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(Stock Code: 53)

PRELIMINARY ANNOUNCEMENT OF ANNUAL RESULTS FOR THE YEAR ENDED 30 JUNE 2021

FINANCIAL HIGI	HLIGHTS			
		2021	2020	Increase /
		HK\$'M	HK\$'M	(Decrease)
Turnover		12,522	16,745	(25%)
Revenue		10,253	14,641	(30%)
Profit/(loss) from ope	erations	891	(1,145)	N/A
Profit/(loss) attributal	ble to equity shareholders of the Company	2,501	(873)	N/A
		HK\$	HK\$_	
Earnings/(loss) per s	hare	7.69	(2.68)	N/A
Dividend per share:	Interim	0.50	1.00	
	Proposed final	1.50	1.50	
	Total	2.00	2.50	(20%)
Equity per share attri	butable to equity shareholders of the Company	181.68	170.55	7%

RESULTS

The consolidated results of Guoco Group Limited (the "Company") and its subsidiaries (together the "Group") for the financial year ended 30 June 2021 together with comparative figures for the previous year are as follows:

CONSOLIDATED INCOME STATEMENT

	Note	2021 HK\$'000	2020 HK\$'000
Turnover	3 & 4	12,521,792	16,744,951
Devenue	2.0.4	40.050.507	1.4.C40 FE4
Revenue	3 & 4	10,252,587	14,640,551
Cost of sales		(7,013,499)	(7,990,407)
Other attributable costs		(508,713)	(605,252)
Other revenue		2,730,375	6,044,892
Other revenue	F	1,302,186	644,863
Other net income/(losses)	5	1,252,469	(1,874,245)
Administrative and other operating expenses		(3,254,385)	(4,732,149)
Profit from operations before finance costs	0(1) 0 0(-)	2,030,645	83,361
Finance costs	3(b) & 6(a)	(1,139,890)	(1,228,306)
Profit/(loss) from operations		890,755	(1,144,945)
Valuation surplus/(deficit) on investment properties	0()	413,116	(257,838)
Share of profits of associates and joint ventures	6(c)	1,152,010	973,730
Profit/(loss) for the year before taxation	3 & 6	2,455,881	(429,053)
Taxation	7	23,154	(323,009)
Profit/(loss) for the year		2,479,035	(752,062)
Attributable to:			
Equity shareholders of the Company		2,501,001	(872,716)
Non-controlling interests		(21,966)	120,654
Profit/(loss) for the year		2,479,035	(752,062)
Formings//less) nor shore		1117	1 11 7 Φ
Earnings/(loss) per share	0	HK\$	HK\$
Basic	9	7.69	(2.68)
Diluted	9	7.69	(2.68)

Details of dividends paid to equity shareholders of the Company attributable to the profit/(loss) for the year are set out in note 8.

CONSOLIDATED STATEMENT OF COMPREHENSIVE INCOME

	2021 HK\$'000	2020 HK\$'000
	пкэтии	ПКФ 000
Profit/(loss) for the year	2,479,035	(752,062)
Other comprehensive income for the year (after tax and reclassification adjustments)		
Items that will not be reclassified to profit or loss:		
Equity investments at fair value through other comprehensive income ("FVOCI") - net		
movement in fair value reserve (non-recycling)	(856,451)	(1,762,086)
Actuarial losses on defined benefit obligation	(15,917)	(23,537)
	(872,368)	(1,785,623)
Items that may be reclassified subsequently to profit or loss: Exchange translation differences relating to financial statements	2 405 400	(4 552 722)
of foreign subsidiaries, associates and joint ventures Exchange translation reserve reclassified to profit or loss	3,405,499	(1,552,733)
upon disposal of subsidiaries	(4,713)	(271)
Changes in fair value of cash flow hedge	(20,980)	1,186
Changes in fair value on net investment hedge	(8,890)	(9,168)
Decrease in fair value of properties	-	(36,766)
Share of other comprehensive income of associates	29,692	42,168
	3,400,608	(1,555,584)
Other comprehensive income for the year, net of tax	2,528,240	(3,341,207)
Total comprehensive income for the year	5,007,275	(4,093,269)
Total comprehensive income for the year attributable to:		
Equity shareholders of the Company	3,806,744	(3,664,913)
Non-controlling interests	1,200,531	(428,356)
	5,007,275	(4,093,269)

CONSOLIDATED STATEMENT OF FINANCIAL POSITION

		2021	2020
	Note	HK\$'000	HK\$'000
NON-CURRENT ASSETS			
Investment properties		30,011,173	28,580,323
Other property, plant and equipment		13,355,702	12,632,004
Right-of-use assets		5,983,354	5,492,666
Interest in associates and joint ventures		13,769,190	12,242,732
Equity investments at FVOCI		7,798,011	9,039,438
Deferred tax assets		799,420	440,438
Intangible assets		8,138,978	7,434,454
Goodwill		3,157,607	2,850,146
Pensions surplus		51,565	47,911
		83,065,000	78,760,112
CURRENT ASSETS			
Development properties		19,635,167	20,455,381
Properties held for sale		2,256,812	2,734,910
Inventories		555,806	474,236
Contract assets		2,877,677	226,194
Trade and other receivables	10	1,577,542	2,098,719
Tax recoverable		116,896	14,384
Trading financial assets		10,297,436	9,632,785
Cash and short term funds		11,250,595	12,449,815
Assets held for sale		120,413	437,633
		48,688,344	48,524,057
CURRENT LIABILITIES			
Contract liabilities		562,755	111,958
Trade and other payables	11	4,796,317	4,219,155
Bank loans and other borrowings		8,640,812	7,613,729
Taxation		201,251	378,786
Provisions and other liabilities		166,745	246,484
Lease liabilities		594,722	536,973
Liabilities held for sale		14,605	-
		14,977,207	13,107,085
NET CURRENT ASSETS		33,711,137	35,416,972
TOTAL ASSETS LESS CURRENT LIABILITIES		116,776,137	114,177,084
NON-CURRENT LIABILITIES			
Bank loans and other borrowings		28,466,243	29,643,613
Amount due to non-controlling interests		2,682,421	2,608,567
Provisions and other liabilities		236,913	108,997
Deferred tax liabilities		517,441	566,075
Lease liabilities		7,879,423	7,233,316
		39,782,441	40,160,568
NET ASSETS		76,993,696	74,016,516
CAPITAL AND RESERVES			
Share capital		1,277,479	1,275,093
Reserves		58,505,787	54,845,869
Total equity attributable to equity shareholders of the Company		59,783,266	56,120,962
Non-controlling interests		17,210,430	17,895,554
TOTAL EQUITY		76,993,696	74,016,516
			

Notes:

1. ACCOUNTING POLICIES AND BASIS OF PREPARATION

(a) Statement of compliance

Although not so required under the Bye-Laws of the Company, these financial statements have been prepared in accordance with all applicable Hong Kong Financial Reporting Standards ("HKFRSs"), which collective term includes all applicable individual Hong Kong Financial Reporting Standards, Hong Kong Accounting Standards ("HKASs") and Interpretations issued by the Hong Kong Institute of Certified Public Accountants ("HKICPA"), accounting principles generally accepted in Hong Kong and the disclosure requirements of the Hong Kong Companies Ordinance. These financial statements also comply with the applicable disclosure provisions of the Rules Governing the Listing of Securities on The Stock Exchange of Hong Kong Limited.

The HKICPA has issued certain amendments to HKFRSs that are first effective or available for early adoption for the current accounting period of the Group. Note 2 provides information on any changes in accounting policies resulting from initial application of these developments to the extent that they are relevant to the Group for the current accounting periods reflected in these financial statements.

(b) Basis of preparation of the financial statements

The consolidated financial statements for the year ended 30 June 2021 comprise the Company and its subsidiaries and the Group's interests in associates and joint ventures.

The measurement basis used in the preparation of the financial statements is the historical cost basis modified by the revaluation of investment properties and the marking to market of certain financial instruments.

The preparation of financial statements in conformity with HKFRSs requires management to make judgements, estimates and assumptions that affect the application of policies and reported amounts of assets, liabilities, income and expenses. The estimates and associated assumptions are based on historical experience and various other factors that are believed to be reasonable under the circumstances, the results of which form the basis of making the judgements about carrying values of assets and liabilities that are not readily apparent from other sources. Actual results may differ from these estimates.

The estimates and underlying assumptions are reviewed on an ongoing basis. Revisions to accounting estimates are recognised in the period in which the estimate is revised if the revision affects only that period, or in the period of the revision and future periods if the revision affects both current and future periods.

(c) Hong Kong dollar amounts

The consolidated financial statements of the Group are expressed in the United States dollars ("USD"), which is the functional currency of the Company. The Hong Kong dollar ("HKD") figures presented in the sections entitled "FINANCIAL HIGHLIGHTS" and "RESULTS" above are the HKD equivalents of the corresponding USD figures in the consolidated financial statements, which are translated at the rates prevailing at the respective financial year ends for presentation purposes only (2021: US\$1 = HK\$7.7646, 2020: US\$1 = HK\$7.7501).

2. CHANGES IN ACCOUNTING POLICIES

The Group has applied the following amendments to HKFRSs issued by the HKICPA to these financial statements for the current accounting period:

- Amendments to HKFRS 3, Definition of a Business
- Amendment to HKFRS 16, COVID 19 Related Rent Concessions

None of the amendments have had a material effect on how the Group's results and financial position for the current or prior periods have been prepared or presented. The Group has not applied any new standard or interpretation that is not yet effective for the current accounting period.

3. SEGMENT REPORTING

In a manner consistent with the way in which information is reported internally to the Group's senior executive management, the Group has four reportable segments, as described below, which are the Group's strategic business units. The strategic business units engage in different business activities, offer different products and services and are managed separately. The following summary describes the operations in each segment:

Segment	Business activities	Operated by
Principal investment:	This segment covers debt, equity and direct investments as well as treasury operations, with trading and strategic investments in global capital markets.	Subsidiaries
Property development and investment:	This segment involves development of residential and commercial properties and holding properties for rental income in the key geographical markets of Singapore, China, Malaysia, Vietnam and Hong Kong.	Subsidiaries, associates and joint ventures
Hospitality and leisure:	This segment owns, leases or manages hotels and operates gaming and leisure businesses in the United Kingdom, Spain and Belgium.	Subsidiaries
Financial services:	This segment covers commercial and consumer banking, Islamic banking, investment banking, life and general insurance, Takaful insurance, fund management and unit trust, corporate advisory services and stockbroking.	Associate

Other segments include royalty entitlement of Bass Strait's oil and gas production and manufacture, marketing and distribution of health products. None of these segments meets any of the quantitative thresholds for determining reportable segments in 2021 or 2020.

Performance is evaluated on the basis of profit or loss from operations before taxation. Intersegment pricing is determined on an arm's length basis. The Group's measurement methods used to determine reported segment profit or loss remain unchanged from the financial year 2019/20.

3. SEGMENT REPORTING (cont'd)

Information regarding the Group's reportable segments for the year is set out below.

(a) Reportable segment revenue and profit or loss

		Property				
	Principal	development	Hospitality	Financial		
	investment	and investment	and leisure	services	Others	Total
	HK\$'000	HK\$'000	HK\$'000	HK\$'000	HK\$'000	HK\$'000
Segment revenue and profit or loss						
For the year ended 30 June 2021						
Turnover	3,158,080	5,048,287	3,736,535	-	578,890	12,521,792
Disaggregated by timing of revenue						
- Point in time	888,875	2,780,783	3,736,535	-	578,890	7,985,083
- Over time	-	2,267,504	-	-	-	2,267,504
Revenue from external customers	888,875	5,048,287	3,736,535	-	578,890	10,252,587
Inter-segment revenue	13,805	17,455	-	-	-	31,260
Reportable segment revenue	902,680	5,065,742	3,736,535	-	578,890	10,283,847
Reportable segment operating profit/(loss)	1,522,483	1,558,309	(1,157,834)	-	120,894	2,043,852
Finance costs	(63,010)	(492,772)	(578,206)	-	(19,109)	(1,153,097)
Valuation surplus on investment properties	-	413,116	-	-	-	413,116
Share of profits of associates						
and joint ventures	-	69,477	-	1,082,533	-	1,152,010
Profit/(loss) before taxation	1,459,473	1,548,130	(1,736,040)	1,082,533	101,785	2,455,881

3. SEGMENT REPORTING (cont'd)

(a) Reportable segment revenue and profit or loss (cont'd)

		Property				
	Principal	development	Hospitality	Financial		
	investment	and investment	and leisure	services	Others	Total
	HK\$'000	HK\$'000	HK\$'000	HK\$'000	HK\$'000	HK\$'000
Segment revenue and profit or loss						
For the year ended 30 June 2020						
Turnover	2,717,014	5,157,722	8,279,347	-	590,868	16,744,951
Disaggregated by timing of revenue						
- Point in time	612,614	880,349	8,279,347	-	590,868	10,363,178
- Over time	-	4,277,373	-	-	-	4,277,373
Revenue from external customers	612,614	5,157,722	8,279,347	-	590,868	14,640,551
Inter-segment revenue	35,658	20,615	-	-	-	56,273
Reportable segment revenue	648,272	5,178,337	8,279,347	-	590,868	14,696,824
Reportable segment operating (loss)/profit	(1,860,752)	1,373,519	320,738	-	284,917	118,422
Finance costs	(124,637)	(545,444)	(553,280)	-	(40,006)	(1,263,367)
Valuation deficit on investment properties	-	(257,838)	-	-	-	(257,838)
Share of profits of associates						
and joint ventures		107,718	-	866,012	-	973,730
(Loss)/profit before taxation	(1,985,389)	677,955	(232,542)	866,012	244,911	(429,053)

3. SEGMENT REPORTING (cont'd)

(b) Reconciliations of reportable segment revenue, finance costs and interest income

Revenue		
	2021	2020
	HK\$'000	HK\$'000
Reportable segment revenue	10,283,847	14,696,824
Elimination of inter-segment revenue	(31,260)	(56,273)
Consolidated revenue (note 4)	10,252,587	14,640,551
Finance costs		
Timanoc oosts	2021	2020
	HK\$'000	HK\$'000
Reportable finance costs	1,153,097	1,263,367
Elimination of inter-segment finance costs	(13,207)	(35,061)
Consolidated finance costs (note 6(a))	1,139,890	1,228,306
Interest income		
interest meome	2021	2020
	HK\$'000	HK\$'000
Reportable interest income	146,603	302,928
Elimination of inter-segment interest income	(13,207)	(35,061)
Consolidated interest income (note 4)	133,396	267,867

4. TURNOVER AND REVENUE

The Company is an investment holding and investment management company. The principal activities of the subsidiaries which materially affected the results or assets of the Group during the year include principal investment, property development and investment, hospitality and leisure businesses.

The amount of each significant category of turnover and revenue is as follows:

		2021	2020
		HK\$'000	HK\$'000
	Revenue from sale of properties	4,192,201	4,312,202
	Revenue from hospitality and leisure	3,730,230	8,263,017
	Interest income	133,396	267,867
	Dividend income	863,191	472,035
	Rental income from properties	671,677	680,188
	Revenue from sales of goods	578,874	590,821
	Others	83,018	54,421
	Revenue	10,252,587	14,640,551
	Proceeds from sale of investments in securities	2,269,205	2,104,400
	Turnover	12,521,792	16,744,951
5.	OTHER NET INCOME/(LOSSES)	2021 HK\$'000	2020 HK\$'000
	Net realised and unrealised gains/(losses) on trading		
	financial assets	781,608	(2,368,593)
	Net realised and unrealised gains/(losses) on derivative	,,,,,,,	(, , ,
	financial instruments	223,760	(393,612)
	Net losses on foreign exchange contracts	(46,743)	(96,326)
	Other exchange gains	48,024	110,431
	Net (losses)/gains on disposal of property, plant and		
	equipment	(8,090)	703,004
	Gain on disposal of subsidiaries	266,900	15,655
	Gain on disposal of investment properties	1,708	-
	Net gains on liquidation of subsidiaries	-	31
	Additional proceeds from complusory acquisition		100 110
	of a hotel property Other net (losses)/income	- (14,698)	122,118 33,047
	Other het (103303)/illicome	1,252,469	(1,874,245)
		1,202,703	(1,07 1,2 10)

6. PROFIT/(LOSS) FOR THE YEAR BEFORE TAXATION

Profit/(loss) for the year before taxation is arrived at after charging/(crediting):

(a) Finance costs

,	2021 HK\$'000	2020 HK\$'000
Interest on bank loans and other borrowings	1,097,045	1,274,023
Interest on lease liabilities	388,067	374,539
Other borrowing costs	89,433	90,421
Total borrowing costs	1,574,545	1,738,983
Less: borrowing costs capitalised into:		
 development properties 	(176,311)	(247,972)
- investment properties	(258,344)	(262,705)
Total borrowing costs capitalised (note)	(434,655)	(510,677)
	1,139,890	1,228,306

Note: These borrowing costs have been capitalised at rates of 1.10% to 7.25% per annum (2020: 1.07% to 7.25%).

(b) Staff cost

	2021 HK\$'000	2020 HK\$'000
Salaries, wages and other benefits	2,343,504	2,810,334
Contributions to defined contribution retirement plans	88,555	99,829
Expenses (reversed)/recognised in respect of defined		
benefit retirement plans	(2,997)	674
Equity-settled share-based payment (forfeiture)/expenses	(41,183)	16,461
	2,387,879	2,927,298

6. PROFIT/(LOSS) FOR THE YEAR BEFORE TAXATION (cont'd)

(c) Other items

Depreciation - other property, plant and equipment 641,861 602,322 - right-of-use assets 368,687 408,268 Impairment losses (reversed)/recognised - other property, plant and equipment (note a) (18,200) 174,742 - intangible assets (note a) 5,924 136,991 - right-of-use assets (note a) (6,157) 291,373 - interest in joint venture (note b) - 263,023 Amortisation - customer relationship, licences and brand names 108,277 93,559 - casino licences and brand names 1,227 5,952 22,336 - other intangible assets 241,277 186,235 22,336 - other intangible assets 241,277 186,235 Cost of inventories recognised in cost of sales 331,269 289,040 Write down of development properties 52,815 187,080 Expense relating to short-term leases and other leases with remaining lease term ending within one year 5,870 15,864 Expense relating to leases of low-value assets, excluding short-term leases of low-value assets 24,218 22,971 - tax services 730 426 - other services - 2,325 Donations 13,899 16,167 Gross rental income from investment properties (671,677) (680,188)		2021	2020
- other property, plant and equipment		HK\$'000	HK\$'000
- right-of-use assets 368,687 408,268 Impairment losses (reversed)/recognised (18,200) 174,742 - other property, plant and equipment (note a) (18,200) 174,742 - intangible assets (note a) 5,924 136,991 - right-of-use assets (note a) (6,157) 291,373 - interest in joint venture (note b) - 263,023 Amortisation - 263,023 - customer relationship, licences and brand names 108,277 93,559 - casino licences and brand names 1,227 5,952 - Bass Strait oil and gas royalty 25,025 22,336 - other intangible assets 241,277 186,235 Cost of inventories recognised in cost of sales 331,269 289,040 Write down of development properties 52,815 187,080 Expense relating to short-term leases and other leases with remaining lease term ending within one year 5,870 15,864 Expense relating to leases of low-value assets, excluding short-term leases of low-value assets 2,430 7,409 Auditors' remuneration - audit services 730 426 <td>Depreciation</td> <td></td> <td></td>	Depreciation		
Impairment losses (reversed)/recognised	 other property, plant and equipment 	641,861	602,322
- other property, plant and equipment (note a) (18,200) 174,742 - intangible assets (note a) 5,924 136,991 - right-of-use assets (note a) (6,157) 291,373 - interest in joint venture (note b) - 263,023 Amortisation - customer relationship, licences and brand names 108,277 93,559 - casino licences and brand names 1,227 5,952 - Bass Strait oil and gas royalty 25,025 22,336 - other intangible assets 241,277 186,235 Cost of inventories recognised in cost of sales 331,269 289,040 Write down of development properties 52,815 187,080 Expense relating to short-term leases and other leases with remaining lease term ending within one year 5,870 15,864 Expense relating to leases of low-value assets, excluding short-term leases of low-value assets 24,218 22,971 - tax services 24,218 22,971 - tax services 730 426 - other services - 2,325 Donations 13,899 16,167	- right-of-use assets	368,687	408,268
- intangible assets (note a) 5,924 136,991 - right-of-use assets (note a) (6,157) 291,373 - interest in joint venture (note b) - 263,023 Amortisation - 263,023 - customer relationship, licences and brand names 108,277 93,559 - casino licences and brand names 1,227 5,952 - Bass Strait oil and gas royalty 25,025 22,336 - other intangible assets 241,277 186,235 Cost of inventories recognised in cost of sales 331,269 289,040 Write down of development properties 52,815 187,080 Expense relating to short-term leases and other leases with remaining lease term ending within one year 5,870 15,864 Expense relating to leases of low-value assets, excluding short-term leases of low-value assets 2,430 7,409 Auditors' remuneration - audit services 24,218 22,971 - tax services 730 426 - other services - 2,325 Donations 13,899 16,167 Gross rental income from	Impairment losses (reversed)/recognised		
- right-of-use assets (note a) (6,157) 291,373 - interest in joint venture (note b) - 263,023 Amortisation - 263,023 - customer relationship, licences and brand names 108,277 93,559 - casino licences and brand names 1,227 5,952 - Bass Strait oil and gas royalty 25,025 22,336 - other intangible assets 241,277 186,235 Cost of inventories recognised in cost of sales 331,269 289,040 Write down of development properties 52,815 187,080 Expense relating to short-term leases and other leases with remaining lease term ending within one year 5,870 15,864 Expense relating to leases of low-value assets, excluding short-term leases of low-value assets 2,430 7,409 Auditors' remuneration - 24,218 22,971 - tax services 730 426 - other services - 2,325 Donations 13,899 16,167 Gross rental income from investment properties (671,677) (680,188)	 other property, plant and equipment (note a) 	(18,200)	174,742
- interest in joint venture (note b) - 263,023 Amortisation - customer relationship, licences and brand names 108,277 93,559 - casino licences and brand names 1,227 5,952 - Bass Strait oil and gas royalty 25,025 22,336 - other intangible assets 241,277 186,235 Cost of inventories recognised in cost of sales 331,269 289,040 Write down of development properties 52,815 187,080 Expense relating to short-term leases and other leases with remaining lease term ending within one year 5,870 15,864 Expense relating to leases of low-value assets, excluding short-term leases of low-value assets 2,430 7,409 Auditors' remuneration - 24,218 22,971 - tax services 730 426 - other services - 2,325 Donations 13,899 16,167 Gross rental income from investment properties (671,677) (680,188)	- intangible assets (note a)	5,924	136,991
Amortisation - customer relationship, licences and brand names - casino licences and brand names - casino licences and brand names - Bass Strait oil and gas royalty - Bass Strait oil and gas royalty - other intangible assets - other recognised in cost of sales - other leases - other leases - other services - other from investment properties - other from investment properties - other from investment properties - other services - ot	- right-of-use assets (note a)	(6,157)	291,373
- customer relationship, licences and brand names - casino licences and brand names - casino licences and brand names - Bass Strait oil and gas royalty - other intangible assets - other intangible assets - other interpretation for inventories recognised in cost of sales - other georgised in cost of sales - other intangible assets - other georgised in cost of sales - other georgised in cost of sales - other jetused in cost of sales - other jet	- interest in joint venture (note b)	-	263,023
- casino licences and brand names 1,227 5,952 - Bass Strait oil and gas royalty 25,025 22,336 - other intangible assets 241,277 186,235 Cost of inventories recognised in cost of sales 331,269 289,040 Write down of development properties 52,815 187,080 Expense relating to short-term leases and other leases with remaining lease term ending within one year 5,870 15,864 Expense relating to leases of low-value assets, excluding short-term leases of low-value assets 2,430 7,409 Auditors' remuneration 24,218 22,971 - tax services 24,218 22,971 - tax services 730 426 - other services - 2,325 Donations 13,899 16,167 Gross rental income from investment properties (671,677) (680,188)	Amortisation		
- Bass Strait oil and gas royalty 25,025 22,336 - other intangible assets 241,277 186,235 Cost of inventories recognised in cost of sales 331,269 289,040 Write down of development properties 52,815 187,080 Expense relating to short-term leases and other leases 35,870 15,864 Expense relating to leases of low-value assets, excluding short-term leases of low-value assets 2,430 7,409 Auditors' remuneration 24,218 22,971 - tax services 730 426 - other services - 2,325 Donations 13,899 16,167 Gross rental income from investment properties (671,677) (680,188)	 customer relationship, licences and brand names 	108,277	93,559
- other intangible assets 241,277 186,235 Cost of inventories recognised in cost of sales 331,269 289,040 Write down of development properties 52,815 187,080 Expense relating to short-term leases and other leases with remaining lease term ending within one year 5,870 15,864 Expense relating to leases of low-value assets, excluding short-term leases of low-value assets 2,430 7,409 Auditors' remuneration 24,218 22,971 - tax services 730 426 - other services - 2,325 Donations 13,899 16,167 Gross rental income from investment properties (671,677) (680,188)	- casino licences and brand names	1,227	5,952
Cost of inventories recognised in cost of sales Write down of development properties Expense relating to short-term leases and other leases with remaining lease term ending within one year Expense relating to leases of low-value assets, excluding short-term leases of low-value assets Auditors' remuneration - audit services - audit services - other services - ot	- Bass Strait oil and gas royalty	25,025	22,336
Write down of development properties Expense relating to short-term leases and other leases with remaining lease term ending within one year Expense relating to leases of low-value assets, excluding short-term leases of low-value assets Auditors' remuneration - audit services - audit services - other service	<u> </u>	241,277	
Expense relating to short-term leases and other leases with remaining lease term ending within one year Expense relating to leases of low-value assets, excluding short-term leases of low-value assets Auditors' remuneration - audit services - audit services - other services - other services - 2,325 Donations Cross rental income from investment properties 5,870 15,864 2,430 7,409 424 22,971 - 2,325 13,899 16,167	•	331,269	289,040
with remaining lease term ending within one year Expense relating to leases of low-value assets, excluding short-term leases of low-value assets Auditors' remuneration - audit services - tax services - other services Donations To a services To a service	Write down of development properties	52,815	187,080
Expense relating to leases of low-value assets, excluding short-term leases of low-value assets Auditors' remuneration - audit services - tax services - other services Donations Cross rental income from investment properties 2,430 7,409 24,218 22,971 - 22,971 - 2325 13,899 16,167 (680,188)	,		
short-term leases of low-value assets 2,430 7,409 Auditors' remuneration 24,218 22,971 - audit services 730 426 - other services - 2,325 Donations 13,899 16,167 Gross rental income from investment properties (671,677) (680,188)	with remaining lease term ending within one year	5,870	15,864
Auditors' remuneration 24,218 22,971 - audit services 730 426 - other services - 2,325 Donations 13,899 16,167 Gross rental income from investment properties (671,677) (680,188)			
- audit services 24,218 22,971 - tax services 730 426 - other services - 2,325 Donations 13,899 16,167 Gross rental income from investment properties (671,677) (680,188)		2,430	7,409
- tax services 730 426 - other services - 2,325 Donations 13,899 16,167 Gross rental income from investment properties (671,677) (680,188)			
- other services - 2,325 Donations 13,899 16,167 Gross rental income from investment properties (671,677) (680,188)		•	•
Donations 13,899 16,167 Gross rental income from investment properties (671,677) (680,188)		730	
Gross rental income from investment properties (671,677) (680,188)		-	•
	Donations	13,899	16,167
	Gross rental income from investment properties	(671 677)	(680 188)
1 Agg diract diltadinag 1/16 531	Less: direct outgoings	170,355	146,531
Net rental income (501,322) (533,657)			
(301,322) (300,031)	Not remai income	(301,322)	(555,657)
Share of profits of associates and joint ventures:	Share of profits of associates and joint ventures:		
- associates (1,079,178) (855,805)	- associates	(1,079,178)	(855,805)
- joint ventures (72,832) (117,925)	- joint ventures		(117,925)
(1,152,010) (973,730)		(1,152,010)	(973,730)

6. PROFIT/(LOSS) FOR THE YEAR BEFORE TAXATION (cont'd)

(c) Other items (cont'd)

Notes:

The COVID-19 pandemic has greatly impacted our hospitality and leisure operations. All a. of our hotels and casino venues in the United Kingdom and the international venues were subject to lockdowns and government restrictions on operations which were considered as an impairment indicator. The hotel assets and casino venue assets (included in other property, plant and equipment, intangible assets and right-of-use assets) are reviewed for impairment based on the estimation of the recoverable amount of each individual cash generating unit ("CGU") to which these assets have been allocated. The Group estimates the recoverable amount of hotel assets and casino venue assets using the value in use derived from discounted cash flow projections of the CGUs. The estimation of value in use of hotel assets involves the projection of EBITDA forecast, long term revenue growth of 2% (2020: 1.5%) and maintenance capital expenditure over a period. and discounting the income stream with a pre-tax discount rate of 8.8% (2020: 9.8%). The assumptions in estimation of value in use of casino venue assets include an extrapolation of recent cost inflation trends, known inflation trends such as national living wage and an expectation that costs will be incurred in line with agreed contractual rates, long term revenue growth rates of 0% to 2% (2020: 0% to 2%) and pre-tax discount rates of 11% to 14% (2020: 11% to 14%).

As at 30 June 2021, following the impairment review, reversals of impairment loss on other property, plant and equipment of HK\$18.2 million and right-of-use assets of HK\$6.2 million were recognised as the recoverable amounts were estimated to be higher than the carrying amounts as at 30 June 2021. As at 30 June 2020, following the impairment review, impairment losses on other property, plant and equipment, intangible assets and right-of-use assets of HK\$174.7 million, HK\$137.0 million and HK\$291.4 million respectively were recognised to write down the carrying amounts to the recoverable amounts.

b. An impairment assessment of an investment in a joint venture – EcoWorld International Berhad, which is a joint venture undertaken by our subsidiary, GuocoLand Limited. It is principally engaged in property development in international market mainly in the United Kingdom and Australia. The Group estimated its recoverable amount, taking into consideration the expected profits from the sold properties and the expected selling prices of the remaining properties held by the joint venture through its investees.

No impairment was recognised during the year as the recoverable amounts were estimated to be higher than the carrying amount as at 30 June 2021. As at 30 June 2020, an impairment loss of HK\$263.0 million was recognised, reflecting the weaker market sentiments in the United Kingdom and Australia.

7. TAXATION

Taxation in the consolidated income statement represents:

	2021	2020
	HK\$'000	HK\$'000
Current tax - Hong Kong Profits Tax		
Provision for the year	4,177	3,829
Over-provision in respect of prior years	(62)	(23)
	4,115	3,806
Current tax - Overseas		
Provision for the year	546,084	438,268
(Over)/under-provision in respect of prior years	(157,885)	10,439
	388,199	448,707
Deferred tax		
Origination and reversal of temporary differences	(336,324)	(138,896)
Effect of changes in tax rate on deferred tax balances	(79,144)	9,392
	(415,468)	(129,504)
	(23,154)	323,009

The provision for Hong Kong Profits Tax is calculated at 16.5% (2020: 16.5%) of the estimated assessable profits for the year ended 30 June 2021. Taxation for overseas subsidiaries is similarly charged at the appropriate current rates of taxation ruling in the relevant countries.

8. DIVIDENDS

	2021 HK\$'000	2020 HK\$'000
Dividends payable/paid in respect of the current year: - Interim dividend of HK\$0.50 (2020: HK\$1.00)		
per ordinary share	162,591	324,590
- Proposed final dividend of HK\$1.50 (2020: HK\$1.50)		
per ordinary share	493,580	493,581
	656,171	818,171
Dividends paid in respect of the prior year: - Final dividend of HK\$1.50 (2020: HK\$3.00)		
per ordinary share	488,673	965,817

The final dividend for the year ended 30 June 2021 of HK\$493,580,000 (2020: HK\$493,581,000) is calculated based on 329,051,373 ordinary shares (2020: 329,051,373 ordinary shares) in issue as at 30 June 2021.

The final dividend proposed after the end of the reporting period has not been recognised as a liability at the end of the reporting period in the accounts.

9. EARNINGS/(LOSS) PER SHARE

(a) Basic earnings/(loss) per share

The calculation of basic earnings/(loss) per share is based on the profit attributable to equity shareholders of the Company of HK\$2,501,001,000 (2020: loss of HK\$872,716,000) and the weighted average number of 325,224,511 ordinary shares (2020: 325,224,511 ordinary shares) in issue during the year.

(b) Diluted earnings/(loss) per share

The diluted earnings/(loss) per share equalled the basic earnings/(loss) per share as there were no dilutive potential ordinary shares outstanding during the years ended 30 June 2021 and 2020.

10. TRADE AND OTHER RECEIVABLES

202	1 2020
HK\$'00	0 HK\$'000
Trade debtors 456,74	5 715,861
Other receivables, deposits and prepayments 1,015,34	6 1,303,497
Derivative financial instruments, at fair value 103,60	3 68,991
Interest receivables1,84	8 10,370
1,577,54	2,098,719

Included in the Group's trade and other receivables is HK\$69.9 million (2020: HK\$95.3 million) which is expected to be recovered after one year.

As of the end of the reporting period, the ageing analysis of trade debtors (which are included in trade and other receivables), based on the invoice date and net of allowance for doubtful debts, is as follows:

	2021	2020
	HK\$'000	HK\$'000
Within 1 month	403,355	637,236
1 to 3 months	13,433	45,098
More than 3 months	39,957	33,527
	456,745	715,861

11. TRADE AND OTHER PAYABLES

	2021	2020
	HK\$'000	HK\$'000
Trade creditors	643,615	698,113
Other payables and accrued operating expenses	3,686,508	2,859,579
Derivative financial instruments, at fair value	438,436	622,333
Amounts due to fellow subsidiaries	27,510	38,518
Amounts due to associates and joint ventures	248	612
	4,796,317	4,219,155

Included in trade and other payables is HK\$1,094.8 million (2020: HK\$988.9 million) which is expected to be payable after one year.

As of the end of the reporting period, the ageing analysis of trade creditors (which are included in trade and other payables), based on the invoice date, is as follows:

	2021 HK\$'000	2020 HK\$'000
	ΠΑΦ ΟΟΟ	ι πφουσ
Within 1 month	441,868	493,123
1 to 3 months	132,774	113,492
More than 3 months	68,973	91,498
	643,615	698,113

The amounts due to fellow subsidiaries, associates and joint ventures are unsecured, interest free and have no fixed repayment terms.

DIVIDEND

The board of directors of the Company (the "**Board**") will recommend to shareholders for approval at the forthcoming annual general meeting a final dividend for the financial year ended 30 June 2021 of HK\$1.50 per share, totaling HK\$494 million. Subject to shareholders' approval at the forthcoming annual general meeting of the Company to be held on 8 November 2021, the final dividend will be payable on 25 November 2021 to the shareholders whose names appear on the Register of Members of the Company on 15 November 2021.

MANAGEMENT DISCUSSION AND ANALYSIS

Financial Results

The Group recorded a consolidated profit attributable to shareholders of the Company for the year ended 30 June 2021 of HK\$2,501 million, as compared to a loss of HK\$873 million for the preceding year. The improvement was mainly contributed by a turnaround of market valuations from our principal investment segment overweighing the loss in the hospitality and leisure segment which had remained negatively impacted from the on-going COVID-19 pandemic. Basic earnings per share amounted to HK\$7.69.

The hospitality and leisure segment recorded a loss before taxation of HK\$1,736 million as lockdowns, restrictions on travel and social distancing measures heavily impacted the business operations of our hospitality and leisure venues. Despite this setback, the Group managed to close the year in a profitable position as a result of the profits from all other segments. The profits before taxation generated from the principal investment, property development and investment, financial services and other segments were HK\$1,459 million, HK\$1,548 million, HK\$1,083 million and HK\$102 million respectively.

Revenue for the year ended 30 June 2021 declined by 30% to HK\$10.3 billion, again primarily due to a drop of HK\$4.5 billion in revenue from the hospitality and leisure segment.

The privatisation of GL Limited was completed on 2 June 2021 whereupon it became a wholly owned subsidiary of the Group and its financial results since then were fully absorbed by the Group accordingly.

Review of Operations

Principal Investment

Our fiscal year began right after the global economy had first suffered a collapse as the pandemic brought the world to a standstill and then staged a V-shaped rebound with unprecedented monetary and fiscal stimuli. It began with a period of sustained global equity market recovery. Investors then became more cautious as the U.S. elections approached but, once the results were in, global equity markets regained their momentum with the announcements of high efficacies of several vaccines. Prospects of effective vaccinations also led investors to believe that the re-opening of the global economy would accelerate. However, denting the bullish sentiment and lurking in the background were investor concerns about inflation, with the 10-year treasury yield increasing from below 1% in December 2020 to 1.60% by early March 2021. Group Treasury maintained a cautious stance and achieved a modest positive contribution from foreign exchange and interest rate management.

Against this volatile equity market backdrop, the Principal Investment segment recorded improved results against the previous corresponding period with a pre-tax gain for the year of HK\$1,459 million.

Property Development and Investment

GuocoLand Limited ("GuocoLand")

For the year ended 30 June 2021, GuocoLand recorded a revenue and gross profit of \$\$853.7 million and \$\$268.4 million respectively, a decline of approximately 10% as compared to the previous year. This was mainly due to the lower progressive recognition of sales at Martin Modern as construction reached its tail end during the year. However this was partially offset by higher progressive recognition of sales from other Singapore residential projects and higher contribution from projects in Malaysia. Meanwhile, revenue from GuocoLand's investment properties dropped marginally and revenue from hotels fell by approximately 65%. Gross profit margin remained stable at approximately 30%.

In the previous year, GuocoLand recorded a gain from the sale of Guoman Hotel in Shanghai in other income and an impairment loss on its joint venture investment in other expenses, both of which were one-off items. Together with the change from net fair value losses in the previous year to net fair value gains in the current year on investment properties and derivative financial instruments, other income declined by 13% to S\$138.9 million and other expenses fell by 93% to S\$9.5 million.

In October 2020, GuocoLand entered into an agreement to dispose of its two subsidiaries in Vietnam for a consideration of approximately US\$28 million. With the completion of this transaction in July 2021, GuocoLand has ceased all business operations in Vietnam.

Latest statistics released by the Urban Redevelopment Authority in Singapore showed that the overall private residential price index increased by 0.8% quarter-on-quarter in the second quarter of 2021, compared with a 3.3% increase in the previous quarter. The Singapore residential market is expected to remain strong, supported by robust local-led, owner-occupier demand and long-term confidence in the market. The gradual re-opening of borders could also facilitate highend home purchases by foreigners. Demand for office space is expected to strengthen on the back of a global economic recovery, improvement in business sentiments and steady demand from the technology sector, financial and investment firms. New office supply is expected to remain relatively muted until 2023.

Average new home prices across the 70 biggest cities in China rose 0.3% month-on-month and 4.6% year-on-year in June 2021 according to calculations by Reuters of the data from the National Bureau of Statistics. In Chongqing, prices increased by 0.7% month-on-month and 8.3% year-on-year in June 2021. Chongqing's housing market is expected to be supported by its sizeable urban population and rising disposable income.

Data from the National Property Information Centre showed that in the first quarter of 2021, the Malaysian House Price Index decreased by 0.4% from the previous quarter, but registered a growth of 0.3% year-on-year. The Malaysian Government's Home Ownership Campaign, designed to support homebuyers looking to purchase properties, had supported residential sales. However, there continues to be a supply overhang in the residential sector.

Hospitality and Leisure

GLH Hotels Group Limited ("GLH")

GLH, our key hotel operating business unit, recorded a loss after tax for the year ended 30 June 2021 of GBP55.1 million, notably higher than the previous year mainly due to the significant impact on trading from ongoing COVID-19 restrictions on GLH's hotels in the United Kingdom ("UK").

In the UK a nationwide lockdown was imposed by the UK Government during the winter months of 2020, and restrictions on the leisure and hospitality industry continued until May 2021. The unfavourable impact was partially mitigated by the ongoing support from various COVID-19 pandemic relief schemes in the UK including the Coronavirus Job Retention Scheme and 100% relief from Business Rates for the full year.

At the start of the financial year, and through the UK summer months, our hotels were gradually reopened. However the UK lockdown restrictions imposed since September 2020 adversely impacted the hotel business. The various restrictions imposed during winter months of 2020 necessitated the closure of the majority of the GLH hotels. Under the third national lockdown in January 2021, only three hotels were kept open for essential travel. From March 2021, the UK lockdown restrictions slowly eased, and were eventually lifted in May 2021 for the leisure and hospitality industry. Since then, the hotels had been re-opened in phases, based on market demand in the respective hotel locations.

Occupancy in the hotels continued to be constrained by restrictions in international travel. Decisive management actions were taken through the financial year to ensure appropriate and effective cost measures match the level of demand. This also includes providing the business with the right infrastructure to emerge stronger from the pandemic and be poised to benefit from the expected market recovery. GLH remains positive about the long term strength of the London hotel sector and the opportunities it presents.

The Rank Group Plc ("Rank")

Rank recorded a loss after tax of GBP72.0 million for the financial year ended 30 June 2021 compared to a profit after tax of GBP9.4 million in the previous financial year. Throughout the financial year, the COVID-19 pandemic and the UK Government's responses to the crisis had severely impacted the hospitality sector. Rank's venues businesses, which typically account for 78% of its revenue, were closed for 59% of available operating days and otherwise subjected to curfews, capacity constraints and other restrictions. As a result, net gaming revenue decreased by 48% to GBP329.6 million.

Furthermore, it was a very challenging year for the UK facing digital business. Rank suffered under a combination of enforced affordability restrictions on customers' ability to spend, the extended closure of venues restricting the flow through of customers to digital channels, and the financial impact of an enforcement action taken by the Gambling Commission against the Stride business relating to activities prior to the acquisition in October 2019, which has been appealed by Rank. As a result, Rank recorded an operating loss of GBP92.9 million in the financial year as compared to an operating profit of GBP21.5 million in the previous financial year.

Rank delivered the first important integration milestone in the first half of this financial year by successfully migrating one of its smaller brands, Bella Casino, onto its proprietary technology platform, RIDE. The migration of Mecca had been postponed until the third quarter of the next financial year to ensure a further improvement to customers' experience on the affordability checks. Performance testing is well underway for the Mecca migration. Rank expects to complete the full migration by the end of the next financial year which will be a major step forward in terms of delivering on its UK digital ambitions. It will result in the remaining cost synergies from the acquisition of Stride being realised, and will free up significant levels of development capability for the next key priorities in the transformation of the UK facing digital business.

Rank had taken strong and decisive action throughout the pandemic to preserve cash and protect liquidity. Additional capital of GBP70.0 million was raised through an equity placing at 90p per share, a 4% premium to the then closing price, which was completed on 23 November 2020. Together with the sale of Casino Blankenberge in Belgium for GBP25.2 million and the receipt of GBP13.3 million from the tax authority in the UK relating to a Supreme Court case taken by another taxpayer on the gaming duty treatment of free gaming chips, the cash and available facilities of Rank was GBP98.0 million as at 30 June 2021. Since the year end, Rank had added further available credit line of GBP25.0 million through a new two-year Revolving Credit Facility.

Rank continues to focus on the next phase of its transformation programme with three-year plans now being implemented for each business unit. It will drive the growth over the coming years and put Rank on the right trajectory to meet its strategic objectives.

Most of Rank's venues in the UK reopened on 17 May 2021 in line with the easing of restrictions in the UK hospitality sector. Social distancing requirements, the mandatory wearing of face masks and capacity constraints were removed in England on 19 July 2021. In Spain, trading in Enracha continued to improve as regional restrictions on capacity levels, opening hours and food and beverage were gradually relaxed. With venues back open, Rank is generating cash again. Rank anticipates further growth as travel restrictions eventually ease and tourism returns, particularly to London.

Financial Services

Hong Leong Financial Group Berhad ("HLFG")

HLFG Group recorded a profit before tax of RM3,971.5 million for the year ended 30 June 2021 as compared to RM3,299.5 million in the previous year, an increase of RM672.0 million or 20.4%. The increase in profit was attributed to higher contributions from all its operating divisions.

Hong Leong Bank Group recorded a profit before tax of RM3,470.9 million for the year ended 30 June 2021 as compared to RM2,989.4 million in the previous year, an increase of RM481.5 million or 16.1%. The increase was mainly contributed by an increase in revenue by RM688.5 million, decline in operating expenses by RM26.0 million and an increase in share of profit from associated companies by RM93.6 million. This increase, however, was offset by an increase in allowance for impairment losses on loans, advances and financing by RM326.2 million.

HLA Holdings Group recorded a profit before tax of RM406.5 million for the year ended 30 June 2021 as compared to RM256.4 million in the previous year, an increase of RM150.1 million or 58.5%. The higher profits came mainly from an increase in revenue by RM78.0 million and an increase in life fund surplus by RM112.2 million. This profit growth was, however, dampened by an increase in operating expenses by RM31.6 million and a decline in share of profit from an associated company by RM8.8 million.

Hong Leong Capital Group recorded a profit before tax of RM177.4 million for the year ended 30 June 2021 as compared to RM95.8 million in the previous year, an impressive increase of RM81.6 million or 85.2%. This was mainly a result of higher contributions from the investment banking, stockbroking and asset management divisions.

Others

The business of Manuka Health New Zealand Limited, the Group's wholly owned Manuka honey product producer and distributor, was impacted by the extended pandemic related lockdown which reduced shopper traffic in many markets during the year. To enhance market recognition and growth of its global consumer base, the management is working on its brand value proposition and product innovation programmes to build a distinctive brand.

Revenue from the oil and gas segment saw a decrease during the year due to a lower average crude oil price and reduced oil production but offset by the strengthening of the AUD against the USD.

GROUP FINANCIAL COMMENTARY

Capital Management

The consolidated total equity attributable to shareholders of the Company as at 30 June 2021 amounted to HK\$59.8 billion. Net debt, being total bank loans and other borrowings less cash and short term funds as well as trading financial assets, amounted to HK\$15.6 billion. The equity-debt ratio was 79:21 as at 30 June 2021.

Liquidity and Financial Resources

The Group's total cash and short term funds as well as trading financial assets were mostly denominated in HKD (29%), USD (22%), RMB (15%), SGD (13%), GBP (10%) and JPY (4%) at year end.

The Group's total bank loans and other borrowings amounted to HK\$37.1 billion as at 30 June 2021, and were mostly denominated in SGD (68%), GBP (10%), HKD (7%), RMB (6%), USD (4%) and MYR (4%). The Group has borrowings of HK\$8.6 billion payable within 1 year or on demand.

Certain of the Group's bank loans and other borrowings are secured by pledges of various properties, fixed assets, trading financial assets and bank deposits with an aggregate book value of HK\$44.4 billion at year end.

Committed borrowing facilities available to the Group and not yet drawn as at 30 June 2021 amounted to approximately HK\$14.8 billion.

Interest Rate Exposure

The Group's interest rate risk arises from treasury activities and borrowings. The Group manages its interest rate exposure with a focus on reducing the Group's overall cost of debt and exposure to changes in interest rates. The Group uses interest rate contracts to manage its interest rate exposure when considered appropriate.

As at 30 June 2021, approximately 86% of the Group's bank loans and other borrowings carried interest at floating rates and the remaining 14% carried interest at fixed rates. The Group had outstanding interest rate contracts with a notional amount of HK\$10.8 billion.

Foreign Currency Exposure

The Group from time to time enters into foreign exchange contracts, which are primarily over-the-counter derivatives, principally for hedging foreign currency exposure and investments.

As at 30 June 2021, there were outstanding foreign exchange contracts with a total notional amount of HK\$21.0 billion entered into by the Group to primarily hedge foreign currency equity investments.

Equity Price Exposure

The Group maintains an investment portfolio which mainly comprises public listed equities. Equity investments are subject to asset allocation limits.

HUMAN RESOURCES AND TRAINING

The Group employed around 10,000 employees as at 30 June 2021. The Group continued to seek an optimal workforce. It is committed to providing its staff with ongoing development programmes to enhance productivity and work quality.

The remuneration policy for the Group's employees is reviewed on a regular basis. Remuneration packages are structured to take into account the level and composition of pay and market conditions in the respective countries and businesses in which the Group operates. Bonus and other merit payments are linked to the financial results of the Group and individual achievement to promote performance. In addition, share based award schemes are in place for granting share options and/or free shares to eligible employees to align their long term interests with those of the shareholders and for the purposes of staff motivation and talent retention.

GROUP OUTLOOK

The outlook remains capricious with continued uncertainties around the evolution of the virus, the pace of vaccine deployment and enduring geo-political risks. Nevertheless, economic conditions are expected to improve with the gradual re-opening of economies, although an uneven recovery is envisioned across countries and economic sectors. As economies begin to recover, this will be balanced by the rising spectre of inflation with regulators looking to commence tightening money supply. We will therefore maintain a cautious investment approach in our principal investment activities.

Our other operating business segments will continue to manage risk and judiciously strive to grow as economic prospects remain uncertain. We will leverage on our strengths, prudently execute business plans and seek investment opportunities as we remain committed to deliver sustainable growth and capital value to our shareholders.

PURCHASE, SALE OR REDEMPTION OF THE COMPANY'S LISTED SECURITIES

Neither the Company, nor any of its other subsidiaries, purchased, sold or redeemed any of the Company's listed securities during the year ended 30 June 2021.

CODE ON CORPORATE GOVERNANCE PRACTICES

The Board has adopted a Code on Corporate Governance Practices (the "CGP Code") which is based on the principles set out in Appendix 14 (the "HKEX Code") to the Rules Governing the Listing of Securities on The Stock Exchange of Hong Kong Limited.

The Company has complied throughout the year with applicable provisions of the HKEX Code, save that non-executive directors are not appointed for a specific term. However, they are subject to retirement by rotation and re-election at the annual general meetings of the Company pursuant to the Bye-Laws of the Company and the CGP Code. As such, the Company considers that such provisions are sufficient to meet the intent of the relevant provisions of the HKEX Code.

REVIEW BY BOARD AUDIT AND RISK MANAGEMENT COMMITTEE ("BARMC")

The BARMC reviewed the applicable accounting principles and practices adopted by the Company and discussed the auditing, risk management and internal controls and financial reporting matters including a review of the preliminary annual results announcement of the Company for the year ended 30 June 2021 with the auditors and management.

CLOSURE OF REGISTER OF MEMBERS

For ascertaining shareholders' right to attend and vote at the forthcoming annual general meeting:

Closure of register of members (both days inclusive) Latest time to lodge transfers Annual general meeting 3 November 2021 (Wednesday) to 8 November 2021 (Monday) 4:30 p.m. on 2 November 2021 (Tuesday) 8 November 2021 (Monday)

For ascertaining shareholders' entitlement to the proposed final dividend*:

Closure of register of members Latest time to lodge transfers Record date Proposed final dividend payment date* 15 November 2021 (Monday) 4:30 p.m. on 12 November 2021 (Friday) 15 November 2021 (Monday) 25 November 2021 (Thursday)

(*subject to shareholders' approval at the annual general meeting)

During the periods of the closure of Register of Members, no share transfers will be registered. For registration, all transfer documents accompanied by the relevant share certificates must be lodged with the Company's Branch Share Registrar in Hong Kong, Computershare Hong Kong Investor Services Limited, at Shops 1712-16, 17th Floor, Hopewell Centre, 183 Queen's Road East, Hong Kong before the aforesaid relevant latest time.

By Order of the Board Stella Lo Sze Man Company Secretary

Hong Kong, 16 September 2021

As at the date of this announcement, the Board comprises Mr. KWEK Leng Hai as Executive Chairman; Mr. CHEW Seong Aun as Executive Director; Mr. KWEK Leng San as Non-executive Director; Mr. Roderic N. A. SAGE, Mr. David Michael NORMAN and Mr. Lester G. HUANG, SBS, JP as Independent Non-executive Directors.