## Bosideng International Holdings Limited <br> (Stock Code: 3998) <br> 

2016/17 Interim Results


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## Agenda

- Financial Review
- Business Review
- Future Development Plan


## Financial <br> Review

## Financial Highlights

|  | For the year ended September 30 | Change |  |
| :--- | ---: | ---: | ---: |
| (RMB mn) | $\mathbf{2 0 1 6}$ | 2015 |  |
| Revenue | $\mathbf{2 , 5 6 6 . 7}$ | $2,563.7$ | $+0.1 \%$ |
| Gross profit | $\mathbf{1 , 0 1 0 . 9}$ | 924.3 | $+9.4 \%$ |
| Profit from operations | $\mathbf{2 5 9 . 5}$ | 132.3 | $+96.1 \%$ |
| Profit attributable to equity holders of <br> the Company | $\mathbf{1 5 7 . 2}$ | 130.7 | $+\mathbf{+ 2 0 . 3 \%}$ |
| Earnings per share (RMB cents) <br> $-\quad$ Basic and diluted | $\mathbf{1 . 9 1}$ | 1.64 | $+\mathbf{+ 1 6 . 5 \%}$ |
| Dividend per share (HKD cents) <br> $-\quad$ Interim | $\mathbf{1 . 0}$ | - | N/A |


|  | For the year ended September 30 | Change |  |
| :--- | ---: | ---: | ---: |
| Profitability ratios | $\mathbf{2 0 1 6}$ | 2015 |  |
| Gross margin | $\mathbf{3 9 . 4 \%}$ | $36.1 \%$ | +3.3 ppt |
| Operating margin | $\mathbf{1 0 . 1 \%}$ | $5.2 \%$ | +4.9 ppt |
| Net margin | $\mathbf{5 . 5 \%}$ | $5.1 \%$ | +0.4 ppt |
| Effective tax rate | $\mathbf{2 6 . 3 \%}$ | $\mathbf{2 9 . 0 \%}$ | -2.7 ppt |
| Dividend payout ratio | $\mathbf{6 7 . 1 \%}$ | - | $\mathrm{N} / \mathrm{A}$ |

## Revenue Breakdown

RMB2,563.7 mn
(RMB million)

## RMB2,566.7 mn

(RMB million)

■ Branded down apparel


(\% of revenue)

## Gross Margin

|  | For the year ended September 30 |  |  |
| :--- | ---: | ---: | ---: |
| Down apparel business | $\mathbf{2 0 1 6}$ | 2015 | Change |
| OEM management business | $\mathbf{4 3 . 6 \%}$ | $43.9 \%$ | -0.3 ppt |
| Non-down apparel business | $\mathbf{2 1 . 6 \%}$ | $18.2 \%$ | +3.4 ppt |
| The Group | $\mathbf{5 2 . 0 \%}$ | $55.3 \%$ | -3.3 ppt |
| $\mathbf{3 9 . 4 \%}$ | $36.1 \%$ | +3.3 ppt |  |

- Down apparel business and non-down apparel business: The gross margin slightly dropped, as the Group proactively controlled and adjusted the proportion of inventory and display and sales network of down apparel business and non-apparel business. Meanwhile, the Group endeavored to clear inventory to leave more room for sales of products with higher profit margin.
- OEM management business: Increase in gross margin was mainly attributable to the change in sales mix where the proportion of higher profit margin orders increased.


## Operational Expenditure

(RMB million)


■ Advertisting \& Promotion

## Inventories

| (RMB'000) | As at Sept 30, <br> 2016 | As at Sept 30, <br> 2015 | Change | As at Mar 31, <br> 2016 |
| :--- | ---: | ---: | ---: | ---: |
| Raw materials | $\mathbf{4 2 5 , 0 8 6}$ | 342,347 | $+24.2 \%$ | 201,953 |
| Work in progress | $\mathbf{6 2 , 6 4 3}$ | 128,657 | $-51.3 \%$ | 6,140 |
| Finished goods | $\mathbf{1 , 4 5 0 , 2 0 4}$ | $1,580,540$ | $-8.2 \%$ | $1,420,495$ |
| Total | $\mathbf{1 , 9 3 7 , 9 3 3}$ | $2,051,544$ | $-5.5 \%$ | $1,628,588$ |

## Working Capital Management

|  | For the year ended September 30 |  |  |
| :---: | :---: | :---: | :---: |
|  | 2016 | 2015 | Change |
| Average inventory turnover days ${ }^{(1)}$ | 210 | 221 | -11 |
| Average trade and bills receivables turnover days ${ }^{(2)}$ | 93 | 128 | -35 |
| Average trade and bills payables turnover days ${ }^{(3)}$ | 65 | 63 | +2 |

(1) Calculated as average inventory divided by cost of sales and multiplied by 365 days
(2) Calculated as average trade and bills receivables divided by revenue and multiplied by 365 days
(3) Calculated as average trade and bills payables divided by cost of sales and multiplied by 365 days

## Financial Position

|  | As at Sept 30, 2016 | As at Sept 30, 2015 | As at Mar 31, 2016 |
| :--- | ---: | ---: | ---: |
| (RMB million) | $\mathbf{3 , 4 7 2 . 7}$ | $2,930.0$ | $4,654.0$ |
| Cash | $\mathbf{( 4 , 2 9 7 . 6 )}$ | $(3,491.3)$ | $(3,393.9)$ |
| Interest-bearing borrowings | $\mathbf{1 , 8 8 9 . 1}$ | $1,140.2$ | $1,258.5$ |
| Available-for-sale financial <br> assets/ other financial assets | $\mathbf{1 . 8 x}$ | 2.3 x | 2.1 x |
| Current ratio (times) | $\mathbf{5 5 . 2} \mathbf{}^{*}$ | $47.4 \%$ | $45.5 \%$ |
| Gearing ratio (\%) | $\mathbf{( 1 , 1 2 7 . 1 )}$ | $(1,340.1)$ | $\mathbf{7 0 8 . 7}$ |
| Operating cash inflow |  |  |  |

- Cash, available-for-sale financial assets/ other financial assets and bank borrowings aggregated RMB1,064.2 million, as compared to RMB578.9 million as at September 30, 2015 and RMB2,518.6 million as at March 31, 2016.
*After deducting the loans amounted to JPY24 billion for capitalization on October 26, 2016, the gearing ratio is 36.4\%.


## Business <br> Review



## Down Apparel Business

Revenue breakdown by brand


Revenue breakdown by business
(RMB million)


- Revenue increased by $19.8 \%$ due to the Group's continued efforts in adjusting retail network, branding and product innovation. The Group also maintained strict production and product planning to avoid unnecessary inventory enhance its brand value and recognition.


## Rationaitite Retail Netinork

| Store no. | Sept 30 <br> $\mathbf{2 0 1 6}$ | Mar 31 <br> 2016 | changes |
| :--- | ---: | ---: | ---: |
| Bosideng | $\mathbf{3 , 7 9 5}$ | 3,839 | -44 |
| Snow <br> Flying | $\mathbf{3 6 8}$ | 738 | -370 |
| Combo | $\mathbf{9 2}$ | 229 | -137 |
| Bengen | $\mathbf{5 6 7}$ | 465 | +102 |
| Total | $\mathbf{4 , 8 2 2}$ | 5,271 | -449 |

- Continued to optimize the retail network actively and shut down underperforming stores to enhance store quality
- Despite that Combo brand will be taken out of the down apparel market in the long run, some of the stores were kept during the period to clear the rest of the inventory.
- The self-operated and third-party distributor-operated retail outlets as a percentage of the overall retail network were $37.1 \%$ and $62.9 \%$, respectively


## Product Innovation

- Worked with The Walt Disney Company to introduce Bosideng $x$ Disney down apparel products, which was well received by the market and injected elements of youth, vitality and fashion into Bosideng brand
- Introduced the velvet series of high-end down apparel products to cater for the market needs and increased the Group's proportion of products with higher profit margins
- Rolled out Fabio De Bianco product series ,thus making the design of Bosideng apparel products comparable to internationally renowned brands.



## OEM Management Business

Revenue from
OEM management business
(RMB Million)


- Revenue decreased by 30.8\%, mainly due to the loss of some OEM orders. As increasingly more OEM customers tend to look for those factories with multinational production capabilities.


## Non-down Apparel Business



- Revenue increased by $15.0 \%$, due to the acquisition of BUOU BUOU ladieswear.
- Bosideng MAN: Continued to devote efforts in adjusting the retail network during the period and in eliminating less competitive retail outlets.
- JESSIE: Concentrated its efforts on strengthening the management capabilities of self-operated stores, took a prudent approach towards store opening.
- MOGAO: Decrease in revenue was due to the fact that Mogao implemented the tightened strategy to profoundly optimise sales network and substantially shut down underperforming stores.
- Buou Buou: The Group acquired Buou Buou in July, 2016, revenue from Buou Buou accounted for $16.9 \%$ of non-down apparel business.


## Future <br> Development Plan

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## Down apparel business

- Continue to adjust retail network and devote efforts to branding and product innovation
- Inject new growth momentum into the brand through introducing a series of retail transformation and enhancement measures


## Non-down apparel business

- Reassess and review the performance of various brands and their long-term growth potentials
- Adjust the non-down apparel product mix in pursuit


## Diversified development

- Actively seek opportunities of new businesses and external alliances
- Proactively introducing strategic investors and partners
- Bring in business or investment opportunities to the Company through profound cooperation with ITOCHU Corporation

> Promote brand innovations Enhance brand value

> To become an integrated multibrands apparel operator


## Retail Network of Down Apparel Business

| As at Sept 30, 2016 | Bosideng |  | Snow Flying |  | Combo |  | Bengen |  | Total |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Store | Change | Store | Change | Store | Change | Store | Change | Store | Change |
| Specialty stores |  |  |  |  |  |  |  |  |  |  |
| By the Group | 438 | 127 | 15 | -25 | - | -4 | - | - | 453 | 98 |
| Third party distributors | 1,746 | -32 | 96 | -89 | - | -14 | 312 | 169 | 2,154 | 34 |
| Sub-total | 2,184 | 95 | 111 | -114 | - | -18 | 312 | 169 | 2,607 | 132 |
| Concessionary retail outlets* |  |  |  |  |  |  |  |  |  |  |
| By the Group | 1,085 | 229 | 182 | -171 | 69 | -61 | - | - | 1,336 | -3 |
| Third party distributors | 526 | -368 | 75 | -85 | 23 | -58 | 255 | -67 | 879 | -578 |
| Sub-total | 1,611 | -139 | 257 | -256 | 92 | -119 | 255 | -67 | 2,215 | -581 |
| Total | 3,795 | -44 | 368 | -370 | 92 | -137 | 567 | 102 | 4,822 | -449 |

Change: as compared to that as of March 31, 2016
\# The Group's concessionary retail outlets are mainly counters in department stores, which are normally operated only during peak season for down apparel to cope with the seasonality of its core products.

## Retail Network of Non-down Apparel Business

| As at Sept 30, 2016 | BOSIDENG MAN |  | JESSIE |  | Mogao |  | Buou Buou <br> Store | Total |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Store | Change | Store | Change | Store | Change |  | Store | Change |
| Specialty stores |  |  |  |  |  |  |  |  |  |
| By the Group | 4 | -20 | 1 | - | - | - | - | 5 | -20 |
| Third party distributors | 199 | 5 | 24 | -4 | 36 | -28 | 31 | 290 | 4 |
| Sub-total | 203 | -15 | 25 | -4 | 36 | -28 | 31 | 295 | -16 |
| Concessionary retail outlets |  |  |  |  |  |  |  |  |  |
| By the Group | 11 | -21 | 115 | 3 | 151 | -29 | 136 | 413 | 89 |
| Third party distributors | 155 | 13 | 66 | 4 | - | - | 48 | 269 | 65 |
| Sub-total | 166 | -8 | 181 | 7 | 151 | -29 | 184 | 682 | 154 |
| Total | 369 | -23 | 206 | 3 | 187 | -57 | 215 | 977 | 138 |

Change: as compared to that as of March 31, 2016. As the Group acquired BUOU BUOU ladieswear in July 2016, the comparative figures are not applicable.


