間，按2%之年利率計息，且於其後按(ii)5%之年利率計息。該筆可換股貸款之到期日為2024年4月1日(簡稱「到期日」)。倘於到期日，該筆可換股貸款之部分或全部尚未轉換為本公司之普通股，則相關可換股貸款之尚未轉換部分應加就未轉換部分需向高盛提供7%之內部收益率計算之金額一併全額償還。

## NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS 綜合財務報表附註

### 36. CONVERTIBLE LOAN (CONTINUED)

#### (2) Goldman Sachs Convertible Loan (CONTINUED)

Goldman Sachs may serve a written notice (a "Goldman Sachs Prepayment Notice") on the Company requiring the Company to: (i) at any time during the period commencing on (and including) the third anniversary of the date of the Goldman Sachs Convertible Loan Agreement and ending on the fourth anniversary of the date of the Goldman Sachs Convertible Loan Agreement (the "First Prepayment Period"), prepay the nonconverted portion of the Goldman Sachs Convertible Loan within 45 days of the date of the relevant Goldman Sachs Prepayment Notice in the amount specified in the Goldman Sachs Prepayment Notice, provided such amount is not, when aggregated with all other amounts prepaid in response to Goldman Sachs Prepayment Notices during the First Prepayment Period, greater than one-third of the total amount of the Disbursement made on the Disbursement Date; and (ii) at any time during the period commencing on (and including) the fourth anniversary of the date of the Goldman Sachs Convertible Loan Agreement and ending on the Goldman Sachs Maturity Date (the "Second Prepayment Period"), prepay the non-converted portion of the Goldman Sachs Convertible Loan within 45 days of the date of the relevant Goldman Sachs Prepayment Notice in the amount specified in the Prepayment Notice, provided such amount is not, when aggregated with all other amounts prepaid in response to Goldman Sachs Prepayment Notices during the First Prepayment Period and the Second Prepayment Period, greater than twothird of the amount of the Disbursement made on the Disbursement Date.

### 36. 可換股貸款(續)

#### (2) 高盛可換股貸款(續)

高盛可能會向本集團發出書面通知(簡稱「高盛預付款通知」)要求本集團:(i)從第三周年日(包括當日)開始至協議第四周年當日結束(簡稱「首次預付款期間」)之任何時間,以付款通知規定之金額,在相關付款通知日期後之45天內,預付貸款之未轉換部分,條件是,該金額加上於首次預付款期間就付款通知所預付之所有其他金額之和不大於貸款日貸款總額之三分之一;或(ii)於該協議第四周年當日(包括當日)開始至該協議結束(簡稱「第二次預付款期間」)之任何時間內,以付款通知規定之金額,在相關付款通知日期後之45天內,預付貸款之未轉換部分,條件是,該金額加上首次預付款期間及第二次預付款期間就預付款通知所預付之所有其他金額之和不大於貸款日貸款金額之三分之二。

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36. CONVERTIBLE LOAN (CONTINUED)

(2) Goldman Sachs Convertible Loan (CONTINUED)

The Goldman Sachs Convertible Loan contain two components, debt component and derivative (including conversion and early redemption options) component. The effective interest rate of the debt component is 10.23% per annum. The derivative component is measured at fair value with changes in fair value recognized in profit or loss.

The movements of the debt component and derivative component of the convertible loan during the year are as follows:

		Goldman Sachs Convertible Loan 高盛可換股貸款		IFC Convertible Loan 國際金融公司可換股貸款		Total 合計
		Debt component 債務部分	Derivative component 衍生部分	Debt component 債務部分	Derivative component 衍生部分	
		RMB'000 人民幣千元	RMB'000 人民幣千元	RMB'000 人民幣千元	RMB'000 人民幣千元	RMB'000 人民幣千元
At 31 December 2019	於2019年12月31日	191,760	11,978	211,114	3,380	418,232
Interest expense (Note 12)	利息支出(附註12)	19,958	—	21,776	—	41,734
Interest paid	應付利息	(2,411)	—	(4,104)	—	(6,515)
Fair value changes	公允價值變動	—	385	—	5,386	5,771
Exchange differences	匯兌調整	(13,249)	(344)	(13,691)	(273)	(27,557)
At 31 December 2020	於2020年12月31日	196,058	12,019	215,095	8,493	431,665
Less: Amounts due within one year	減：一年內到期	(1,794)	—	(71,770)	(2,831)	(76,395)
		194,264	12,019	143,325	5,662	355,270

Binominal valuation model is used for valuation of the derivative component. The key inputs used in the model are disclosed in Note 50.

36. 可換股貸款(續)

(2) 高盛可換股貸款(續)

可換股貸款包括兩個組成部分：債務成分及衍生(包括轉換和提前贖回選擇權)成分。債務成分之實際年利率為10.23%。衍生成分按公允值計量，且公允值變動確認於損益。

本年內，可換股貸款債務成分和衍生成分之變動如下：

衍生成分採用二叉樹估值模型進行估值。該模型中所使用之關鍵輸入值載於附註50。



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37. LEASE LIABILITIES

37. 租賃負債

		2020	2019
		<i>RMB'000</i>	<i>RMB'000</i>
		人民幣千元	人民幣千元
Within 1 year	1年內	<b>10,562</b>	11,502
Between 1 and 2 years	於第1至第2年間	<b>10,891</b>	11,292
Between 2 and 5 years	於第2至第5年間	<b>34,784</b>	36,047
Over 5 years	5年以上	<b>19,877</b>	33,866
		<b>76,114</b>	92,707
Less: Amount due for settlement with 12 months shown under current liabilities	減：流動負債項下列示之未來12個月內交割之金額	<b>(10,562)</b>	(11,502)
Amount due for settlement after 12 months shown under non-current liabilities	非流動負債項下列示之未來12個月後交割之金額	<b>65,552</b>	81,205

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38. DEFERRED TAX

The analysis of deferred tax assets and deferred tax liabilities is as follows:

		2020	2019
		RMB'000	RMB'000
		人民幣千元	人民幣千元
Deferred tax assets	遞延所得稅資產	37,650	40,686
Deferred tax liabilities	遞延所得稅負債	(4,626)	(12,390)
		<b>33,024</b>	<b>28,296</b>

38. 遞延稅項

遞延所得稅資產及遞延所得稅負債之分析如下：

The movements in deferred tax assets and liabilities during the year are as follows:

本年內遞延所得稅資產及負債之變動如下：

Deferred tax assets

遞延所得稅資產

		Accumulated deductible loss		Unrealised inter-companies gains		Deferred government subsidy		Total	
		累計可抵扣虧損		未實現收益		遞延政府補貼		總計	
		2020	2019	2020	2019	2020	2019	2020	2019
		RMB'000	RMB'000	RMB'000	RMB'000	RMB'000	RMB'000	RMB'000	RMB'000
		人民幣千元	人民幣千元	人民幣千元	人民幣千元	人民幣千元	人民幣千元	人民幣千元	人民幣千元
At 1 January	於1月1日	8,875	—	29,379	34,316	2,432	2,582	40,686	36,898
Credit/(debited) to the profit or loss (Note 14)	扣除/(計入)自損益 (附註14)	—	8,875	8,337	2,711	(150)	(150)	8,187	11,436
Disposal of subsidiaries (Note 43(b))	出售附屬公司 (附註43(b))	—	—	(11,223)	(1,991)	—	—	(11,223)	(1,991)
Disposal group held for sale	處置至持有待售	—	—	—	(5,657)	—	—	—	(5,657)
<b>At 31 December</b>	<b>於12月31日</b>	<b>8,875</b>	<b>8,875</b>	<b>26,493</b>	<b>29,379</b>	<b>2,282</b>	<b>2,432</b>	<b>37,650</b>	<b>40,686</b>

At 31 December 2020, the Group had tax losses of RMB290,128,000 (2019: RMB367,758,000) arose in Mainland China that can be carried forward to set off against future taxable income which will expire within 1 to 5 years. No deferred tax asset has been recognized due to the unpredictability of future profit streams.

於2020年12月31日，本集團於中國大陸產生之稅項虧損為人民幣290,128,000元（2019年：人民幣367,758,000元），已結轉以抵銷日後應課稅收入，將分別於1至5年內到期。由於未來收入來源有不可預測性而並未確認有關遞延稅項資產。

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38. DEFERRED TAX (CONTINUED)

Deferred tax assets (CONTINUED)

The unrecognized tax losses within mainland China will expire in the following years:

		2020	2019
		RMB'000	RMB'000
		人民幣千元	人民幣千元
To be expired on:	將於下列日期屆滿		
31 December 2020	二零二零年十二月三十一日	—	10,071
31 December 2021	二零二一年十二月三十一日	11,194	13,067
31 December 2022	二零二二年十二月三十一日	29,395	65,111
31 December 2023	二零二三年十二月三十一日	127,673	165,336
31 December 2024	二零二四年十二月三十一日	91,758	114,173
31 December 2025	二零二五年十二月三十一日	30,108	—
<b>Total unused tax losses</b>	<b>未動用稅項虧損總額</b>	<b>290,128</b>	<b>367,758</b>

At 31 December 2020, the Group had estimated unused tax losses of RMB302,633,000 (2019: RMB240,003,000), subject to the agreement of the Inland Revenue Department of Hong Kong, arose in Hong Kong available for offset against future profits. No deferred tax asset has been recognized due to the unpredictability of future profit streams. The estimated tax losses may be carried forward indefinitely.

Deferred tax liabilities

		Unremitted earnings		Unremitted interest		Total	
		未實現收益		未實現利息		總計	
		2020	2019	2020	2019	2020	2019
		RMB'000	RMB'000	RMB'000	RMB'000	RMB'000	RMB'000
		人民幣千元	人民幣千元	人民幣千元	人民幣千元	人民幣千元	人民幣千元
At 1 January	於1月1日	5,180	4,773	7,210	8,804	12,390	13,577
Debited/(credited) to the profit or loss (Note 14)	計入/(扣除)自損益 (附註14)	(554)	407	(7,210)	(1,594)	(7,764)	(1,187)
<b>At 31 December</b>	<b>於12月31日</b>	<b>4,626</b>	<b>5,180</b>	<b>—</b>	<b>7,210</b>	<b>4,626</b>	<b>12,390</b>

38. 遞延稅項(續)

遞延所得稅資產(續)

於中國內地未確認稅項虧損將於以下年度屆滿：

	2020	2019
	RMB'000	RMB'000
	人民幣千元	人民幣千元
To be expired on:		
31 December 2020	—	10,071
31 December 2021	11,194	13,067
31 December 2022	29,395	65,111
31 December 2023	127,673	165,336
31 December 2024	91,758	114,173
31 December 2025	30,108	—
<b>Total unused tax losses</b>	<b>290,128</b>	<b>367,758</b>

於2020年12月31日，本集團於香港產生之稅項虧損為人民幣302,633,000元(2019年：人民幣240,003,000元)可供抵銷日後溢利。由於未來之溢利流無法預測，並未作出遞延稅項資產確認。此估計稅項虧損可無限期結轉。

遞延所得稅負債

		Unremitted earnings		Unremitted interest		Total	
		未實現收益		未實現利息		總計	
		2020	2019	2020	2019	2020	2019
		RMB'000	RMB'000	RMB'000	RMB'000	RMB'000	RMB'000
		人民幣千元	人民幣千元	人民幣千元	人民幣千元	人民幣千元	人民幣千元
At 1 January	於1月1日	5,180	4,773	7,210	8,804	12,390	13,577
Debited/(credited) to the profit or loss (Note 14)	計入/(扣除)自損益 (附註14)	(554)	407	(7,210)	(1,594)	(7,764)	(1,187)
<b>At 31 December</b>	<b>於12月31日</b>	<b>4,626</b>	<b>5,180</b>	<b>—</b>	<b>7,210</b>	<b>4,626</b>	<b>12,390</b>

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#### 38. DEFERRED TAX (CONTINUED)

The deferred tax liabilities recognized relate to temporary differences arising from the unremitted earnings of joint ventures and associates, and the intercompany interest payable from certain PRC subsidiaries to overseas subsidiaries.

As at 31 December 2020, deferred tax liabilities of RMB133,446,000 (2019: RMB129,959,000) have not been recognized for the withholding tax that would be payable on the undistributed retained earnings of subsidiaries of the Group, as the Group is able to control the timing of the reversal of the temporary differences and it is probable that the temporary differences will not reverse in the foreseeable future.

#### 39. DEFERRED GOVERNMENT GRANTS

Government grants are received from the PRC government and the government of the United States of America ("US") by the Group as financial subsidies for the promotion of the development of renewable energy and investments in the PRC and the US. Government grants from the PRC government are recognized as income over 20 years based on the expected useful lives of the relevant non-current assets including property, plant and equipment invested in certain areas in the PRC, while the government grants from the US government are recognized as income over 5 years as the relevant properties continue to qualify as specified energy properties as defined by the US Department of the Treasury.

#### 38. 遞延稅項(續)

已確認遞延稅項負債與來自合營企業及聯營公司之未實現利潤產生之暫時性差異有關，以及某些中國與境外附屬公司之間未實現之利息。

由於本集團能夠控制遞延稅項暫時性差異轉回之時間，且暫時性差異在可預見之未來很可能不會轉回，於2020年12月31日，本集團附屬公司未分派保留盈利應付之預提稅及其他稅項遞延所得稅負債為人民幣133,446,000元(2019：人民幣129,959,000元)並未獲得確認。

#### 39. 遞延政府補助

政府補助為本集團獲取中國及美國政府為刺激新能源產業發展而提供之政府財政補貼。來自中國政府之新能源產業發展補助按照被投資物業、廠房及設備資產期望之使用期限在20年內分期確認收入，而來自美國政府之補助則基於美國財政部門界定相關資產可持續符合特定能源資產之標準，在5年內分期確認收入。

## NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

### 綜合財務報表附註

#### 39. DEFERRED GOVERNMENT GRANTS (CONTINUED)

The movements in deferred government grant during the year are as follows:

		2020	2019
		<i>RMB'000</i>	<i>RMB'000</i>
		人民幣千元	人民幣千元
At 1 January	於1月1日	15,643	23,273
Government grants obtained during the year	本年獲得政府補助	710	330
Credited to profit or loss during the year	政府補助攤銷	(1,660)	(1,984)
Disposal of subsidiaries (Note 43(b))	處置附屬公司(附註43(b))	—	(5,976)
<b>At 31 December</b>	<b>於12月31日</b>	<b>14,693</b>	<b>15,643</b>

#### 39. 遞延政府補助(續)

本年內遞延政府補助之變動如下：

#### 40. FINANCIAL GUARANTEE CONTRACT LIABILITIES

		2020	2019
		<i>RMB'000</i>	<i>RMB'000</i>
		人民幣千元	人民幣千元
Current	流動	8,599	9,098
Non-current	非流動	22,542	33,808
		<b>31,141</b>	<b>42,906</b>

#### 40. 財務擔保合同負債

During the prior year, the Group disposed its 75% equity interests in certain wholly-owned subsidiaries to independent third parties, and retained the remaining 25% equity interests as interests in associates. Financial guarantees were provided by the Company to certain leasing companies for the associates' finance lease arrangements. In return, the associates shall pay premium to the Company at 2% of the outstanding debt balance under the finance lease arrangements.

於上年度，本集團出售部分全資附屬公司之75%股權予獨立第三方，並留存剩餘25%股權作為於聯營公司之權益。本公司為該聯營公司之融資租賃安排向融資公司提供財務擔保。反之，聯營公司將支付本公司融資租賃安排之未償還貸款餘額之2%手續費用。

## NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

### 綜合財務報表附註

#### 40. FINANCIAL GUARANTEE CONTRACT LIABILITIES (CONTINUED)

The Group has recognized financial guarantee contract liabilities and corresponding premium receivables based on the fair value of the guarantee provided, which is the present value of the premium to be received within the leases term.

As at 31 December 2020, the aggregate amount of guarantees was RMB461,547,000 (2019: RMB494,570,000), which represented the amount (including principal and interest) that could be required to be paid if guarantees were called upon in entirety, of which RMB461,547,000 had been utilized by the associates as at 31 December 2020 (2019: RMB494,570,000).

#### 41. SHARE CAPITAL AND RESERVES

##### (a) SHARE CAPITAL

Ordinary shares issued of HK\$0.01 each:

		No. of shares 股份數目	Nominal value 面值
		000's shares 千股	RMB'000 人民幣千元
As at 1 January 2019	於 2019 年 1 月 1 日	8,550,585	74,049
Cancellation of ordinary shares (Note (i))	註銷之普通股 (附註 (i))	(159,010)	(1,409)
Issue of ordinary shares (Note 42)	增發普通股(附註 42)	113,000	1,012
As at 31 December 2019	於 2019 年 12 月 31 日	8,504,575	73,652
Cancellation of ordinary shares (Note (ii))	註銷之普通股 (附註 (ii))	<b>(137,720)</b>	<b>(1,240)</b>
<b>As at 31 December 2020</b>	<b>於 2020 年 12 月 31 日</b>	<b>8,366,855</b>	<b>72,412</b>

#### 40. 財務擔保合同負債(續)

本集團確認了財務擔保合同負債及與之相關之基於提供擔保之公允價值之手續費應收款項，即租賃期內將會收到之擔保費用之現值。

截至2020年12月31日，擔保總額為人民幣461,547,000元(2019年：人民幣494,570,000元)，即可能要求擔保方支付之全額擔保金額(包括本金及利息)，因人民幣461,547,000元(2019年：人民幣494,570,000元)已於2020年12月31日由聯營公司使用。

#### 41. 股本和儲備

##### (a) 股本

已發行普通股每股0.01港元：

## NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

### 綜合財務報表附註

#### 41. SHARE CAPITAL AND RESERVES (CONTINUED)

##### (a) SHARE CAPITAL (CONTINUED)

Notes:

- (i) During the prior year, the Group repurchased a total of 147,170,000 ordinary shares of the Company from the market with total consideration of RMB47,540,000, 159,010,000 ordinary shares of the Company with total par value of RMB1,409,000 were cancelled, the related costs of repurchase were RMB49,313,000 and the exceed of costs of repurchase over the par value of the shares of RMB47,904,000 was charged to share premium.
- (ii) During the current year, the Group repurchased a total of 111,690,000 ordinary shares of the Company from the market with a total consideration of RMB33,274,000. 137,720,000 ordinary shares of the Company with total par value of RMB1,240,000 were cancelled, the related costs of repurchase were RMB41,854,000 and the exceed of costs of repurchase over the par value of the shares of RMB40,614,000 was charged to share premium.

##### (b) Treasury shares for the purpose of share award schemes

During the year ended 31 December 2015, 151,500,000 ordinary shares were repurchased from market at a price of approximately HK\$0.55 per share for a total consideration of RMB66,572,000 and held as treasury shares for the purpose of the Group's share award scheme (the "Scheme"), of which:

- (i) The directors of the Company approved an aggregate number of 61,700,000 shares under such scheme and all of these shares have been awarded to the relevant participants of the scheme up to 31 December 2018.

#### 41. 股本和儲備(續)

##### (a) 股本(續)

附註：

- (i) 於上一年度內，本集團於市場中回購147,170,000股之本公司普通股公司總價值為人民幣47,540,000元，註銷普通股159,010,000股，總面值人民幣1,409,000元，回購相關費用人民幣49,313,000元，超過面值人民幣47,904,000元的回購費用計入股票溢價。
- (ii) 於本年度內，本集團於市場中回購111,690,000股之本公司普通股，總價值為人民幣33,274,000元。137,720,000股面值為人民幣1,240,000元之本公司普通股已註銷，回購相關費用人民幣41,854,000元，超過面值人民幣40,614,000元的回購費用計入股份溢價。

##### (b) 股份激勵計劃之庫存股

截至2015年12月31日止年度內，151,500,000股普通股以每股約0.55港元於市場中回購，總價值為人民幣66,572,000元，並被作為庫存股持有，用於本集團之股票獎勵計劃(「計劃」)，其中：

- (i) 本公司董事根據該計劃批准股份總數為61,700,000股，截至2018年12月31日，所有這些股份均已授予該計劃相關參與者。

## NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

### 綜合財務報表附註

#### 41. SHARE CAPITAL AND RESERVES (CONTINUED)

##### (b) Treasury shares for the purpose of share award schemes (CONTINUED)

(ii) As at 4 April 2019, the board of directors approved to grant an aggregate number of 33,000,000 shares under the Scheme two directors. 8,250,000 shares were vested on 15 February 2020 (see Note 42).

(iii) On 22 April 2019, the board of directors of the Company approved a special share award scheme of 6,000,000 shares to be awarded to employees of the Company and all of these shares were vested on 26 April 2019.

(iv) On 29 April 2020, the board of directors of the company approved a special share award scheme of 4,000,000 shares to be awarded to employees of the Company and all of these shares were vested on 30 April 2020.

On 2 April 2019, the board of directors resolved to grant an aggregate number of 113,000,000 shares under the Scheme to the employees of the Company. 28,250,000 shares were vested on 15 February 2020 (see Note 42).

As at 31 December 2020, 156,300,000 ordinary shares are held as treasury shares for the purpose of share award schemes (2019: 196,800,000 shares).

#### 41. 股本和儲備(續)

##### (b) 股份激勵計劃之庫存股(續)

(ii) 於2019年4月4日，本公司董事會根據該計劃批准33,000,000股用以獎勵給本公司之兩名董事，於2020年2月15日已授予8,250,000股(見附註42)。

(iii) 於2019年4月22日，本公司董事會批准6,000,000股特殊股份獎勵計劃，該股份將用以獎勵給本公司之員工，並於2019年4月26日完成授予。

(iv) 於2020年4月29日，本公司董事會批准4,000,000股特殊股份獎勵計劃，該股份將用以獎勵給本公司之員工，並於2020年4月30日完成授予。

於2019年4月2日，董事會決議於該計劃下向公司僱員授予總計113,000,000股之股份。於2020年2月15日已授予28,250,000股(見附註42)。

於2020年12月31日，156,300,000股普通股被持作庫存股用作特殊股份獎勵計劃(2019年：196,800,000股)。



## NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

### 綜合財務報表附註

#### 41. SHARE CAPITAL AND RESERVES (CONTINUED)

##### (c) Contributed surplus

Contributed surplus brought forward represented the excess of the fair value of the shares of the former holding company acquired pursuant to the group reorganization in prior years, over the nominal value of the Company's shares issued in exchange thereof.

##### (d) Other reserves

Other reserves mainly represent share-based payments reserve and included share-based compensation recognized of which the related share options have forfeited after the vesting date or were still not exercised at the expiry date.

##### (e) Retained earnings

Pursuant to the relevant laws in the PRC, each of the subsidiaries established in the PRC is required to allocate 10% of its profit after tax to the statutory reserves fund until such fund reaches 50% of the subsidiaries' registered capital. The statutory reserves fund can be utilized, upon approval by the relevant authorities, to offset accumulated losses or to increase registered capital of the subsidiaries, provided that such fund is maintained at a minimum of 25% of the subsidiaries' registered capital. As at 31 December 2020, retained earnings of the Group comprised statutory reserves fund amounting to RMB697,202,000 (2019: RMB568,447,000).

#### 41. 股本和儲備(續)

##### (c) 繳入盈餘

本公司已轉出之繳入盈餘指根據以前年度集團重組取得之原控股公司股份之公允值，超出本公司作為交換發行之股份之面值之部分。

##### (d) 其他儲備

其他儲備主要為以往年度確認之以股份為基礎之支付，該等支付之股權已於行權日後予以放棄或直至失效日都未行使。

##### (e) 保留盈利

按照中國相關法律，中國境內公司規定須分配公司淨利潤之10%至法定盈餘公積，直至此公積達到公司註冊資本之50%。當取得相關授權批准時，保證公積保持不少於公司註冊資本25%，法定盈餘公積可被使用抵銷累計虧損或增加公司註冊資本金。於2020年12月31日，本集團包含法定盈餘公積之留存收益金額為人民幣697,202,000元(2019：人民幣568,447,000元)。

## NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

### 綜合財務報表附註

#### 42. SHARE AWARD SCHEMES

According to the share award scheme approved on 15 June 2015 by the board of directors of the Company, under which shares of the Company will be awarded to the Group's employees as an incentive (the "Scheme").

On 4 April 2019, the board of directors approved to grant an aggregate number of 33,000,000 shares under the Scheme to two directors.

On 2 April 2019, the board of directors resolved to grant 113,000,000 New Awarded Shares to not less than 30 Selected Persons by way of allocate and issue of the New Awarded Shares pursuant to the Specific Mandate, out of which (a) 55,600,000 Connected New Awarded Shares will be granted to 12 Connected Grantees by way of allocate and issue of new Shares pursuant to the Specific Mandate and (b) 57,400,000 Non-connected New Awarded Shares will be granted to not less than 18 Non-connected Grantees. The resolution was adopted by the special general meeting of shareholders on 20 June 2019.

The vesting dates of the above aggregate 146,000,000 award shares are as follows:

On 15 February 2020(or in the Event that 15 February 2020 is not a Business Day, the first Business Day thereafter)	2020年2月15日(如果遇到2020年2月15日不是營業日, 順延至下一個營業日)	25%
On 15 February 2021(or in the Event that 15 February 2021 is not a Business Day, the first Business Day thereafter)	2021年2月15日(如果遇到2021年2月15日不是營業日, 順延至下一個營業日)	25%
On 15 February 2022(or in the Event that 15 February 2022 is not a Business Day, the first Business Day thereafter)	2022年2月15日(如果遇到2022年2月15日不是營業日, 順延至下一個營業日)	25%
On 15 February 2023(or in the Event that 15 February 2023 is not a Business Day, the first Business Day thereafter)	2023年2月15日(如果遇到2023年2月15日不是營業日, 順延至下一個營業日)	25%

#### 42. 股份獎勵計劃

依據2015年6月15日, 本公司董事會批准之一項股票獎勵計劃, 根據該計劃公司股份將作為獎勵授予集團員工(「計劃」)。

於2020年4月4日, 本公司董事會根據該計劃批准33,000,000股用以獎勵給本公司之兩名董事。

於2019年4月2日, 董事會議決通過根據特別授權配發及發行新獎勵股份之方式向不少於30名選定人士授出113,000,000股新獎勵股份, 其中(a) 55,600,000股關連新獎勵股份將通過根據特別授權配發及發行新股份之方式授予12名關連承授人; 及(b) 57,400,000股非關連新獎勵股份將授予不少於18名非關連承授人。此決議已於2019年6月20日經股東特別大會通過。

上述總計146,000,000股獎勵股份之授予日期如下:

## NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

### 綜合財務報表附註

#### 42. SHARE AWARD SCHEMES (CONTINUED)

The fair value of the 146,000,000 shares awarded on the grant date was valued at HK\$0.3236 to HK\$0.3510 each share.

36,500,000 shares were vested on 15 February 2020. The related fair value of the vested shares of RMB11,337,000 was released from other reserves to eliminate the related cost of treasury shares of RMB3,878,000. The difference of RMB7,459,000 was credited to share premium.

On 29 April 2020, the board of directors approved to grant an aggregate number of 4,000,000 shares under the Scheme to two employees of the Company, of which one is the senior management of the Company, and all of these shares were vested on 30 April 2020. The fair value of the shares awarded was HK\$0.29 each share on the grant date, which were based on the market value of the Company's shares. The related fair value of the vested shares of RMB1,052,000 was released from other reserves to eliminate the related cost of treasury shares of RMB1,758,000. The difference of RMB706,000 was charged to share premium.

Movements in the number of awarded shares during the year are as follows:

As at 1 January	於1月1日
Granted during the year	本期授予
Vested during the year	已歸屬獎勵

As at 31 December	於12月31日
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The Group recognized total expense of RMB15,179,000 (2019: RMB20,030,000) for the year ended 31 December 2020 in relation to the Scheme.

#### 42. 股份獎勵計劃(續)

基於授予日，授予的146,000,000股股票之公允價值為每股0.3236港元至0.3510港元。

於2020年2月15日，36,500,000股已完歸屬。已歸屬股份之相關公允價值人民幣11,337,000元從其他儲備中扣除，以抵減庫存股份之相關成本人民幣3,878,000元。人民幣7,459,000元之差異計入股份溢價。

於2020年4月29日，本公司董事會批准4,000,000股特殊股份獎勵計劃，該股份將用以獎勵給本公司兩名員工，其中一名為公司高管，並於2020年4月30日完成授予。基於授予日公司股票之市價，授予股份之公允價值為每股0.29港元。已歸屬股份之相關公允價值人民幣1,052,000元從其他儲備中扣除，以抵減庫存股份之相關成本人民幣1,758,000元。人民幣706,000元之差異計入股份溢價。

獎勵股份之數量變動如下：

		Number of shares	
		股份數量	
		2020	2019
As at 1 January	於1月1日	146,000,000	—
Granted during the year	本期授予	4,000,000	152,000,000
Vested during the year	已歸屬獎勵	(40,500,000)	(6,000,000)
As at 31 December	於12月31日	109,500,000	146,000,000

截至2020年12月31日止年度，本集團就本公司授出之購股權確認支出總額為人民幣15,179,000元(2019：人民幣20,030,000元)。

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

綜合財務報表附註

43. NOTES TO THE CONSOLIDATED STATEMENT OF  
CASH FLOWS

43. 綜合現金流量表附註

(a) Cash generated from operations

(a) 經營業務所得之現金

			2020	2019
		Notes	RMB'000	RMB'000
		附註	人民幣千元	人民幣千元
Profit before income tax	除所得稅前溢利		762,626	652,206
Adjustments for:	已調整：			
Finance costs	財務成本	12	404,420	384,809
Interest income	利息收入	7	(10,964)	(9,605)
Depreciation of property, plant and equipment	物業、廠房及設備折舊		495,132	462,555
Depreciation of right-of-use assets	使用權資產折舊		40,672	38,185
Amortization of other intangible assets	其他無形資產攤銷		208	319
Release of deferred government grants	遞延政府補助攤銷	39	(1,660)	(1,984)
Write-down of inventories	存貨減值	8	3,669	—
Impairment loss on property, plant and equipment	物業、廠房及設備減值	17	23,427	—
Impairment loss on (reversed)/recognized contract assets	合同資產減值 (轉回)/確認	9	(635)	6,970
Impairment loss (reversed)/recognized on trade receivables	應收貿易賬款減值 (轉回)/確認	9	(6,636)	4,312
Impairment loss on other receivables	其他應收賬款減值	9	16,970	29,469
Impairment loss on amounts due from associates	應收聯營公司款項減值	9	—	2,307
Impairment loss recognized/(reversed) on amounts due from joint ventures	應收合營企業款項減值確認/(轉回)	9	1,200	(2,498)
Fair value gains on financial assets at FVTPL	按公允價值計入損益之金融資產之變動收益	8	(21,888)	(15,072)
Fair value loss/(gains) on derivative component of convertible loan	可換股債券公允價值變動虧損/(收益)	8	5,771	(21,085)
Share-based compensation	以股份為基準之付款	42	15,179	20,030
Share of loss/(profit) of associates, net	應佔聯營公司虧損/(溢利)，淨額		3,987	(17,406)
Share of profit of joint ventures, net	應佔合營企業業績，淨額		(118,265)	(136,889)
Gain on disposal/de-registration of subsidiaries, net	出售/註銷附屬公司之收益，淨額	8	(85,931)	(79,784)
(Gain)/loss on disposal/de-registration of joint ventures, net	出售/註銷合營企業之(收益)/虧損，淨額	8	(24,594)	370
Exchange (gain)/loss, net	匯兌(收益)/虧損，淨額	8	(21,824)	2,791
Loss on disposal of property, plant and equipment	出售物業、廠房及設備之虧損	8	4,239	5,277

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS  
綜合財務報表附註

43. NOTES TO THE CONSOLIDATED STATEMENT OF  
CASH FLOWS (CONTINUED)

(a) Cash generated from operations  
(CONTINUED)

		2020	2019
	Notes 附註	RMB'000 人民幣千元	RMB'000 人民幣千元
<b>Operating profit before working capital changes:</b>	<b>營運資金變動前之經營溢利：</b>	<b>1,485,103</b>	1,325,277
(Increase)/decrease in inventories	存貨(增加)/減少	<b>(3,247)</b>	7,525
(Increase)/decrease in trade and bills receivables	應收貿易賬款及票據(增加)/減少	<b>(1,043,155)</b>	15,730
(Increase)/decrease in prepayments, deposits and other receivables	預付款項、按金及其他應收款項(增加)/減少	<b>(434,055)</b>	118,688
Decrease/(increase) in contract assets	合同資產減少/(增加)	<b>393,920</b>	(304,974)
Decrease/(increase) in loan receivables	應收貸款減少/(增加)	<b>54,653</b>	(40,184)
(Increase)/decrease in finance lease receivables	應收融資租賃款(增加)/減少	<b>(6,286)</b>	538
Increase in amounts due from associates	應收聯營公司款項增加	<b>(39,550)</b>	(37,413)
Decrease/(increase) in amounts due from joint ventures	應收合營企業款項減少/(增加)	<b>29,876</b>	(4,004)
(Decrease)/increase in trade and bills payable	應付貿易賬款及票據(減少)/增加	<b>(413,852)</b>	34,366
Increase/(decrease) in other payables and accruals	其他應付款項及應計款項增加/(減少)	<b>1,099,591</b>	(215,452)
(Decrease)/increase in contract liabilities	合同負債(減少)/增加	<b>(31,790)</b>	33,979
Decrease in amounts due to associates	應付聯營公司款項減少	—	(234)
(Decrease)/increase in amounts due to joint ventures	應付合營企業款項(減少)/增加	<b>(49,070)</b>	34,106
<b>Cash generated from operations</b>	<b>經營業務所得之現金</b>	<b>1,042,138</b>	967,948

(b) Disposal/de-registration of subsidiaries

During the year, the Group disposed certain equity interests in its wholly-owned subsidiaries to independent third parties for an aggregate consideration of RMB1,425,226,000 (2019: RMB300,087,000), and resulting an aggregate gain on disposal of RMB87,634,000 (2019: RMB84,761,000).

During the year, the Group deregistered certain wholly-owned subsidiaries of the Group and recorded an aggregate loss on de-registrations of RMB1,703,000 (2019: RMB19,991,000).

43. 綜合現金流量表附註(續)

(a) 經營業務所得之現金(續)

	2020	2019
	RMB'000 人民幣千元	RMB'000 人民幣千元
<b>Operating profit before working capital changes:</b>	<b>1,485,103</b>	1,325,277
(Increase)/decrease in inventories	<b>(3,247)</b>	7,525
(Increase)/decrease in trade and bills receivables	<b>(1,043,155)</b>	15,730
(Increase)/decrease in prepayments, deposits and other receivables	<b>(434,055)</b>	118,688
Decrease/(increase) in contract assets	<b>393,920</b>	(304,974)
Decrease/(increase) in loan receivables	<b>54,653</b>	(40,184)
(Increase)/decrease in finance lease receivables	<b>(6,286)</b>	538
Increase in amounts due from associates	<b>(39,550)</b>	(37,413)
Decrease/(increase) in amounts due from joint ventures	<b>29,876</b>	(4,004)
(Decrease)/increase in trade and bills payable	<b>(413,852)</b>	34,366
Increase/(decrease) in other payables and accruals	<b>1,099,591</b>	(215,452)
(Decrease)/increase in contract liabilities	<b>(31,790)</b>	33,979
Decrease in amounts due to associates	—	(234)
(Decrease)/increase in amounts due to joint ventures	<b>(49,070)</b>	34,106
<b>Cash generated from operations</b>	<b>1,042,138</b>	967,948

(b) 出售/註銷附屬公司

本年度，本集團將某些全資附屬公司之全部股權以人民幣1,425,226,000元(2019年：人民幣300,087,000元)之對價出售給獨立第三方，並由此獲得總計人民幣87,634,000元(2019年：人民幣84,761,000元)之處置收益。

本年度，本集團註銷了本集團某些全資附屬公司，註銷登記累計虧損人民幣1,703,000元(2019年：人民幣19,991,000元)。

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

綜合財務報表附註

43. NOTES TO THE CONSOLIDATED STATEMENT OF  
CASH FLOWS (CONTINUED)

43. 綜合現金流量表附註(續)

(b) Disposal/de-registration of subsidiaries  
(CONTINUED)

(b) 出售/註銷附屬公司(續)

The gain on disposal/de-registration of subsidiaries, net, is as follows:

出售/註銷附屬公司之收益，淨額如下：

		2020	2019
		RMB'000	RMB'000
		人民幣千元	人民幣千元
Consideration:	對價：		
Disposal of subsidiaries	出售附屬公司所得款項淨額	1,425,226	505,686
Proceeds from de-registration of subsidiaries	註銷附屬公司所得款項淨額	1	7,156
		<b>1,425,227</b>	<b>512,842</b>
Carrying amount of net assets of subsidiaries disposed of:	所出售附屬公司之淨資產之賬面總值：		
Right-of-use assets	使用權資產	186,767	36,584
Property, plant and equipment	物業、廠房及設備	3,505,653	1,379,413
Trade receivables	應收貿易賬款	616,566	13,486
Contract assets	合同資產	256,856	59,632
Prepayments deposits and other receivables	預付款項、按金及其他應收款項	261,973	191,735
Amounts due from fellow subsidiaries	應收附屬公司之款項	49,315	47,695
Deferred tax assets	遞延所得稅資產	16,880	1,991
Intangible assets	無形資產	3,000	—
Inventories	存貨	388	—
Cash and cash equivalents	現金及現金等值項目	73,107	69,773
Other borrowings	其他借款	(1,166,601)	(478,768)
Bank borrowings	銀行借款	(1,434,735)	(270,000)
Amounts due to fellow subsidiaries	應付附屬公司之款項	(711,102)	(462,948)
Deferred government grants	遞延政府補助	—	(5,976)
Other payables and accruals	其他應付款項及應計款項	(305,065)	(141,169)
		<b>1,353,002</b>	<b>441,448</b>
Realised profits on transactions between the Group and these subsidiaries	本集團與附屬公司間交易已實現之收益	78,464	10,060
Fair value of interests retained as 25% of associates	留存25%聯營公司權益之公允價值	—	55,075
Fair value of interests retained as 33.34% of an associate	留存33.34%聯營公司權益之公允價值	5,000	—
Goodwill released upon disposal (Note 19)	處置轉出商譽(附註19)	(69,758)	(56,745)
Gain on disposal/de-registration of subsidiaries, net	出售/註銷附屬公司之收益，淨值	<b>85,931</b>	<b>79,784</b>

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS  
綜合財務報表附註

43. NOTES TO THE CONSOLIDATED STATEMENT OF  
CASH FLOWS (CONTINUED)

(b) Disposal/de-registration of subsidiaries  
(CONTINUED)

Net cash inflow arising on the disposal and  
deregistration:

43. 綜合現金流量表附註(續)

(b) 出售／註銷附屬公司(續)

出售／註銷附屬公司所得款項淨額  
包含：

		2020	2019
		<i>RMB'000</i>	<i>RMB'000</i>
		人民幣千元	人民幣千元
Consideration for disposal of subsidiaries	出售附屬公司對價	<b>1,425,226</b>	505,686
Proceeds received upon de-registration of subsidiaries	附屬公司註銷所得	<b>1</b>	7,156
Consideration not yet received and recorded in other receivables	未收取及計入其他應收款項之對價	<b>(230,542)</b>	(41,397)
Deposits received in prior years	以前年度預收轉讓款	<b>(21,530)</b>	—
Cash and cash equivalents derecognized from the consolidated financial statements	未於綜合財務報表確認之現金及現金等值項目	<b>(73,107)</b>	(69,773)
		<b>1,100,048</b>	401,672
Consideration for prior year's disposals received in the current year	本年度已收過往年度出售事項之對價	<b>39,486</b>	12,500
		<b>1,139,534</b>	414,172

## NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

### 綜合財務報表附註

#### 43. NOTES TO THE CONSOLIDATED STATEMENT OF CASH FLOWS (CONTINUED)

##### (c) Disposal/de-registration of joint ventures

During the year, the Group disposed of joint ventures for an aggregate consideration of RMB52,196,000 and resulting in aggregate gain on disposal of RMB25,032,000.

During the year, the Group de-registration of a joint venture, received RMB9,381,000 and recorded an aggregate loss on de-registration of RMB438,000.

##### (d) Disposal of property, plant and equipment

An analysis of the cash proceeds from the disposal of property, plant and equipment is as follows:

#### 43. 綜合現金流量表附註(續)

##### (c) 出售／註銷合營企業

本年度，本集團出售合營企業之總代價人民幣52,196,000元並確認出售淨收益人民幣25,032,000元。

本年度，本集團註銷一合營企業，收回投資款人民幣9,381,000元，註銷登記虧損人民幣438,000元。

##### (d) 出售物業、廠房及設備

綜合現金流量表中，出售物業、廠房及設備所得款項淨額包含：

		2020	2019
		<i>RMB'000</i>	<i>RMB'000</i>
		人民幣千元	人民幣千元
Net carrying amount (Note 17)	賬面淨值(附註17)	7,578	11,500
Loss on disposal of property, plant and equipment (Note 8)	出售物業、廠房及設備之虧損(附註8)	<b>(4,239)</b>	(5,277)
Consideration for the disposal	出售之對價	3,339	6,223
Less: Settled with other receivables	減：其他應收款項	<b>(944)</b>	(50)
Net cash proceeds received	收到現金收益淨額	<b>2,395</b>	6,173



NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS  
綜合財務報表附註

44. RECONCILIATION OF LIABILITIES ARISING FROM FINANCING ACTIVITIES

The table below details changes in the Group's liabilities arising from financing activities, including both cash and non-cash changes. Liabilities arising from financing activities are those for which cash flows were, or future cash flows will be, classified in the Group's consolidated statement of cash flows as cash flows from financing activities.

44. 來自於融資活動之負債之對賬表

下表詳述了本集團來自於融資活動之負債之變動，包括現金及非現金變動。對於融資活動產生之負債，其過去現金流量或未來現金流量將歸類至本集團合併現金流量表中融資活動產生之現金流量項下。

		Bank borrowings (Note 33)	Other borrowings (Note 34)	Senior notes and bonds payable (Note 35)	Convertible loan (Note 36)	Lease liabilities	Interest payable*	Total
		RMB'000 人民幣千元	RMB'000 人民幣千元	RMB'000 人民幣千元	RMB'000 人民幣千元	RMB'000 人民幣千元	RMB'000 人民幣千元	RMB'000 人民幣千元
<b>At 1 January 2020</b>	於2020年1月1日	<b>3,327,529</b>	<b>4,514,146</b>	<b>1,392,941</b>	<b>418,232</b>	<b>92,707</b>	<b>75,715</b>	<b>9,821,270</b>
Changes from financing cash flows:	融資現金流變動：							
Proceeds from bank borrowings	銀行借款所得款項	314,840	—	—	—	—	—	314,840
Repayment from bank borrowings	償還銀行借款	(1,100,483)	—	—	—	—	—	(1,100,483)
Proceeds from other borrowings	其他借款所得款項	—	2,173,286	—	—	—	—	2,173,286
Repayment of other borrowings	償還其他借款	—	(549,888)	—	—	—	—	(549,888)
Deposits placed	保證金	—	(33,011)	—	—	—	—	(33,011)
Repayment of lease liabilities	償還租賃負債	—	—	—	—	(11,005)	—	(11,005)
Issue of senior notes, net of issuance expenses	發行優先票據，扣除發行費用	—	—	28,242	—	—	—	28,242
Repurchase of senior notes	回購優先票據	—	—	(20,767)	—	—	—	(20,767)
Interest paid	支付利息	(157,982)	(272,203)	(62,383)	(6,515)	(3,476)	(75,715)	(578,274)
Disposal of subsidiaries	出售附屬公司轉出	(1,034,282)	(619,401)	—	—	—	—	(1,653,683)
Bills received	收到票據	—	733,790	—	—	—	—	733,790
Interest expenses (Note 12)*	利息支出(附註12)*	158,466	300,531	116,905	41,734	3,606	—	621,242
Fair value changes	公允價值變動	—	—	—	5,771	—	—	5,771
Exchange differences	匯兌影響	(841)	—	(90,920)	(27,557)	(5,718)	—	(125,036)
<b>At 31 December 2020</b>	於2020年12月31日	<b>1,507,247</b>	<b>6,247,250</b>	<b>1,364,018</b>	<b>431,665</b>	<b>76,114</b>	<b>—</b>	<b>9,626,294</b>
<b>At 1 January 2019</b>	於2019年1月1日	<b>4,371,622</b>	<b>2,690,255</b>	<b>1,662,681</b>	<b>200,825</b>	<b>101,120</b>	<b>71,856</b>	<b>9,098,359</b>
Financing cash flows	融資現金流入	(373,919)	1,403,639	(300,000)	199,839	(13,710)	(502,744)	413,105
Disposal group held for sale	處置至持有待售	(400,453)	(547,200)	—	—	—	—	(947,653)
Disposal of subsidiaries	出售附屬公司轉出	(270,000)	(478,768)	—	—	—	—	(748,768)
Deposits placed	保證金	—	75,695	—	—	—	—	75,695
Set off with deposits placed (Note 45)	保證金抵銷(附註45)	—	(30,280)	—	—	—	—	(30,280)
Bills received	收到票據	—	1,400,805	—	—	—	—	1,400,805
Interest expenses (Note 12)*	利息支出(附註12)*	—	—	—	—	—	550,588	550,588
Difference between coupon interest and effective interest	票面利率和實際利率差額	—	—	11,519	26,753	—	(38,272)	—
Fair value changes	公允價值變動	—	—	—	(21,085)	—	—	(21,085)
Exchange differences	匯兌影響	279	—	18,741	11,900	5,297	(5,713)	30,504
<b>At 31 December 2019</b>	於2019年12月31日	<b>3,327,529</b>	<b>4,514,146</b>	<b>1,392,941</b>	<b>418,232</b>	<b>92,707</b>	<b>75,715</b>	<b>9,821,270</b>

\* The movements of interest expenses attributable to bank borrowings, other borrowings, senior notes and bonds payable and convertible loan are group under interest payable.

\* 歸屬於銀行借款、其他借款、應付優先票據和債券及可轉股貸款之利息費用變動歸類於應付利息項下。

## NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

### 綜合財務報表附註

#### 45. MAJOR NON-CASH TRANSACTIONS

- (a) During the year, the Group entered into financing arrangements with the Financial Institution in respect of property, plant and equipment and drew down an aggregate amount of RMB2,907,076,000 (2019: RMB2,984,836,000) from the Financial Institution, of which RMB733,790,000 (2019: RMB1,400,805,000) was received in the form of bills. Further details of the financing arrangements are set out in Note 34.
- (b) As at 31 December 2020, an aggregate amount of security deposits placed with the Financial Institution of RMB113,942,000 (2019: RMB128,530,000) was offset with certain repayment instalments of other borrowings as agreed with the Financial Institution.

#### 46. COMMITMENTS

##### Capital commitments

At 31 December 2020, the Group had capital expenditure contracted for but not provided for in the consolidated financial statements is as follows:

	2020	2019
	<i>RMB'000</i>	<i>RMB'000</i>
	人民幣千元	人民幣千元
Acquisition of property, plant and equipment	<b>2,441,692</b>	1,471,579
購買物業、廠房及設備		

#### 45. 主要之非現金交易

- (a) 在本年內，本集團就物業、廠房及設備與金融機構訂立了融資協議並從金融機構總計提款人民幣2,907,076,000元(2019：人民幣2,984,836,000元)，其中人民幣733,790,000元(2019：人民幣1,400,805,000元)以票據形式收到。融資協議詳情列載於附註34。
- (b) 截至2020年12月31日，獲得金融機構同意將支付給金融機構之保證金累計人民幣113,942,000元(2019年：人民幣128,530,000元)被用於抵消某些其他借款之分期還款。

#### 46. 承擔

##### 資本承擔

於2020年12月31日綜合財務狀況表中本集團已簽訂合同但仍未產生之資本開支如下：

## NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

### 綜合財務報表附註

#### 47. RELATED PARTY TRANSACTIONS

- (a) Save as disclosed elsewhere in these consolidated financial statements, the following material transactions were carried out by the Group with related parties during the year:

		2020	2019
		<i>RMB'000</i>	<i>RMB'000</i>
		人民幣千元	人民幣千元
Sales of goods and services to associates and joint ventures (Note (i))	向聯營公司及合營企業 銷售貨品及服務 (附註(i))	<b>64,668</b>	62,808
Guarantee income from associates (Note (ii))	聯營公司擔保收入 (附註(ii))	<b>9,065</b>	4,342
Finance lease of associates (Note (iii))	聯營公司融資收入 (附註(iii))	<b>3,070</b>	1,957

Notes:

- (i) The terms and conditions of sales of goods and services were mutually agreed by both parties.
- (ii) Further details of these guarantees are set out in Note 40.
- (iii) Finance lease income arose from associates bear interest at 8.5% per annum during the year.

In addition, a deposit paid for project investments of RMB37,860,000 was guaranteed by a senior management. Such deposit had been settled in the current year.

#### 47. 關聯方交易

- (a) 除本綜合財務報表中另有披露外，以下為於本期內與關聯方進行之交易：

附註：

- (i) 銷售貨品及服務按雙方同意之商業條款與關聯方洽商。
- (ii) 這些擔保詳情敘述於附註40。
- (iii) 向聯營公司提供之融資租賃款按年利率8.5%計息。

此外，已支付項目投資按金人民幣37,860,000元由一名高級管理人員擔保。該筆按金已於本年結算。

## NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

### 綜合財務報表附註

#### 47. RELATED PARTY TRANSACTIONS (CONTINUED)

##### (b) Key management compensation

Key management personnel are those persons having authority and responsibility for planning, directing and controlling the activities of the Group. The total remuneration of the key management personnel is shown below:

		2020	2019
		<i>RMB'000</i>	<i>RMB'000</i>
		人民幣千元	人民幣千元
Salaries and other short-term employee benefits	薪金及其他短期僱員福利	36,247	21,186
Share-based compensation	以股份為基準之付款	9,817	12,257
		<b>46,064</b>	33,443

#### 47. 關聯方交易(續)

##### (b) 關鍵管理層薪酬

關鍵管理人員指有權利並負責進行計劃、指揮和控制本集團活動之人員，關鍵管理人員薪酬總額如下：

#### 48. CATEGORIES OF FINANCIAL INSTRUMENTS

The carrying amounts of each of the categories of financial instruments at the end of each reporting period are as follows:

		2020	2019
		<i>RMB'000</i>	<i>RMB'000</i>
		人民幣千元	人民幣千元
<b>Financial assets</b>	<b>金融資產</b>		
Fair value through profit or loss	按公允價值計入損益	325,465	142,939
Amortized cost	按攤餘成本計量	4,674,538	2,711,705
<b>Financial liabilities</b>	<b>金融負債</b>		
Amortized cost	以攤餘成本計量	12,790,557	12,587,019
Derivative financial instruments at FVTPL (Note 36)	以公允價值計量之衍生金融工具(附註36)	20,512	15,358
Financial guarantee contract liabilities (Note 40)	財務擔保合同負債(附註40)	31,142	42,906

#### 48. 金融工具類別

每一報告期結束時每一類金融工具的賬面價值如下：

## NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

### 綜合財務報表附註

#### 49. FINANCIAL RISK MANAGEMENT OBJECTIVES AND POLICIES

The Group's activities exposed it to a variety of financial risks. The management periodically analyses and reviews measures to manage its exposure to market risk (including foreign exchange risk, interest rate risk and other price risk), liquidity risk and credit risk. Generally, the Group employs a conservative strategy regarding its risk management and has not used any derivatives or other instruments for hedging purposes.

As at 31 December 2020, the Group's major financial instruments include trade and bills receivable, deposits and other receivables, financial assets at FVTPL, loans and current account balances with associates and joint ventures, cash and cash equivalents, restricted deposits, trade and bills payable, lease liabilities payables for construction in progress, other payables and accruals, bank borrowings, other borrowings, senior notes and bonds payable, and convertible loan. Details of these financial instruments are disclosed in respective notes.

#### 49. 財務風險管理

本集團承受各種財務風險。管理層定期分析和檢查管理其面臨市場風險(包括外幣風險、現金流量及公允價值利率風險)、流動性資金風險及信貸風險之措施。一般而言，本集團就其風險管理採取保守策略，並且不使用任何衍生工具或其他工具作對沖用途。

於2020年12月31日，本集團之金融工具主要包括應收貿易賬款及票據、按金及其他應收款項、按公允價值計入損益之金融資產／負債、應收／應付聯營公司款項、應收／應付合營企業款項、應收／應付合營企業之貸款、現金及現金等值項目、受限制存款、應付貿易賬款及票據、租賃負債、其他應付款項及應計款項、銀行借款、其他借款、優先票據及應付債券，可轉股貸款。金融工具之具體詳見相應附註披露。

## NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

### 綜合財務報表附註

#### 49. FINANCIAL RISK MANAGEMENT OBJECTIVES AND POLICIES (CONTINUED)

##### (a) Market risk

##### (i) Foreign exchange risk

Foreign currency risk is the risk that the fair value or future cash flows of a financial instrument will fluctuate because of changes in foreign exchange rates. Foreign exchange risk arises from monetary assets and liabilities denominated in foreign currencies.

The Group operates mainly in the PRC, the United States of America and Hong Kong. Majority of revenue and cost of goods sold and operations are denominated in Renminbi ("RMB"). Almost all of the revenue and costs are denominated in the group entities' respective functional currencies.

The Group is exposed to foreign currency risk primarily with respect to the changes of exchange rate of United States dollars ("US\$") and Hong Kong dollars ("HK\$"), which is pegged with US\$, against RMB, which is the functional currency of most of the Group's operating entities. As at 31 December 2020, recognized assets or liabilities that are denominated in a currency that is not the entities' functional currency include cash and cash equivalents (Note 29) and senior notes (Note 35).

#### 49. 財務風險管理(續)

##### (a) 市場風險

##### (i) 外匯風險

外幣風險指金融工具之公允價值或未來現金流量將由匯率變動而波動之風險。外匯風險由外幣計值之貨幣資產及負債產生。

本集團主要在中華人民共和國，美國及香港經營，主要收入與銷售貨物及存貨成本用人民幣計值。幾乎所有收入及成本按集團各實體之功能貨幣計量。

本集團外幣風險主要與美元和港元對本集團內相關公司之功能貨幣，即人民幣之匯率變動有關，與美元掛鉤。截至2020年12月31日，已確認以外幣計量之資產和負債並未以各實體功能貨幣計量之包括現金及現金等值項目(附註29)和優先票據(附註35)。

## NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

### 綜合財務報表附註

#### 49. FINANCIAL RISK MANAGEMENT OBJECTIVES AND POLICIES (CONTINUED)

##### (a) Market risk (CONTINUED)

##### (i) Foreign exchange risk (CONTINUED)

The following table demonstrates the sensitivity at the end of the reporting period to a reasonably possible change in RMB to US\$/HK\$ exchange rates ("RMB — US\$/HK\$"), with all other variables held constant, of the Group's profit after tax due to changes in the carrying value of monetary assets and liabilities.

	2020 Increase/ (decrease) in profit after tax 稅後利潤增加/ (減少)	2019 Increase/ (decrease) in profit after tax 稅後利潤增加/ (減少)
	RMB'000 人民幣千元	RMB'000 人民幣千元
RMB — US\$/HK\$		
Appreciation of RMB by 5%	63,481	92,218
Depreciation of RMB by 5%	(63,481)	(92,218)

##### (ii) Cashflow and fair value interest rate risk

Cashflow interest rate risk is the risk that future cash flows of a financial instrument will fluctuate because of changes in market interest rates. Fair value interest rate risk is the risk that the value of a financial instrument will fluctuate as it is issued at fixed interest rates.

#### 49. 財務風險管理(續)

##### (a) 市場風險(續)

##### (i) 外匯風險(續)

下表反映於報表期末，維持所有其他變數恒定不變，由於貨幣資產及負債之賬面價值變動，導致本集團稅後利潤對人民幣兌美元／港元匯率（「人民幣 — 美元／港元」）發生合理潛在變動之敏感性。

	2020 Increase/ (decrease) in profit after tax 稅後利潤增加/ (減少)	2019 Increase/ (decrease) in profit after tax 稅後利潤增加/ (減少)
	RMB'000 人民幣千元	RMB'000 人民幣千元
RMB — US\$/HK\$		
Appreciation of RMB by 5%	63,481	92,218
Depreciation of RMB by 5%	(63,481)	(92,218)

##### (ii) 現金流量及公允價值利率風險

現金流量利率風險為金融工具未來現金流量將因市場利率變動而波動之風險。公允價值利率風險為金融工具價值因發行時固定利率波動而面臨風險。

## NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

### 綜合財務報表附註

#### 49. FINANCIAL RISK MANAGEMENT OBJECTIVES AND POLICIES (CONTINUED)

##### (a) Market risk (CONTINUED)

##### (ii) Cashflow and fair value interest rate risk (CONTINUED)

The Group's cashflow interest rate risk arises from bank balances, loans to joint ventures and bank borrowings. Borrowings issued at variable rates expose the Group to cashflow interest rate risk which is partially offset by bank balances held at variable rates.

The Group's exposure to the risk of changes in market interest rates relates primarily to the Group's bank balances and interest-bearing bank borrowings with a floating interest rate. The effective interest rates and terms of repayment of the interest-bearing bank borrowings of the Group are disclosed in Note 33. No sensitivity analysis has been presented for the exposure to interest rates for bank balances as the directors of the Company consider that, taking into account that the fluctuation in interest rates on bank balances is minimal, the impact of profit or loss both for the current and prior years is insignificant.

The following analysis demonstrates the sensitivity at the end of the reporting period to a reasonably possible change in interest rates for floating rate bank borrowings, with all other variables held constant.

#### 49. 財務風險管理(續)

##### (a) 市場風險(續)

##### (ii) 現金流量及公允價值利率風險(續)

本集團現金流利率風險來自銀行餘額、予合營企業之貸款及銀行借款。本集團以浮動利率發行之借款面臨現金流利率風險，可被持有之浮動利率銀行餘額部份抵銷。

本集團對市場利率變動風險主要與本集團的銀行結餘、計息銀行借貸及浮動利率有關。附註33披露本集團計息銀行貸款的實際利率及還款條件。由於本集團管理層認為，銀行結餘利率波動不大，因此本年度損益的影響不大，因此沒有對銀行結餘利率進行敏感性分析。

下述分析顯示了在其他所有變數保持不變之情況下，報告期末利率之合理可能變動值敏感性分析。



## NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

### 綜合財務報表附註

#### 49. FINANCIAL RISK MANAGEMENT OBJECTIVES AND POLICIES (CONTINUED)

##### (a) Market risk (CONTINUED)

##### (ii) Cashflow and fair value interest rate risk (CONTINUED)

If interest rates had been 50 basis points (2019: 50 basis points) higher/lower and all other variables were held constant, the Group's profit after tax for the year ended 31 December 2020 would have decreased/increased by RMB34,710,000 (2019: RMB36,484,000).

The above sensitivity analysis is prepared assuming the financial instruments outstanding at the end of the reporting period were outstanding for the whole year.

As at 31 December 2020, The Group is exposed to fair value interest rate risk in relation to financial assets at FVTPL. No sensitivity analysis has been presented as the directors of the Company consider that the impact to profit or loss for both the current and prior years is insignificant.

##### (iii) Other price risk

The Group is exposed to equity price risk through its investments in equity securities measured at FVTPL. The Group invested in certain unquoted equity securities for investees operating in renewable energy industry sector for long-term strategic purposes which are stated at FVTPL. The Group monitors the price risk and will consider hedging the risk exposure should the need arise.

#### 49. 財務風險管理(續)

##### (a) 市場風險(續)

##### (ii) 現金流量及公允價值利率風險(續)

若利率上升/下降50個基點(2019: 50個基點), 而所有其他變量維持不變, 則本集團截止2020年12月31日止年度之稅後溢利將減少/增加人民幣34,710,000元(2019: 人民幣36,484,000元)。

編制上述敏感性分析時, 假設報告期末未償還之金融工具於整個年度仍未償還。

於2020年12月31日, 本集團面臨作為按公允價值計入損益之金融資產帶來之公允價值利率風險。本公司董事認為該風險對本年及上年損益無重大影響, 因此未進行敏感性測試。

##### (iii) 其他價格風險

本集團因其對按以公允價值計量且其變動計入當期損益的權益性證券之投資而暴露於股票價格風險。本集團因長期戰略之目的投資部分可再生能源行業之非上市權益性證券, 按以公允價值計量且其變動計入損益列報。本集團監控價格風險, 倘該風險敞口增加, 則本集團將考慮採取套期政策。

## NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

### 綜合財務報表附註

#### 49. FINANCIAL RISK MANAGEMENT OBJECTIVES AND POLICIES (CONTINUED)

##### (a) Market risk (CONTINUED)

##### (iii) Other price risk (CONTINUED)

No sensitivity analysis has been presented as the directors of the Company consider that the impact on profit or loss for the current year is insignificant, taking into account that (i) the carrying amount of the investments is insignificant; and (ii) the impact to profit or loss is not material based on a reasonably possible change in fair value of 10%.

##### (b) Liquidity risk

In the management of the liquidity risk, the Group monitors and maintains a level of cash reserves and banking facilities deemed adequate by the management to finance the Group's operations and mitigate the effects of fluctuations in cash flows and match maturity profiles of financial assets and liabilities. In addition to the currently available facilities, management expects that further banking facilities will be available by pledging those newly completed power plant equipment.

The table below analyses the financial liabilities of the Group into relevant maturity groups based on the remaining period at the reporting date to the contractual maturity date. The amounts disclosed in the table are the contractual undiscounted cash flows of financial liabilities based on earliest date on which the Group can be required to pay. The table includes both interest and principal cash flows. To the extent that interest flows are floating rate, the undiscounted amount is derived from interest rate at the end of the reporting period.

#### 49. 財務風險管理(續)

##### (a) 市場風險(續)

##### (iii) 其他價格風險(續)

由於本公司董事考慮到(i)該等投資之賬面餘額較小；且(ii)基於公允價值10%的合理潛在變動，其他價格風險對損益的影響不重大，認為其他價格風險本年度對損益的影響較小，因此未對敏感性分析進行列報。

##### (b) 流動資金風險

管理流動風險時，本集團保持管理層認為充分的現金及現金等價物並對其進行監控，以滿足本公司經營需要，降低現金流量波動的影響，並滿足金融資產與負債的到期要求。除當前可用之額度外，管理層期望通過質押新建完成之電廠設備以獲得額外的銀行信用額度。

下表顯示本集團之非衍生金融負債，按照相關到期組別，根據由資產負債表至合同到期日之剩餘期間進行分析。在表內披露金額是基於本集團被要求最早還款日期計算出未經折現之合同現金流量。該表包括利息和本金現金流。如果利息流為浮動利率，則未貼現金額源自報告期末之利率。

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS  
綜合財務報表附註

49. FINANCIAL RISK MANAGEMENT OBJECTIVES AND POLICIES (CONTINUED)

49. 財務風險管理(續)

(b) Liquidity risk (CONTINUED)

(b) 流動資金風險(續)

As at 31 December 2020

於2020年12月31日

		Weighted average effective interest rate 加權平均 實際利率	On demand or less than 6 months 少於6個月	6 to 12 months 6-12個月	1 to 2 years 1-2年	Over 2 years 2年以上	Total undiscounted cashflows 未折現 現金流總額	Total carrying amount 賬面值總額
			RMB'000 人民幣千元	RMB'000 人民幣千元	RMB'000 人民幣千元	RMB'000 人民幣千元	RMB'000 人民幣千元	RMB'000 人民幣千元
Trade and bills payable	應付貿易賬款及票據	—	819,569	140,401	—	—	959,970	959,970
Payables for construction in progress, other payables and accruals	項目建造之應付，其他應付款項及應計款項	—	1,423,806	356,190	155,600	362,952	2,298,548	2,298,548
Amounts due to joint ventures	應付合營企業款項	—	4,873	—	—	—	4,873	4,873
Senior notes and bonds payable	應付優先票據及債券	8.3%-11.8%	873,255	31,564	63,128	633,247	1,601,194	1,364,018
Convertible loan	可換股貸款	10.23%	23,910	6,910	249,411	232,192	512,423	431,665
Bank borrowings	銀行借款	1.0%-5.3%	114,103	122,070	224,116	1,347,289	1,807,578	1,507,247
Other borrowings	其他借款	4.8%-6.1%	336,231	431,723	845,640	6,708,574	8,322,168	6,247,250
Lease liabilities	租賃負債	4.00%	6,781	6,781	13,474	60,917	87,953	76,114
		—	3,602,528	1,095,639	1,551,369	9,345,171	15,594,707	12,889,685
Financial guarantee issued maximum amount guaranteed (Note 40)	財務擔保合同 (附註40)	—	461,547	—	—	—	461,547	31,141

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS  
綜合財務報表附註

49. FINANCIAL RISK MANAGEMENT OBJECTIVES AND  
POLICIES (CONTINUED)

49. 財務風險管理(續)

(b) Liquidity risk (CONTINUED)

(b) 流動資金風險(續)

As at 31 December 2019

於2019年12月31日

		Weighted average effective interest rate 加權平均 實際利率	On demand or less than 6 months 少於6個月	6 to 12 months 6-12個月	1 to 2 years 1-2年	Over 2 years 2年以上	Total undiscounted cashflows 未折現 現金流總額	Total carrying amount 賬面值總額
			RMB'000 人民幣千元	RMB'000 人民幣千元	RMB'000 人民幣千元	RMB'000 人民幣千元	RMB'000 人民幣千元	RMB'000 人民幣千元
Trade and bills payable	應付貿易賬款及票據	—	673,057	55,808	276,933	75,834	1,081,632	1,081,632
Payables for construction in progress, other payables and accruals	項目建造之應付，其他應付款項及應計款項	—	1,105,573	257,182	239,346	250,453	1,852,554	1,852,554
Amounts due to joint ventures	應付合營企業款項	—	53,943	—	—	—	53,943	53,943
Senior notes and bonds payable	應付優先票據及債券	8.3%	55,112	55,112	1,450,352	—	1,560,576	1,392,941
Convertible loan	可換股貸款	10.2%	4,201	4,234	32,524	513,813	554,772	418,232
Bank borrowings	銀行借款	2.7%-6.9%	415,248	236,131	440,519	2,987,047	4,078,945	3,327,529
Other borrowings	其他借款	5.0%-6.5%	202,777	222,309	744,109	4,403,546	5,572,741	4,514,146
Lease liabilities	租賃負債	4.0%	7,571	7,571	14,500	79,536	109,178	92,707
		—	2,517,482	838,347	3,198,283	8,310,229	14,864,341	12,733,684
Financial guarantee issued maximum amount guaranteed (Note 40)	財務擔保合同(附註40)	—	504,666	—	—	—	504,666	42,906

## NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

### 綜合財務報表附註

#### 49. FINANCIAL RISK MANAGEMENT OBJECTIVES AND POLICIES (CONTINUED)

##### (b) Liquidity risk (CONTINUED)

The amounts included above of variable interest rate instruments for non-derivative financial liabilities are subject to change if changes in variable interest rates differ from those estimate of interest rates determined at the end of the reporting period.

The amounts included above for financial guarantee contracts are the maximum amounts the Group could be required to settle under the arrangement for the full guaranteed amount if that amount is claimed by the counterparty to the guarantee.

##### (c) Credit risk and impairment assessment

As at 31 December 2020, the Group's maximum exposure to credit risk which will cause a financial loss to the Group due to failure to discharge an obligation by the counterparties or debtors provided by the Group is arising from the carrying amount of the respective recognized financial assets as stated in the consolidated statement of financial position, and the amount of financial guarantees provided by the Group as disclosed in Note 40.

#### 49. 財務風險管理(續)

##### (b) 流動資金風險(續)

上述非衍生金融負債可變利率工具之金額受可變利率與截至報告期末已確定之利率估計值之變動差異影響。

上述金融擔保合約中規定之金額為合約方索要擔保金時，全額擔保安排下本集團可能被要求結算之最大金額。

##### (c) 信用風險及減值評估

截至2020年12月31日，本集團就交易對手或債務人未能履行責任以及本集團未能提供所承擔之最大信貸風險(將導致本集團產生財務虧損)是由綜合財務狀況表上呈列各已確認金融資產之賬面值產生，以及附註40披露之集團提供財務擔保之金額。

## NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

### 綜合財務報表附註

#### 49. FINANCIAL RISK MANAGEMENT OBJECTIVES AND POLICIES (CONTINUED)

##### (c) Credit risk and impairment assessment (CONTINUED)

As at 31 December 2020, the Group generally does not hold any collateral or other credit enhancements to cover its credit risks associated with its financial assets, except for financial lease receivables and loan receivables whose credit loss can be mitigate by the underlying leased assets.

The Group's credit risk primarily attributable to its trade and other receivables, contract assets and amounts due from associates and joint ventures which is arose during the course of the Group's business operations. The Group has policies in place to review the recoverability of these receivables on an ongoing basis and assess the adequacy of provision for impairment.

For trade receivables, the management of the Group limit credit risk by assessing the credit quality of the customers, perform ongoing credit evaluation taking into account its financial position, past trade experience and other factors. The Group's trading terms with its customers are mainly on credit. The credit period is generally 30 to 180 days. Each customer has a maximum credit limit. The Group has concentration of credit risk because trade receivables from its top five customers accounted for 49% (2019: 49%) of the Group's trade receivables as at 31 December 2020.

#### 49. 財務風險管理(續)

##### (c) 信用風險及減值評估(續)

於2020年12月31日，本集團逐漸不持有任何抵押品或其他信用增級，以彌補其與金融資產相關的信用風險，其中金融租賃應收款項和應收貸款除外，其信用損失可以通過相關租賃資產減輕。

本集團信貸風險主要來源於貿易和其他應收款，合同資產以及在本集團業務經營過程中產生聯營公司和合營企業應收款項。本集團制定了政策，以持續審查這些應收款的可收回性，並評估減值準備之充分性。

就應收貿易賬款而言，本集團管理層通過評估客戶信貸品質限制信貸風險，經計其財務狀況、過往貿易經驗及其他因素進行持續信貸評估。本集團與客戶之交易條件主要是賒銷。信用期一般為30至180天。每個客戶都有一個最大信用額度。集團信貸風險集中，因為截至2020年12月31日，前五名客戶之應收貿易款佔集團應收貿易款的49% (2019年：49%)。

## NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

### 綜合財務報表附註

#### 49. FINANCIAL RISK MANAGEMENT OBJECTIVES AND POLICIES (CONTINUED)

##### (c) Credit risk and impairment assessment (CONTINUED)

For the amounts due from associates and joint ventures, financial positions of the associates and joint ventures are regularly monitored in order to minimise the credit risk associated with receivables due from associates and joint ventures.

The Group seeks to maintain strict control over its outstanding receivables to minimize credit risk. Overdue balances are reviewed regularly by management. In addition, the Group performs impairment assessment under ECL model upon application of HKFRS 9 on trade balances based on provision matrix or individually and other debtors individually. In this regard, the directors of the Company consider that the Group's credit risk is significantly reduced.

The credit risks of the Group's bank balances are limited because these balances are placed with reputable financial institutions.

The credit risks on financial guarantee provided by the Group and finance lease receivables are limited as the counterparties have no default in the past and the management of the Group does not expect any loss arising from non-performance by these counterparties.

#### 49. 財務風險管理(續)

##### (c) 信用風險及減值評估(續)

就應收聯營公司及合資企業款項而言，本集團定期監測聯營企業和合營企業之財務狀況，以便將應收聯營公司和合營企業款項之信用風險降至最低。

本集團試圖對未償付應收賬款予以嚴格控制以將信用風險控制在最小水準。管理層定期復核逾期金額。此外，本集團應用香港財務報告準則第9號單獨或基於計算表對應收貿易款項及其他應收賬款在預期信用損失模型下進行減值評估。對此，本公司董事認為本集團之信用損失風險已大幅減少。

本集團銀行結餘因存放於信譽良好之金融機構，故此部分信貸風險有限。

本集團提供之金融擔保及融資租賃應收款信用風險有限，因為交易方過去未發生過違約且本集團管理層預期不會發生任何由交易方未履行義務而引起之損失。

## NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

### 綜合財務報表附註

#### 49. FINANCIAL RISK MANAGEMENT OBJECTIVES AND POLICIES (CONTINUED)

##### (c) Credit risk and impairment assessment (CONTINUED)

The Group's internal credit risk grading assessment comprises the following categories:

Internal credit rating	Description	Trade receivables, contract assets and finance lease receivables 貿易應收款、合同資產和融資租賃應收款	Other financial assets 其他金融資產
內部信用等級	描述		
Low risk 低風險	The counterparty has a low risk of default and does not have any past-due amounts 交易對手之違約風險很低，沒有任何逾期金額	Lifetime ECL — not credit-impaired 整個存續期內預期信用損失 — 未發生信用減值	12-month ECL 12個月預期信用損失
Doubtful 呆賬	There have been significant increases in credit risk since initial recognition through information developed internally or external resources 內部或外部取得的資訊顯示，自初始確認以來信貸風險已顯著增加	Lifetime ECL — not credit-impaired 整個存續期內預期信用損失 — 未發生信用減值	Lifetime ECL — not credit-impaired 整個存續期內預期信用損失 — 未發生信用減值
Loss 損失	There is evidence indicating the asset is credit-impaired 有證據表明資產發生了信用受損	Lifetime ECL — credit-impaired 整個存續期內預期信用損失 — 發生信用減值	Lifetime ECL — credit-impaired 整個存續期內預期信用損失 — 發生信用減值
Write-off 核銷	There is evidence indicating that the debtor is in severe financial difficulty and the Group has no realistic prospect of recovery 有證據表明債務人存在嚴重的財政困難，且集團沒有收回款項的現實可能	Amount is written off 金額已核銷	Amount is written off 金額已核銷

#### 49. 財務風險管理(續)

##### (c) 信用風險及減值評估(續)

本集團內部信用風險分級評估包括以下類別：



## NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

### 綜合財務報表附註

#### 49. FINANCIAL RISK MANAGEMENT OBJECTIVES AND POLICIES (CONTINUED)

##### (c) Credit risk and impairment assessment (CONTINUED)

The tables below detail the credit risk exposures of the Group's financial assets, which are subject to ECL assessment:

#### 49. 財務風險管理(續)

##### (c) 信用風險及減值評估(續)

下表詳細列出了本集團的金融資產的信用風險敞口，這些風險受預期信用損失評估的影響：

	Internal Credit rating 內部信用評級	12-month or lifetime ECL 12個月或整個存續期預期信用損失	Gross carrying amount 賬面值
			RMB'000 人民幣千元
<b>Financial assets at amortized costs</b>			
<b>按攤餘成本計量之金融資產</b>			
Trade receivables (Note 24) 應收貿易賬款(附註24)			
— Sale of electricity — 電力銷售	Low risk (Note (b)) 低風險(附註(b))	Lifetime ECL 整個存續期內預期信用損失	895,246
— Others — 其他	Low risk (Note (b)) 低風險(附註(b))	Lifetime ECL 整個存續期內預期信用損失	103,952
	Loss 損失	Credit-impaired 信用減值	15,988
			1,015,186
Other receivables (Note 25) 其他應收款(附註25)	Low risk 低風險	12-month ECL 12個月內預期信用損失	823,736
	Doubtful (Note (b)) 呆賬(附註(b))	Lifetime ECL (not credit-impaired) 整個存續期內預期信用損失 (未發生信用減值)	41,497
	Loss 損失	Credit-impaired 信用減值	65,425
			930,658
<b>Amounts due from associates (Note 20)</b>			
<b>應收聯營公司款項(附註20)</b>			
— trade nature — 貿易性質	Low risk (Note (b)) 低風險(附註(b))	Lifetime ECL (not credit-impaired) 整個存續期內預期信用損失 (未發生信用減值)	8,731
	Loss 損失	Credit-impaired 信用減值	2,307
— non-trade nature — 非貿易性質	Low risk (Note (a)) 低風險(附註(a))	12-month ECL 12個月內預期信用損失	32,419
	Low risk (Note (b)) 低風險(附註(b))	Lifetime ECL (not credit-impaired) 整個存續期內預期信用損失 (未發生信用減值)	36,710
			80,167

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綜合財務報表附註

49. FINANCIAL RISK MANAGEMENT OBJECTIVES AND POLICIES (CONTINUED)

49. 財務風險管理(續)

(c) Credit risk and impairment assessment (CONTINUED)

(c) 信用風險及減值評估(續)

	Internal Credit rating 內部信用評級	12-month or lifetime ECL 12個月或整個存續期預期信用損失	Gross carrying amount 賬面值 RMB'000 人民幣千元
Amounts due from joint ventures (Note 21) 應收合營企業款項(附註21)			
— trade nature — 貿易性質	Low risk (Note (b)) 低風險(附註(b))	Lifetime ECL (not credit-impaired) 整個存續期內預期信用損失 (未發生信用減值)	9,529
— non-trade nature — 非貿易性質	Low risk 低風險	12-month ECL 12個月內預期信用損失	17,733
	Loss 損失	Credit-impaired 信用減值	9,082
			36,345
Loan receivables (Note 27) 應收貸款(附註27)	Low risk (Note (a)) 低風險(附註(a))	12-month ECL 12個月內預期信用損失	29,394
Cash and cash equivalents (Note 29) 現金及現金等值物(附註29)	Low risk 低風險	12-month ECL 12個月內預期信用損失	2,280,459
Restricted deposits (Note 29) 限制性存款(附註29)	Low risk 低風險	12-month ECL 12個月內預期信用損失	327,610
<b>Other items</b> <b>其他項目</b>			
Contract assets (Note 23) 合同資產(附註23)			
— Tariff adjustment amounts — 應收電價調整款	Low risk (Note (b)) 低風險(附註(b))	Lifetime ECL (not credit-impaired) 整個存續期內預期信用損失 (未發生信用減值)	329,385
— Others — 其他	Low risk (Note (b)) 低風險(附註(b))	Lifetime ECL (not credit-impaired) 整個存續期內預期信用損失 (未發生信用減值)	374,504
	Doubtful (Note (b)) 呆賬(附註(b))	Lifetime ECL (not credit-impaired) 整個存續期內預期信用損失 (未發生信用減值)	13,892
			717,781
Finance lease receivables (Note 26) 融資租賃應收款項(附註26)	Low risk (Note (b)) 低風險(附註(b))	Lifetime ECL (not credit-impaired) 整個存續期內預期信用損失 (未發生信用減值)	24,140
Financial guarantee contracts (Note 40) 財務擔保合同(附註40)	Low risk (Note (c)) 低風險(附註(c))	12-month ECL 12個月內預期信用損失	31,141

## NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

### 綜合財務報表附註

#### 49. FINANCIAL RISK MANAGEMENT OBJECTIVES AND POLICIES (CONTINUED)

##### (c) Credit risk and impairment assessment (CONTINUED)

Note:

- (a) For the purposes of internal risk management, the Group uses past due information to assess whether credit risk has increased significantly since initial recognition.

		Past due 逾期	Not past due/ No fixed repayment terms 未逾期/ 無固定 還款條件	Total 總計
		RMB'000 人民幣千元	RMB'000 人民幣千元	RMB'000 人民幣千元
<b>2020</b>	<b>2020</b>			
Amounts due from associates	應收聯營公司款項	—	32,419	32,419
Amounts due from joint ventures	應收合營企業款項	—	17,733	17,733
Other receivables	其他應收款	41,497	823,736	865,233
Loan receivables	應收貸款	—	29,394	29,394
<b>2019</b>	<b>2019</b>			
Amounts due from associates	應收聯營公司款項	—	12,906	12,906
Amounts due from joint ventures	應收合營企業款項	—	1,053	1,053
Other receivables	其他應收款	36,583	157,107	193,690
Loan receivables	應收貸款	—	84,047	84,047

- (b) For trade receivables (including trade-related amounts due from joint ventures and associates), finance lease receivables and contract assets, the Group has applied the simplified approach in HKFRS 9 to measure the loss allowance at lifetime ECL. The Group determines the expected credit losses on these items on an individual balance basis, except for trade receivables and contract assets in relation to its sales of electricity which are based on provision matrix

#### 49. 財務風險管理(續)

##### (c) 信用風險及減值評估(續)

附註：

- (a) 為內部風險管理之目的，本集團使用過往逾期資訊評估信用風險自初始確認是否發生重大增長。

- (b) 關於應收貿易賬款(包括貿易項目之應收合營企業及聯營公司之款項)、融資租賃應收款項及合同資產，本集團採用香港財務報告準則第9號之簡化方法計量其生命週期預期信用損失之損失撥備。本集團對於這些事項之判斷預期信用損失是基於個別認定基準，除與銷售電力相關之應收貿易賬款及合同資產是基於計算表。

## NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

### 綜合財務報表附註

#### 49. FINANCIAL RISK MANAGEMENT OBJECTIVES AND POLICIES (CONTINUED)

##### (c) Credit risk and impairment assessment (CONTINUED)

Note: (Continued)

(b) (Continued)

The trade receivables arising from sales of electricity are mainly due from the local state grid companies in various provinces in the PRC. The management considered the probability of default of trade receivables is remote since the local grid companies are state-owned and taking into account the past payment histories of the debtors, adjusted for general economic conditions of the new energy industry and an assessment of both current as well as forecast direction of market conditions at the reporting date. Accordingly, the management is of the opinion that the credit risk of trade receivables arising from sales of electricity is limited.

In relation to contract assets of tariff adjustment amounts, as detailed in Note 4, the management considered that all of the Group's power plants of which tariff subsidy is recognized as revenue but not yet to register in the List currently in operation had been qualified for and had met, the relevant requirements and conditions for the entitlement of the tariff subsidy when the electricity was delivered on grid. The directors of the Company are confident that all of the Group's operating power plants are able to be registered in the List in due course and it's highly probable that the accrued revenue on tariff subsidy will be received but only subject to timing of allocation of funds from the PRC government.

#### 49. 財務風險管理(續)

##### (c) 信用風險及減值評估(續)

附註：(續)

(b) (續)

應收貿易賬款主要來源於對中國境內各省市本地電力能源局之應收電力銷售款項。公司管理層判斷該應收貿易賬款違約概率是很低的，因為當地電力能源局實質為國營電力公司，並根據過往歷史付款記錄、新能源行業一般商業條款調整、報表日現有及預期市場狀況評估做出此判斷。據此，管理層認為該電力銷售產生之應收貿易賬款信用風險是有限的。

關於合同資產之電價應收調整款項詳細披露於附註4，管理層判斷所有本集團之在運行之發電電廠雖然未登記進入補貼清單但是根據補貼通知已於並網發電時滿足相關條件可以確權，電價補貼款項可以確認為收入。本公司董事對於所有本集團運營期電廠可以按時並及時登記進入補貼清單是有信心的，僅需考慮中國政府分配相關資金時點安排之影響。

## NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

### 綜合財務報表附註

#### 49. FINANCIAL RISK MANAGEMENT OBJECTIVES AND POLICIES (CONTINUED)

##### (c) Credit risk and impairment assessment (CONTINUED)

The Group writes off a receivable when there is information indicating that the debtor is in severe financial difficulty and there is no realistic prospect of recovery, e.g. when the debtor has been placed under liquidation or has entered into bankruptcy proceedings, or when the trade receivables are over two years past due, whichever occurs earlier.

The following tables shows the movement in lifetime ECL that has been recognized for contract assets under the simplified approach:

#### 49. 財務風險管理(續)

##### (c) 信用風險和減值評估(續)

當有資訊表明債務人處於嚴重之財政困難且無實際收回前景時，本集團核銷應收款，例如，債務人正處於清算或已進入破產程式，或當應收款逾期超過兩年時，以較早發生者為準。

下表顯示了按照簡化方法確認之合同資產在整個存續期內預計信用損失之變動：

		Lifetime ECL (not credit-impaired) 整個存續期內 預期信用損失 (未發生 信用減值)
		<i>RMB'000</i> 人民幣千元
As at 1 January 2020	於2020年1月1日	<b>6,970</b>
Impairment losses reversed	本期確認減值轉回	<b>(635)</b>
Transfer to trade receivables	轉出至應收款項	<b>(3,032)</b>
Disposal of subsidiaries	處置附屬公司轉出	<b>(3,303)</b>
As at 31 December 2020	於2020年12月31日	—

## NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

### 綜合財務報表附註

#### 49. FINANCIAL RISK MANAGEMENT OBJECTIVES AND POLICIES (CONTINUED)

##### (c) Credit risk and impairment assessment (CONTINUED)

The following tables shows the movement in lifetime ECL that has been recognized for trade receivables under the simplified approach:

		Lifetime ECL (not credit-impaired) 整個存續期內預期 信用損失(未發生 信用減值)	Lifetime ECL (credit-impaired) 整個存續期內預期 信用損失(發生 信用減值)	Total 總計
		RMB'000 人民幣千元	RMB'000 人民幣千元	RMB'000 人民幣千元
As at 1 January 2020	於 2020 年 1 月 1 日	4,524	11,487	16,011
Impairment losses reversed	減值轉回	(5,182)	(1,454)	(6,636)
Transfer from contract assets	轉自合同資產	3,032	—	3,032
Disposal of subsidiaries	處置附屬公司轉出	(2,374)	—	(2,374)
Write-off during the year	本期核銷	—	(50)	(50)
As at 31 December 2020	於 2020 年 12 月 31 日	—	9,983	9,983

For financial guarantee contracts, the gross carrying amount represents the maximum amount that Group has guaranteed under the relevant contract. The maximum amount that the Group has guaranteed under the relevant contract was RMB461,547,000 as at 31 December 2020. At the end of the reporting period, the directors of the Company have performed impairment assessment, and concluded that there has been no significant increase in credit risk since initial recognition of the financial guarantee contracts. Details of the financial guarantee contracts are set out in Note 40.

#### 49. 財務風險管理(續)

##### (c) 信用風險和減值評估(續)

下表顯示了按照簡化方法確認之應收貿易賬款在整個存續期內預計信用損失之變動：

對於財務擔保合同，賬面總金額代表集團根據相關合同擔保之最高金額。關於金融擔保合約，截至 2020 年 12 月 31 日之年度，本集團於相關合約中擔保之最大金額為人民幣 461,547,000 元。截至報告期末，本公司董事已進行減值評估並得出結論稱自初始確認該金融擔保合約以來，信用風險尚未發生大幅增長。金融擔保合約詳見附註 40。

## NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

### 綜合財務報表附註

#### 50. FAIR VALUE MEASUREMENTS OF FINANCIAL INSTRUMENTS

In estimating the fair value of financial assets and financial liabilities, the Group uses market-observable data of the extent it is available. Where Level 1 inputs are not available, the Group determines the appropriate valuation techniques and inputs for fair value measurements and works closely with the qualified valuers to establish the appropriate valuation techniques and inputs to the model.

#### 50. 金融工具之公允價計量

本集團根據可獲得之市場資料之可觀察程度估計金融資產及金融負債公允價值。如果無法獲得第一層次輸入值，本集團將計量通過適當之估值技術和輸入值進行公允減值計量，並通過合格評估師為該模型建立適當之估值技術和輸入值。

## NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

### 綜合財務報表附註

#### 50. FAIR VALUE MEASUREMENTS OF FINANCIAL INSTRUMENTS (CONTINUED)

##### Fair value of financial instruments that are measured at fair value on a recurring basis

Some of the Group's financial assets and financial liabilities are measured at fair value on a recurring basis. The following table gives information about how the fair values of these financial assets and financial liabilities are determined.

#### 50. 金融工具之公允價計量(續)

##### 金融工具之公允價值按持續基準進行計量

本集團部分金融資產和金融負債以公允價值計量，下表給出了如何確定這些金融資產和金融負債之公允價值之資訊。

		Fair value hierarchy 公允價值層級			
		Level 1 第1層	Level 2 第2層	Level 3 第3層	Total 總計
		RMB'000 人民幣千元	RMB'000 人民幣千元	RMB'000 人民幣千元	RMB'000 人民幣千元
<b>At 31 December 2020</b>	<b>於2020年12月31日</b>				
<i>Financial assets at FVTPL</i>	<i>按公允價值計入損益之 金融資產</i>				
Unlisted equity securities	非上市股票	—	—	17,629	17,629
Investment in a convertible bond	可換股債券投資	—	—	32,787	32,787
Contingent consideration in disposal of subsidiaries	股權轉讓款或有對價	—	—	131,664	131,664
Bills receivable	應收票據	—	143,385	—	143,385
<i>Financial liabilities</i>	<i>金融負債</i>				
Derivative financial liabilities	衍生金融負債	—	—	20,512	20,512
<b>At 31 December 2019</b>	<b>於2019年12月31日</b>				
<i>Financial assets at FVTPL</i>	<i>按公允價值計入損益之 金融資產</i>				
Unlisted equity securities	非上市股票	—	—	12,277	12,277
Investment in a convertible bond	可換股債券投資	—	—	22,568	22,568
Contingent consideration in disposal of subsidiaries	股權轉讓款或有對價	—	—	74,191	74,191
Bills receivable	應收票據	—	33,903	—	33,903
<i>Financial liabilities</i>	<i>金融負債</i>				
Derivative financial liabilities	衍生金融負債	—	—	15,358	15,358



NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS  
綜合財務報表附註

50. FAIR VALUE MEASUREMENTS OF FINANCIAL INSTRUMENTS (CONTINUED)

Fair value of financial instruments that are measured at fair value on a recurring basis (CONTINUED)

There were no transfers between level 1 and 2 during the years ended 31 December 2020 and 2019, and there were no transfers into or out of Level 3 during both years.

50. 金融工具之公允價計量(續)

金融工具之公允價值按持續基準進行計量(續)

截至2020年12月31日及2019年12月31日之年度在第1層與第2層間無轉移，在這兩年中，沒有轉入或轉出第3層。

Financial assets/ Financial liabilities 金融資產/金融負債	Fair value as at (RMB'000) 公允價值 (人民幣千元)		Fair value hierarchy 公允價值 層級	Valuation technique(s) and key input(s) 估值方法及 關鍵資料	Significant unobservable input(s) 重大非直接獲得之資料
	2020	2019			
Unlisted equity securities 非上市股權	17,629	12,277	Level 3 第三層	Income approach – in this approach, the discounted cash flow method was used to capture the present value of the expected future economic benefits to be derived from the ownership of the investees, based on an appropriate discount rate. 收入法 – 此方法是現金流折現法，基於使用適當折現率，用於計算從被投資人所有權相關之未來可預測經濟利益流入之現值。	Long-term pre-tax operating margin, taking into account management's experience and knowledge of market conditions of the specific industries, ranging from 65% to 67% (2019: 65% to 67%). 長期稅前經營利潤率，考慮到管理層之經驗和對特定行業市場情況之瞭解，從65%到67%不等(2019年：65%到67%)。  Discount rate of 12% (2019:12%) determined using a Capital Asset Pricing Model (Note (a)). 貼現率採用資本資產定價模型為12% (2019：12%)(附註(a))。
Investment in a convertible bond 可轉換債券之投資	32,787	22,568	Level 3 第三層	Price (P) to net income (E) multiples method was used to determine the fair value of the investment since the method reflects the going concern of the subject group's business, and there exist a group of comparable companies in the market in the similar business as the subject group that provided direct reference on the P/E multiples. 價格(P)淨利潤(E)倍數法用於確定投資之公允價值，反映集團業務之持續經營狀況，並假設存在一組可直接提供參考市盈率倍數之市場上可比公司之類似業務。	An estimated price to earnings multiple of a group of listed companies operating in comparable business, adjusted for the uniqueness of the subject group's business being valued. 一組經營可比業務之上市公司之估計市盈率，並根據被評估公司業務之獨特性進行調整。  The net income of the subject groups business for the year 2021. 集團2021年業務之淨收入。

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS  
綜合財務報表附註

50. FAIR VALUE MEASUREMENTS OF FINANCIAL INSTRUMENTS (CONTINUED)

50. 金融工具之公允價計量(續)

Fair value of financial instruments that are measured at fair value on a recurring basis (CONTINUED)

金融工具之公允價值按持續基準進行計量(續)

Financial assets/ Financial liabilities 金融資產/金融負債	Fair value as at (RMB'000) 公允價值 (人民幣千元)		Fair value hierarchy 公允價值 層級	Valuation technique(s) and key input(s) 估值方法及 關鍵資料	Significant unobservable input(s) 重大非直接獲得之資料
	2020	2019			
Derivative component in relation to the convertible bonds issued by the Group 與本集團發行之可轉換債 券有關之衍生成分	20,512	15,358	Level 3 第三層	Binomial option pricing model 二叉樹期權定價模型	Expected volatility, ranging from 26% to 28% (2019: 23% to 39%), taking into account of the historical stock price of the Company with duration similar to the life of the convertible bonds (Note (b)). 預期波動率從26%到28%不等(2019: 23%到39%不等), 考慮到本公司歷 史股價持續時間與可轉債有效期相似 (附註(b))。
Contingent consideration in disposal of subsidiaries 股權轉讓款或有對價	131,664	74,191	Level 3 第三層	Discounted cash flow method was used to capture the present value of the expected future economic benefits that will flow into the Group arising from the contingent consideration, based on an appropriate discount rate. 採用折現現金流量法, 根據適當之折現 率, 計算或有對價將流入本集團之預 期未來經濟利益之現值。	Probability to meet the conditions set out in the share purchase agreements, including whether and when the disposed power plants could be registered in the Catalogue (Note (c)). 符合股份購買協議中規定條件之可能 性, 包括是否處置電廠及何時可再 生能源電價附加資金補助目錄中登記 (附註(c))。
Bills receivable 應收票據	143,385	33,903	Level 2 第二層	Discounted cash flow method was used to capture the present value of the contracted cash flows discounted at a rate that reflects the market credit risk. 現金流量折現法是用反映市場信用風險 之折現率來計算合同現金流量之現 值。	N/A 不適應

## NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

### 綜合財務報表附註

#### 50. FAIR VALUE MEASUREMENTS OF FINANCIAL INSTRUMENTS (CONTINUED)

##### Fair value of financial instruments that are measured at fair value on a recurring basis (CONTINUED)

Notes:

- (a) An increase in the discount rate used in isolation would result in a decrease in the fair value measurement of the unlisted equity securities, and vice versa. A 5% increase/decrease in the discount rate holding all other variables constant would decrease/increase the carrying amount of the unlisted equity securities by RMB1,312,000 and RMB1,390,000 respectively (2019: RMB661,000 and RMB703,000 respectively).
- (b) An increase in the expected volatility used in isolation would result in an increase in the fair value measurement of the conversion option derivatives, and vice versa. A 5% increase/decrease in the volatility holding all other variables constant would increase/decrease the carrying amount of the conversion option derivatives by RMB8,615,000 and RMB7,853,000 respectively (2019: RMB7,943,000 and RMB6,555,000 respectively).
- (c) An decrease in the probability for the power plants to be registered in the List sooner used in isolation would result in an decrease in the fair value measurement of the contingent consideration, and vice versa.

#### 50. 金融工具之公允價計量(續)

##### 金融工具之公允價值按持續基準進行計量(續)

附註：

- (a) 單一上調折現率將導致未上市股票公允價值計量的減少，反之亦然。在其他所有變量不變之情況下，折現率上調/下調5%將使未上市股票之賬面價值分別減少/增加人民幣1,312,000元及人民幣1,390,000元(2019年：人民幣661,000元和人民幣703,000元)。
- (b) 單一上調預期波動率將導致可轉換期權衍生工具公允價值計量之增加，反之亦然。所有其他變數不變之波動率增加/減少5%，將使可轉換期權衍生品賬面價值分別增加/減少人民幣8,615,000元及人民幣7,853,000元(2019年：人民幣7,943,000元和人民幣6,555,000元)。
- (c) 發電廠在單獨使用時儘早登記入可再生能源電價附加資金補助清單之可能性減少，將導致或有對價之公允價值計量減少，反之亦然。

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

綜合財務報表附註

50. FAIR VALUE MEASUREMENTS OF FINANCIAL INSTRUMENTS (CONTINUED)

Fair value of financial instruments that are measured at fair value on a recurring basis (CONTINUED)

Reconciliation of Level 3 fair value measurement

50. 金融工具之公允價計量(續)

金融工具之公允價值按持續基準進行計量(續)

3層公允價值計量之調節

		Investments in a convertible bond 可換股債券投資	Contingent Consideration in disposal of subsidiaries 股權轉讓款 或有對價	Unlisted equity securities 非上市股票	Derivative component of convertible loan 可轉股貸款之 衍生部分
		RMB'000 人民幣千元	RMB'000 人民幣千元	RMB'000 人民幣千元	RMB'000 人民幣千元
Balance as at 1 January 2019	於2019年1月1日餘額	—	66,013	8,545	10,169
Issue of convertible loan	可換股債券	—	—	—	25,379
Purchases	購買	24,667	—	—	—
Capital injection	注入資本	—	—	2,621	—
Addition	新增	—	48,542	—	—
Settlement	收款	—	(40,364)	—	—
Fair value changes	公允價值變動	(2,099)	—	1,111	(21,085)
Exchange differences	匯兌損益	—	—	—	895
Balance as at 31 December 2019	於2019年12月31日餘額	22,568	74,191	12,277	15,358
Purchases	購買	10,320	—	—	—
Capital injection	注入資本	—	—	2,734	—
Addition	新增	—	80,588	—	—
Settlement	收款	—	(23,115)	—	—
Fair value changes	公允價值變動	2,000	—	2,618	5,771
Exchange differences	匯兌損益	(2,101)	—	—	(617)
Balance as at 31 December 2020	於2020年12月31日餘額	32,787	131,664	17,629	20,512

Fair value of financial instruments that are not measured at fair value on a recurring basis

The directors of the Company consider that the carrying amounts of financial assets and liabilities recorded at amortised cost in the consolidated statement of financial position, together with the interest accruals, approximate their respective fair values at the end of the reporting period.

非經常性以公允價值計量之金融工具之公允價值

本公司董事認為，合併財務狀況表中以攤餘成本計量之金融資產和負債之賬面價值，連同應計利息，與報告期末各自之公允價值近似。

## NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

### 綜合財務報表附註

#### 51. CAPITAL RISK MANAGEMENT

The Group's primary objectives when managing capital are to safeguard the Group's ability to continue as a going concern in order to provide returns for shareholders and benefits for other stakeholders, by pricing products and services commensurately with the level of risk and by securing access to finance at a reasonable cost.

The Group actively and regularly reviews and manages its capital structure to maintain a balance between the higher shareholders' returns that might be possible with higher levels of borrowings and the advantages and security afforded by a sound capital position, and makes adjustments to the capital structure in light of changes in economic conditions.

The Group monitors capital on the basis of the liability-to-asset ratio and the gearing ratio. The gearing ratio is calculated as total borrowings divided by total capital. Total borrowings represented bank borrowings plus other borrowings, senior notes and bonds payable, convertible loan, and lease liabilities. Total capital is calculated as total equity plus total borrowings, excluded borrowings reclassified to hold for sale.

The Group's total borrowings and total capital positions as at 31 December 2020 and 2019 are as follows:

#### 51. 資本風險管理

本集團資本管理之主要目標為保障本集團之持續經營能力，使其可通過將產品與服務定在與風險水準吻合之價格及通過按合理成本取得融資，繼續為股東提供回報及為其他利益相關者帶來利益。

本集團積極地定期檢查及管理其資本結構，以維持可能因借款水準較高而產生之較高股東回報與良好資本狀況帶來之優勢和保障之間之平衡，並按照經濟變化情況對資本結構作出調整。

本集團以資產負債率及資本負債比率為基礎監測資本。資本負債比率由借款總額除以資本總額計算得出。借款總額為銀行借款加上其他借款、應付優先票據及債券、可轉股貸款及租賃負債。資本總額由權益總額加借款總額計算得出，不包括歸類為持有待售之借款。

於2020年及2019年12月31日，本集團借款總額及資本總額狀況如下：

		2020	2019
		RMB'000	RMB'000
		人民幣千元	人民幣千元
Total borrowings	借款總額	9,626,294	9,730,197
Total equity	權益總額	6,494,502	5,969,201
Total capital	資本總額	16,120,796	15,699,398
Gearing ratio	資本負債比率	59.71%	61.98%
Liability-to-asset ratio	資產負債率	66.74%	69.99%

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

綜合財務報表附註

52. STATEMENT OF FINANCIAL POSITION OF THE COMPANY

At 31 December 2020

52. 本公司之財務狀況表

於2020年12月31日

		2020	2019
		RMB'000 人民幣千元	RMB'000 人民幣千元
<b>Assets:</b>	<b>資產：</b>		
<b>Non-current assets</b>	<b>非流動資產</b>		
Interests in subsidiaries	於附屬公司之權益	1,756,036	3,000,879
Deposits	按金	563	599
		<b>1,756,599</b>	<b>3,001,478</b>
<b>Current assets</b>	<b>流動資產</b>		
Amounts due from subsidiaries	應收附屬公司款項	906,783	93,922
Amounts due from joint ventures	應收合營企業款項	—	287
Cash and cash equivalents	現金及現金等值項目	105,599	55,291
		<b>1,012,382</b>	<b>149,500</b>
<b>Total assets</b>	<b>資產總額</b>	<b>2,768,981</b>	<b>3,150,978</b>
<b>Liabilities:</b>	<b>負債：</b>		
<b>Non-current liabilities</b>	<b>非流動負債</b>		
Senior notes and bonds payable	優先票據及債券	552,803	1,392,941
Convertible loan	可轉股貸款	355,270	418,232
Deferred tax liabilities	遞延所得	—	7,209
Financial guarantee contract liabilities	財務擔保合同負債	73,650	61,630
		<b>981,723</b>	<b>1,880,012</b>
<b>Current liabilities</b>	<b>流動負債</b>		
Senior notes and bonds payable	優先票據及債券	811,215	—
Convertible loan	可轉股貸款	76,395	—
Other payables and accruals	其他應付款項及應計款項	4,589	57,044
Amounts due to subsidiaries	應付附屬公司款項	38,058	39,439
		<b>930,257</b>	<b>96,483</b>
<b>Total liabilities</b>	<b>負債總額</b>	<b>1,911,980</b>	<b>1,976,495</b>
<b>Net current assets</b>	<b>流動資產淨值</b>	<b>82,125</b>	<b>53,017</b>
<b>Net assets</b>	<b>資產淨值</b>	<b>857,001</b>	<b>1,174,483</b>
<b>Equity</b>	<b>權益</b>		
Share capital (Note 41)	股本(附註41)	72,412	73,652
Reserves (Note (a))	儲備(附註(a))	784,589	1,100,831
<b>Total equity</b>	<b>權益總額</b>	<b>857,001</b>	<b>1,174,483</b>

Approved and authorized for issue by the board of directors on 9 March 2021.

於二零二一年三月九日獲董事會批准及授權刊發。

Liu Shunxing  
劉順興

Chairman and Executive Director  
董事會主席及執行董事

Liu Jianhong  
劉建紅

Executive Director  
執行董事

## NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

### 綜合財務報表附註

#### 52. STATEMENT OF FINANCIAL POSITION OF THE COMPANY (CONTINUED)

#### 52. 本公司之財務狀況表(續)

Note (a): Reserves movements of the company

附註(a)：本公司儲備變動

		Share premium 股份溢價	Treasury Shares 庫存股	Contributed Surplus 繳入盈餘	Other reserves 其他儲備	Accumulated losses 累計虧損	Total 總額
		RMB'000 人民幣千元	RMB'000 人民幣千元	RMB'000 人民幣千元	RMB'000 人民幣千元	RMB'000 人民幣千元	RMB'000 人民幣千元
<b>Balance at 1 January 2019</b>	<b>於2019年1月1日</b>	396,199	(10,355)	2,359,063	86,797	(1,524,638)	1,307,066
Loss and total comprehensive income the year	本年度虧損及其他全面收益總額	—	—	—	—	(26,813)	(26,813)
Share-based compensation	以股份為基準之付款	—	—	—	20,030	—	20,030
Vesting of shares under share award scheme	獎勵股份之歸屬	(654)	—	—	(1,982)	—	(2,636)
2018 final dividend	2018年度股息	—	—	—	—	(149,673)	(149,673)
Repurchase of ordinary shares (Note 41)	普通股回購(附註41)	—	(48,552)	—	—	—	(48,552)
Cancellation of treasury shares	註銷庫存股	(47,904)	49,313	—	—	—	1,409
<b>Balance at 31 December 2019</b>	<b>於2019年12月31日</b>	<b>347,641</b>	<b>(9,594)</b>	<b>2,359,063</b>	<b>104,845</b>	<b>(1,701,124)</b>	<b>1,100,831</b>
Loss and total comprehensive income the year	本年度虧損和其他全面收益總額	—	—	—	—	(100,295)	(100,295)
Share-based compensation	以股份為基準之付款	—	—	—	12,440	—	12,440
Vesting of shares under share award scheme	獎勵股份之歸屬	6,753	254	—	(12,389)	—	(5,382)
2019 final dividend	2019年度股息	—	—	—	—	(190,971)	(190,971)
Repurchase of ordinary shares (Note 41)	普通股回購(附註41)	—	(33,274)	—	—	—	(33,274)
Cancellation of treasury shares	註銷庫存股	(40,614)	41,854	—	—	—	1,240
<b>Balance at 31 December 2020</b>	<b>於2020年12月31日</b>	<b>313,780</b>	<b>(760)</b>	<b>2,359,063</b>	<b>104,896</b>	<b>(1,992,390)</b>	<b>784,589</b>

## NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

### 綜合財務報表附註

#### 53. SUBSIDIARIES

As at 31 December 2020 and 2019, particulars of the principal subsidiaries are as follows:

#### 53. 附屬公司

於2020年12月31日及2019年12月31日，主要附屬公司之詳細資訊如下：

Name 名稱	Place of incorporation/ registration and operations and kind of legal entity 註冊成立／註冊及營業地點及法律實體種類	Registered share capital 註冊股本之面值	Percentage of equity attributable to the Company		Principal activities 主要業務
			Direct 直接	Indirect 間接	
Century Concord Wind Power Investment Co., Ltd 協合風電投資有限公司	The PRC, limited company 中國，有限公司	Registered capital of RMB3,100,000,000 註冊資本人民幣3,100,000,000元	—	100%	Investment holding 投資控股
Haotai New Energy Equipment Ltd 浩泰新能源裝備有限公司	The PRC, limited company 中國，有限公司	Registered capital of RMB500,000,000 註冊資本人民幣500,000,000元	—	100%	Sales of Solar power equipment and new energy equipment 太陽能設備及新能源設備銷售
Concord Power Consulting & Design (Beijing) Corp., Ltd. 聚合電力工程設計(北京)股份有限公司	The PRC, limited company 中國，有限公司	Registered capital of RMB50,000,000 註冊資本人民幣50,000,000元	—	70%	Power system design, research and exploitation 風電系統設計、研究及開發
Beijing Century Concord Operation and Maintenance Co., Ltd. 北京協合運維風電技術有限公司	The PRC, limited company 中國，有限公司	Registered capital of RMB60,000,000 註冊資本人民幣60,000,000元	—	80%	Wind power plant operation and maintenance 風電設備運行及維修



## NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

### 綜合財務報表附註

#### 53. SUBSIDIARIES (CONTINUED)

As at 31 December 2020 and 2019, particulars of the principal subsidiaries are as follows: (CONTINUED)

#### 53. 附屬公司(續)

於2020年12月31日及2019年12月31日，主要附屬公司之詳細資訊如下：(續)

Name 名稱	Place of incorporation/ registration and operations and kind of legal entity 註冊成立/註冊及營業地點及法律實體種類	Registered share capital 註冊股本之面值	Percentage of equity attributable to the Company 本公司應佔股權百分比		Principal activities 主要業務
			Direct 直接	Indirect 間接	
Naidong Century Concord Solar Power Co., Ltd.	The PRC, limited company	Registered capital of RMB146,150,000	—	100%	Solar power plant investment and operation
乃東協合太陽能發電有限公司	中國，有限公司	註冊資本人民幣146,150,000元			太陽能電廠投資及運行
Eryuan Century Concord Solar Power Co., Ltd.	The PRC, limited company	Registered capital of RMB48,000,000	—	100%	Solar power plant investment and operation
洱源協合太陽能發電有限公司	中國，有限公司	註冊資本人民幣48,000,000元			太陽能電廠投資及運行
Fuchuan Century Concord Wind Power Co., Ltd.	The PRC, limited company	Registered capital of RMB140,500,000	—	100%	Wind power plant investment and operation
富川協合風力發電有限公司	中國，有限公司	註冊資本人民幣140,500,000元			風電廠投資及運行
Yongzhou Jiepai Century Concord Wind Power Co., Ltd.	The PRC, limited company	Registered capital of RMB1,901,834,000	—	100%	Wind power plant investment and operation
永州界牌協合風力發電有限公司	中國，有限公司	註冊資本人民幣1,901,834,000元			風電廠投資及運行

## NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

### 綜合財務報表附註

#### 53. SUBSIDIARIES (CONTINUED)

As at 31 December 2020 and 2019, particulars of the principal subsidiaries are as follows: (CONTINUED)

#### 53. 附屬公司(續)

於2020年12月31日及2019年12月31日，主要附屬公司之詳細資訊如下：(續)

Name 名稱	Place of incorporation/ registration and operations and kind of legal entity 註冊成立/註冊及營業地點及法律實體種類	Registered share capital 註冊股本之面值	Percentage of equity attributable to the Company 本公司應佔股權百分比		Principal activities 主要業務
			Direct 直接	Indirect 間接	
Wuhe Century Concord Yinmahu Wind Power Co., Ltd.	The PRC, limited company	Registered capital of RMB110,630,000	—	100%	Wind power plant investment and operation 風電廠投資及運行
五河協合欽馬湖風力發電有限公司	中國，有限公司	註冊資本人民幣110,630,000元			
Yongzhou Qiaotoupu Century Concord Wind Power Co., Ltd.	The PRC, limited company	Registered capital of RMB133,920,000	—	100%	Wind power plant investment and operation 風電廠投資及運行
永州橋頭鋪協合風力發電有限公司	中國，有限公司	註冊資本人民幣133,920,000元			
Suzhou Deren Wind Power Co., Ltd.	The PRC, limited company	Registered capital of RMB70,000,000	—	100%	Wind power plant investment and operation 風電廠投資及運行
宿州德仁風力發電有限公司	中國，有限公司	註冊資本人民幣70,000,000元			
Tianjin Green Energy International Leasing Co., Ltd.	The PRC, sino-foreign Equity joint venture	Registered capital of RMB1,000,000,000	—	100%	Equipment Lease operation 設備租賃
天津國銀新源國際租賃有限公司	中國，中外合資企業	註冊資本人民幣1,000,000,000元			
Jilin Century Concord Wind Power Investment Co., Ltd.	The PRC, limited company	Registered capital of RMB195,820,000	—	100%	Wind power plant investment and operation 風電場投資及運營
吉林協合風力發電投資有限公司	中國，有限公司	註冊資本人民幣195,820,000元			

## NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

### 綜合財務報表附註

#### 53. SUBSIDIARIES (CONTINUED)

As at 31 December 2020 and 2019, particulars of the principal subsidiaries are as follows: (CONTINUED)

#### 53. 附屬公司(續)

於2020年12月31日及2019年12月31日，主要附屬公司之詳細資訊如下：(續)

Name 名稱	Place of incorporation/ registration and operations and kind of legal entity 註冊成立/註冊及營業地點及法律實體種類	Registered share capital 註冊股本之面值	Percentage of equity attributable to the Company		Principal activities 主要業務
			Direct 直接	Indirect 間接	
Wuhe Juhe Wind Power Co., Ltd.	The PRC, limited company	Registered capital of RMB78,000,000	—	100%	Wind power plant investment and operation
五河聚合風力發電有限公司	中國·有限公司	註冊資本人民幣78,000,000元			風電場投資及運營
Jingmen Shengjingshan Wind Power Co., Ltd.	The PRC, limited company	Registered capital of RMB97,100,000	—	100%	Wind power plant investment and operation
荊門聖境山風力發電有限公司	中國·有限公司	註冊資本人民幣97,100,000元			風電場投資及運營
Yanyuan Century Concord Solar Power Co., Ltd.	The PRC, limited company	Registered capital of RMB56,000,000	—	100%	Solar power plant investment and operation
鹽源協合光伏發電有限公司	中國·有限公司	註冊資本人民幣56,000,000元			太陽能電廠投資及運行
Jingmen Lixi Wind Power Co., Ltd.	The PRC, limited company	Registered capital of RMB37,800,000	—	100%	Wind power plant investment and operation
荊門栗溪風力發電有限公司	中國·有限公司	註冊資本人民幣37,800,000元			風電廠投資及運行
Fuchuan Century Concord Xinzao Wind Power Co., Ltd.	The PRC, limited company	Registered capital of RMB94,000,000	—	100%	Wind power plant investment and operation
富川協合新造風力發電有限公司	中國·有限公司	註冊資本人民幣94,000,000元			風電廠投資及運行

## NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

### 綜合財務報表附註

#### 53. SUBSIDIARIES (CONTINUED)

As at 31 December 2020 and 2019, particulars of the principal subsidiaries are as follows: (CONTINUED)

Name 名稱	Place of incorporation/ registration and operations and kind of legal entity 註冊成立/註冊及營業地點及法律實體種類	Registered share capital 註冊股本之面值	Percentage of equity attributable to the Company		Principal activities 主要業務
			Direct 直接	Indirect 間接	
Xiangyang Xiangzhou Century Concord Yushan Wind Power Co., Ltd. 襄陽襄州協合峪山風力發電有限公司	The PRC, limited company 中國·有限公司	Registered capital of RMB91,000,000 註冊資本人民幣91,000,000元	—	100%	Wind power plant investment and operation 風電廠投資及運行
Yongzhou Hongtang Century Concord Wind Power Co., Ltd. 永州洪塘協合風力發電有限公司	The PRC, limited company 中國·有限公司	Registered capital of RMB80,000,000 註冊資本人民幣80,000,000元	—	100%	Wind power plant investment and operation 風電廠投資及運行

\* The English translation of the names of the subsidiaries are for identification only. The official names of these entities are in Chinese.

The table above lists the subsidiaries of the Company which, in the opinion of the directors of the Company, principally affected the results for the year or formed a substantial portion of the net assets of the Group. As at 31 December 2020, there was no non-wholly owned subsidiaries of the Group that have material non-controlling interests.

#### 53. 附屬公司(續)

於2020年12月31日及2019年12月31日，主要附屬公司之詳細資訊如下：(續)

\* 附屬子公司之名稱英文譯名僅供識別，這些正式名稱請以中文為準。

以上表格羅列了董事認為對本年業務有重要影響或構成本集團資產淨值重要部份之附屬公司。截止2020年12月31日，本集團非全資附屬公司之非控制性權益無重大影響。

## FIVE YEAR FINANCIAL SUMMARY

### 五年財務概要

#### RESULTS

#### 業績

		<b>For the year ended 31 December 2020 截至 2020年 12月31日 止年度</b>	For the year ended 31 December 2019 截至 2019年 12月31日 止年度	For the year ended 31 December 2018 截至 2018年 12月31日 止年度	For the year ended 31 December 2017 截至 2017年 12月31日 止年度	For the year ended 31 December 2016 截至 2016年 12月31日 止年度
		<b>RMB'000</b>	RMB'000	RMB'000	RMB'000	RMB'000
		人民幣千元	人民幣千元	人民幣千元	人民幣千元	人民幣千元
Revenue and other income	收入及其他收入	<b>2,042,095</b>	1,867,591	1,444,748	1,079,560	1,834,355
Profit for the year attributable to equity shareholders of the Company	本公司權益股東 應佔溢利	<b>673,405</b>	604,293	502,406	200,036	457,815

#### ASSETS, LIABILITIES AND EQUITIES

#### 資產、負債及權益

		<b>As at 31 December 2020 於2020年 12月31日</b>	As at 31 December 2019 於2019年 12月31日	As at 31 December 2018 於2018年 12月31日	As at 31 December 2017 於2017年 12月31日	As at 31 December 2016 於2016年 12月31日
		<b>RMB'000</b>	RMB'000	RMB'000	RMB'000	RMB'000
		人民幣千元	人民幣千元	人民幣千元	人民幣千元	人民幣千元
Total assets	資產總額	<b>19,528,281</b>	19,892,437	18,412,808	14,807,138	14,339,349
Total liabilities	負債總額	<b>(13,033,779)</b>	(13,923,236)	(12,866,069)	(9,551,992)	(9,113,599)
Net assets	資產淨值	<b>6,494,502</b>	5,969,201	5,546,739	5,255,146	5,225,750
Equity attributable to equity shareholders of the Company	本公司權益股東 應佔權益	<b>6,419,868</b>	5,943,303	5,518,228	5,157,796	5,070,277

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