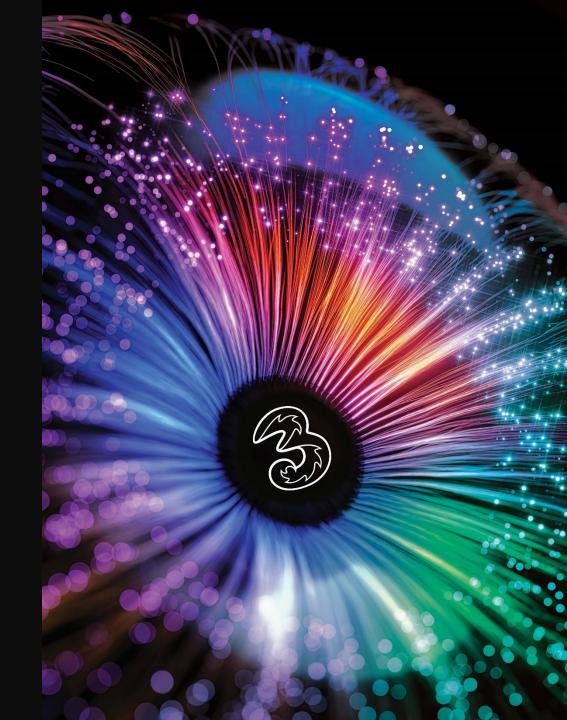


# 2021 Annual Results Presentation



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## Agenda

Result Highlights

**Business Review & Development** 

Financial Review

Sustainability

Outlook

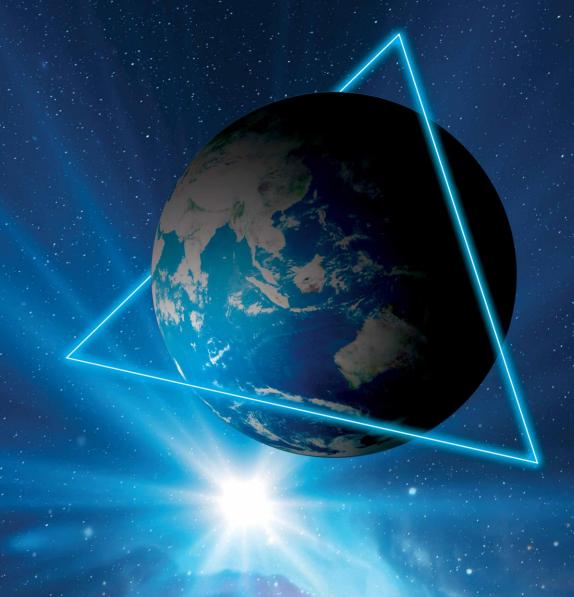


QR Code for the Group's Financial Results

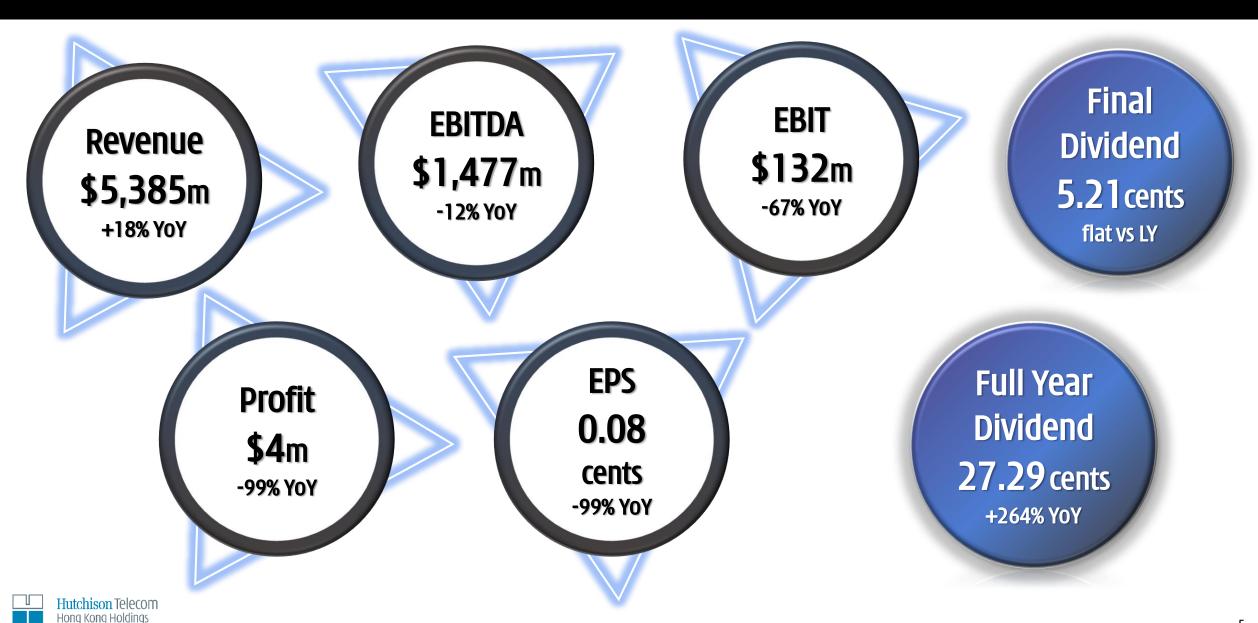




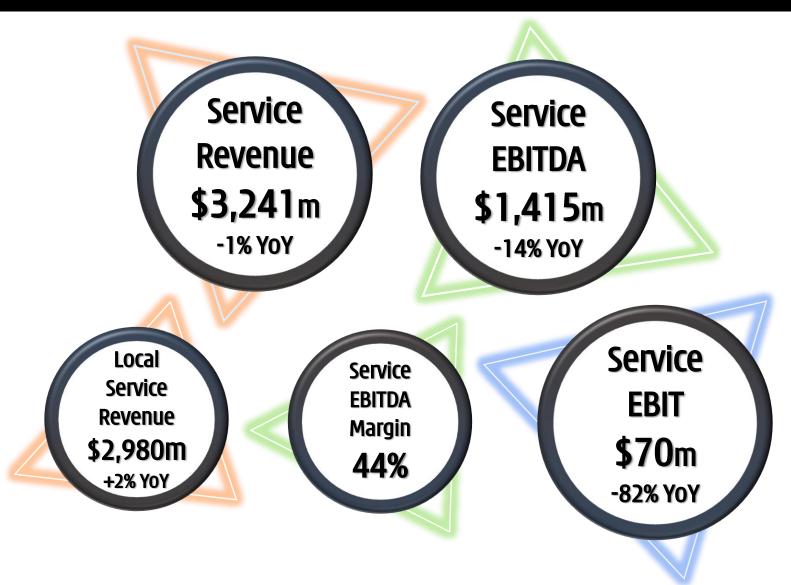
## Result Highlights



## **Highlights: Financial Results**



## Service Performance: Steady Growth in Local Services



- Local service revenue grew 2%, of which corporate solutions revenue grew by 35%
- Roaming revenue slashed by 29%, reflecting the full year impact of travel restrictions
- Healthy Service EBITDA margin of 44% supported by ongoing collaboration with A. S. Watson Group
- Service EBIT dropped by 82% due to higher network costs from the 5G investment & network coverage expansion, partly offset by the efficient cost structure





## Diversify Development to keep resilient under the COVID-19 Crisis

Best Network Best Distribution

Digitised Prepaid

3.OneWorld

**3Business** 





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Optimise network coverage and connectivity with the deployment of over 1,300 3.5GHz 5G sites, and the completion of 2.1 GHz 5G refarm

Increase both online and offline customer touchpoints to over 500 outlets to bring the customer experience to life

Digitised prepaid platform with online app to connect customers and communities with a hassle-free experience Provision of non-telecom services through co-operations with different service providers to address customers' needs.

Deepening customer engagement

Build up portfolio of 5G enterprise solution to enable corporation's digital transformation



## Best Network: Passion in Network Excellence













- 5G site locations expanded by over 43%
- Data usage in HK grew 74% since 2019 and 32% YoY



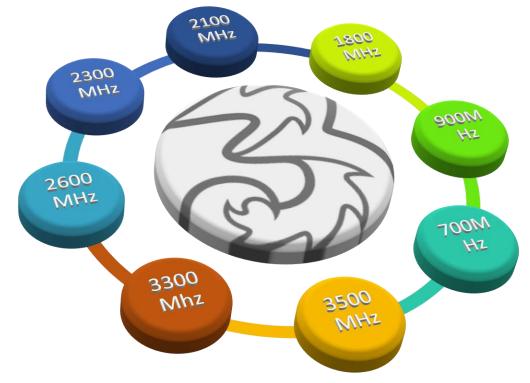
Completed 2.1 GHz 5G refarm across all networks

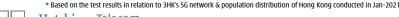


Operates a significant amount of 1,300 3.5GHz 5G "golden spectrum" band base stations



Efficient spectrum utilisation to optimise customer experience and reliability





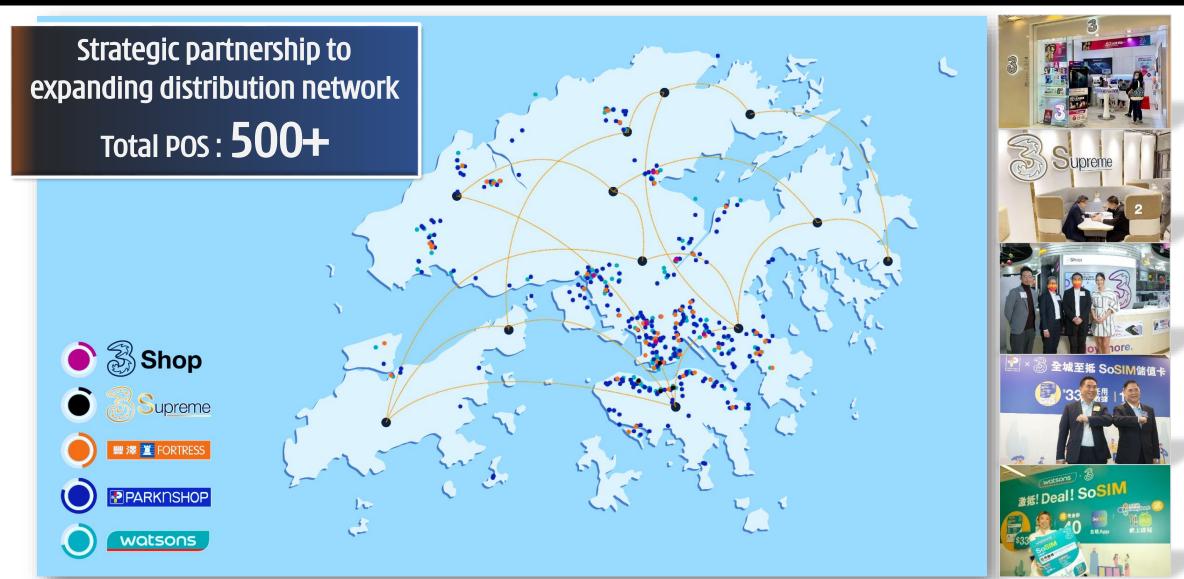


## Hotspot: Building on Customer Demand and Relevance to 5G Applications





## **Best Distribution: Best Customer Convenience**





## **Digitised Prepaid**



Real-name Registration



Online + Offline subscribe ANYTIME ANYWHERE













Mobile Number Portability

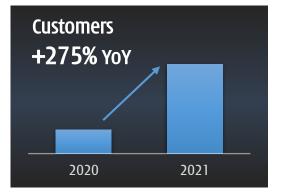


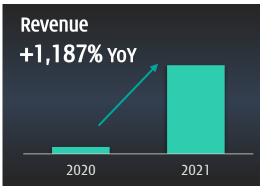
#### **Lifestyle Campaign**

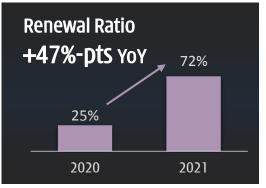














## **5G Broadband**

- Own Dedicated 5G Broadband Line
- Unlimited Speed
- No landlines









- Dual Locations (Home/Office)
- Change Locations Available



- Activate in minutes
- On-Site Testing







Full Range of 5G Router



## 3.One World: 5G Connected Together



## **5G LIVE**





### NFT / ArtTech





## 3.One World: Customer Engagement



















### **3Business**

Art **5G 4K Broadcasting** 



**Education Smart Classroom** 





Leads industry in developing 5G enterprise

solutions with leaders in key industries

**(** 

**Construction 5G BIM Solution** 

**Property** 5G Smart Robot + Al Cloud



**Textile & Clothing 5G 4K Video Conferencing** 



**Subsidy Scheme** for Encouraging Early Deployment of 5G

#### 3Business one-stop support







Service

Application Assistance

Project Management

**Solution Revenue** +35% YoY 2018 2019 2020 2021



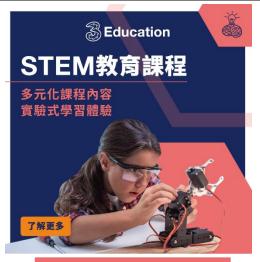


## **3Education: Interactive Teaching and Learning Solutions**









#### **AR DIY for Education**

- DIY and view AR multimedia content by scanning the teaching materials
- Simple and easy-to-use interface

Al

- Machine learning
- Big Data
- Deep learning

#### **Campus TV Station**

- High speed and reliable 5G mobile network equipped with professional set up
- Easy-to-use

#### **STEM**

- Virtual Reality + Augmented Reality
- Remote students' learning ability and creativity



## **Products & Services**







3Care



Bill-to-3



**Entertainment** 



Lifestyle

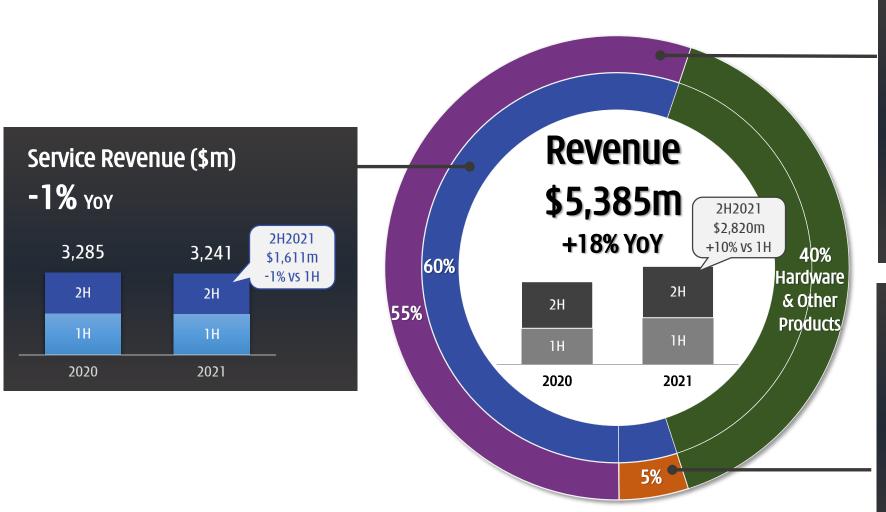


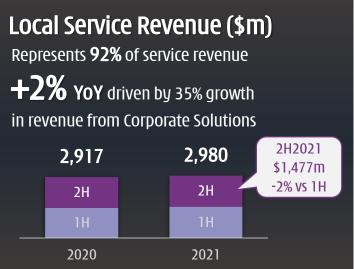
**Mobile Security** 

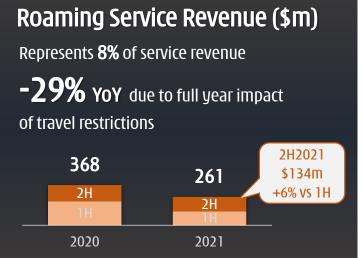




## **Revenue: Building Growth Momentum**

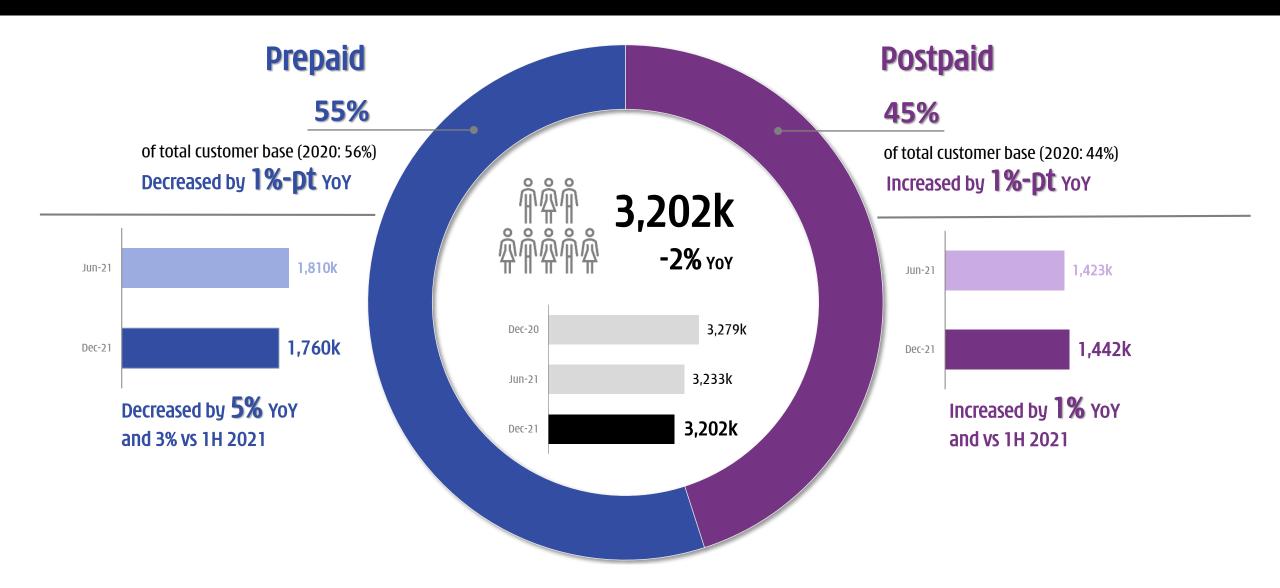






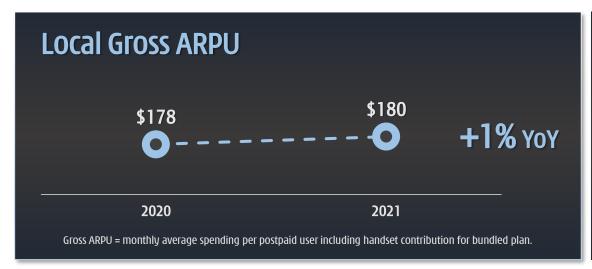


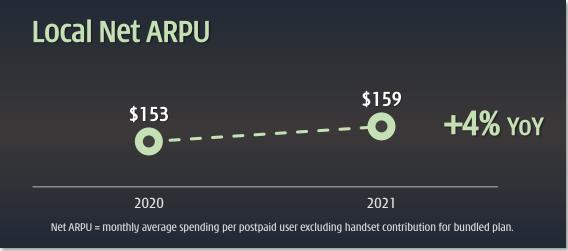
## **Customers: Solid Customer Base**

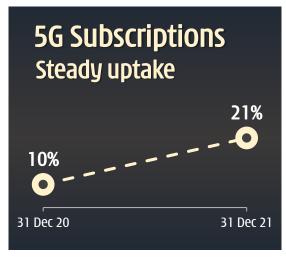


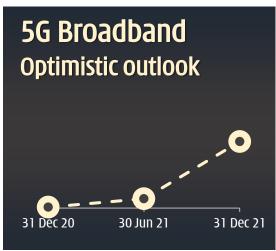


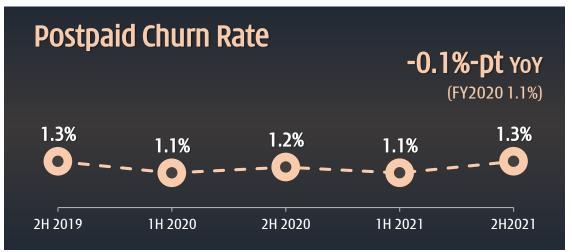
## Postpaid ARPU & Churn: ARPU Growth along with Stable Churn













## Key Cost and Capex: Optimised & Advanced Network

## Cash and bank balances (\$m): Healthy Cash Position



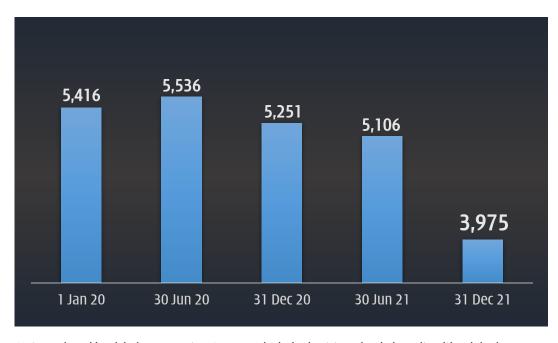
Capex
(excl. telecommunications licences)
\$874m
-47% YoY
(2020: \$593m)

EBITDA

less Capex
(excl. telecommunications licences)
\$603m
-44% YoY
(2020: \$1,079m)

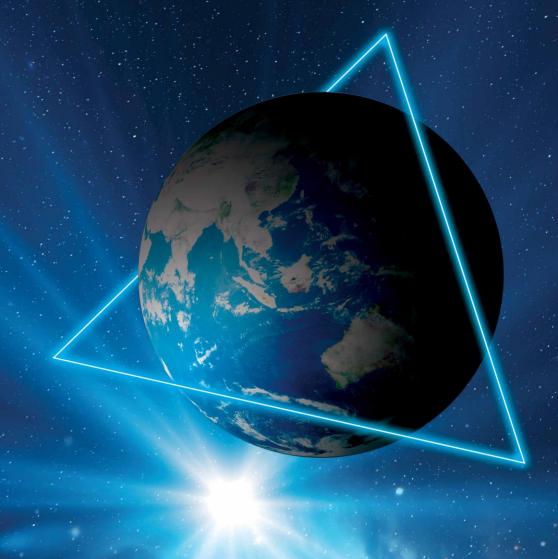
Capex over
Service
Revenue
27%
(2020: 18%)

- Special interim dividend of HK\$954 million in Sep 2021
- Settlement of 5G investment and spectrum spending



Note: Cash and bank balances as at 31 Dec 2021 include short-term bank deposits with original maturity beyond 3 months of \$2,561 million.

## Sustainability



## Sustainability: Focusing on what Matters to Stakeholders

#### **Action on Climate Change**

**10% Yoy** Carbon Emission Intensity (1)

**✓** 2021 Progress: -13%

**2%** YoY Paper Consumption

**✓** 2021 Progress: -4%

#### **Creating Great Places to Work**

- Average Training<sup>(2)</sup> >25 hours
- Mandatory Annual Training on Anti-Fraud Anti-Corruption

Note: (1) Carbon intensity represents greenhouse gas emissions generated divided by data traffic during the year. (2) Average training hours represent average hours of training completed by full-time employees.











#### **Promoting Sustainable Ecosystem**

- Sustainability Assessment in Tender Review
- Encourage Customers to Adopt
  Sustainable Lifestyle



#### **Supporting Local Communities**

Continue to support the communities we serve

Area of Focus : Education, Environmental concerns, Culture, and more





### Outlook

- Continue to optimise our best network as one of leading global network brands
- Monetise 5G technology innovation to accelerate enterprise and consumer 5G adoptions
- Grow from exciting new opportunities emphasising on 5G Mobile Broadband
- Leverage the advantage of the distribution network of the CKHH Group to extend to more customer segments
- Improving **customer engagement and loyalty** by riding on "MoneyBack@3"
- Target to deliver dividend similar to that of 2020 and 100% payout going forward



















## Thank You





HK\$ million	2021	2020	Change
Revenue	5,385	4,545	+18%
Net customer service revenue	3,241	3,285	-1%
Local service revenue	2,980	2,917	+2%
Roaming service revenue	261	368	-29%
Hardware and other product revenue	2,144	1,260	+70%
Bundled sales revenue	395	345	+14%
Standalone sales revenue	1,749	915	+91%
Net customer service margin	2,817	2,873	-2%
Net customer service margin %	87%	87%	-
Standalone handset and other product sales margin	62	22	+182%
Total margin	2,879	2,895	-1%



HK\$ million	2021	2020	Change
Total margin	2,879	2,895	-1%
CACs	(529)	(481)	-10%
Less: Bundled sales revenue	395	345	+14%
CACs (net of hardware and other product revenue)	(134)	(136)	+1%
Operating expenses	(1,325)	(1,149)	-15%
Opex as a % of net customer service margin	47%	40%	-7% pts
Share of EBITDA of a joint venture	57	62	-8%
EBITDA	1,477	1,672	-12%
Service EBITDA	1,415	1,650	-14%
Service EBITDA margin %	44%	50%	-6% pts
CAPEX (excl. telecommunications licences)	(874)	(593)	-47%
EBITDA less CAPEX	603	1,079	-44%



HK\$ million	2021	2020	Change
EBITDA	1,477	1,672	-12%
Depreciation and amortisation •	(1,345)	(1,269)	-6%
EBIT	132	403	-67%
Service EBIT	70	381	-82%
Net interest and other finance (costs) / income •	(40)	47	-185%
Profit before taxation	92	450	-80%
Taxation •	(88)	(89)	+1%
Profit attributable to shareholders	4	361	-99%

<sup>•</sup> Depreciation and amortisation, net interest and other finance (costs)/income and taxation include the Group's share of joint venture's respective items.