

## 2020 Annual Results Presentation

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## Agenda

- O 2020 Smart Journey
- **O** Result Highlights
- O Business Review & Development
- Financial Review
- O Sustainability @HTHKH

O Outlook



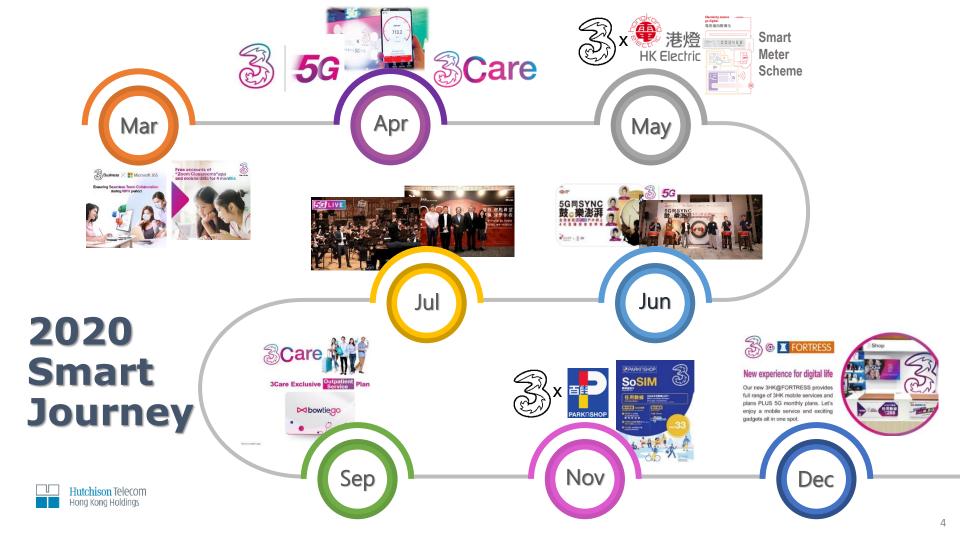
QR Code for HTHKH 2020 Annual Results



# 2020 Smart Journey

Kenny Koo Executive Director & CEO





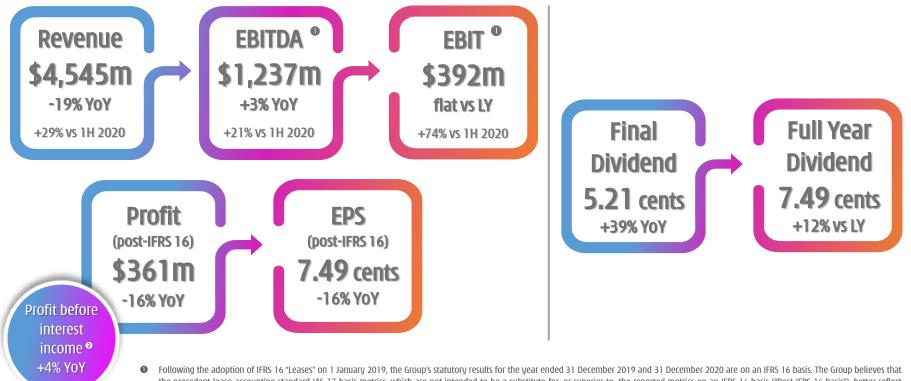
# **Result Highlights**

### Kenny Koo Executive Director & CEO





## **Highlights : Resilient Financial Results**



• Following the adoption of FRS 16 Leases on 1 January 2019, the Gloup's statutory results for the geal ended 31 December 2019 and 31 December 2020 are on an FRS 16 basis. The Gloup believes that the precedent lease accounting standard IAS 17 basis metrics, which are not intended to be a substitute for, or superior to, the reported metrics on an IFRS 16 basis ("Post-IFRS 16 basis"), better reflect management's view of the underlying operational performance. As a result, the Group has provided an alternative presentation of the Group's EBITDA and EBIT prepared under IAS 17 ("Pre-IFRS 16 basis") relating to the accounting for leases for the year ended 31 December 2019 and 31 December 2020. **Under Post-IFRS 16 basis, EBITDA and EBIT were HK\$1,672m and HK\$403m respectively.** 



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Profit before interest income refers to profit attributable to shareholders (Post-IFRS 16 basis) before the effect of bank interest income reduction during the year as cash balance has significantly reduced subsequent to the distribution of special interim dividend and cash settlement for the acquisition of a 24.1% interest in the Group's mobile operation in May 2019.

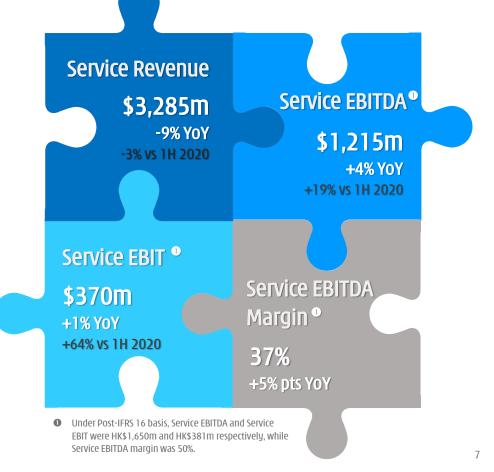
## Service Performance : Strong Commercial Momentum

✓ Local service revenue grew 1% as new business operating modes led to surge in demand for corporate solutions & initial contribution from 5G

✓ Cost efficiency enhancement initiatives successfully emplaced

Strong Service EBITDA margin at 37% driven by improved cost structure

**50%** drop in roaming service revenue due to prolonged global travel restrictions





# **Business Review & Development**

Kenny Koo Executive Director & CEO



## **Business Strategies with Resilience under COVID-19**





### **Expand Coverage for 5G Era**



**5**G Network

Latency

Experience

Refarm 2.1GHz for comprehensive territory-wide 5G coverage

Speed



Build on-top 3.5GHz for speed & capacity at high traffic sites



Expand coverage by aggressive new sites rollout plan



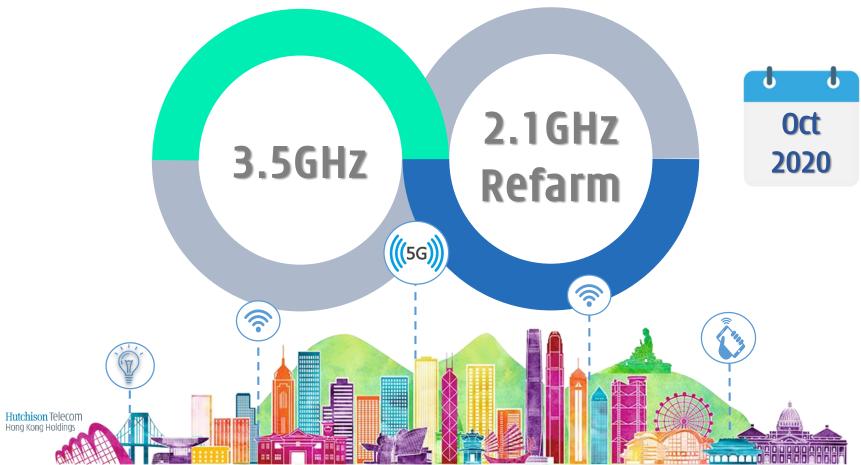
Signal Strength (strongest → least strongest)

**5**G

### Enabled Territory-wide 5G Coverage



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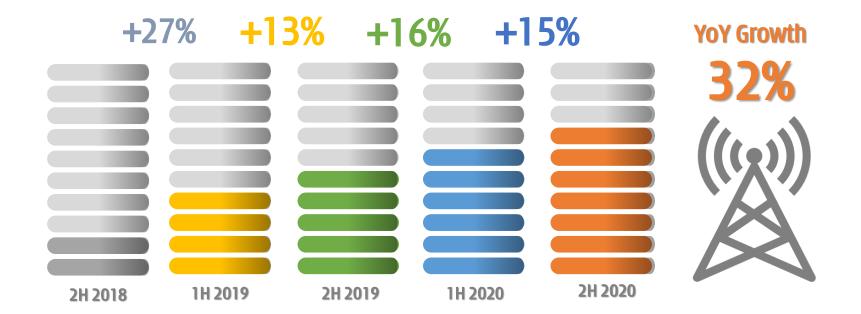


### Extensive Territory-wide 5G Radio Site Coverage



Our ultra-fast, low-latency 5G network services provide comprehensive hotspots across Hong Kong including major transportation systems, shopping malls, skyscrapers, hospital complexes, hotels and university campuses.

### Data Usage : Strong Data Growth in HK

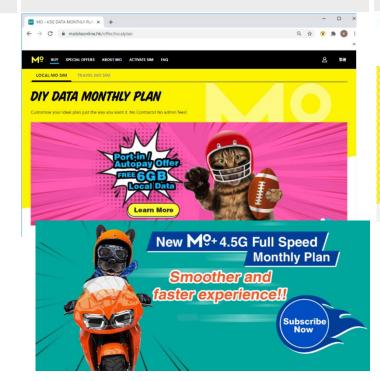




### Opportunities in COVID-19 to enhance competitiveness - Transformation for Digital Brands

### App





Website

### **Social Posts**



## Driving Cost Efficiency under COVID-19

Hong Kong Holdings

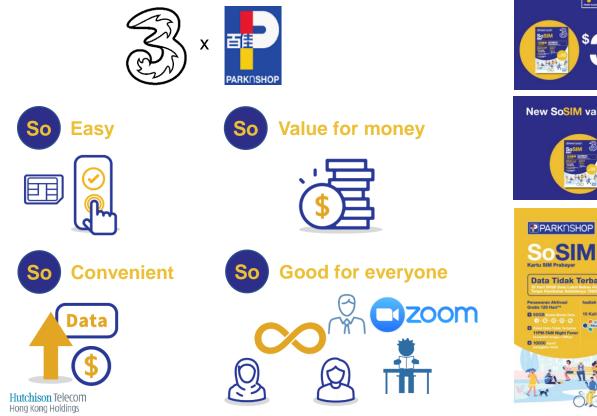


SHOP NOW

within 5 days

### **Opportunities in COVID-19 to enhance competitiveness**

- SoSIM = Social SIM • So Simple





#### New SoSIM value-added service UNLIMITED ZOOM Meeting Available now!



Add \$10<sup>\*</sup>/month for UNLIMITED CZOOM







### **Digital Lifestyle Services Strategy**





## **Enterprise Solutions**



# **Financial Review**

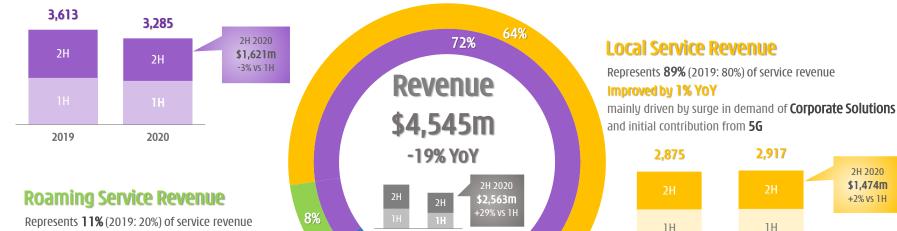
# Suzanne Cheng



### **Revenue : Steady Growth Momentum for Local Services**

#### Service Revenue

Dropped by 9% YOY



2020

Hardware

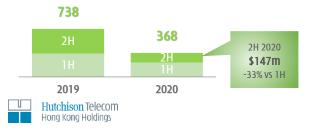
28%

2019

2020

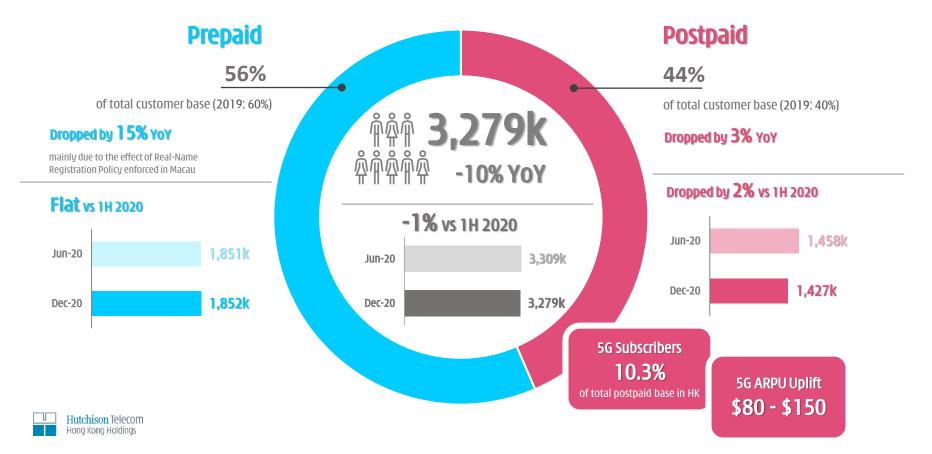
2019

Dropped by 50% YOY

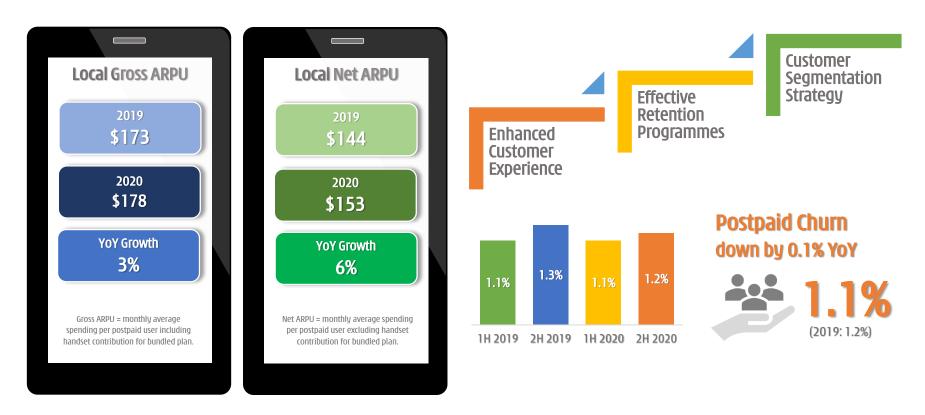


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### **Customers : Solid Customer Base Amid Market Condition**



### **Postpaid ARPU & Churn**



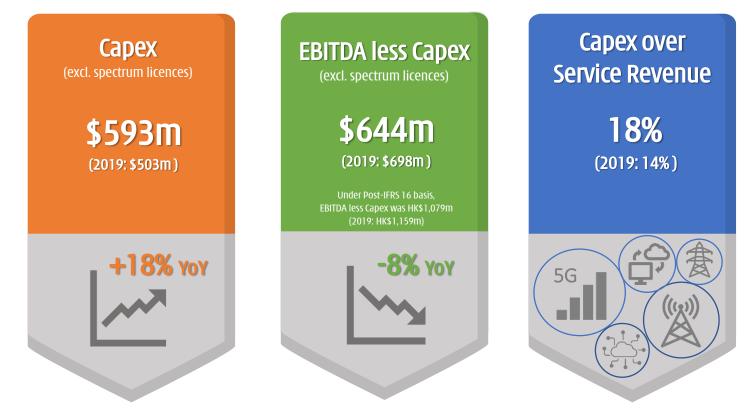


### **Key Costs : Sustainable Cost structure for Efficiency**





### **Capex : Revamped to Build the Best 5G Network**





### **Net Cash : Healthy Financial Position**





# Sustainability @HTHKH

### Suzanne Cheng CFO





### Sustainability



Providing **reliable** connection & **innovative** services to transform to 5G smart city



Providing a **Safe** working environment & promoting employee wellbeing



**Digitalising** & **automating** processes to streamline workflow

**Enhancing customer** engagement & experience



Sustainable living and long-term value by providing connectivity & innovative services

PEOPLE

Ongoing effort to reduce **Carbon intensity** 



ENVIRONMENT

Optimising configuration of equipment to minimise **emission** 

Deploy energy-efficient equipment



Raising awareness on resource usage & encourage **reuse** & **recycle** 

**COMMUNITY** 

Collaborations with **Charities** & **NGOS** to support communities we serve

Encouraging a **positive**, **dynamic** 

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& **inclusive** workplace



Disaster **relief efforts** to swiftly respond to reduce impact to communities

Learning & development opportunities

# Outlook

Kenny Koo Executive Director & CEO



### Outlook

- Keep strengthening network coverage in building the best 5G network by June 2021, propelling our customers into a new "5G smart city" era
- Leverage our reduced cost structure to sustain a high-efficiency operating environment
- Increase market penetration by expanding distribution networks across offline and online platforms
- Develop new propositions to accelerate 5G migration and hence ARPU uplift
- Increase revenue streams by diversifying service offerings through collaborations with MVNOs and the upcoming Greater Bay Area data plan initiatives
- Further grow our Corporate Solution businesses riding on our advanced network infrastructure, aiming to enhance customer experience in journey of digital transformation













## **Thank You**







# Appendix



### **Financial Information**

HK\$ million	Pre-IFRS 16 basis			Post-IFRS 16 basis		
	2020	2019	Change	2020	2019	Change
Revenue	4,545	5,582	-19%	4,545	5,582	-19%
Net customer service revenue	3,285	3,613	-9%	3,285	3,613	-9%
Local service revenue	2,917	2,875	+1%	2,917	2,875	+1%
Roaming service revenue	368	738	-50%	368	738	-50%
Hardware revenue	1,260	1,969	-36%	1,260	1,969	-36%
Bundled sales revenue	345	472	-27%	345	472	-27%
Standalone handset sales revenue	915	1,497	-39%	915	1,497	-39%
Net customer service margin	2,873	3,266	-12%	2,873	3,266	-12%
Net customer service margin %	87%	90%	-3% pts	87%	90%	-3% pts
Standalone handset sales margin	22	28	-21%	22	28	-21%
Total margin	2,895	3,294	-12%	2,895	3,294	-12%



## **Financial Information**

### **Appendix**

HK\$ million	Pre-IFRS 16 basis			Post-IFRS 16 basis		
	2020	2019	Change	2020	2019	Change
Total margin	2,895	3,294	-12%	2,895	3,294	-12%
CACs	(525)	(797)	+34%	(481)	(744)	+35%
Less: Bundled sales revenue	345	472	-27%	345	472	-27%
CACs (net of hardware revenue)	(180)	(325)	+45%	(136)	(272)	+50%
Operating expenses	(1,540)	(1,837)	+16%	(1,149)	(1,429)	+20%
Opex as a % of net customer service margin	54%	56%	+2% pts	40%	44%	+4% pts
Share of EBITDA of a joint venture	62	69	-10%	62	69	-10%
EBITDA	1,237	1,201	+3%	1,672	1,662	+1%
Service EBITDA	1,215	1,173	+4%	1,650	1,634	+1%
Service EBITDA margin %	37%	32%	+5% pts	50%	45%	+5% pts
CAPEX (excl. licences)	(593)	(503)	-18%	(593)	(503)	-18%
EBITDA less CAPEX	644	698	-8%	1,079	1,159	-7%



## **Financial Information**

### **Appendix**

HK\$ million	Pre-IFRS 16 basis			Post-IFRS 16 basis		
	2020	2019	Change	2020	2019	Change
EBITDA	1,237	1,201	+3%	1,672	1,662	+1%
Depreciation and amortisation ${}^{ullet}$	(845)	(808)	-5%	(1,269)	(1,253)	-1%
EBIT	392	393	-	403	409	-1%
Service EBIT	370	365	+1%	381	381	-
Net interest and other finance income ${}^{ullet}$	63	147	-57%	47	132	-64%
Profit before taxation	455	540	-16%	450	541	-17%
Taxation •	(90)	(104)	+13%	(89)	(104)	+14%
Profit attributable to non-controlling interests	-	(8)	+100%	-	(8)	+100%
Profit attributable to shareholders	365	428	-15%	361	429	-16%

• Depreciation and amortisation, net interest and other finance income and taxation include the Group's share of joint venture's respective items.

