

## CHINA COMMUNICATIONS SERVICES CORPORATION LIMITED STOCK CODE: 552



# 2014 Interim Results 28 August 2014

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CHAIRMAN



PRESIDENT



**EXECUTIVE VICE PRESIDENT & CFO** 



**MR. CHENG HONGYAN** 

**EXECUTIVE VICE PRESIDENT** 



**EXECUTIVE VICE PRESIDENT** 

Agenda











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### **Overall Operating Results Remained Stable**

 Market diversification supported revenue up by 4.3% despite different paces of CAPEX investment by domestic operators on 4G network construction

### Integrated Business Model Bolstered Development

 Revenue from maintenance and ACO services achieved double-digit growth; growth of businesses with lower value was effectively controlled

### Recent Development Opportunities Emerging

 China Telecom has commenced 4G hybrid network trial in certain PRC cities; Tower Company<sup>2</sup> has given us priority right in business development

 Benefits to be reaped from Comprehensive Deepen Reform in China

### Two New Engines<sup>1</sup> Supported Overall Development

 Contribution from domestic nonoperator market and overseas market exceeded 90% of total incremental revenue

### Cash Flow Management and Cost Control Showed Effect

 Improved free cash flow and lowered SG&A as a % of total revenues

<sup>1</sup>Two New Engines refer to Domestic Non-operator Market and Overseas Market

<sup>2</sup> Tower Company refers to China Communications Facilities Services Corporation Limited





Revenue was RMB33.7 billion, up by 4.3%; net profit margin remained relatively stable



Free cash flow was RMB -1.1 billion, improved over the same period last year

(RMB'M, except EPS & % figures)	1H2013	1H2014	Change
Revenue	32,361	33,743	4.3%
Gross Profit	4,971	4,823	-3.0%
Gross Profit Margin (%)	15.4%	14.3%	-1.1pp
Net Profit	1,242	1,238	-0.4%
Net Profit Margin (%)	3.8%	3.7%	-0.1pp
Free Cash Flow <sup>1</sup>	-2,005	-1,077	46.3%
EPS (RMB)	0.179	0.179	-

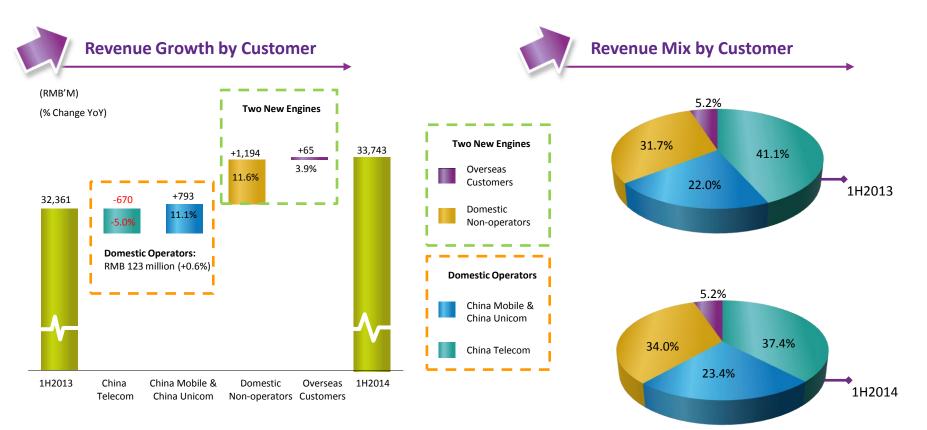




Business development momentum continued in domestic non-operator market and overseas market, contribution from these two markets accounted for over 90% of total incremental revenues



With effective business development strategies, aggregate revenues from China Mobile and China Unicom up by 11.1%; accounting for 23.4% of total revenues, up 1.4pp



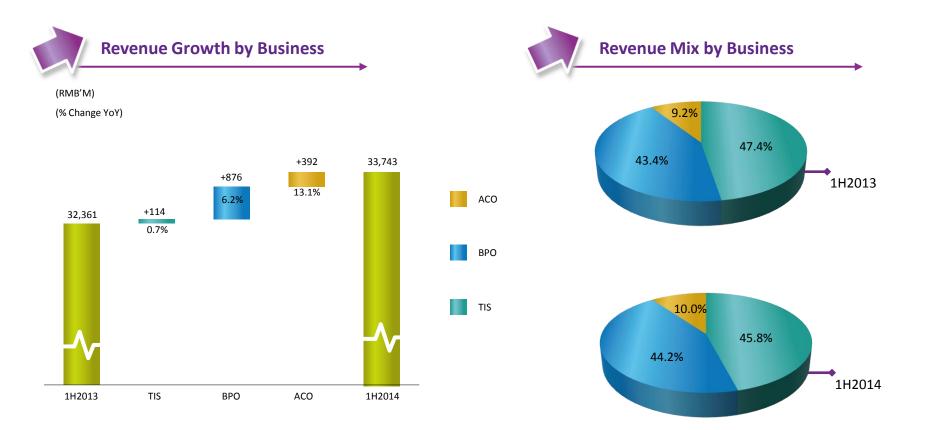




Captured opportunities from domestic operators' demand for maintenance outsourcing, BPO revenue up by 6.2%, in which revenue from maintenance business up by 20.6%



ACO revenue maintained favorable development momentum; up by 13.1%



## **Domestic Operator Market**

- Speed-up of 4G network construction
- Growing demands for OPEX-driven maintenance and outsourcing
- New opportunities brought by the establishment of Tower Company, and the priority rights given on public tender of construction and maintenance of telecommunications tower and ancillary facilities
- Growing demands of "Pan-operators"<sup>1</sup> for data center construction, and the design, construction and maintenance of networks, ancillary facilities & machine rooms
- Expanding domestic non-operator market and overseas market with domestic operators

# Domestic Non-operator Market

- Urbanization and informatization expedite demand for information consumption
- Enormous development demand in Smart City, Safe City, Intelligent Building, Cloud Computing, etc

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### **Overseas Market**

 Huge construction demand in emerging markets for "Broadband Countries, Smart Capitals and Regional Hubs"

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Foreign policies of China effectively support project financing and business development; innovative financing tactics of the Company support future development

<sup>1</sup> "Pan-operators" refer to companies including but not limited to Internet companies and virtual operators

# **Prospects**



#### Second Round Innovation and Transformation of China Comservice

Innovation in Business Model:

- Strengthen external cooperation
- Advance financing innovation
- Explore cross-border operation

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Innovation in Operational Management Model:

- Optimize organization structure and procedures
   Improve resource allocation and performance
  - assessment Enhance corporation vitality and capabilities

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Build a "Hundred-Billion" Enterprise with Superior Performance

### **Changes in External Operating Environment and Policies**

- Issuance of 4G license; Trial of hybrid network has commenced
- Formation of Tower Company
- Implementation of VAT Reform

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- Impact from the amended PRC Labor Contract Law
- Comprehensive Deepen Reform in China

### Changes in Internal Operating Environment

- Change of existing operational model
- Wage inflation
- Increasing demand on our vitality and innovation capability
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# **BUSINESS REVIEW**



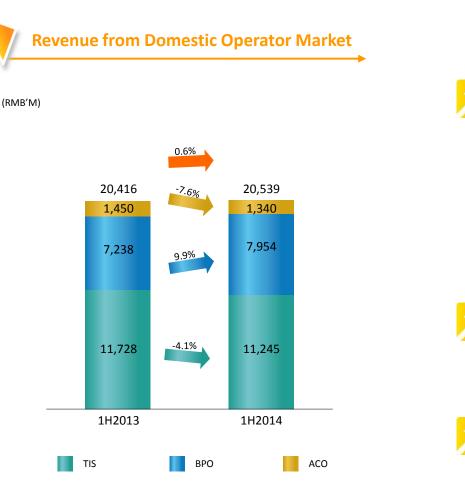
RMB'M)	1H2013	1H2014	Change	% of Revenue
TIS <sup>1</sup>	15,339	15,453	0.7%	45.8%
Design	2,910	2,903	-0.2%	8.6%
Construction	11,379	11,460	0.7%	34.0%
Supervision	1,050	1,090	3.8%	3.2%
BPO <sup>2</sup>	14,035	14,911	6.2%	44.2%
Maintenance	3,140	3,789	20.6%	11.3%
Distribution	9,402	9,493	1.0%	28.1%
Facility Management	1,493	1,629	9.1%	4.8%
ACO <sup>3</sup>	2,987	3,379	13.1%	10.0%
System Integration	1,287	1,597	24.1%	4.7%
Software Development & System Support	454	451	-0.5%	1.3%
VAS	564	587	4.1%	1.8%
Others	682	744	9.1%	2.2%
Total	32,361	33,743	4.3%	100.0%

<sup>1</sup>TIS refers to Telecommunications Infrastructure Services

<sup>2</sup> BPO refers to Business Process Outsourcing Services

<sup>3</sup> ACO refers to Applications, Content and Other Services

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Revenue from domestic operators grew moderately by leveraging on our integrated business model and effective strategy to explore OPEX-driven BPO business

- Maintenance revenue up by 19.0% (1H2013: 7.1%)
- 16 subsidiaries were selected as "Top 50 Integrated Maintenance Services Providers of China Communications Network<sup>1</sup>"



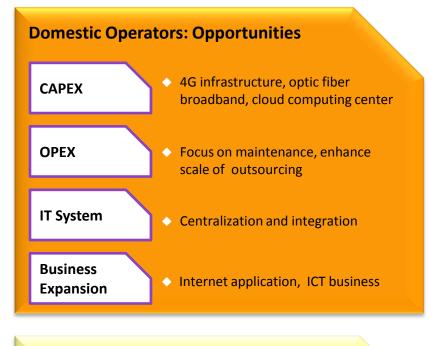
TIS revenue dropped as a result of different paces of CAPEX investment by each domestic operator on 4G licensing

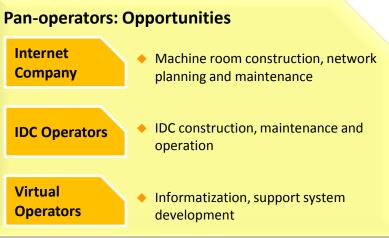


Aggregate revenues from China Mobile and China Unicom up by 11.1%

# **Domestic Operator Market: Prospects & Strategy**







Continue the Strategy of Maintaining a Leading Position Leverage our Edges in Integrated Service

> Grasp 4G construction opportunities and speed up market expansion

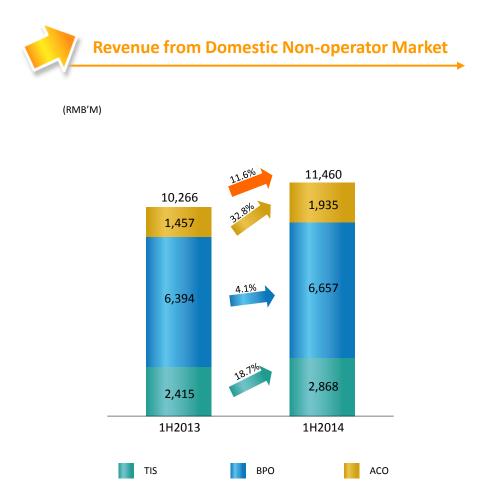
Expand further into OPEX-driven BPO business

Proactively pursue new business opportunities from Tower Company and expand market share

Leverage on existing resources and capacity to serve the demand for EPC solutions from pan-operators

Integrate and collaborate internal resources to enhance operating leverage







Business grew rapidly due to the booming demand from urbanization and informatization

TIS revenue up by 18.7%
 ACO revenue up by 32.8%



Remarkable business development in intelligent building, video surveillance system, data center construction and Smart City



BPO business grew moderately due to our prudent approach in developing certain businesses with lower value

# Domestic Non-operator Market: Prospects & Strategy



Continue the Strategy of Differentiation & Cooperation Mechanism Renovation, Resources Integration & Product Development

#### Enormous Market Opportunities from Three Major Customer Groups

#### **Government Customers:**

Smart City, information security, manufacturing informatization, etc

#### **Industrial Customers:**

Informatization of construction, property and transportation sectors, etc

### SME Customers:

Cloud products, virtual operation, etc

Focus on Demand from Three Major Customer Groups

#### **Our Services & Solutions**

#### **Smart City solutions:**

- Planning & consultation on top-tier design
- Intelligent video surveillance system
- Top-tier design + application

#### Safe City, Smart Security solutions, Intelligent Building solutions

#### **Data Center solutions**

Consultation & design, system integration & application, operation & maintenance management, software development & value-added services

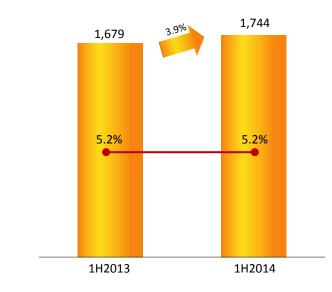
#### **Cooperation with SAP on public cloud**

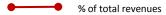
 Human Resources "Success Factor" & other solutions Successfactors" An SAP Company SAPY

Mobile financial service solution "Gripay"



#### (RMB'M)







Development in overseas market tilting towards large EPC projects, showing characteristic of project volatility, revenue structure kept optimizing

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- Revenue from EPC projects accounted for almost 50% of revenue from overseas market
- Overseas TIS revenue up by 12.1%; proactively managed the growth of businesses with lower operating efficiency



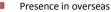
Backlog for overseas EPC projects increased further

 Several projects including Tanzania ICT phase III project and Niger optic fiber backbone network project, are scheduled to be started in 2H2014



Speed up cash cycle and avoid overseas risk through AR factoring and various financial instruments







Continue the Strategy of "Overseas Market-Focused & Four-Step"<sup>1</sup> Approach Realize Breakthrough in the Scale of Overseas Business

#### Focus on Three Booming Demand

#### **Broadband Countries**

- National optic fiber backbone transmission network
- Metropolitan area network
- Internet
- 🔶 4G

#### **Smart Capitals**

- Capital CBD broadband access network, construction & maintenance of cloud center
- Smart Government, Smart Enterprises

#### **Regional Hubs**

- Country as regional hub
- Switching center for transmission, voice, internet
- Information & content center (data center, cloud center)

### **Major Projects:**

- Congo (K) phase II optic fiber backbone network project
- Tanzania ICT phase III project
- Saudi Arabia FTTx project
- Niger optic fiber backbone network, 4G base station and core network project

- Focus on large EPC projects and expedite business development through innovation in project financing and delivery
- Target at core markets, including Africa,
  Middle East, Hong Kong, Macau and South
  East Asia, expand to surrounding countries
  and explore Latin America and Eastern
  Europe markets
- Optimize internal organizational structure and strengthen projects assessment to minimize overseas risk exposure.

<sup>1</sup> Strategy of Overseas Market-Focused & Four-Step Approach: subcontracting projects, EPC projects, operation outsourcing, equity acquisition

# **FINANCIAL RESULTS**

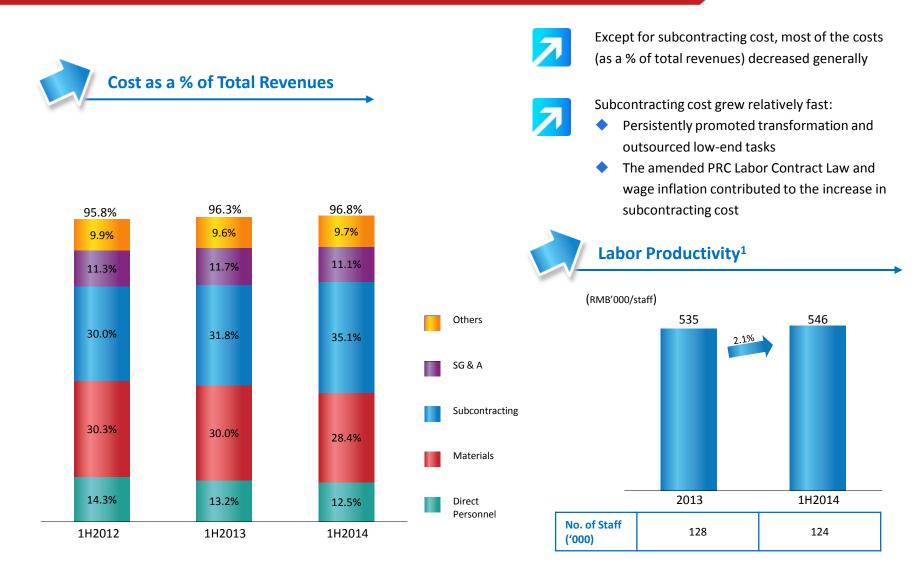


(RMB'M)	1H2013	1H2014	Change	% of Revenue
Revenue	32,361	33,743	4.3%	100.0%
Cost of Revenue	27,390	28,920	5.6%	85.7%
Direct personnel	4,289	4,221	-1.6%	12.5%
Materials <sup>1</sup>	9,695	9,586	-1.1%	28.4%
Subcontracting	10,291	11,841	15.1%	35.1%
D&A	215	223	3.8%	0.7%
Others	2,900	3,049	5.1%	9.0%
Gross Profit	4,971	4,823	-3.0%	14.3%
SG&A	3,778	3,730	-1.3%	11.1%
Net Profit	1,242	1,238	-0.4%	3.7%
EPS (RMB)	0.179	0.179	-	-

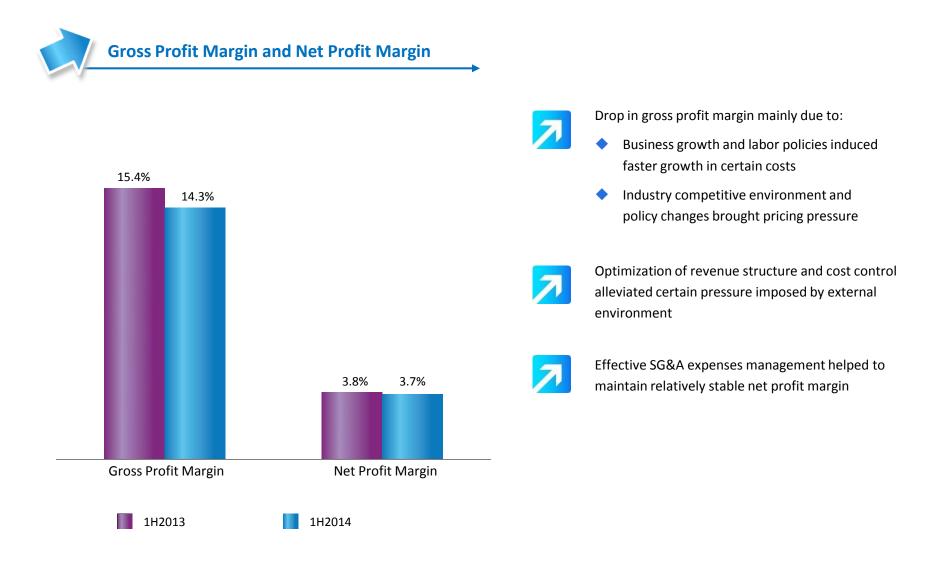
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# **Cost Structure**

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# **Free Cash Flow**





Cyclical fluctuation affects cash flow cycle, and free cash flow for 1H2014 was RMB-1,077 million, showing improvement over the same period last year

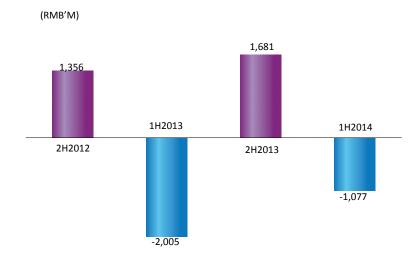


Prolonged account receivables repayment cycle continued to impose pressure on operation



Risk on account receivables is controllable as the increase of account receivables was mainly from customers with good credit records, such as domestic operators





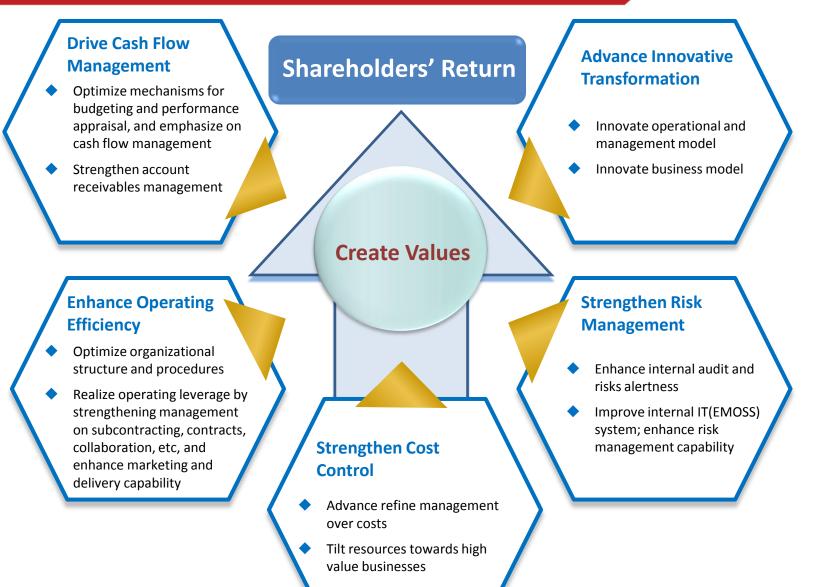
(Day)	1H2012	1H2013	1H2014
Account Receivables Turnover Days	119	131	146
Change	-	12	15
Account Payables Turnover Days	138	142	150
Change	-	4	8

(RMB'M)	31.12.2013	30.6.2014
Total Assets	48,251	50,575
Cash and cash equivalents	6,760	5,735
Account receivables	25,428	28,454
Fixed assets (NBV)	4,687	4,434
Total Liabilities	25,963	27,953
Interest-bearing borrowings	105	160
Account payables	17,081	18,186
Equity Attributable to Equity Shareholders	21,773	22,113
Total Liabilities / Total Assets (%)	53.8%	55.3%
Debt-to-Capitalization Ratio (%)	0.5%	0.7%

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# Proactive and Prudent Management on Values, Costs and Risks

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