

Incorporated in the Cayman Islands with limited liability
Stock Code: 969



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## Corporate Information

#### **Executive Directors**

Mr. LIU Xueyi Mr. HAN Hong Mr. WANG Zhaohui

#### **Non-Executive Directors**

Ms. LIU Yan *(Chairman)* Mr. ZHANG Jian

#### **Independent Non-Executive Directors**

Mr. CHENG Tai Kwan Sunny Mr. SHI Zhu Dr. LU Heng Henry

#### **Company Secretary**

Mr. WAN Hok Shing, FCPA, FCCA, CICPA, ACS, ACIS, CFA

#### **Registered Office**

P.O. Box 309 Ugland House South Church Street George Town Grand Cayman Cayman Islands British West Indies

## Principal Place of Business in Hong Kong

Room 1701, 17/F., World-Wide House, 19 Des Voeux Road Central, Central, Hong Kong

#### **Auditor**

BDO Limited
Certified Public Accountants

#### **Principal Bankers**

Industrial and Commercial Bank of China (Asia) Limited

## **Cayman Islands Principal Share Registrar and Transfer Office**

The Harbour Trust Co. Ltd.
One Capital Place
P.O. Box 1787
Grand Cayman
Cayman Islands
British West Indies

#### Hong Kong Branch Share Registrar and Transfer Office

Union Registrars Limited Suites 3301-04, 33/F. Two Chinachem Exchange Square 338 King's Road North Point Hong Kong

#### **Website**

http://www.irasia.com/listco/hk/hualien/index.htm

## **Chairman's Statement & Management Discussion and Analysis**

#### **Business Review**

#### **Overall Performance**

For the year ended 31st December 2019, the revenue of the Group increased by approximately 0.8% to approximately HK\$135.5 million (2018: approximately HK\$134.5 million). The moderate increase in revenue of approximately HK\$1.0 million in year 2019 was caused by the approximately HK\$10.4 million increase in revenue from the supporting service business segment and the approximately HK\$9.4 million decrease in revenue from the sugar business segment.

The gross loss of approximately HK\$9.0 million in year 2018 became gross profit of approximately HK\$6.2 million in year 2019 for reason of an increase of approximately HK\$15.2 million in gross profit. The gross loss percentage of approximately 6.7% in year 2018 became gross profit percentage of approximately 4.6% in year 2019 due to an increase in gross profit percentage of approximately 11.3%. As further elaborated below, the increase in gross profit was mainly due to the increase of average selling prices of the sugar business segment.

The loss before taxation increased by approximately HK\$27.1 million to approximately HK\$120.3 million (2018: approximately HK\$93.2 million). The increase in loss before taxation was mainly due to net effect of the positive impacts which included (i) the increase of gross profit of approximately HK\$15.2 million; (ii) the decrease of administrative expense of approximately HK\$29.3 million; and (iii) the decrease of finance expense of HK\$12.8 million, as well as the negative impacts which included (iv) the decrease in gain from change in fair value of biological assets of approximately HK\$5.5 million; (v) the decrease in other income of approximately HK\$2.2 million; (vi) the decrease in gain from change in fair value of derivative component of convertible notes of approximately HK\$36.4 million; and (vii) the increase in other operating expenses of approximately HK\$40.4 million.

Basic loss per share for the year was approximately HK4.19 cents (2018: approximately HK3.24 cents).

The directors do not recommend the payment of a dividend for the year ended 31st December 2019 (2018: nil).

#### **Sugar Cane Growing and Sugar Manufacturing Business in Jamaica**

#### Business review

The Joyful Right Limited is the holding company of Pan-Caribbean Sugar Company Limited ("PCSC") which has operated the three sugar estates, namely Bernard Lodge Sugar Estate, Monymusk Sugar Estate and Frome Sugar Estate and two sugar factories, namely Monymusk Sugar Fatory and Frome Sugar Factory in Jamaica since 15th August 2011, a 70% indirectly owned subsidiary of the Company, together called "Joyful Right Group". Due to the severe business environment for the sugar cane growing and sugar manufacturing business in Jamaica, the Group has suspended certain agricultural and factory operations that were under serious loss since June 2016, which include two sugar estates of Bernard Lodge Sugar Estate and Monymusk Sugar Estate as well as one sugar factory of Monymusk Sugar Factory. Joyful Right Group resumed the operation of Monymusk Sugar Factory in year 2018 and suspended again the operation in year 2019 and continues to operate the Frome Sugar Estate and Frome Sugar Factory. The following analysis of sugar cane growing and sugar manufacturing business in Jamaica is based on Joyful Right Group.

## **Chairman's Statement & Management Discussion and Analysis**

#### **Overall Performance** (Continued)

#### Sugar Cane Growing and Sugar Manufacturing Business in Jamaica (Continued)

Business review (Continued)

For the revenue, Joyful Right Group recorded a revenue of approximately J\$2.1 billion for year 2019 (approximately HK\$125.1 million) (2018: approximately J\$2.2 billion for year 2018 (approximately HK\$134.5 million). The revenue from the sugar business segment experienced a moderate drop of approximately J\$0.1 billion (approximately HK\$9.4 million) for the year ended 31st December 2019. The sales volume of raw sugar and molasses was decreased approximately by 5,900 tonnes of sugar (about 22.9%) and approximately 7,600 tonnes of molasses (about 35.4%) respectively as compared with that in 2018 for reason of the suspension of the operation of Monymusk Sugar Factory in year 2019. Joyful Right Group produced approximately 18,700 tonnes of raw sugar and approximately 15,200 tonnes of molasses in year 2019 by crushing input of sugar cane input of approximately 288,000 tonnes compared with approximately 28,400 tonnes of raw sugar and approximately 21,300 tonnes of molasses in 2018 by crushing input of sugar cane of approximately 397,200 tonnes. As further elaborated below, the effect of the decrease in sales volume was neutralized by the increase in the average selling price of raw sugar and molasses of approximately 32.0% and approximately 3.7% respectively in year 2019, resulting in the revenue of the sugar business segment just slightly decreased by approximately J\$0.1 billion (approximately HK\$9.4 million) in year 2019.

The table below shows geographical analysis of revenue of sugar and molasses.

	2019			2018		
	J\$'million	HK\$'million	% of Revenue	J\$'million	HK\$'million	% of Revenue
By region						
Jamaica	1,692.9	99.4	79.5	1,580.7	96.3	71.6
U.S.A.	285.9	16.8	13.4	278.8	17.0	12.6
European						
countries	134.9	7.9	6.3	348.9	21.2	15.8
Caribbean						
countries	17.3	1.0	0.8	_	_	
	2,131.0	125.1	100.0	2,208.4	134.5	100.0

In year 2019, Joyful Right Group increased the domestic sales in Jamaica from approximately 71.6% to approximately 79.5% and decreased the overseas sales from approximately 28.4% to approximately 20.5%. In context of expressed as tonnes, the domestic sales showed an increase of 327 tonnes of sugar in Jamaica and the overseas sales showed a net decrease of 6,257 tonnes of sugar (which composed of an increase in sales of 446 tonnes of raw sugar to U.S.A, an increase of 350 tonnes in sales of raw sugar to Caribbean Countries and a decrease of 7,053 tonnes in sales of raw sugar to European countries). The change in sales mix was mainly due to the improvement of in selling price and demand volume was higher in domestic sales in Jamaica which contributed by the effect of Jamaican government in crackdown on sugar smuggling in Jamaica which increased the demand for domestic producers and pushed the domestic sugar prices up. As a result, PCSC decreased the overseas to domestic sales ratio from approximately 30: 70 in 2018 to approximately 20: 80 in year 2019.

#### **Overall Performance** (Continued)

#### **Sugar Cane Growing and Sugar Manufacturing Business in Jamaica** (Continued)

Business review (Continued)

In terms of gross trading results, the Joyful Right Group recorded a gross profit of approximately J\$104.4 million (approximately HK\$6.1 million) (2018: gross loss of approximately J\$147.7 million (approximately HK\$9.0 million)). The gross loss percentage of approximately 6.7% in year 2018 became gross profit percentage of approximately 4.9% in year 2019 due to an increase in gross profit percentage of approximately 11.6%. The increase in gross profit ratio in year 2019 was mainly due to the increase in average selling prices of raw sugar and molasse of approximately 32.0% and approximately 3.7% respectively. The average selling price for raw sugar and molasses in year 2019 was approximately J\$95,700 (approximately HK\$5,600) and approximately J\$16,000 (approximately HK\$937) per tonne respectively compared with approximately J\$72,500 (approximately HK\$4,416) and approximately J\$15,400 (approximately HK\$938) in year 2018. The approximately 32.0% increase in average selling price of raw sugar was driven up by approximately 14.3% increase in average selling price in domestic market and by approximately 18.7% increase in average selling price in overseas markets. The approximately 14.3% improvement in domestic selling price of was driven up by effect of crackdown of sugar smuggling in Jamaica and the increase of sales mix of higher price 20kg small-pack sugar from approximately 10.2% of total sales to approximately 35.9% in year 2019. The increase in sales of higher price product of 20kg small-pack sugar of approximately 3,800 tonnes resulting from the effect of the Joyful Right Group to reduce the packaging backlog by the installation of new automation 20kg small-pack sugar packaging line. The approximately 18.7% improvement in average overseas selling price was driven up by the increase in selling price in overseas markets in year 2019 due to the global market would record a deficit of nearly 5 million tonnes of sugar in the 2019/20 crushing season as shown from figures of International Sugar Organization ("ISO") and consequently the international sugar price was improved in year 2019.

In terms of net operation results, this segment recorded net loss of approximately HK\$92.5 million (2018: approximately HK\$75.5 million). The increase in net loss of HK\$17.0 million was mainly attributable to the negative impact of increase in other operating expenses of approximately HK\$29.9 million (which composed of the impairment loss on right-of-use asset of approximately HK\$28.2 million (the "**Impairment**") and the impairment loss of bearer plants of approximately HK\$1.7 million) and the positive effect of improvement in gross profit of HK\$15.1 million (the cost of sales included the provision for write-down of inventories of approximately HK\$20.7 million (the "**Provision**")

The basis of initial recognition of the right-of-use asset of approximately HK\$28.2 million at 1st January 2019 was that the Group needs to follow the HKFRS 16 Leases, which was effective for annual periods beginning on or after 1st January 2019. In accordance to paragraph 26 of this accounting standard "At the commencement date, a lessee shall measure the lease liability at the present value of the lease payments that are not paid at that date. The lease payments shall be discounted using the interest rate implicit in the lease, if that rate can be readily determined. If that rate cannot be readily determined, the lessee shall use the lessee's incremental borrowing rate." The nature of the right-of-use asset represents the leased land of approximately 7,900 hectares of land leased in Frome region of Jamaica from the Government of Jamaica. The leased land was used for cane growing and was determined as identifiable asset under sugar business. The land lease started from July 2010 and lasts for 50 years. The lease rental was US\$35 per hectares and approximately US\$277,000 per annum in total. This leased land was accounting for as operating lease under HKAS 17 (the "Leased Land"). HKFRS 16 replaced HKAS 17 as from 1st January 2019. HKFRS 16 eliminates the requirement for the Group to classify the Leased Land as operating leases as was previously required by HKAS 17 and the Group required to capitalise the Leased Land as right-of-use asset which was at an amount equal to the present value of all the lease payments payable discounted over the lease term using the relevant incremental borrowing rate. The incremental borrowing rate of 7.56% per annum represent the average US dollar mortgage rate published by the Bank of Jamaica at 1st January 2019. The right-of-use asset amounted to HK\$28.2 million at 1st January 2019.

The Company conducted the impairment assessment on the identifiable assets, including the right-of-use asset initially recognized on 1st January 2019, of the cash generating unit related to sugar business (the "Sugar Business CGU") (the "Impairment Assessment").

## **Chairman's Statement & Management Discussion and Analysis**

#### **Overall Performance** (Continued)

#### Sugar Cane Growing and Sugar Manufacturing Business in Jamaica (Continued)

Business review (Continued)

The Company did not engage independent valuer specifically for the Impairment Assessment. However, the Group conducted the Impairment Assessment with reference to the three valuation reports performed by an independent valuer, BMI Appraisals Limited, for the years ended 31st December 2015, 2016 and 2017 for the impairment assessment of the identifiable assets of the Sugar Business CGU (the "**Previous Valuations**"). The Previous Valuations indicated the value-in-use of the Sugar Business CGU was lower than the carrying amounts of the identifiable assets and therefore carrying amounts of the identifiable assets were written down to the recoverable amounts and impairment losses on property, plant and equipment of approximately HK\$352.1 million, HK\$274.6 million and HK\$29.1 million were recognised for the years end 31st December 2015, 2016 and 2017 respectively.

In accordance to paragraph 110 of the HKAS 36 Impairment of Assets "An entity shall assess at the end of each reporting period whether there is any indication that an impairment loss recognised in prior periods for an asset other than goodwill may no longer exist or may have decreased. If any such indication exists, the entity shall estimate the recoverable amount of that asset." Since the relevant assets had been written down to their fair value less costs of disposal after the value-in-use assessed to be zero for the Sugar Business CGU in the Previous Valuations. Therefore, the Group had reviewed the information from external source which indicated no material change in the re-sell value of the relevant assets and there was no significant change in market factors that would have long term favourable effect to the Group. The carrying value of the property, plant and equipment which had written down to its fair value less cost of disposal of approximately HK\$11.2 million and HK\$13.0 million as at 31st December 2019 and 31st December 2018 respectively, which was only about 1% of the original cost and was regarded by the Group to be the minimum scrap value. The Group had observed the external market data including the recent transacted prices of similar fixed assets as well as the recent transacted price of scrap metal (which was about J\$10,000 (approximately HK\$600) per tonne in year 2019) which could deduce that the minimum scrap value was still achievable and the resell value of relevant assets was not significantly changed in year 2019. On the other hand, the Group also reviewed the external source of potential sugar price offers from both local and overseas customers, the published sugar market reports and the Consumer Price Index ("CPI") in Jamaica (which was about 5 percent per annum in years 2019), such market data indicated a similar growth rate that had adopted in the Previous Valuations. Therefore, there was no significant change in market factors that would have long term favourable effect to the Group and increase the value-in-use in the Previous Valuations. The Group also had reviewed the information from internal source by comparing the actual revenue, gross profit and EDIT of years 2018 and 2019 with the forecasted data in the Previous Valuations which covered the five years period from years 2018 to 2022. The comparison showed that the actual revenue was approximately 34% in year 2018 and 14% in year 2019 lower than that of the forecasted revenue of the Previous Valuations. In year 2018, the reason for the falling short of 2018 forecasted revenue in the Previous Valuations of about 34% was mainly due to the massive increase of smuggling of raw sugar into Jamaica to compete with local sugar manufacturers and shrink the market share of our Group in year 2018 due to the increase in sugar price disparity between Jamaica and overseas. In year 2019, the falling short had decreased to about 14% mainly due to the positive effect of cracking down of sugar smuggling by the local government and the negative effect of decrease in cane quality and the reduction in production efficiency resulting from decrease in maintenance. Therefore, there should be no increase in value-in-use in year 2019 of the Sugar Business CGU which was an impairment indicator which triggered the impairment assessment for the right-of-use assets that recognized on 1st January 2019.

#### **Overall Performance** (Continued)

#### Sugar Cane Growing and Sugar Manufacturing Business in Jamaica (Continued)

Business review (Continued)

As there was impairment indicator which indicated the right-of-use asset was impaired, the Company further conducted the assessment of the Impairment. The way of the impairment assessment on the Sugar Business CGU was to determine any increase in value-in-use which was the present value of the future cash flows expected to be derived from right-of-use asset as compared with five years forecast adopted in the Previous Valuations. The decision criteria adopted by the Group was that if there was increase in value-in-use from the Previous Valuations greater than the recognised value of the right-of-use asset there would be no impairment loss to be recognised and on the other hand, if no increase in value-in-use from Previous Valuations, the whole right-of-use asset should be impaired.

As the right-of-use asset was not a new physical asset that actually acquired by the Group through monetary transaction in year 2019 but instead it was only an land leased entered into by the Group in July 2010 and which needed to be accounted for as an asset instead of operating lease since 1st January 2019. There was no new cashflow effect from the recognition of the right-of-use asset and there was no change in cash outflow in form of annual lease payment payable to landlord as compared to the five years forecast that covered the years 2018 to 2022 in the Previous Valuations. Furthermore, there was no increase in fair value less cost of disposal as the land lease cannot sub-lease, transfer or modify the land use without the consent of Government of Jamaica and therefore the Leased Land had no resell value. Since the right-of-use asset did not increase the value-in-use and did not increase the fair value less cost of disposal in the Previous Valuations, the right-of-use asset should be fully impaired upon initially recognized on 1st January 2019. Full impairment loss of approximately HK\$28.2 million on right-of-use asset was recognised in the 2019 interim report and 2019 annual report.

As the cashflow impact of the rental of the Leased Land had been included in the five years forecast of the Previous Valuations, it was justifiable for the Group did not further engage independent valuer to carry another valuation for the Sugar Business CGU as at 31st December 2019 for the impairment assessment of the right-of-use asset.

For the Impairment, there was no change in methodology or assumptions used in the assessment of the Impairment as compared to previous financial years.

The Sugar Business CGU resumed the Monymusk Sugar Factory in year 2018 as the Group intend to maintain the livelihood for the stakeholders including those farmers and workers in the Monymusk region in Jamaica after the suspension in year 2017. However, the Monymusk Sugar Factory had incurred huge trading loss due to the poor quality of sugar canes supplied from the farmers and the high operating cost resulting from the low operating efficient due to the decrease in factory maintenance of the Monymusk Sugar Factory for reason of unsatisfactory operating results. Due to the huge trading loss incurred of the Monymusk Sugar Factory, the Monymusk Sugar Factory was re-suspended in year 2019. The Provision was triggered by re-suspension of Monymusk Sugar Factory in year 2019 and the Group had assessed that the likelihood for resumption of operation of Monymusk Sugar Factory in year 2020 to be low as the Group experienced both a decrease in working capital and gross profit when Monymusk Sugar Factory resumed operation during 2018 and the 2019 operating results further indicated that the suspension of Monymusk Sugar Factory in 2019 could successfully reduce the working capital consumption.

## **Chairman's Statement & Management Discussion and Analysis**

#### Overall Performance (Continued)

#### Sugar Cane Growing and Sugar Manufacturing Business in Jamaica (Continued)

Business review (Continued)

The auditors noticed the recent low inventory movements related to the spare parts, which recognised as consumables and components under inventories, for the property, plant and equipment for the suspended Monymusk Sugar Factory in late February 2020 due to the reduction in scale of factory overhaul to preserve more working capital. Therefore, the Group then carried out analysis to determine the net realisable value of the spare parts in March 2020. As for the Provision which was relating to spare parts that carried as inventories. It was different from the right-of-use asset that is subject to impairment test since HKAS 36 Impairment of Asset explicitly excluded inventories and therefore the amount of write down under the Provision did not requirement a valuation. Since the consumption of spare parts had been taken into consideration in the Previous Valuations and was part of the annual factory overhaul expense in the five years forecast from 2018 to 2022 in the Previous Valuations and the resulting zero value-in-use in the Previous Valuations that had made the property, plant and equipment to be written down to fair value less cost of disposal. The huge trading loss did not further affect the valuation of spare parts and in fact it is the low inventory movement of spare parts from the resuspension of the Monymusk Sugar Factory in year 2019 that triggered the Provision. Instead, as of the reporting date of 31st December 2019, the Group had to assess the inventory value under the basis of lower of cost and net realisable value. The Group determined that those inventories were not justifiable to carry at cost as the spare parts could not consume through normal use when Monymusk Sugar Factory is re-suspended in year 2019 and needed to write down to its net realizable value under the guideline of HKFRS 13 Fair Value measurement to determine the net realizable value. Since the spare parts were mainly used for the specialised plant and machinery which mainly imported from the People's Republic of China, there is no level 1 inputs under HKFRS 13 Fair Value Measurement of reliable and observable second hand market in Jamaica to determine the net realisable value to the lowest level 3 inputs under HKFRS 13 Fair Value Measurement of unobservable inputs that could reflect the assumptions that market participants would use when pricing the spare parts. Therefore, on prudence sake the net realizable value was determined to be zero and full write-down of inventories for the spare parts of approximately HK\$20.7 million was recognised and included in cost of goods sold for the year ended 31st December 2019.

At the date of this report, the Group had not devised a concrete plan to deal with spare parts of the Monymusk Sugar Factory. The Group was considering several options to deal with spare parts that were written-down, among others, including the transferring some of common spare parts to be used in Frome Sugar Factory and the disposing some of spare parts to other sugar factories in neighboring countries that were using the plant and machinery imported from the PRC.

At the date of this report, the Group did not foresee the spare parts of Frome Sugar Factory that needed to write down to its net realisable value as the Frome Sugar Factory was under normal operation.

For the Provision, there was any change in methodology or assumptions used in the assessment of the Provision as compared to previous financial years.

#### **Overall Performance** (Continued)

#### **Ethanol Biofuel Business in Benin**

#### Business review

Reference is made to the announcement of the Company dated 3rd March 2014 in relation to the impairment losses on ethanol biofuel business in Benin. Terms used in this annual report shall have the same meanings as those defined in the announcement dated 3rd March 2014 unless otherwise defined herein.

The ethanol operation in Benin is operated by Compagnie Beninoise De Bioenergie SA ("CBB"), a company incorporated under the Republic of Benin with limited liability and is a 90% indirectly owned subsidiary of the Company. The construction of ethanol plant of CBB continues to suspend during the year because Benin Government is still unable to execute the Leased Land provision in the Cooperation Agreement and Leased Land is still unavailable for CBB for cultivation of cassava and/or sugar cane to supply raw materials of its production of bioethanol. Construction works were still under suspension pending for appropriate alternate business plan. In current year, the Board considered that the likelihood to resume the construction in near future is still extremely remote as the Group still cannot figure out how to obtain sufficient raw materials under the situation Leased Land is not made available by the Benin Government. In light of the expected prolonged suspension of the construction of ethanol biofuel plant in the Republic of Benin, there is no sight of increase in the recoverable amount, which is the higher of value in use and fair value less costs of disposal during the year. As full provision of impairment loss has been made for the construction in progress, inventories and value-added tax recoverable; there is no additional impairment loss in year 2019.

In terms of net operation results, this segment recorded net loss of approximately HK\$1.4 million (2018: net profit of approximately HK\$2.1 million). The net loss in year 2019 was mainly related to the foreign exchange loss incurred.

#### Supporting services to sweetener and ethanol business

#### Business review

The supporting service business segment recorded revenue of approximately HK\$10.4 million in year 2019 (2018: HK\$ nil). The business of the supporting service business segment was seriously hindered by proposed resolution in respect of the renewal of the continuing connected transactions in relation to the 2019-2021 supply agreements with customers and supplier was voted down by the independent shareholders at the extraordinary general meeting held on 31st May 2019. Therefore, the supporting service business segment cannot carry out any continuing connected transaction with its customers with connected parties. In order to mitigate this negative impact, the supporting service business segment has incorporated a new subsidiary in the PRC, Zheng Cheng International Trade (Guangzhou) Limited ("Zheng Cheng"), in February 2019 to carry out supporting services to sweetener and ethanol business with independent customers in the PRC and recorded a revenue with independent customers of approximately HK\$10.4 million during year 2019.

The gross profit ratio of new supporting service business segment to independent customers in the PRC was only approximately 0.9% in year 2019. The low gross profit was caused by the demand for the supporting service business segment was low in the PRC as the trade war between U.S. and China have affected many manufacturers in the PRC. A lackluster PRC market made, Zheng Cheng to adopt penetration pricing policy by setting price low to lure new customers. The strategy aims to build a customer base and stimulate future sales for Zheng Cheng. Once obtaining enough new customers, Zheng Cheng will raise price within a appropriate time frame and promote other profitable products in the future years.

## **Chairman's Statement & Management Discussion and Analysis**

#### **Overall Performance** (Continued)

#### Supporting services to sweetener and ethanol business (Continued)

Business review (Continued)

The operating loss of this segment (that after elimination of inter-segment profit, if any,) was approximately HK\$19.8 million (2018: approximately HK\$18.1 million). The operating loss was mainly due to (i) the other operating expenses of approximately HK\$10.7 million incurred in year 2019 (2018: HK\$ nil) in relation of the specific provision of allowance of doubtful debt made for reason of the delay in repayment from trade receivables. The production of a customer was suspended for six months since August 2019 to carry out factory overhaul to re-comply with the new environmental laws requirements in the PRC after the inspection by the environmental authority in the PRC in July 2019, (ii) the administration expense of approximately HK\$6.9 million incurred in year 2019 (2018: approximately HK\$19.0 million) as well as (iii) the financial expenses incurred in relation to exchange loss of approximately HK\$1.2 million in year 2019 (2018: approximately exchange gain of 0.6 million) incurred.

#### **Dividend**

The Board does not recommend the payment of a dividend for the years ended 31st December 2019 and 2018.

#### **Prospects**

#### Sugar business segment

The Jamaican government has been active in responding to the recent pandemic by restricting the movement of people. The confirmed cases are still in low level in Jamaica. The sugar business segment (with measures to ensure safety of the employees) is still maintaining operation in Jamaica up to the date of this annual report. However, the slowdown in global demand and global supply by the pandemic is expected to affect the business in short term, the production volume and sales quantity in year 2020 is expected to decline as compared to year 2019. Consequently, the sugar business segment plans to concentrate more effect to boost the sales of the higher price 20kg small pack sugar and plans to further reduce the quantity for the lower price export sales in year 2020 in order to reduce the negative effect on the expected decline in sales quantity so as to maintain the overall sales revenue in similar level.

#### **Supporting service segment**

The Group expects that Sino-Africa Technology & Trading Limited will continue to suspend those continuing connected transactions with connected parties in year 2020. Affected by the epidemic in the PRC, the market demand for the supporting service provided to independent third parties has shrunk, Zheng Cheng thus may not conduct further business in year 2020 until the market rebound and the account receivables can collect to finance future transactions.

#### **Ethanol business segment**

For the Group's ethanol biofuel business, the construction of ethanol plant will continue to suspend in year 2020, pending for appropriate alternate business plan for this operation.

#### **Financial Review**

#### **Liquidity and Financial Resources Review**

#### **Equity**

As at 31st December 2019, the Company had 2,191,180,000 outstanding ordinary shares of HK\$0.1 each (2018: 2,191,180,000 shares).

Capital deficiency attributable to owners of the Company as at 31st December 2019 amounts to approximately HK\$746.6 million (2018: approximately HK\$670.5 million).

#### **Borrowings**

As at 31st December 2019, the Group's Hong Kong total borrowing (that consisted of amount payable on demand to Complant Sugar, amounts due to non-controlling interests and lease liabilities) of approximately HK\$1,052.7 million (2018: approximately HK\$995.2 million), of which approximately HK\$533.7 million (2018: HK\$ nil) was the amount payable on demand to Complant Sugar, approximately HK\$492.0 million (2018: approximately HK\$468.6 million) was the amounts due to non-controlling interests, approximately HK\$ 27.0 million (2018: HK\$ nil) was the lease liabilities and HK\$ nil (2018: approximately HK\$526.6 million) was the outstanding unsecured five-year zero-coupon Hong Kong-dollar convertible notes.

#### Gearing

As the shareholder's equity attributable to owners of the Company was a deficiency of approximately HK\$746.6 million (2018: approximately HK\$670.5 million), the calculation of gearing ratio as at 31st December 2019 and 2018 were inappropriate.

#### Financial Resources

Bank deposits and cash balances as at 31st December 2019 amounted to approximately HK63.8 million (2018: approximately HK\$72.5 million), mainly denominated in Hong Kong Dollars, US Dollars and Jamaican dollars. The bank balances were placed in short term deposits with major banks in Hong Kong and Jamaica. The bank balance and cash decreased by approximately HK\$8.7 million. The decrease was brought by the net cash outflow from operation of approximately HK\$0.5 million, the net cash used in investing activities of approximately HK\$2.9 million (which mainly used for plantation of cane root in Jamaica), the net cash outflow from finance activities of approximately HK\$2.1 million (which result from the financing cash outflow of approximately HK\$2.1 million for the repayment of lease liabilities) and the negative effect of exchange rate changes on cash and cash equivalents of approximately HK\$3.2 million.

The Group's funding policy will continue to finance the business operations with internally generated cash and bank facilities.

#### Capital Structure

There is no change in capital structure during the year under review.

## **Chairman's Statement & Management Discussion and Analysis**

#### Financial Review (Continued)

#### **Liquidity and Financial Resources Review** (Continued)

#### Treasury Policies

The Group continues to adhere to prudent treasury policies. The Group's overall financial and funding policies were aimed to control credit risk to lower the risk of credit sales, the liquidity risk to ensure that funds would be recovered on a timely basis to fulfill the requirement of debt repayment and to closely monitor the overall currency and interest rate exposures to minimize risks in their fluctuation. The Group did not use any derivative financial instruments to hedge for its risk exposure during the year ended 31st December 2019.

#### Foreign Exchange Exposure

The Group's operates in Jamaica and African countries, China and Hong Kong. During the year ended 31st December 2019, revenue was denominated mainly in US dollars and Jamaican dollars while its costs and expenses were primarily in Jamaican Dollars and US dollars where the Group's continuing operations are based. The Group is exposed to potential foreign exchange risk as a result of fluctuations between those currencies that are not pegged. In addition, the main operational assets of the Group are located and denominated in local currencies in Jamaica and African countries while the Group's reporting currency is in Hong Kong dollars. This also exposes the Group to potential foreign exchange risk upon translation of those assets on each reporting date.

The Group did not enter into any arrangements or financial instruments for the purpose of hedging against the potential foreign exchange risks during the year under review. In the event that Jamaican dollars were to depreciate substantially against US dollars, the risk can be mitigated by increasing the sales denominated in US dollars. As for the operational assets of the Group, any foreign exchange losses due to translation of the carrying value of the assets to the Group's reporting currency on reporting dates are unrealised and non-cash in nature. As such, active hedging activities are not considered warranted. Nonetheless, management will monitor closely its foreign currency exposure to ensure appropriate measures are taken promptly against any significant potential adverse impact.

#### Pledge of Assets

As at 31st December 2019 and 2018, a bank deposit of a subsidiary of approximately J\$21.5 million (approximately HK\$1.3 million) (2018: approximately J\$21.2 million (approximately HK\$1.3 million)) was pledged by a subsidiary of the Group to secure against its bank guarantee of J\$20.0 million (approximately HK\$1.2 million) (2018: J\$20.0 million (approximately HK\$1.2 million)) in Jamaica. The cash collateral account attracts interest at 3.5% for the year ended 31st December 2019 (2018: 3.5%).

#### Capital Commitment

As at 31st December 2019, the Group did not have any significant capital commitments.

#### Significant Investments Held

The Group had not made any significant investment during the year ended 2019 and 2018.

#### Financial Review (Continued)

#### **Liquidity and Financial Resources Review** (Continued)

Material Acquisitions and Disposals of Subsidiaries and Affiliated Companies

The Group had no material acquisition or disposal of subsidiaries, associates or jointly controlled entities during the year under review.

#### Future plans for material investments and capital assets

Reference is made to the announcement made by the Company dated 1st February 2010 and definitions of this annual report are adopted herein, there is no new progress for the MOU signed by the Company and CADFund on 31st January 2010 in respect of the Possible Transactions during year 2019.

Except that, the Group had no other future plans for material investment material investments and capital assets during the year under review.

#### Employees and Remuneration Policy

Staff remuneration packages of the Group are comprised of salary and discretionary bonuses and are determined with reference to the market conditions and the performance of the Group and the individuals concerned. The Group also provided other staff benefits including medical insurance, provident funds and share options to eligible staff of the Group. The total staff costs (including the directors' remuneration and employees' remuneration, contribution to retirement benefits scheme) of the Group in the year under review was approximately HK\$39.4 million (2018: approximately HK\$55.2 million), of which, approximately J\$0.5 billion (approximately HK\$31.6 million) (2018: approximately J\$0.6 billion (approximately HK\$36.3 million)) was the total staff cost in sugar cane growing and sugar manufacturing business in Jamaica. The approximately HK\$15.8 million decrease in staff cost was mainly due to the decrease in staff cost of approximately HK\$4.6 million relating to the suspension of operation of Monymusk Sugar Factory in year 2019 and the decrease in staff cost of approximately HK\$11.2 million relating to staff reduction of the supporting services segment due to the recent reduction in business of this segment.

As at 31st December 2019, the Group had 137 full time employees (2018: 179) and 450 temporary employees (2018: 395).

**Liu Yan** *Chairman* 

Hong Kong, 31st March 2020



## **Profile of Directors and Senior Management**

#### **Directors**

#### **Executive Directors**

Mr. LIU Xueyi, aged 64, was appointed as Executive Director in January 2014 and Chairman of the Board from January 2014 to December 2017. Mr. Liu holds a Bachelor of Engineering in Salt Manufacturing Machinery from Tianjin University of Science & Technology. Mr. Liu is qualified as a senior engineer conferred by China Development Bank. Mr. Liu has accumulated more than 37 years of experience in project planning and corporate management from various corporations. Mr. Liu joined State Development & Investment Corp. Ltd. ("SDIC") to work for its various affiliated companies when restructuring of the former six state investment corporations (including the State Electromechanical Textile Investment Corporation) formed SDIC in May 1995. Mr. Liu began his career at Ministry of Light Industry of People's Republic of China and was the cadre of Ministry of Light Industry of People's Republic of China from July 1982 to August 1990. Mr. Liu was the deputy division chief of Electromechanical Textile Investment Corporation from August 1990 to December 1993, the general manager of Hainan Zhonghai Industrial Investment Co., Ltd. from January 1994 to December 1997, the chairman of the Board and general manager of Shenzhen Xianke Electron Co., Ltd. and Shenzhen Publishing Co., Ltd. from January 1998 to July 2001, the general manager of SDIC Electron Co., Ltd from July 2001 to October 2002, the general manager of SDIC High-tech Investment Co., Ltd (previously known as SDIC Venture Capital Co., Ltd) from October 2002 to August 2006 and the president assistant of SDIC since August 2006. Mr. Liu was concurrently the chairman of the board of SDIC Zhonglu Fruit Juice Co., Ltd (a company listed on the Shanghai Stock Exchange, Stock Code: 600962) from June 2004 to April 2010. Mr. Liu was appointed as the director and chairman of board of China National Complete Plant Import & Export Group Corporation Limited ("China Complant", a controlling shareholder of the Company) from July 2012 to July 2016. Under China Complant Group, Mr. Liu was served as the director and chairman of the board of China National Complete Plant Import & Export Corporation Limited (a company listed on the Shenzhen Stock Exchange, Stock Code: 000151) from April 2013 to August 2016 and as the director of COMPLANT International Sugar Industry Co., Ltd. ("Complant Sugar", a substantial shareholder of the Company) from November 2013 to April 2015.

Mr. HAN Hong, aged 56, was appointed as Executive Director in May 2009. Mr. Han is also the director of Pan Caribbean Sugar Company Limited (a 70% owned subsidiary of the Company) since June 2013. Mr. Han holds a Bachelor of Engineering from Anhui Institute of Technology majored in Mechanical Technology and Equipment. Ministry of Foreign Trade and Economic Cooperation of the People's Republic of China granted Mr. Han the title of senior engineer in International Commercial Project in December 1996. Mr. Han has over 36 years' experience in project engineering, investment and general management. Mr. Han began his career at China Complant as a project manager in Spare Parts Department in August 1984. Later, Mr. Han promoted as the deputy division chief in China Complant from January 1993 to November 1994. After, Mr. Han seconded to Zina Enterprise (PVT) Ltd. in Zimbabwe, a subsidiary of China Complant, as the managing director from November 1994 to January 1998. Thereafter, Mr. Han transferred back to China Complant as the general manager in Investment Management Department from April 1998 to November 2007 and also appointed as the chairman of Yunnan Yuanjiang Ever Green Biology (Group) Co., Ltd., a subsidiary of China Complant, from March 2000 to January 2004. Mr. Han was also appointed as director of Complant Sugar since September 2012 and as director and vice president of China Complant since March 2013.

#### **Directors** (Continued)

#### **Executive Directors** (Continued)

Mr. WANG Zhaohui, aged 47, was appointed as Executive Director in January 2014. Mr. Wang is currently the deputy general manager of COMPLANT Hong Kong Limited, a wholly-owned subsidiary of China Complant and finance manager of Complant. Mr. Wang studied Foreign Trade Accounting at University of International Business and Economics and graduated in July 1995 and holds a Master's Degree in Business Administration from Hong Kong Polytechnic University. Mr. Wang is qualified as an intermediate accountant conferred by Ministry of Finance of China. Mr. Wang has over 28 years' experience in finance and accounting. Mr. Wang started its career in China Complant in December 1991 and served various positions at China Complant and its subsidiaries, including as an accountant in COMPLANT Hotel from December 1991 to April 1998, as an accountant in financial department of China Complant from May 1998 to October 1999, as the chief financial officer of Pitons Management Area Reservoir Project of China Complant from November 1999 to October 2000, later returned to financial department of China Complant as an accountant from November 2000 to January 2002, as the finance manager of La Sucrerie de COMPLANT de Madagascar from February 2002 to October 2004, as the section head of financial department of China Complant from November 2004 to November 2007, as the deputy financial manager of Complant Sugar from December 2007 to July 2011, as the finance manager of Complant Sugar from August 2011 to September 2012 and assuming the position of deputy general manager of COMPLANT Hong Kong Limited since October 2012 and re-assuming the position of finance manager of Complant Sugar since October 2014

#### **Non-executive Directors**

Ms. LIU Yan, aged 53, was appointed as Non-Executive Director, Chairman of the Board, Chairman of Nomination Committee and member of Remuneration Committee in December 2017. Ms. Liu obtained a Bachelor of Laws degree in July 1987 at Jilin University in the PRC and obtained a Master of International Economics degree at Nankai University School of Economics in the PRC in June 2006. Ms. Liu is a senior economist granted by the Appraisal and Approval Committee for Professional & Technical Qualification of the PRC in December 2009. Since July 2016, Ms. Liu has held the positions of secretary of the party committee and chairman of the board at the China Complant which principally engages in general contracting for engineering construction, exporting and importing of plants and technologies and industrial investment. Ms. Liu has also served as the director and chairman of the board of China National Complete Plant Import & Export Corporation Limited, a company listed on the Shenzhen Stock Exchange (Stock Code: 000151), since September 2015 and August 2016 respectively. Ms. Liu has been working at China Complant since August 1987 and her previous roles include secretary of the party committee, director and deputy general manager from March 2013 to July 2016, deputy secretary of the party committee and secretary of the Commission for discipline inspection from March 2002 to March 2013, general manager of human resources department from August 1998 to March 2002, deputy general manager of human resources department from August 1987 to May 1995.

Mr. ZHANG Jian, aged 40, was appointed as Non-Executive Director and member of Remuneration Committee and Nomination Committee in December 2017. Mr. Zhang studied at the University of Hunan in the PRC where he obtained his Bachelor's Degree in Finance in June 2002. He then completed further post-graduate studies at the University of Stirling in the United Kingdom where he obtained his Master's Degree in Investment Analysis in November 2006. Mr. Zhang has over 12 years' experience in investment management in the PRC. Mr. Zhang joined China-Africa Development Fund and was a manager of the investment department from September 2007 to October 2011, a senior manager assistant in investment department III from October 2011 to February 2012, a senior manager assistant in investment department IV from February 2012 to September 2015. His current position at China-Africa Development Fund is vice general manager of investment department III since September 2015.

## **Profile of Directors and Senior Management**

#### **Directors** (Continued)

#### **Independent Non-Executive Directors**

Mr. CHENG Tai Kwan Sunny, aged 47, was appointed as Independent Non-Executive Director, Chairman of Audit Committee and members of Remuneration Committee and Nomination Committee in December 2017. Mr. Cheng obtained a degree of Bachelor of Business Administration in Accounting from The Hong Kong University of Science and Technology in November 1996 and a degree of Master of Science from The Chinese University of Hong Kong in December 2006. He completed the Kellogg-HKUST Executive MBA Program and was awarded a degree of Master of Business Administration from Northwestern University and The Hong Kong University of Science and Technology in December 2009. Mr. Cheng obtained a degree of Juris Doctor from The Chinese University of Hong Kong in November 2017. Mr. Cheng was admitted as an associate and a fellow of The Association of Chartered Certified Accountants in July 1999 and July 2004, respectively. He was also admitted as a member of the Hong Kong Institute of Certified Public Accountants (previously known as Hong Kong Society of Accountants) in September 2001. Mr. Cheng has been a member of the Chinese People's Political Consultative Conference of Enping City, Guangdong Province from November 2011 to November 2016. Mr. Cheng has years of experience in management, financial reporting and management accounting. Mr. Cheng is currently an independent non-executive director at an independent non-executive director at Bojun Education Company Limited (Stock Code: 1758, a company listed on the Stock Exchange) since July 2018. He was also an independent non-executive director at China Sinostar Group Company Limited (formerly known as Shihua Development Company Limited and Starlight International Holdings Limited) (Stock Code: 485, a company listed on the Stock Exchange) from July 2014 to April 2019 and an independent non-executive director at Champion Alliance International Holdings Limited (formerly known as Mengke Holdings Limited) (Stock Code: 1629, a company listed on the Stock Exchange) from November 2016 to December 2018. He worked for subsidiaries of a private corporation from January 2005 to June 2012, which has become subsidiary of Li & Fung Limited (stock code: 0494) since 2010, a company listed on the Stock Exchange.

Mr. SHI Zhu, aged 52, was appointed as Independent Non-Executive Director, Chairman of Remuneration Committee and members of Audit Committee and Nomination Committee in December 2017. Mr. Shi obtained his first degree in Bachelor of Arts, majoring in English, from the Anhui Fuyang Teacher's University in the PRC in July 1989 and his second degree in Bachelor of law, majoring in Journalism, from the Communication University of China in July 1993. Mr. Shi worked at the Ministry of Commerce of the PRC for over 15 years. From November 1993 to May 2000, Mr. Shi served various positions including front-page editor as well as deputy chief editor and chief editor of the English version of International Business Monthly under International Business Daily, a publishing entity under the Ministry of Commerce of the PRC. Mr. Shi was appointed by the Ministry of Commerce of the PRC to work at the Embassy of the PRC in New Zealand where he acted as the Commercial Consul and was in charge of economic and commercial affairs from June 2000 to December 2000 and Mr. Shi subsequently returned to International Business Daily and served various positions including chief editor of Important News, director of general office, chief editor of China-ASEAN Business Week, chief editor of Features from January 2001 to February 2008. After that, Mr. Shi migrated to Hong Kong under the Quality Migrant Admission Scheme in February 2008. Mr. Shi is currently the director of BOCHK Wealth Achieve Fund Series SPC, a serial investment fund company wholly owned by BOCHK Asset Management Limited since May 2017. Mr. Shi is concurrently the director and general manager of Shenzhen Sanhong Asset Management Limited, a private equity company incorporated in the PRC which principally engaged in equity investment and supply chain finance in the PRC and South East Asia, since September 2015. Mr. Shi is also a director of Joyful Capital Limited, a company incorporated in Hong Kong which principally engaged in investment and investment consultancy in Hong Kong and the PRC, since May 2008.

#### **Directors** (Continued)

#### **Independent Non-Executive Directors** (Continued)

**Dr. LU Heng Henry**, aged 54, was appointed as Independent Non-Executive Director and members of Audit Committee, Remuneration Committee and Nomination Committee in December 2017. Dr. Lu obtained the degree of Doctor of Philosophy from Columbia University in February 1998 and the degree of Master of Business Administration from the University of Chicago in June 2000. Dr. Lu is currently the chief representative of Nimbus Capital Limited, a company incorporated in Hong Kong which principally engaged in e-commerce of health care products, education and training, since January 2015. Dr. Lu was an independent director of China Nepstar Chain Drugstore Ltd. from June 2014 to August 2016. The American depositary shares (ADS) of China Nepstar Chain Drugstore Ltd. was listed on the New York Stock Exchange under symbol (NYSE: NPD) from November 2007 to August 2016. Prior to joining Nimbus Capital Limited, Dr. Lu worked for William Blair & Company, L.L.C. (Shanghai representative office).

#### **Senior Management**

Mr. WAN Hok Shing, aged 53, is the Financial Controller and Company Secretary of the Group. He is responsible for overall financial reporting, corporate finance and compliance matters of the Group. Mr. Wan has over 27 years of experience in corporate finance, listing compliance, accounting and auditing. Prior to joining the Group in August 1999, he held a senior finance position in another Main Board listed company and worked at one of the big four international accounting firms for about five years. Mr. Wan was in charge of the Group's initial public offering on the Main Board in 2000 and he also assist the Group in a series of subsequent financial activities including fund raising, acquisition and corporate restructuring activities etc. He is currently a Fellow Member of the Hong Kong Institute of Certified Public Accountants and the Association of Chartered Certified Accountants of the UK, an Associate Member of The Institute of Chartered Secretaries and Administrators of the UK and The Hong Kong Institute of Chartered Secretaries and a Member of The Chinese Institute of Certified Public Accountants of the PRC. Mr. Wan holds a Bachelor's Degree with Honours in Hospitality Management from the Hong Kong Polytechnic University and a Diploma of Legal Studies with distinction from the University of Hong Kong. Mr. Wan has also been awarded the Chartered Financial Analyst (CFA) charter by CFA Institute USA after passing all three levels of the rigorous exam series on his first attempts. CFA charter has been recognised in the UK as being equivalent to a Master's Degree in Finance.

## Directors' Report

The directors present their annual report and the audited financial statements for the year ended 31st December 2019.

#### **Principal Activities**

The Company acts as an investment holding company and provides corporate management services. The activities of its principal subsidiaries are set out in note 38 to the consolidated financial statements.

#### **Results and Appropriations**

The results of the Group for the year ended 31st December 2019 is set out in the consolidated statement of profit or loss and other comprehensive income on page 47.

The directors do not recommend the payment of any dividend in respect of the year ended 31st December 2019.

#### **Business Review**

A business review of the Group for the year ended 31st December 2019 and a discussion on the Group's future business development, possible risks and uncertainties that the Group may be facing are shown in "Chairman's Statement and Management Discussion and Analysis" section of this annual report. The capital risk management and the financial risk management objectives and policies of the Group are set out in notes 6 and 7 respectively to the consolidated financial statements. An analysis of the Group's performance using financial key performance indicators is shown in "Five-Year Financial Summary" section of this annual report.

#### **Environmental policies and performance**

As one of the leading sugar manufacturer in Jamaica, the Group believes that the sugar cane plantation and sugar manufacturing should carry on in an environmentally responsible way. The Group believes that in the long run, due performance of environmental responsibility would definitely improve the effectiveness of the utilisation of the Group's resources and would raise the economic efficiency to the Group.

The Group has established the environmental protection policies that include both emission reduction and energy-saving policies in order to minimize the impacts to the environment. There was no material breach of or non-compliance with environmental policies by our Group.

## Compliance with the relevant laws and regulations that have a significant impact on the Company

Compliance procedures are in place to ensure adherence to applicable laws, rules and regulations in particular, those have significant impact to the Group. There was no material breach of or non-compliance with applicable laws and regulations by our Group that has a significant impact on the business and operations of our Group.

#### **Business Review** (Continued)

#### Key relationships with stakeholders

The Group believes that its success depends on the support from the key stakeholders, which comprise employees, customers, suppliers and shareholders.

#### **Employees**

The Group respects its employees and endeavours to provide the better working conditions for its employees. The Group has established various policies in relation to the labour practices including the remuneration and dismissal, recruitment and promotion, working hours, holidays, disciplinary practice, equal opportunity, diversity and other benefits and welfare so as to provide a fair, healthy and safe working environment for all employees. The Group has also established the policies for remuneration of employees so as to provide the fair and competitive remuneration packages for the employees under the systemic remuneration management. The Group provides equal opportunity for employees in respect of promotion, appraisal, training, development and other aspects in order to build up a sound career platform for employees.

#### Customers

The Group aims at providing its customers with the qualified products and has adopted a system to control strictly the manufacturing processes of its products and the product quality. All products are manufactured according to the specified procedures and are required to undergo a thorough quality inspection process in order to assure the products quality. The Group has maintained a customer service team to handle the enquiries about the products from the customers. The customer service team handles the customers' feedbacks and complaints according to the stated procedures.

#### Suppliers

The Group used to work with the suppliers with the same objectives and develops mutually successful working relationships with the key suppliers. The Group strictly follows its policy, which is constructed under the Group's corporate culture of integrity, and professional standard in the selection of suppliers and purchasing process. Although the cost of purchasing is a major consideration in selecting suppliers, the Group would also consider the suppliers' corporate social responsibility performances, which include the suppliers' performances on the aspects of legal and regulatory compliance, business ethics, labour practices and environmental protection etc.

#### Shareholders

One of the Group's objectives is to maximize shareholders' value and safeguard the interests of the shareholders. The Group believes that good governance is essential to achieving the aforesaid objective so that it has adopted the standards of corporate governance. The Group is committed to ensure the sustainable development of the Group and to maintain the stable dividend payouts after taking into account the capital adequacy levels, liquidity positions and business expansion needs of the Group.

# Directors' Report

#### **Permitted Indemnity Provision**

A permitted indemnity provision (as defined in section 469 of the Hong Kong Companies Ordinance) for the benefit of the directors of the Company is currently in force and was in force throughout the year of 2019.

#### **Financial Summary**

A summary of the results, assets and liabilities of the Group for the past five financial years is set out on page 120.

#### **Property, Plant and Equipment**

During the year, the Group spent approximately HK\$3,185,000 (2018: approximately HK\$2,233,000) on acquisition of property, plant and equipment. Details of these and other movements in the property, plant and equipment of the Group during the year are set out in note 18 to the financial statements.

#### **Share Capital**

Details of the Company's share capital are set out in note 29 to the consolidated financial statements.

#### **Distributable Reserves of the Company**

The company's reserves available for distribution consisted of contributed surplus of approximately HK\$468,577,000 (2018: HK\$468,577,000) that offset the accumulated losses of approximately HK\$1,678,893,000 (2018: HK\$2,042,840,000). There were no net distributable reserves available as at 31st December 2019 and 2018.

#### **Major Customers and Suppliers**

The aggregate sales attributable to the Group's five largest customers during the year accounted for approximately 70.6% of the Group's turnover and the Group's largest customer accounted for approximately 20.0% of the Group's total sales.

The aggregate purchases attributable to the Group's five largest suppliers during the year accounted for approximately 16.8% of the Group's total purchases and the Group's largest supplier accounted for approximately 5.2% of the Group's total purchases.

At no time during the year did a director, an associate of a director or any shareholder (which to the knowledge of the directors owns more than 5% of the Company's issued share capital) have an interest in any of the Group's five largest suppliers.

#### **Directors and Directors' Service Contracts**

The directors of the Company during the year and up to the date of this report were:

#### **Executive Directors:**

Mr. Liu Xueyi Mr. Han Hong Mr. Wang Zhaohui

#### **Non-Executive Directors:**

Ms. Liu Yan Mr. Zhang Jian

#### **Independent Non-Executive Directors:**

Mr. Cheng Tai Kwan Sunny Mr. Shi Zhu Dr. Lu Heng Henry

Ms. Liu Yan, Mr. Wang Zhaohui and Dr. Lu Heng Henry, will retire from the office and, being eligible, offer themselves for re-election at the forthcoming annual general meeting in accordance with the Article 116 of the Company's Articles of Association.

The terms of office of each of the independent non-executive directors is the period up to his retirement by rotation as required by the Company's Articles of Association.

None of the directors being proposed for re-election at the forthcoming annual general meeting has a service contract with the Company or any of its subsidiaries which is not determinable by the Group within one year without payment of compensation (other than statutory compensation).

#### **Biographical Details of Directors and Senior Management**

Biographical details of the Directors and the senior management of the Group are set out in the section headed "Profile of Directors and Senior Management" on pages 14 to 17 of this annual report.

## Directors' Report

#### **Directors' Remuneration**

Details of the Directors emoluments are set out in note 13 to the consolidated financial statements in this annual report. The Directors' remunerations are determined subject to the recommendations of the Remuneration Committee and the Board's approval with reference to Directors' duties, responsibilities and performance and the results of the Group.

#### Directors' and Chief Executives' Interests in Securities and Short Position

As at 31st December 2019, none of the Directors of the Company had any interests or short positions in the shares, underlying shares or debentures of the Company or its associated corporations (as defined in Part XV of the SFO) as recorded in the register required to be maintained under Section 352 of the SFO or as otherwise notified to the Company and the Hong Kong Stock Exchange pursuant to the Model Code for Securities Transactions by Directors of the Company.

#### **Share Options**

#### 2000 Share Option Scheme

The Company's 2000 Share Option Scheme was adopted pursuant to a resolution passed on 4th January 2000 and has terminated by a resolution passed by shareholders on 20th September 2007.

Up to 31st December 2019, no share option was granted since adoption under the terminated 2000 share option scheme.

#### 2007 Share Option Scheme

The Company has, in accordance with Chapter 17 of the Rules Governing the Listing of Securities on the Stock Exchange (the "Listing Rules"), adopted a new share option scheme (the "2007 Share Option Scheme"), as approved by the shareholders of the Company at the extraordinary general meeting held on 20th September 2007. The purpose of the 2007 Share Option Scheme is to attract and retain the best available personnel, to provide additional incentive to the employees, directors, consultants and advisers of the Group and to promote the success of the Group. The details of the 2007 Share Option Scheme as pursuant to the Listing Rules, are set out in the Company's circular dated 3rd September 2007.

As at the end of reporting period, no share option has been granted under the 2007 Share Option Scheme since its adoption.

The particulars of the Company's share option schemes are set out in note 32 to the consolidated financial statements.

#### Arrangements to Purchase Shares or Debentures

Other than the share option scheme as disclosed above, at no time during the year was the Company, its holding company or any of its subsidiaries a party to any arrangements to enable the directors of the Company to acquire benefits by means of the acquisition of share in, or debentures of, the Company or any other body corporate.

#### **Substantial Shareholders**

As at 31st December 2019, the following persons (other than a director or a chief executive of the Company) had interests or short positions in the shares and underlying shares of the Company as recorded in the register required to be kept by the Company pursuant to Section 336 of the SFO:

#### **Long Position**

	Nature of interests and capacity in which interest are held			
Name	Beneficial owner	Held by controlled corporation	Total	Approximate % of the issued share capital
China National Complete Plant Import & Export Group Corporation Limited ("China Complant")	800,000,000	_	800,000,000	36.51
COMPLANT International Sugar Industry Co., Ltd. ("Complant Sugar") (Note 1)	300,000,000	_	300,000,000	13.69

Note 1: State-owned Assets Supervision and Administration Commission (中國國務院國有資產監督管理委員會) holds 100% of the State Development & Investment Corp., Ltd. (國家開發投資集團有限公司) which holds 100% of China Complant which in turn holds 30% in Complant Sugar.

Complant Sugar charged the convertible notes of principal amount of HK\$533.7 million convertible into 889,500,000 shares representing 40.59% of the issued capital of the Company (the "**Outstanding Convertible Note**") to China Complant. The Outstanding Convertible Note has matured on 27th February 2019 and it was an amount payable on demand with Complant Sugar as at 31st December 2019.

All the interests disclosed above represent long positions in the shares and underlying shares of the Company.

Save as disclosed herein, the Company has not been notified of any other person (other than a director of the Company) who had an interest or a short position in the shares and underlying shares of the Company as recorded in the register required to be kept by the Company pursuant to Section 336 of the SFO as at 31st December 2019.

#### **Connected Transactions and Continuing Connected Transactions**

#### **Connected Transactions**

Save for the continuing connected transactions as disclosed below, during the year ended 31st December 2019, the Group has not carried out any connected transactions that are not exempt from annual reporting requirement in Chapter 14A of the Listing Rules.

# Directors' Report

#### **Connected Transactions and Continuing Connected Transactions** (Continued)

#### **Continuing Connected Transactions**

Non-Exempted Continuing Connected Transaction

As the renewal of the continuing connected transactions in relation to the 2019-2021 Supply Agreements with Customers and Supplier was voted down by the independent shareholders at the extraordinary general meeting on 31st May 2019, the supporting service business segment cannot carry out any non-exempted continuing connected transaction with connected parties, therefore, the Group had not entered into any non-exempted continuing connected transaction during the year ended 31st December 2019.

#### Exempted Continuing Connected Transaction

The exempted continuing connected transaction during the year ended 31st December 2019 is relating to a tenancy agreement between SATT and China Complant and a rental sharing agreement between the Company and Complant Sugar. SATT entered office tenancy agreements dated July 2019 with China Complant for an initial term of one year with an effective date from 1st January 2019 to 31st December 2019 for of rental and management fee payable of approximately HK\$52,000. The Company entered into office rental sharing agreement dated 1st January 2019 with Complant Sugar for an initial term of one year with an effective date from 1st January 2019 to 31st December 2019 to bear its share of the rental expense on the basis of actual work space occupied by the Company of approximately HK\$480,000. As the applicable percentage ratio of the Company in respect of the aggregate amount payable of approximately HK\$534,000 by SATT to the Company is less than 5% and the total consideration is less than HK\$3 million, the tenancy agreements and rental sharing agreement are exempted from the reporting, annual review, announcement and the Independent Shareholders' approval requirements under Chapter 14A of the Listing Rules.

#### **Related Party Transactions**

Details of the related party transactions undertaken by the Group in its normal course of business are set out in note 35 to the consolidated financial statements. For those related party transactions which constituted connected transactions or continuing connected transactions under the Listing Rules, they are set out in the above paragraph headed "Connected Transactions". It has complied with the disclosure requirements in accordance with Chapter 14A of the Listing Rules.

#### **Directors' Interest in Contracts of Significance**

No contracts of significance, to which the Company, its holding company, fellow subsidiaries or subsidiaries was a party and in which a director of the Company had a material interest, whether directly or indirectly, subsisted at the end of the year or at any time during the year.

#### **Management Contracts**

No contracts, other than employment contracts, concerning the management and administration of the whole or any substantial part of the Company's business were entered into or existed during the year.

#### **Equity-Linked Agreements**

The Company or any of its subsidiaries have not entered into any equity-linked agreement during the year.

#### Purchase, Sale or Redemption of the Company's Listed Securities

At no time during the year, did the Company nor any of its subsidiaries purchase, sell or redeem any of the Company's listed securities.

#### **Sufficiency of Public Float**

Based on the information that is publicly available to the Company and within the knowledge of the Directors, as at the date of this annual report, at least 25% of the Company's total issued share capital was held by public as required under the Listing Rules.

#### **Pre-Emptive Rights**

There is no provision for pre-emptive rights under the Company's Articles of Association, or the laws in the Cayman Islands, which would oblige the Company to offer new shares on a pro-rata basis to existing shareholders.

#### **Emolument Policy**

The Remuneration Committee reviews the Group emolument policy and structure for all remuneration of the directors and senior management of the Group, having regard to the Group's operating result, individual performance and comparable market statistics.

The Company has adopted a share option scheme as incentive to directors and eligible employees, details of the scheme are set out as "Share Options" above.

#### **Corporate Governance**

Details of corporate governance are set out in the section headed "Corporate Governance Report" in this annual report.

#### **Independent Non-Executive Directors' Confirmation of Independence**

The Company received from each of the independent non-executive directors, Mr. Cheng Tai Kwan Sunny, Mr. Shi Zhu and Dr. Lu Heng Henry, an annual confirmation of his independence pursuant to Rule 3.13 of the Listing Rules. The Nomination Committee assessed the independence of the independent non-executive directors and affirmed that all independent non-executive directors remained independent.

#### **Auditor**

BDO Limited was first appointed as auditor of the Company in 2015 upon the retirement of SHINEWING (HK) CPA Limited.

The consolidated financial statements have been audited by BDO Limited who will retire and being eligible to be reappointed as auditor of the Company at the forthcoming annual general meeting.

On behalf of the Board **Liu Yan** *Chairman* 

Hong Kong, 31st March 2020



## **Corporate Governance Report**

The Board is pleased to present this Corporate Governance Report of the Group for the year ended 31st December 2019.

#### **Corporate Governance Practices**

The Board acknowledges the importance of the highest standards of corporate governance as the Board believes that effective corporate governance practices are fundamental to enhancing the Shareholders' value and safeguarding interest of the Shareholders. Accordingly, the Company has adopted sound corporate governance principles that emphasis an effective internal control and accountability to all Shareholders.

The Company has complied with the code provisions of the Corporate Governance Code and Corporate Governance Report as set out in Appendix 14 to the Listing Rules (the "**CG Code**") during the year under review, save for the deviation from code provisions A.1.8, A.2.1, A.2.4, A.4.1, A.6.7, and E.1.2 which are explained below.

#### **Code on Corporate Governance Practices**

During the year ended 31st December 2019, the Company has complied with the code provisions of the Corporate Governance Code as set out in the Appendix 14 to the Listing Rules (the "Code"), except for the following deviation: –

#### **Code Provision A.1.8**

Under the code provision A.1.8, the Company should arrange appropriate insurance cover in respect of legal action against its Directors. As the Company was unable to secure any offer from insurance company to offer coverage for the directors and officers' liabilities in 2019, the insurance cover in respect of legal actions against the Directors was not in place during the year ended 31st December 2019. The Company will resume the process of obtaining, reviewing and comparing the quotation and insurance proposal with the insurers in 2020 after the release of 2019 annual reports and targets to purchase the relevant liability insurance for Directors within 2020.

#### Code Provision A.2.1 and 2.4

Under the code provision A.2.1, the roles of chairman and chief executive officer (the "CEO") should be separate people and should not be performed by the same individual. The divisions of responsibilities between the chairman and CEO should be clearly established and set out in writing. Under the new code provision A.2.4, the chairman should provide leadership for the board. The chairman should ensure that the board works effectively and performs its responsibilities, and that all key and appropriate issues are discussed by it in a timely manner.

The Company segregates the role of Chairman from the Managing Director who also assumes the responsibilities of chief executive officer. Mr. Liaw Yuan Chian was the Managing Director till his resignation on 16th December 2010. The Company has not refilled these positions yet that calls for an exhaustive scrutiny in the selection. The Board considered the balance of power between the Board members and the balance of authority between the Board and the management have not been impaired after the resignation of the Managing Director, given that about half of the Board members are independent non-executive and a clear division of responsibilities are in place for the running of the business of the Group. The Company remains structured to ensure appropriate segregation of duties so that power is not concentrated in any one individual.

#### **Code on Corporate Governance Practices** (Continued)

#### **Code Provision A.4.1**

Under the code provision A.4.1, non-executive Directors should be appointed for a specific term, subject to re-election. The independent non-executive Directors of the Company were appointed for specific term. However, none of the non-executive Directors were appointed on specific term. This constitutes a deviation from the code provision A.4.1 during the year.

However, one-third of the Directors (including executive and non-executive) are subject to retirement by rotation at each annual general meeting under the Company's articles of association (the "Articles"). As such, the Company considers that sufficient measures have been taken to ensure that the Company's corporate governance practices are no less exacting than those in the Code.

#### Code Provision A.6.7

Under the code provision A.6.7, independent non-executive Directors and other non-executive directors, as equal board members, should give the board and any committees on which they serve the benefit of their skills, expertise and varied backgrounds and qualifications through regular attendance and active participation. They should also attend general meetings and development a balanced understanding of the views of shareholders. Due to other business engagements, the independent non-executive directors of Mr. Cheng Tai Kwan Sunny and Dr. Lu Heng Henry did not attend the extraordinary general meeting held on 31st May 2019, the independent non-executive directors of Mr. Shi Zhu and Dr. Lu Heng Henry did not attend the annual general meeting held on 28th June 2019 and the independent non-executive directors of Mr. Cheng Tai Kwan Sunny, Mr. Shi Zhu and Dr. Lu Heng Henry did not attend the extraordinary general meeting held on 20th September 2019.

#### **Code Provision E.1.2**

Under the code provision E.1.2, the chairman of the Board should attend the annual general meeting. Ms. Liu Yan, the chairman of the Board was unable to attend the annual general meeting of the Company held on 28th June 2019 due to another business engagement.

#### **Model Code for Securities Transactions by Directors**

The Company has adopted the Model Code for Securities Transactions by Directors of Listed Issuers (the "Model Code") as set out in Appendix 10 to the Listing Rules as its own code of conduct regarding securities transactions by the Directors.

Having made specific enquiry of all Directors, all Directors declared that they have complied with the Model Code for the year ended 31st December 2019.

## **Corporate Governance Report**

#### The Board of Directors

#### (a) Responsibilities

The Board is responsible for determining the overall strategy and corporate development and ensuring the business operations are properly monitored. The Board reserves the right to decide all policy matters of the Group and material transactions. The Board delegates the day-to-day operations to general managers and department heads who are responsible for different aspects of the operations of the Group. The Directors are continually updated with the regulatory requirements, business activities and development of the Group to facilitate the discharge of their responsibilities. The management has the obligation to supply the Board and the various Committees with adequate information in a timely manner to enable the members to make informed decisions. Each Director has separate and independent access to the Group's management to acquire more information than is volunteered by management and to make further enquiries if necessary. There are established procedures for Directors to seek independent professional advices for them to discharge their duties and responsibilities, where appropriate at the Company's expenses.

#### (b) Composition

The Board currently comprises three executive Directors, two non-executive directors and three independent non-executive Directors from different business and professional fields. The Directors, including independent non-executive Directors, have brought a wide spectrum of valuable business and professional expertise, experiences and independent judgment to the Board for its efficient and effective delivery of the Board function.

Composition of the Board and its changes during the year ended 31st December 2019 and up to date of this annual report is as follows:

#### **Executive Directors**

Mr. Liu Xueyi Mr. Han Hong Mr. Wang Zhaohui

#### **Non-Executive Directors**

Ms. Liu Yan Mr. Zhang Jian

#### **Independent Non-Executive Directors**

Mr. Cheng Tai Kwan Sunny Mr. Shi Zhu Dr. Lu Heng Henry

The profiles of Director at date of this report are set out in the "Profile of Directors and Senior Management" section on pages 14 to 17.

The list of Directors (by category) is also disclosed in all corporate communications issued by the Company pursuant to the Listing Rules from time to time.

#### The Board of Directors (Continued)

#### (c) Appointment and Re-election of Directors

According to the Company's articles of association, one-third of the Directors are required to retire from office at each annual general meeting, provided that every Director shall be subject to retirement by rotation at least once in every three years. The Directors to retire every year shall be those appointed by the Board during the year and those who have been longest in office since their last re-election. Any new Director appointed as an addition to the Board shall submit himself/herself for re-election by Shareholders at the next following annual general meeting of the Company after appointment.

#### (d) Induction for Directors

Each newly appointed Director will receive comprehensive, formal and tailored induction on the first occasion of his/her appointment, so as to ensure that he/she has proper understanding of the business and operations of the Group and that he/she is fully aware of his/her responsibilities and obligations under the Listing Rules and relevant regulatory requirements.

#### (e) Directors' Continuous Training and Development

Directors should participate in continuous professional development to develop and refresh their knowledge and skills. This is to ensure that their contribution into the Board remains informed and relevant.

The Directors are committed to complying with the CG Code A.6.5 which came into effect on 1st April 2012 on Directors' training. All Directors have participated in continuous professional development by studying written materials relevant to Director's duties and responsibilities.

### **Corporate Governance Report**

#### The Board of Directors (Continued)

#### (f) Board Meetings and Shareholders Meetings Attended

According to the CG Code, the board of directors should meet regularly and board meetings should be held at least four times a year at approximately quarterly intervals. During the reporting period, the Company convened a total 4 board meetings, 5 committee meetings, and an annual general meeting and 2 extraordinary general meeting. Attendance records of the directors at the board and committee meetings (directors who involved in connected transactions and board committee meeting and required to be abstained from the meeting are also deemed as attending directors) as well as the general meetings in 2019 are set out as follows:

Name of Director	Board Meetings	Committee Meetings	Attendance at general meetings
Executive Directors			
Mr. Liu Xueyi	4/4	N/A	0/3
Mr. Han Hong	4/4	N/A	0/3
Mr. Wang Zhaohui	4/4	N/A	0/3
Non-Executive Directors			
Ms. Liu Yan	4/4	1/1	0/3
Mr. Zhang Jian	4/4	1/1	0/3
Independent Non-Executive Directors			
Mr. Cheng Tai Kwan Sunny	4/4	5/5	1/3
Mr. Shi Zhu	4/4	5/5	1/3
Dr. Lu Heng Henry	4/4	5/5	0/3

#### **Independence of Non-Executive Directors**

The Company has received from each of the independent non-executive Directors an annual confirmation of independence pursuant to Rule 3.13 of the Listing Rules and considers all the independent non-executive Directors to be independent parties. Each independent non-executive Director is required to inform the Company as soon as practicable if there is any change in his or her own personal particulars that may affect his or her independence.

#### **Board Committees**

The Company has established the Nomination Committee in February 2012 and maintained the Audit Committee and Remuneration Committee throughout the year to oversee particular aspects of the Group's affairs. Each of these committees has specific written terms of reference, which deal clearly with their authorities and duties. The chairmen of the committees will report the findings and recommendations of the committees to the Board after each meeting. The minutes of all meetings of the committees are circulated to the Board for information.

#### (a) Nomination Committee

The Nomination Committee was established by the Company in February 2012. As at the date of this report, the Nomination Committee comprises two non-executive Directors of the Company, namely Ms. Liu Yan and Mr. Zhang Jian and three independent non-executive Directors of the Company, namely Mr. Cheng Tai Kwan Sunny, Mr. Shi Zhu and Dr. Lu Heng Henry. Ms. Liu Yan is the chairman of the Nomination Committee.

The primary function of the Nomination Committee is to review the structure, size and diversity (including without limitation, gender, age, cultural and educational background, ethnicity, professional experience, skills, knowledge and length of service) of the Board on a regular basis and make recommendations to the Board regarding any proposed changes. The terms of reference of the Nomination Committee are available on the website of the Stock Exchange and the Company's website.

During the financial year ended 31st December 2019, the Nomination Committee held one meetings. The attendance of each member is set out as follows:

Name of Member	Number of attendance
Ms. Liu Yan	1/1
Mr. Zhang Jian	1/1
Mr. Cheng Tai Kwan Sunny	1/1
Mr. Shi Zhu	1/1
Dr. Lu Heng Henry	1/1

The chairman of the Nomination Committee will report the findings and recommendations of the Nomination Committee to the Board after each meeting. The minutes of all meetings of Nomination Committee are circulated to the Board for information.

### **Corporate Governance Report**

#### **Board Committees** (Continued)

#### (a) Nomination Committee (Continued)

The following was a summary of the work performed by the Nomination Committee in 2019:

- 1. reviewed the structure, size and diversity of the Board. The Nomination Committee endorsed that the Board possessed a diversity of skills, expertise, experience and qualifications and believed that the Board performed its duties competently.
- 2. assessed the independence of all the independent non-executive Directors and reviewed the independent non-executive Directors' confirmations on their independence.
- 3. nominated Mr. Zhang Jian, Mr. Cheng Tai Kwan Sunny and Mr. Shi Zhu for the Board's recommendations to stand for election at the 2019 annual general meeting of the Company and reviewed the relevant sections in the circular to the shareholders of the Company.
- 4. reviewed the relevant disclosures made in the Directors' Report of the 2018 annual report of the Company (the "Annual Report").
- 5 reviewed the Corporate Governance Report, which was included in the Annual Report.
- 6 reviewed the Group's compliance with the Code.
- 7. reviewed the Board Diversity Policy of the Company to see if there was any update.

Below is the summary of the Nomination Policy of the Company:

The Board has formalised the Company's existing approach and procedures and adopted a Director nomination policy on 1st January 2019. Below is a summary of the Nomination Policy of the Company:

#### Objective

1. This Policy aims to set out the major selection criteria and nomination procedures for the Nomination Committee of the Company to select and recommend candidates for directorship.

#### **Board Committees** (Continued)

#### (a) Nomination Committee (Continued)

#### Selection Criteria

- 2. The factors listed below would be used as reference by the Nomination Committee in assessing the suitability of a proposed candidate:-
  - (a) The ability to assist and support management and make significant contributions to the Group's success:
  - (b) Experience and reputation in the businesses of the Group and other relevant sectors;
  - (c) Commitment in respect of sufficient time, the relevant interest and attention to the Group's business;
  - (d) Reputation for integrity;
  - (e) Compliance with the criteria of independence as prescribed under Rule 3.13 of the Listing Rules for the appointment of an independent non-executive director;
  - (f) Diversity in all aspects, including but not limited to gender, age, cultural and educational background, ethnicity, professional background, skills, knowledge and experience; and
  - (g) Any other relevant factors as may be determined by the Nomination Committee or the Board from time to time.
- 3. The appointment of any proposed candidate to the Board or re-appointment of any existing member(s) of the Board shall be made in accordance with the Articles of Association of the Company and other applicable rules and regulations.

### **Corporate Governance Report**

#### **Board Committees** (Continued)

#### (a) Nomination Committee (Continued)

#### Nomination Procedures

- 4. If the Board determines that an additional or replacement Director is required. The Nomination Committee shall identify individuals suitably qualified to become Board members and make recommendations for the Board's consideration and approval. The Nomination Committee will deploy multiple channels for identifying suitable director candidates, including referral from Directors, shareholders, management, advisors of the Company and external executive search firms.
- 5. Regarding the appointment of any proposed candidates to become Board members, the Nomination Committee shall undertake adequate due diligence in respect of each proposed candidate and make recommendations for the Board's consideration and approval.
- 6. Regarding the re-appointment of any existing members of the Board, the Nomination Committee shall make recommendations to the Board for its consideration and recommendation, the proposed candidates to stand for re-election at a general meeting.
- 7. Regarding the procedures for shareholders' nomination of any proposed candidate for election as a director, please refer to the "Procedures for a Member to Propose a Person for Election as a Director", which is available on the Company's website.
- 8. The Board shall have the final decision on all matters relating to its recommendation of candidates to stand for election at a general meeting.

#### Review of this Policy

9. The Nomination Committee will review this Policy, as appropriate, to ensure the effectiveness of this Policy. The Nomination Committee will discuss any revisions that may be required and recommend any such revisions to the Board for consideration and approval.

Below is the summary of the Board Diversity Policy and the achievement on the measurable objectives during the year under review:

The Board has adopted a board diversity policy on 27th March 2014 which was subsequently modified. The revised board diversify policy, among others, has set measurable objectives (in terms of gender, age, skills and experience) to implement the Board Diversity Policy with effective from 1st January 2019.

All board appointments will be based on meritocracy, and candidates will be considered based on objective criteria, having due regard for the benefits of diversity on the Board. Selection of candidates will be based on a range of diversity perspectives, including but not limited to gender, age, cultural and educational background, professional experience, skills, knowledge, and experience. The ultimate decision will be based on merit and contribution that the selected candidates will bring to the Board. The Nomination Committee will report annually on the Board's composition under diversified perspectives, and monitor the implementation of this policy. The minutes of all meetings of Nomination Committee are circulated to the Board for information. The Nomination Committee will discuss any policy's revisions that may be required, and recommend any such revisions to the Board for consideration and approval.

#### **Board Committees** (Continued)

#### (a) Nomination Committee (Continued)

Review of this Policy (Continued)

During the year ended 31st December 2019, the Nomination Committee has reviewed the diversity of the Board. During the year under review, the Board has achieved the following measurable objectives:

- 1. at least one-third of the Board is composed of independent non-executive Directors;
- 2. at least one Director is a qualified accountant;
- 3. at least one Director has relevant experience in the supporting services to sweetener business and sugar cane growing and sugar manufacturing industry; and
- 4. at least one Director has relevant experience in finance.

#### (b) Remuneration Committee

A Remuneration Committee was established by the Company in 2005. As at the date of this report, the Remuneration Committee comprises two non-executive Directors of the Company, namely Ms. Liu Yan and Mr. Zhang Jian and three independent non-executive Directors of the Company, namely Mr. Cheng Tai Kwan Sunny, Mr. Shi Zhu and Dr. Lu Heng Henry. Mr. Shi Zhu is the chairman of the Remuneration Committee.

The primary function of the Remuneration Committee is to make recommendations to the Board on the Group's policy and structure for all remuneration of Directors and senior management. The terms of reference of the Remuneration Committee are available on the website of the Stock Exchange of Hong Kong Limited ("Stock Exchange") and the Company's website.

During the financial year ended 31st December 2019, the Remuneration Committee held one meeting.

The attendance of each member is set out as follows:

Name of Member	Number of attendance
Mr. Shi Zhu	1/1
Ms. Liu Yan	1/1
Mr. Zhang Jian	1/1
Mr. Cheng Tai Kwan Sunny	1/1
Dr. Lu Heng Henry	1/1

The chairman of the Remuneration Committee will report the findings and recommendations of the Remuneration Committee to the Board after each meeting. The minutes of all meetings of Remuneration Committee are circulated to the Board for information.

# **Corporate Governance Report**

## **Board Committees** (Continued)

#### (b) Remuneration Committee (Continued)

The following was a summary of the work performed by the Remuneration Committee in 2019:

- 1. reviewed the Group's emolument policy and structure for the remuneration of Directors and senior management of the Group, having regard to the Group's operating results, individual performance and comparable market statistics.
- assessed the performance of the executive Directors and considered the remuneration package of
  executive Directors by reference to the prevailing packages with companies listed on the main Board of
  the Stock Exchange.
- 3. reviewed the relevant disclosures made in the Directors'Report of the Annual Report.
- 4. reviewed the Corporate Governance Report, which was included in the Annual Report.
- 5. reviewed the Group's compliance with the Code.
- 6. considered those topics, which were requested by the Board and reviewed those relevant documents.

Details of the remuneration of each of the Directors of the Company are set out in note 13 to the consolidated financial statements. Pursuant to code provision B.1.5 of the CG Code, the annual remuneration of the member of the senior management by band for the year ended 31st December 2019 is set out below:

**Number of individuals** 

Nil to HK\$1,000,000

#### (c) Audit Committee

An Audit Committee was established by the Company in 1998. As at the date of this report, the Audit Committee comprises three independent non-executive Directors of the Company, Mr. Cheng Tai Kwan Sunny, Mr. Shi Zhu, and Dr. Lu Heng Henry, one of whom possess recognised professional qualifications in accounting and have wide experience in auditing and accounting. Mr. Cheng Tai Kwan Sunny is the chairman of the Audit Committee.

The primary function of the Audit Committee is to review and supervise the Group's financial reporting process and internal controls. The terms of reference of the Audit Committee are available on the website of the Stock Exchange and the Company's website.

#### **Board Committees** (Continued)

### (c) Audit Committee (Continued)

During the financial year ended 31st December 2019, the Audit Committee held three meetings. The attendance of each member is set out as follows:

Name of Member	Number of attendance
Mr. Cheng Tai Kwan Sunny	3/3
Mr. Shi Zhu	3/3
Dr. Lu Heng Henry	3/3

The chairman of the Audit Committee will report the findings and recommendations of the Audit Committee to the Board after each meeting. The minutes of all meetings of Audit Committee are circulated to the Board for information.

The following was a summary of the work performed by the Audit Committee in 2019:

- 1. reviewed the Group's consolidated financial statements for the year ended 31st December 2018 and the annual results announcement with a recommendation to the Board for approval.
- 2. reviewed the relevant disclosures made in the Directors' Report of the Annual Report.
- 3. reviewed the Corporate Governance Report, which was included in the Annual Report.
- 4. reviewed the Environmental, Social and Governance Report, which was published on the websites of the Stock Exchange and the Company's website.
- 5. met with the external auditor without the presence of the executive directors of the Board.
- 6. reviewed the Group's consolidated financial statements for the six months ended 30th June 2019 and the interim results announcement with a recommendation to the Board for approval.
- 7. assessed broadly any special risks faced by the Group and reviewed the adequacy and effectiveness of the Company's internal control system and risk management system, financial reporting system and associated procedures.
- 8. reviewed the Group's policies and practices on corporate governance and made recommendations to the Board.
- 9. reviewed the findings and recommendations submitted by the Group Internal Audit Department.
- 10. reviewed the continuing connected transaction report submitted by the external auditor.
- 11. made recommendation on the appointment or reappointment of the external auditor.
- 12. reviewed the reports including the 2019 audit planning report submitted by the external auditor.
- 13. considered the 2019 audit fees with a recommendation to the Board for approval.

# **Corporate Governance Report**

## **Board Committees** (Continued)

#### (c) Audit Committee (Continued)

At the Audit Committee meeting on 31st March 2020, the Audit Committee reviewed the Group's consolidated financial statements for the year ended 31st December 2019 and the annual results announcement with a recommendation to the Board for approval.

# **Directors' Responsibility for the Consolidated Financial Statements**

The management provides such explanation and information to the Board so as to enable the Board to make an informed assessment of the financial and other information put before the Board for approval.

The Directors acknowledge their responsibility to prepare the consolidated financial statements that give a true and fair view of the state of affairs of the Group. The Board was not aware of any material uncertainties relating to events or conditions that might cast significant doubt upon the Group's ability to continue as a going concern, the Board has prepared the consolidated financial statements on a going concern basis.

The responsibility of the external auditor, BDO Limited, is to form an independent opinion, based on their audit, on those consolidated financial statements prepared by the Board and to report their opinion solely to the shareholders of Company, as a body, and for no other purpose.

The Company has announced its annual and interim results in a timely manner within approximately three months and two months, respectively, after the end of the relevant period in order to enhance high level of corporate transparency.

# **Risk Management and Internal Controls**

The Board acknowledges its responsibility for overseeing the Group's risk management and internal control systems and reviewing their effectiveness at least annually with the assistance from the Audit Committee. The Audit Committee assists the Board in fulfilling its oversight and corporate governance roles in the Group's financial, operational, compliance, risk management and internal controls, and the resourcing of the finance and internal audit functions. To assist the Audit Committee to fulfill its responsibilities, the senior management has to identify, update and report the key risk areas which covered all aspects of corporate strategies, operation and finance to the Board.

Appropriate policies and controls have been designed and established to ensure that assets are safeguarded against improper use or disposal, relevant rules and regulations are adhered to and complied with, reliable financial and accounting records are maintained in accordance with relevant accounting standards and regulatory reporting requirements, and key risks that may impact on the Group's performance are appropriately identified and managed. However, the systems and internal controls can only provide reasonable and not absolute assurance against material misstatement or loss, as they are designed to manage, rather than eliminate the risk of failure to achieve business objectives.

# **Risk Management and Internal Controls** (Continued)

The various departments of the Group, as risk owners, identify, evaluate, mitigate and monitor their own risks, and report such risk management activities to the directors of the Group at each regularly scheduled meeting throughout the year. The internal audit department of the Controlling Shareholders which controlled several listed companies in Hong Kong and the People's Republic of China is sharing this group resource to carry the internal audit function (the "Group Internal Audit department"). The Group Internal Audit Department reviews significant aspects of risk management and internal control for the Group, reports to the Board and the Audit Committee at least annually, including amongst other things, significant risks of the Group and the appropriate mitigation of identified risks and the results of their activities during the preceding period pertaining to the adequacy and effectiveness of internal controls, including but not limited to, any indications of failings or material weaknesses in those controls. The annual work plan of Group Internal Audit Department covers major activities and processes of the Group's operations and businesses units. Special reviews are also performed at the Board' request. The results of these audit activities are communicated to the Board and the Audit Committee at least annually. Audit issues are tracked, followed up for proper implementation, and their progress are reported to the Board and the Audit Committee at least annually.

The Group Internal Audit Department provides independent advices to the Board, the Audit Committee and the executive management of the Group on the adequacy and effectiveness of internal controls for the Group. The Group Head of Internal Audit Department reports directly to the Chairman of the Audit Committee and the respective directors (as the case may be).

The senior management of the Group, supported by the Board, is responsible for the design, implementation and monitoring of the risk management and internal control systems, and for reporting to the Board and/or the Audit Committee on the effectiveness of these systems.

The following key processes are used to identify, evaluate and manage the Group's significant risks:

- 1. the Board establishes the scope and establishes the risk assessment criteria.
- 2. various departments identify the risks, which may potentially impact the achievement of their business objectives, analyze and evaluate the significance of such risks.
- 3. various departments assess the adequacy of existing controls, determine and implement plans where risks are mitigated.
- 4. various departments monitor those activities to mitigate the risks.
- 5. Group Internal Audit Department tracks the progress of those activities to mitigate the risks and reports regularly to the Board and the Audit Committee.

The Board has established and oversees a whistleblower policy and a set of comprehensive procedures whereby employees, customers, suppliers and other concerned parties can report any actual or suspected occurrence of improper conduct involving the Company, and for such matters to be investigated and dealt with efficiently in an appropriate and transparent manner. The Board has designated the Audit Committee to receive on his behalf any such reports, to oversee the conduct of subsequent investigations, and to provide information, including recommendations arising from any investigations to Audit Committee for consideration by the Board.

# **Corporate Governance Report**

### Risk Management and Internal Controls (Continued)

The Company strictly regulates the handling and dissemination of inside information to ensure inside information remains confidential until the disclosure of such information is appropriately approved, and the dissemination of such information is efficiently and consistently made.

During year 2019, the Board, with the assistance of the Audit Committee, conducted a review of the effectiveness and adequacy of the Group's risk management and internal control systems, covering financial, operational, compliance control and risk management functions. To assist the Board and Audit Committee to fulfill its responsibilities, the senior management has identified, updated and reported the key risk areas which covered all aspects of corporate strategies, operation and finance to the Board. The Group Internal Audit also conducted selective reviews on the effectiveness of the risk management and internal control systems of the Group over operational, financial and compliance controls and submitted the internal audit report to the Audit Committee and the Board. After reviewing the Group's risk management and internal control system and the findings in the internal audit report, the Board and the Audit Committee and were not aware of any areas of concern that would have a material impact on the Group's financial position or results of operations and considered the risk management and internal control systems to be generally effective and adequate including the adequacy of resources, staff qualifications and experience, training programs and budget of the accounting, internal audit and financial reporting functions.

During year 2019, the Group Internal Audit conducted selective reviews on the effectiveness of the risk management and internal control systems over operational, financial and compliance controls of principal subsidiaries of the Group.

In addition to the review of risk management and internal controls undertaken within the Group, the external Auditor also assessed the adequacy and effectiveness of certain key risk management and internal controls as part of their statutory audits. Where appropriate, the external Auditor's recommendations are adopted and enhancements to the risk management and internal controls will be made.

#### **Auditor's Remuneration**

For the financial year ended 31st December 2019, the fee paid/payable to the Group's auditor, BDO Limited, is set out as follows:

Services rendered	Fee paid/payable HK\$'000
Audit services fee for 2019 annual report Non-audit services	630
Total	630

# **Company Secretary**

All Directors have access to the advice and services of the company secretary, Mr. Wan Hok Shing. The company secretary reports to the Chairman on Board governance matters, and is responsible for ensuring that Board procedures are followed, and for facilitating communications among Directors as well as with shareholders and management.

The company secretary's biography is set out in the section "Profile of Directors and Senior Management" of this Annual Report. In compliance with Rule 3.29 of the Listing Rules, Mr. Wan Hok Shing has undertaken no less than 15 hours of relevant professional training during the year ended 31st December 2019.

# **Dividend Policy**

The Board has adopted a dividend policy effective since 1st January 2019. This policy aims to set out guidelines for the Board to determine whether dividends are to be declared and paid, and the level of dividend to be paid to the shareholders of the Company.

The Company intends to retain all available funds and earnings, if any, to finance the development and expansion of its business.

Any future determination for the declaration or recommendation of dividends will be made at the absolute discretion of the Board. In proposing any dividend payout, the Board should also take into account, inter alia, the following factors:—

- 1. the strategies, business cycle, operations, earnings, financial condition, cash requirements and availability as well as capital expenditure and future development requirements of the Company and its subsidiaries (the "**Group**");
- 2. the possible effects of the Group's credit-worthiness, the financial covenants to which the Group is subject and any restrictions on the payment of dividends that may be imposed by the Group's lenders;
- 3. the interests of the Shareholders, the dividend receivable/received by the Company from its subsidiaries and the taxation consideration:
- 4. any restrictions under all applicable laws (including the Companies Law of the Cayman Islands), rules, codes and regulations, the accounting policies and financial reporting standards that the Group has adopted as well as the articles of association of the Company (the "Articles of Association"); and
- 5. Any other factors that the Board deems appropriate.

The Company will review the Dividend Policy and reserves the right in its sole and absolute discretion to update, amend and/or modify the Dividend Policy from time to time.

# **Shareholders' Rights**

#### (a) Convening an Extraordinary General Meeting

Pursuant to article 72 of Articles of Association of the Company, any one or more Shareholders holding at the date of deposit of the requisition not less than one-tenth of the paid up capital of the Company carrying the right of voting at general meetings of the Company shall at all times has the right, by written requisition specifying the objects of the meeting and signed by the requisitionists to the Company's principal place of business in Hong Kong at Room 1701, 17/F., World-Wide House, 19 Des Voeux Road Central, Central, Hong Kong to require an extraordinary general meeting to be called by the Board for the transaction of any business specified in such requisition.

#### (b) Putting Forward Proposals at General Meeting

There are no provisions under the Company's articles of association regarding procedures for shareholders to put forward proposals at general meetings other than a proposal of a person for election as Director. Shareholders may follow the procedures set out above to convene an extraordinary general meeting for any business specified in such written requisition.

# **Corporate Governance Report**

# Shareholders' Rights (Continued)

#### (c) Procedures for Directing Shareholders' Enquiries to the Board

Shareholders may at any time send their enquiries and concerns to the Board in writing through the Company Secretary at the Company's principal place of business in Hong Kong at Room 1701, 17/F., World-Wide House, 19 Des Voeux Road Central, Central, Hong Kong.

Shareholders may also make enquiries with the Board at the general meetings of the Company.

#### **Communication With Shareholders**

The Company follows a policy of disclosing relevant information to Shareholders in a timely manner. Annual and interim reports offer comprehensive operational and financial performance information to Shareholders and the annual general meeting of the Company provides a forum for Shareholders to exchange views directly with the Board. The Company regards the annual general meeting of the Company as an important event and all Directors, management and external auditors make an effort to attend the annual general meeting of the Company to address Shareholders' queries. All the Shareholders of the Company are given a minimum of 20 clear business days' notice of the date and venue of the annual general meeting of the Company. The Company supports the code's principle to encourage Shareholders' participation. The Company has also complied with the requirements concerning voting by poll under the Listing Rules. Details of the poll voting procedures and the rights of Shareholders to demand a poll are included in circulars to Shareholders of the Company dispatched by the Company where applicable.

#### **Investor Relations**

#### **Constitutional Documents**

During the year under review, there was no change made in the Company's constitutional documents.

Hong Kong, 31st March, 2020

# **Independent Auditor's Report**



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#### TO THE SHAREHOLDERS OF HUA LIEN INTERNATIONAL (HOLDING) COMPANY LIMITED

(incorporated in Cayman Islands with limited liability)

# **Opinion**

We have audited the consolidated financial statements of Hua Lien International (Holding) Company Limited (the "Company") and its subsidiaries (hereafter referred to as the "Group") set out on pages 47 to 119, which comprise the consolidated statement of financial position as at 31 December 2019, and the consolidated statement of profit or loss and other comprehensive income, the consolidated statement of changes in equity and the consolidated statement of cash flows for the year then ended, and notes to the consolidated financial statements, including a summary of significant accounting policies.

In our opinion, the consolidated financial statements give a true and fair view of the consolidated financial position of the Group as at 31 December 2019, and of its consolidated financial performance and its consolidated cash flows for the year then ended in accordance with Hong Kong Financial Reporting Standards ("**HKFRSs**") issued by the Hong Kong Institute of Certified Public Accountants ("**HKICPA**") and have been properly prepared in compliance with the disclosure requirements of the Hong Kong Companies Ordinance.

# **Basis for Opinion**

We conducted our audit in accordance with Hong Kong Standards on Auditing ("HKSAs") issued by the HKICPA. Our responsibilities under those standards are further described in the "Auditor's Responsibilities for the Audit of the Consolidated Financial Statements" section of our report. We are independent of the Group in accordance with the HKICPA's "Code of Ethics for Professional Accountants" (the "Code"), and we have fulfilled our other ethical responsibilities in accordance with the Code. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

# **Material Uncertainty Related to Going Concern**

We draw attention to note 3(b) in the consolidated financial statements, which indicates that the Group incurred a net loss of HK\$120,283,000 for the year ended 31 December 2019 and, as at 31 December 2019, the Group's current liabilities exceeded its current assets by HK\$891,737,000. These conditions indicate that a material uncertainty exists that may cast significant doubt on the Group's ability to continue as a going concern. Our opinion is not modified in respect of this matter.

# **Key Audit Matters**

Key audit matters are those matters that, in our professional judgment, were of most significance in our audit of the consolidated financial statements of the current period. These matters were addressed in the context of our audit of the consolidated financial statements as a whole, and in forming our opinion thereon, and we do not provide a separate opinion on these matters.



# **Independent Auditor's Report**

# Valuation of biological assets

Refer to note 20 to the consolidated financial statements and the accounting policies on note 4(g).

As at 31 December 2019, biological assets, which represented by growing cane, of the Group amounted to HK\$27,240,000. Changes in fair value of biological assets of HK\$1,670,000 was recognised in the consolidated statement of profit or loss and other comprehensive income for the year.

The determination of valuation of biological assets is identified as key audit matter due to key source of estimation uncertainty and the significant assumptions and judgements involved in the valuation. The valuation technique used is the discounted cash flow method under income approach which require the use of assumptions and estimates on discount rate, market prices of sugar cane, cane yield, harvesting costs, percentage of maturity of crop from planting to the valuation date, etc. Such judgement and estimates will impact the valuation of biological assets.

Our procedures in relation to the valuation of biological assets included:

- reviewing the valuation report from independent qualified valuers and holding discussion with management and independent qualified valuers to understand the valuation basis, methodology used and underlying assumptions applied;
- evaluating management's process in respect of reviewing the valuation performed by independent qualified valuers;
- evaluating of the competence, capabilities and objectivity of independent qualified valuers; and
- assessing the reasonableness of key assumptions and estimates such as discount rate, market prices of sugar cane, cane yield, harvesting costs, percentage of maturity of crop from planting to the valuation date used by independent qualified valuers.

# **Other Information in the Annual Report**

The directors are responsible for the other information. The other information comprises the information included in the Company's annual report, but does not include the consolidated financial statements and our auditor's report thereon.

Our opinion on the consolidated financial statements does not cover the other information and we do not express any form of assurance conclusion thereon.

In connection with our audit of the consolidated financial statements, our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the consolidated financial statements or our knowledge obtained in the audit or otherwise appears to be materially misstated. If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact. We have nothing to report in this regard.

# **Directors' Responsibilities for the Consolidated Financial Statements**

The directors are responsible for the preparation of the consolidated financial statements that give a true and fair view in accordance with Hong Kong Financial Reporting Standards issued by the HKICPA and the disclosure requirements of the Hong Kong Companies Ordinance, and for such internal control as the directors determine is necessary to enable the preparation of consolidated financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the consolidated financial statements, the directors are responsible for assessing the Group's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the directors either intend to liquidate the Group or to cease operations, or have no realistic alternative but to do so.

The directors are also responsible for overseeing the Group's financial reporting process. The Audit Committee assists the directors in discharging their responsibility in this regard.

# **Auditor's Responsibilities for the Audit of the Consolidated Financial Statements**

Our objectives are to obtain reasonable assurance about whether the consolidated financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. This report is made solely to you, as a body, in accordance the terms of our engagement, and for no other purpose. We do not assume responsibility towards or accept liability to any other person for the contents of this report.

Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with HKSAs will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these consolidated financial statements.

As part of an audit in accordance with HKSAs, we exercise professional judgment and maintain professional skepticism throughout the audit. We also:

- identify and assess the risks of material misstatement of the consolidated financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Group's internal control.
- evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by the directors.
- conclude on the appropriateness of the directors' use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Group's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the consolidated financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the Group to cease to continue as a going concern.

# **Independent Auditor's Report**

# Auditor's Responsibilities for the Audit of the Consolidated Financial Statements (Continued)

- evaluate the overall presentation, structure and content of the consolidated financial statements, including the disclosures, and whether the consolidated financial statements represent the underlying transactions and events in a manner that achieves fair presentation.
- obtain sufficient appropriate audit evidence regarding the financial information of the entities or business activities within the Group to express an opinion on the consolidated financial statements. We are responsible for the direction, supervision and performance of the group audit. We remain solely responsible for our audit opinion.

We communicate with the Audit Committee regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

We also provide the Audit Committee with a statement that we have complied with relevant ethical requirements regarding independence, and to communicate with them all relationships and other matters that may reasonably be thought to bear on our independence, and where applicable, related safeguards.

From the matters communicated with the directors, we determine those matters that were of most significance in the audit of the consolidated financial statements of the current period and are therefore the key audit matters. We describe these matters in our auditor's report unless law or regulation precludes public disclosure about the matter or when, in extremely rare circumstances, we determine that a matter should not be communicated in our report because the adverse consequences of doing so would reasonably be expected to outweigh the public interest benefits of such communication.

#### **BDO Limited**

Certified Public Accountants

#### **Amy Yau Shuk Yuen**

Practising Certificate no. P06095

Hong Kong, 31 March 2020

# **Consolidated Statement of Profit or Loss and Other Comprehensive Income**

For the year ended 31 December 2019

	Notes	2019 HK\$'000	2018 HK\$'000
Revenue	8	135,534	134,490
Cost of sales		(129,317)	(143,484)
Cuesa profit/(leas)		6.017	(0.004)
Gross profit/(loss) Changes in fair value of biological assets	20	6,217 1,670	(8,994) 7,162
Other income and expenses	9	6,094	8,291
Administrative expenses		(41,925)	(71,248)
Change in fair value of derivative component		( ): 1/	( , -,
of convertible notes	26	7,450	43,876
Other operating expenses	10	(40,464)	(98)
Finance costs	11	(59,325)	(72,151)
	40	(465 555)	(00.100)
Loss before income tax	12	(120,283)	(93,162)
Income tax expense	15	-	
Loss for the year		(120,283)	(93,162)
Item that may be reclassified subsequently to profit or loss Exchange differences on translation of foreign operation	s:	20,415	4,335
Total comprehensive loss for the year		(99,868)	(88,827)
Loss for the year attributable to:			
Owners of the Company		(91,875)	(70,911)
Non-controlling interests		(28,408)	(22,251)
		(20,100)	(==,== :)
		(120,283)	(93,162)
Total comprehensive loss for the year attributable to:			
Owners of the Company		(76,119)	(68,371)
Non-controlling interests		(23,749)	(20,456)
Tron controlling interested		(20,1-10)	(20, 100)
		(99,868)	(88,827)
Loss per share	17	HK Cents	HK Cents
- Basic		(4.19)	(3.24)
– Diluted		(4.19)	(3.24)

# **Consolidated Statement of Financial Position**

As at 31 December 2019

	Notes	2019 HK\$'000	2018 HK\$'000
Non-current assets			
Property, plant and equipment	18	11,244	13,046
Intangible asset	19	-	_
Right-of-use asset	31	_	
Total non-current assets		11,244	13,046
Current assets			
Biological assets — growing cane	20	27,240	25,921
Inventories	21	56,181	82,081
Trade and other receivables	22	52,798	78,027
Bank balances, deposits and cash	23	63,759	72,456
Total current assets		199,978	258,485
Total assets		211,222	271,531
		211,222	271,001
Current liabilities			
Trade and other payables	24	596,994	74,640
Contract liabilities		830	_
Lease liabilities	31	1,864	_ 
Derivative component of convertible notes	26	-	7,450
Liabilities component of convertible notes	26	-	526,640
Amount due to non-controlling interests	28	492,027	468,594
Total current liabilities		1,091,715	1,077,324
Net current liabilities		(891,737)	(818,839)
Total assets less current liabilities		(880,493)	(805,793)
N			
Non-current liability Lease liabilities	31	25,168	
Lease liabilities	01	25,100	
NET LIABILITIES		(905,661)	(805,793)
Capital and reserves			
Share capital	29	219,118	219,118
Reserves	30	(965,699)	(889,580)
One that the first on the		(740 504)	(070.400)
Capital deficiency		(746,581)	(670,462)
Non-controlling interests		(159,080)	(135,331)
TOTAL CAPITAL DEFICIENCY		(905,661)	(805,793)

On behalf of the directors

**Liu Yan** *Director* 

Han Hong
Director

# **Consolidated Statement of Changes in Equity**

For the year ended 31 December 2019

Attributable to owners of the Company (notes 29 and 30)								
Share capital HK\$'000	Share premium HK\$'000	Convertible notes equity reserve HK\$'000	Special reserve HK\$'000	Translation reserve HK\$'000	Accumulated losses HK\$'000	Total HK\$'000	Attributable to non- controlling interests HK\$'000	Total HK\$'000
219,118	708,392	384,126	(84,310)	(25,391)	(1,804,026)	(602,091)	(114,875)	(716,966)
-	-	-	-	-	(70,911)	(70,911)	(22,251)	(93,162)
_	_	_	2,540	_	_	2,540	1,795	4,335
-	-	-	2,540	-	(70,911)	(68,371)	(20,456)	(88,827)
-	-	(13,622)	-	-	13,622	-	-	
219,118	708,392	370,504	(81,770)	(25,391)	(1,861,315)	(670,462)	(135,331)	(805,793)
219,118	708,392	370,504	(81,770)	(25,391)	(1,861,315)	(670,462)	(135,331)	(805,793)
-	-	-	-	-	(91,875)	(91,875)	(28,408)	(120,283)
-	-	-	15,756	-	_	15,756	4,659	20,415
-	-	-	15,756	-	(91,875)	(76,119)	(23,749)	(99,868)
-	-	(370,504)	-	-	370,504	-	-	
219,118	708,392	_	(66,014)	(25,391)	(1,582,686)	(746,581)	(159,080)	(905,661)
	capital HK\$'000 219,118 - - 219,118 219,118 - -	Share capital HK\$'000         Share premium HK\$'000           219,118         708,392           -         -           -         -           219,118         708,392           219,118         708,392           219,118         708,392           -         -           -         -           -         -           -         -           -         -           -         -           -         -           -         -           -         -           -         -           -         -	Share capital Premium HK\$*000         Share Premium Premium HK\$*000         Convertible notes equity reserve HK\$*000           219,118         708,392         384,126           -         -         -           -         -         -           -         -         -           -         -         -           219,118         708,392         370,504           219,118         708,392         370,504           -         -         -           -         -         -           -         -         -           -         -         -           -         -         -           -         -         -           -         -         -           -         -         -           -         -         -           -         -         -           -         -         -           -         -         -           -         -         -           -         -         -           -         -         -           -         -         -           -         -         -     <	Share capital premium capital HK\$'000         Share premium premium reserve HK\$'000         Equity reserve HK\$'000         Special reserve HK\$'000           219,118         708,392         384,126         (84,310)           -         -         -         -           -         -         -         -           -         -         -         -           219,118         708,392         370,504         (81,770)           219,118         708,392         370,504         (81,770)           -         -         -         -           -         -         -         -           -         -         -         -           -         -         -         -           -         -         -         -           -         -         -         -           -         -         -         -           -         -         -         -           -         -         -         -           -         -         -         -           -         -         -         -           -         -         -         -           -         -	Share capital Premium Premium Preserve LAS*000         Share Premium Preserve P	Convertible notes	Share capital HK\$'000         Share capital HK\$'000         Convertible notes equity reserve	Share capital PHX\$*000         Convertible notes equity capital Preserve reserve HX\$*000         Special PhX\$*000         Translation Accumulated reserve losses Total Interests HX\$*000         Attributable to non-controlling interests HX\$*000           219,118         708,392         384,126         (84,310)         (25,391)         (1,804,026)         (602,091)         (114,875)           -         -         -         -         -         -         (70,911)         (70,911)         (22,251)           -

Note: Included in the capital deficiency attributable to non-controlling interests was a long-term quasi-equity loan from non-controlling interests of HK\$314,830,000 (2018: HK\$316,640,000).

# **Consolidated Statement of Cash Flows**

For the year ended 31 December 2019

	2019 HK\$'000	2018 HK\$000
Cash flow from operating activities Loss before income tax expense	(120,283)	(93,162)
Adjustments for: Depreciation Changes in fair value of biological assets Changes in fair value of derivative component of convertible notes Impairment loss on right-of-use asset Impairment loss on property, plant and equipment Impairment loss on trade receivables Loss on disposal of property, plant and equipment Write-down of inventories Interest income Finance costs	2,732 (1,670) (7,450) 28,195 1,755 10,514 1 20,711 (285) 59,325	2,694 (7,162) (43,876) - 98 - 34 - (142) 72,151
Operating loss before working capital changes (Increase)/decrease in biological assets Decrease/(increase) in inventories Decrease in trade and other receivables Decrease in trade and other payables Increase in contract liabilities	(6,455) (628) 2,002 14,207 (10,414) 830	(69,365) 7,089 (12,451) 45,627 (24,193)
Net cash used in operating activities	(458)	(53,293)
Cash flow from investing activities Acquisition of property, plant and equipment Interest received Increase in pledged bank deposits	(3,185) 285 (20)	(2,233) 142 (18)
Net cash used in investing activities	(2,920)	(2,109)
Cash flow from financing activities Advance from non-controlling interests Interest paid Payment for redemption of convertible notes Proceeds from other borrowings Repayment of other borrowings Payment of lease liabilities	- - - - - (2,131)	7,563 (247) (45,750) 3,045 (3,045)
Net cash used in financing activities	(2,131)	(38,434)
Net decrease in cash and cash equivalents Cash and cash equivalents at beginning of year Effect of exchange rate changes on cash and cash equivalents	(5,509) 71,144 (3,155)	(93,836) 161,948 3,032
Cash and cash equivalents at end of year	62,480	71,144
CASH AND CASH EQUIVALENTS REPRESENT: Current bank and cash Short-term fixed deposits mature within three months	62,176 304	70,839 305
	62,480	71,144

For the year ended 31 December 2019

# 1. Corporate Information

Hua Lien International (Holding) Company Limited (the "Company") was incorporated in the Cayman Islands as an exempted company with limited liability and its shares are listed on The Stock Exchange of Hong Kong Limited. The address of the registered office and principal place of business of the company are disclosed in the "Corporate information" section to the Annual Report. The directors consider its immediate holding Company is China National Complete Plant Import & Export Group Corporation Limited ("China Complant") and its ultimate parent Company is State Development & Investment Corp., Ltd.. Both are incorporated in the People's Republic of China (the "PRC").

The Company and its subsidiaries (collectively referred to as the "Group") are principally engaged in provision of supporting services to sweetener business, cultivation of sugar cane and manufacturing of sugar and ethanol biofuel business.

# 2. Adoption of HKFRSs

### (a) Adoption of new or revised HKFRSs – effective 1 January 2019

HKFRS 16
HK(IFRIC)-Int 23
Amendments to HKFRS 9
Amendments to HKAS 19
Amendments to HKAS 28
Annual Improvements to
HKFRSs 2015-2017 cycle

Leases
Uncertainty over Income Tax Treatments
Prepayment Features with Negative Compensation
Plan Amendment, Curtailment or Settlement
Long-term Interests in Associates and Joint Ventures
Amendments to HKFRS 3, Business Combinations,
HKFRS 11, Joint Arrangements, HKAS 12,
Income Taxes and HKAS 23, Borrowing Cost

The impact of the adoption of HKFRS 16 Leases have been summarised in below. The other new or amended HKFRSs that are effective from 1 January 2019 did not have any significant impact on the group's accounting policies.

HKFRS 16 introduced a single, on-balance sheet accounting model for lessees. As a result, the Group, as a lessee, has recognised right-of-use assets representing its rights to use the underlying assets and lease liabilities representing its obligation to make lease payments. Lessor accounting remains similar to previous accounting policies.

The Group has initial adopted HKFRS 16 from 1 January 2019 and applied HKFRS 16 using the modified retrospective approach, under which the cumulative effect of initial application is recognised in retained earnings at 1 January 2019. Accordingly, the comparative information presented for 2018 has not been restated, i.e. it is presented, as previously reported, under HKAS 17 Leases and related interpretations. The details of the changes in accounting policies are disclosed below.

For the year ended 31 December 2019

# 2. Adoption of HKFRSs (Continued)

#### (a) Adoption of new or revised HKFRSs - effective 1 January 2019 (Continued)

#### A. Definition of a lease

Previously, the Group identified leases in accordance with HKAS 17 and HK(IFRIC)-INT 4 Determining Whether an Arrangement contains a Lease. The Group assesses whether a contract is or contains a lease based on the new definition of a lease. Under HKFRS 16, a contract is, or contains, a lease if the contract conveys a right to control the use of an identified asset for a period of time in exchange for consideration.

On transition to HKFRS 16, the Group elected to apply the practical expedient to grandfather the assessment of which transactions are leases. It applied HKFRS 16 only to contracts that were previously identified as leases. Contracts that were not identified as leases under HKAS 17 and HK(IFRIC)-INT 4 were not reassessed. Therefore, the definition of a lease under HKFRS 16 has been applied only to contracts entered into or changed on or after 1 January 2019.

#### B. As a lessee

Under HKAS 17, a lessee has to classify a lease as an operating lease or a finance lease based on the extent to which risks and rewards incidental to ownership of a lease asset lie with the lessor or the lessee. If a lease is determined as an operating lease, the lessee would recognise the lease payments under the operating lease as an expense over the lease term. The asset under the lease would not be recognised in the consolidated statement of financial position of the lessee.

Under HKFRS 16, all leases (irrespective of they are operating leases or finance leases) are required to be capitalised in the consolidated statement of financial position as right-of-use assets and lease liabilities, but HKFRS 16 provides accounting policy choices for an entity to choose not to capitalise (i) leases which are short-term leases and/or (ii) leases for which the underlying asset is of low-value. The Group has elected not to recognise right-of-use assets and lease liabilities for leases for which at the commencement date have a lease term of 12 months or less. The lease payments associated with those leases have been expensed on straight-line basis over the lease term.

The Group recognised a right-of-use asset and a lease liability at the commencement date of a lease. The Group has elected not to separate non-lease components and will instead account for the lease and non-lease components as a single lease component.

# 2. Adoption of HKFRSs (Continued)

#### (a) Adoption of new or revised HKFRSs – effective 1 January 2019 (Continued)

#### B. As a lessee (Continued)

#### Right-of-use asset

The right-of-use asset should be recognised at cost and would comprise: (i) the amount of the initial measurement of the lease liability (see below for the accounting policy to account for lease liability); (ii) any lease payments made at or before the commencement date, less any lease incentives received; (iii) any initial direct costs incurred by the lessee and (iv) an estimate of costs to be incurred by the lessee in dismantling and removing the underlying asset to the condition required by the terms and conditions of the lease, unless those costs are incurred to produce inventories. The Group measures the right-of-use assets applying a cost model. Under the cost model, the Group measures the right-to-use at cost, less any accumulated depreciation and any impairment losses, and adjusted for any remeasurement of lease liability.

#### Lease liability

The lease liability should be recognised at the present value of the lease payments that are not paid at the date of commencement of the lease. The lease payments shall be discounted using the interest rate implicit in the lease, if that rate can be readily determined. If that rate cannot be readily determined, the Group shall use the Group's incremental borrowing rate.

The lease payments include: (i) fixed payments less any lease incentives receivable: (ii) variable lease payments that depend on an index or a rate, initially measured using the index or rate as at commencement date; (iii) amounts expected to be payable by the lessee under residual value guarantees; (iv) the exercise price of a purchase option if the lessee is reasonably certain to exercise that option and (v) payments of penalties for terminating the lease, if the lease term reflects the lessee exercising an option to terminate the lease.

Subsequent to the commencement date, a lessee shall measure the lease liability by: (i) increasing the carrying amount to reflect interest on the lease liability; (ii) reducing the carrying amount to reflect the lease payments made; and (iii) remeasuring the carrying amount to reflect any reassessment or lease modifications, e.g., a change in future lease payments arising from change in an index or rate, a change in the lease term, a change in the in substance fixed lease payments or a change in assessment to purchase the underlying asset.

#### C. As a lessor

As the accounting under HKFRS 16 for a lessor is substantially unchanged from the requirements under HKAS 17, the adoption of HKFRS 16 does not have significant impact on these consolidated financial statements.

For the year ended 31 December 2019

# 2. Adoption of HKFRSs (Continued)

#### (a) Adoption of new or revised HKFRSs - effective 1 January 2019 (Continued)

#### D. Transition

As mentioned above, the Group has applied HKFRS 16 using the cumulative effect approach and recognised all the cumulative effect of initially applying HKFRS 16 as an adjustment to the opening balance of retained earnings at the date of initial application (1 January 2019). The comparative information presented in 2018 has not been restated and continues to be reported under HKAS 17 and related interpretations as allowed by the transition provision in HKFRS 16.

The Group has recognised the lease liabilities at the date of 1 January 2019 for leases previously classified as operating leases applying HKAS 17 and measured those lease liabilities at the present value of the remaining lease payments, discounted using the lessee's incremental borrowing rate at 1 January 2019.

The Group has elected to recognise all the right-of-use assets at 1 January 2019 for leases previously classified operating leases under HKAS 17 as if HKFRS 16 had been applied since the commencement date, but discounted using the lessee's incremental borrowing rate at the date of initial application. For all these right-of-use assets, the Group has applied HKAS 36 Impairment of Assets at 1 January 2019 to assess if there was any impairment as on that date.

The Group has also applied the follow practical expedients: (i) applied the exemption of not to recognise right-of-use assets and lease liabilities for leases with term that will end within 12 months of the date of initial application (1 January 2019) and accounted for those leases as short-term leases; (ii) exclude the initial direct costs from the measurement of the right-of-use asset at 1 January 2019 and (iii) used hindsight in determining the lease terms if the contracts contain options to extend or terminate the leases.

In addition, the Group has also applied the practical expedients such that: (i) HKFRS 16 is applied to all of the Group's lease contracts that were previously identified as leases applying HKAS 17 and HK(IFRIC)-INT 4 Determining whether an Arrangement contains a Lease and (ii) not to apply HKFRS 16 to contracts that were not previously identified as containing a lease under HKAS 17 and HK(IFRIC)-INT 4.

# 2. Adoption of HKFRSs (Continued)

# (a) Adoption of new or revised HKFRSs – effective 1 January 2019 (Continued)

# E. Impact on transition

The table below summaries the impact on the adoption of HKFRS 16:

	HKAS 17 Carrying amount 31 December 2018 HK\$'000	Capitalisation of operating lease contracts HK\$'000	HKFRS 16 Carrying amount 1 January 2019 HK\$'000
Assets Right-of-use asset	-	28,195	28,195
<b>Liabilities</b> Lease liabilities	-	28,195	28,195

The table below explains the differences between the operating lease commitments disclosed at 31 December 2018 by applying HKAS 17 and the lease liabilities at the date of initial application at 1 January 2019 by applying HKFRS 16:

HK\$'000
91,843
(63,648)
28,195

The weighted average lessee's incremental borrowing rate at 1 January 2019 was 7.56%.

For the year ended 31 December 2019

# 2. Adoption of HKFRSs (Continued)

### (a) Adoption of new or revised HKFRSs – effective 1 January 2019 (Continued)

#### F. Impacts for the year

The following tables give an indication of the estimated impact of the adoption of HKFRS 16 on the group's financial result and cash flows for the year ended 31 December 2019, by adjusting the amounts reported under HKFRS 16 in these consolidated financial statements to compute estimates of the hypothetical amounts that would have been recognised under HKAS 17 if this superseded standard had continued to apply in 2019 instead of HKFRS 16.

Add books

	Amounts reported under HKFRS 16 HK\$'000	Deduct: HKFRS 16 additional impairment loss and interest HK\$'000	related to operating leases under HKAS 17	Hypothetical amounts under HKAS 17 HK\$'000
Financial result for the year ended 31 December 2019 impacted by the adoption of HKFRS 16: Loss from operations Finance costs Loss before income tax Loss for the year	(60,958) (59,325) (120,283) (120,283)	28,195 2,039 30,234 30,234	(2,131)	(34,894) (57,286) (92,180) (92,180)
	HKFR	rted nder	Deduct: Estimated Rental payment related to operating leases under HKAS 17 HK\$'000 (Note 2)	Hypothetical amounts under HKAS 17 HK\$'000
Line items in the consolidated statement of cash flows for the year ended 31 December 2019 impacted by the adoption of HKFRS 16:  Net cash used in operating activities Net cash used in finance activities		(458) ,131)	(2,131) 2,131	(2,589)

# 2. Adoption of HKFRSs (Continued)

### (a) Adoption of new or revised HKFRSs – effective 1 January 2019 (Continued)

#### F. Impacts for the year (Continued)

Note 1: The "estimated rental related to operating leases" is an estimate of the amounts of the cash flows in 2019 that relate to leases which would have been classified as operating leases, if HKAS 17 had still applied in 2019. This estimate assumes that there were no differences between rentals and cash flows and that all of the new leases entered into in 2019 would have been classified as operating leases under HKAS 17, if HKAS 17 had still applied in 2019. Any potential net tax effect is ignored due to immaterial.

Note 2: In this impact table these cash outflows are reclassified from financing to operating in order to compute hypothetical amounts of net cash generated from operating activities and net cash used in financing activities as if HKAS 17 still applied.

As a result of initially applying HKFRS 16, in relation to the leases that were previously classified as operating leases, the Group recognised lease liabilities of HK\$27,032,000 as at 31 December 2019.

Also in relation to those leases under HKFRS 16, the Group has recognised additional impairment loss and interest costs, instead of operating lease expense. During the year ended 31 December 2019, the Group recognised additional impairment loss of HK\$28,195,000 and additional interest costs of HK\$2,039,000 from these leases. In contrast, rental expenses decreased by HK\$2,131,000.

The following are the changes in carrying amounts of the Group's right-of-use asset and related lease liabilities during the year:

use asset –  Leasehold Lease  land liabilitie  HK\$'000 HK\$'000		
00.405	00.105	
•	28,195	
(28,195)	_	
_	2,039	
_	(2,131)	
_	(1,071)	
-	27,032	
	Leasehold land	

For the year ended 31 December 2019

# 2. Adoption of HKFRSs (Continued)

#### (a) Adoption of new or revised HKFRSs – effective 1 January 2019 (Continued)

HK(IFRIC)-Int 23 - Uncertainty over Income Tax Treatments

The Interpretation supports the requirements of HKAS 12, Income Taxes, by providing guidance over how to reflect the effects of uncertainty in accounting for income taxes.

Under the Interpretation, the entity shall determine whether to consider each uncertain tax treatment separately or together based on which approach better predicts the resolution of the uncertainty. The entity shall also assume the tax authority will examine amounts that it has a right to examine and have full knowledge of all related information when making those examinations. If the entity determines it is probable that the tax authority will accept an uncertain tax treatment, then the entity should measure current and deferred tax in line with its tax filings. If the entity determines it is not probable, then the uncertainty in the determination of tax is reflected using either the "most likely amount" or the "expected value" approach, whichever better predicts the resolution of the uncertainty.

#### Amendments to HKFRS 9 - Prepayment Features with Negative Compensation

The amendments clarify that prepayable financial assets with negative compensation can be measured at amortised cost or at fair value through other comprehensive income if specified conditions are met — instead of at fair value through profit or loss.

#### Amendments to HKAS 19 - Plan amendments, curtailment or settlement

The amendments clarify that on amendment, curtailment or settlement of a defined benefit plan, a company should use updated actuarial assumptions to determine its current service cost and net interest for the period. Additionally, the effect of the asset ceiling is disregarded when calculating the gain or loss on any settlement of the plan and is dealt with separately in other comprehensive income.

#### Amendments to HKAS 28 - Long-term Interests in Associates and Joint Ventures

The amendment clarifies that HKFRS 9 applies to long-term interests ("LTI") in associates or joint ventures which form part of the net investment in the associates or joint ventures and stipulates that HKFRS 9 is applied to these LTI before the impairment losses guidance within HKAS 28.

# Annual Improvements to HKFRSs 2015–2017 Cycle – Amendments to HKFRS 3, Business Combinations

The amendments issued under the annual improvements process make small, non-urgent changes to standards where they are currently unclear. They include amendments to HKFRS 3 which clarifies that when a joint operator of a business obtains control over a joint operation, this is a business combination achieved in stages and the previously held equity interest should therefore be remeasured to its acquisition date fair value.

### 2. Adoption of HKFRSs (Continued)

### (a) Adoption of new or revised HKFRSs – effective 1 January 2019 (Continued)

Annual Improvements to HKFRSs 2015-2017 Cycle – Amendments to HKFRS 11, Joint Arrangements

The amendments issued under the annual improvements process make small, non-urgent changes to standards where they are currently unclear. They include amendments to HKFRS 11 which clarify that when a party that participates in, but does not have joint control of, a joint operation which is a business and subsequently obtains joint control of the joint operation, the previously held equity interest should not be remeasured to its acquisition date fair value.

Annual Improvements to HKFRSs 2015-2017 Cycle — Amendments to HKAS 12, Income Taxes

The amendments issued under the annual improvements process make small, non-urgent changes to standards where they are currently unclear. They include amendments to HKAS 12 which clarify that all income tax consequences of dividends are recognised consistently with the transactions that generated the distributable profits, either in profit or loss, other comprehensive income or directly in equity.

Annual Improvements to HKFRSs 2015-2017 Cycle — Amendments to HKAS 23, Borrowing Costs

The amendments issued under the annual improvements process make small, non-urgent changes to standards where they are currently unclear. They include amendments to HKAS 23 which clarifies that a borrowing made specifically to obtain a qualifying asset which remains outstanding after the related qualifying asset is ready for its intended use or sale would become part of the funds an entity borrows generally and therefore included in the general pool.

#### (b) New or revised HKFRSs that have been issued but are not yet effective

The following new or revised HKFRSs, potentially relevant to the Group's financial statements, have been issued, but are not yet effective and have not been early adopted by the Group. The Group's current intention is to apply these changes on the date they become effective.

Amendments to HKFRS 3
Amendments to HKAS 1 and
HKAS 8

Amendments to HKFRS 9, HKAS 39 and HKFRS 7

Amendments to HKFRS 10 and HKAS 28

Definition of a Business<sup>1</sup> Definition of a Material<sup>1</sup>

Interest Rate Benchmark Reform<sup>1</sup>

Sale or Contribution of Assets between an Investor and its Associate or Joint Venture<sup>2</sup>

- <sup>1</sup> Effective for annual periods beginning on or after 1 January 2020
- The amendments were originally intended to be effective for periods beginning on or after 1 January 2018. The effective date has now been deferred or removed. Early application of the amendments continue to be permitted.



For the year ended 31 December 2019

# 2. Adoption of HKFRSs (Continued)

#### (b) New or revised HKFRSs that have been issued but are not yet effective (Continued)

#### Amendments to HKFRS 3 — Definition of a business

The amendments clarify that a business must include, as a minimum, an input and a substantive process that together significantly contribute to the ability to create outputs, together with providing extensive guidance on what is meant by a "substantive process".

Additionally, the amendments remove the assessment of whether market participants are capable of replacing any missing inputs or processes and continuing to produce outputs, whilst narrowing the definition of "outputs" and a "business" to focus on returns from selling goods and services to customers, rather than on cost reductions.

An optional concentration test has also been added that permits a simplified assessment of whether an acquired set of activities and assets is not a business.

#### Amendments to HKAS 1 and HKAS 8 — Definition of material

The amendments clarify the definition and explanation of "material", aligning the definition across all HKFRS Standards and the Conceptual Framework, and incorporating supporting requirements in HKAS 1 into the definition.

#### Amendments to HKFRS 9, HKAS 39 and HKFRS 7 - Interest Rate Benchmark Reform

The amendments modify some specific hedge accounting requirements to provide relief from potential effects of the uncertainties caused by interest rate benchmark reform. In addition, the amendments require companies to provide additional information to investors about their hedging relationships which are directly affected by these uncertainties.

# Amendments to HKFRS 10 and HKAS 28 – Sale or Contribution of Assets between an Investor and its Associate or Joint Venture

The amendments clarify the extent of gains or losses to be recognised when an entity sells or contributes assets to its associate or joint venture. When the transaction involves a business the gain or loss is recognised in full, conversely when the transaction involves assets that do not constitute a business the gain or loss is recognised only to the extent of the unrelated investors' interests in the joint venture or associate.

The Group is not yet in a position to state whether these new pronouncements will result in substantial changes to the Group's accounting policies and consolidated financial statements.

# 3. Basis of Preparation

#### (a) Statement of compliance

The financial statements have been prepared in accordance with all applicable HKFRSs, Hong Kong Accounting Standards ("**HKASs**") and Interpretations (hereinafter collectively referred to as the "**HKFRS**") and the disclosure requirements of the Hong Kong Companies Ordinance. In addition, the financial statements include applicable disclosures required by the Rules Governing the Listing of Securities on The Stock Exchange of Hong Kong Limited.

#### (b) Basis of measurement and going concern assumption

The consolidated financial statements have been prepared on a going concern basis even though the Group incurred a net loss of HK\$120,283,000 (2018: HK\$93,162,000) and had net cash flows used in operating activities of HK\$458,000 (2018: HK\$53,293,000) and as at 31st December 2019, the Group had net current liabilities and net liabilities of HK\$891,737,000 (2018: HK\$818,839,000) and HK\$905,661,000 (2018: HK\$805,793,000) respectively.

In view of these circumstances, the directors have given consideration to the future liquidity and performance of the Group and its available sources of finance in assessing whether the Group will have sufficient financial resources to continue as a going concern. In order to improve the Group's liquidity and cash flows to sustain the Group as a going concern, the Group has implemented or is in the process of implementing the following measures:

- The substantial shareholder, COMPLANT International Sugar Industry Co., Ltd. ("COMPLANT"), had granted an irrevocable supplemental undertaking (the "Supplemental Undertaking") on 31 December 2019 in favour of the Company. Pursuant to the Supplemental Undertaking, conditional upon the entering into of an agreement for a formal repayment plan, COMPLANT will not demand repayment of or performance of obligations under the amount payable on demand of HK\$533,700,000 (note 24);
- COMPLANT has undertaken to provide continuing financial support, including not to recall the amount due to them of HK\$492,027,000 (note 28) until the Group is able to pay its other creditors in the normal course of business, in order to maintain the Group as a going concern;
- The directors have evaluated all the relevant facts available to them and are of the opinion that the Group is improving its liquidity by reducing the cash outflow from its operations in the form of (i) taking measures tighten cost controls over administrative and other operating expenses; and (ii) monitoring the repair and maintenance of the Sugar business segment in order to reduce cash outlay for unnecessary factory overhauls and unexpected capital cash outflow for asset replacement during the year ended 31 December 2019;
- The Group is actively following up with its debtors on outstanding receivables with the aim of agreeing a repayment schedule with each of them to expedite collection; and
- The Group has budgeted and laid out its business plan for the next twelve months, and seeks to reduce its loss and reducing cash flows from operation. The Group is actively monitoring the production activities to fulfill the forecast production volume and meet sales forecast.

For the year ended 31 December 2019

### 3. Basis of Preparation (Continued)

#### (b) Basis of measurement and going concern assumption (Continued)

Accordingly, the Directors are of the opinion that it is appropriate to prepare the consolidated financial statements of the Group for the year ended 31 December 2019 on a going concern basis. Should the going concern assumption be inappropriate, adjustments may have to be made to write down the values of assets to their recoverable amounts, to provide for any further liabilities that might arise, and to reclassify non-current assets and non-current liabilities as current assets and current liabilities, respectively. The effects of these adjustments have not been reflected in the consolidated financial statements.

#### (c) Functional and presentation currency

The financial statements are presented in Hong Kong dollars ("HK\$"), which is the same as the functional currency of the Company and all amounts are rounded to the nearest thousand ("HK\$'000") except otherwise indicated.

# 4. Significant Accounting Policies

#### (a) Business combinations and basis of consolidation

The consolidated financial statements comprise the financial statements of the Company and its subsidiaries (the "**Group**"). Inter-company transactions and balances between group companies together with unrealised profits are eliminated in full in preparing the consolidated financial statements. Unrealised losses are also eliminated unless the transaction provides evidence of impairment on the asset transferred, in which case the loss is recognised in profit or loss.

The results of subsidiaries acquired or disposed of during the year are included in the consolidated statement of profit or loss and other comprehensive income from the dates of acquisition or up to the dates of disposal, as appropriate. Where necessary, adjustments are made to the financial statements of subsidiaries to bring their accounting policies into line with those used by other members of the Group.

Acquisition of subsidiaries or businesses is accounted for using the acquisition method. The cost of an acquisition is measured at the aggregate of the acquisition-date fair value of assets transferred, liabilities incurred and equity interests issued by the Group, as the acquirer. The identifiable assets acquired and liabilities assumed are principally measured at acquisition-date fair value. The Group's previously held equity interest in the acquiree is re-measured at acquisition-date fair value and the resulting gains or losses are recognised in profit or loss. The Group may elect, on a transaction-by-transaction basis, to measure the non-controlling interests that represent present ownership interests in the subsidiary either at fair value or at the proportionate share of the acquiree's identifiable net assets. All other non-controlling interests are measured at fair value unless another measurement basis is required by HKFRSs. Acquisition-related costs incurred are expensed unless they are incurred in issuing equity instruments in which case the costs are deducted from equity.

Any contingent consideration to be transferred by the acquirer is recognised at acquisition-date fair value. Subsequent adjustments to consideration are recognised against goodwill only to the extent that they arise from new information obtained within the measurement period (a maximum of 12 months from the acquisition date) about the fair value at the acquisition date. All other subsequent adjustments to contingent consideration classified as an asset or a liability are recognised in profit or loss.

# 4. Significant Accounting Policies (Continued)

#### (a) Business combinations and basis of consolidation (Continued)

Contingent consideration balances arising from business combinations whose acquisition dates preceded 1 January 2010 (i.e. the date the Group first applied HKFRS 3 (2008)) have been accounted for in accordance with the transition requirements in the standard. Such balances are not adjusted upon first application of the standard. Subsequent revisions to estimates of such consideration are treated as adjustments to the cost of these business combinations and are recognised as part of goodwill.

Changes in the Group's interests in subsidiaries that do not result in a loss of control are accounted for as equity transactions. The carrying amounts of the Group's interest and the non-controlling interest are adjusted to reflect the changes in their relative interests in the subsidiaries. Any difference between the amount by which the non-controlling interest is adjusted and the fair value of the consideration paid or received is recognised directly in equity and attributed to owners of the Company.

When the Group loses control of a subsidiary, the profit or loss on disposal is calculated as the difference between (i) the aggregate of the fair value of the consideration received and the fair value of any retained interest and (ii) the previous carrying amount of the assets (including goodwill), and liabilities of the subsidiary and any non-controlling interest. Amounts previously recognised in other comprehensive income in relation to the subsidiary are accounted for in the same manner as would be required if the relevant assets or liabilities were disposed of.

Subsequent to acquisition, the carrying amount of non-controlling interests that represent present ownership interests in the subsidiary is the amount of those interests at initial recognition plus such non-controlling interest's share of subsequent changes in equity. Total comprehensive income is attributed to such non-controlling interests even if this results in those non-controlling interests having a deficit balance.

#### (b) Subsidiaries

A subsidiary is an investee over which the Company is able to exercise control. The Company controls an investee if all three of the following elements are present: power over the investee, exposure, or rights, to variable returns from the investee, and the ability to use its power to affect those variable returns. Control is reassessed whenever facts and circumstances indicate that there may be a change in any of these elements of control.

In the Company's statement of financial position, investments in subsidiaries are stated at cost less impairment loss, if any. The results of subsidiaries are accounted for by the Company on the basis of dividend received and receivable.

For the year ended 31 December 2019

# 4. Significant Accounting Policies (Continued)

### (c) Property, plant and equipment

Property, plant and equipment are stated at cost less accumulated depreciation and accumulated impairment losses.

The cost of property, plant and equipment includes its purchase price and the costs directly attributable to the acquisition of the items.

Subsequent costs are included in the asset's carrying amount or recognised as a separate asset, as appropriate, only when it is probable that future economic benefits associated with the item will flow to the Group and the cost of the item can be measured reliably. The carrying amount of the replaced part is derecognised. All other repairs and maintenance are recognised as an expense in profit or loss during the financial period in which they are incurred.

Property, plant and equipment are depreciated so as to write off their cost or valuation net of expected residual value over their estimated useful lives on a straight-line basis. The useful lives, residual value and depreciation method are reviewed, and adjusted if appropriate, at the end of each reporting period. Freehold land is not depreciated. The useful lives are as follows:

Buildings	20 years
Furniture and equipment	4 to 10 years
Computers	4 years
Plant and machinery	10 years
Motor vehicles	4 years
Bearer plants	3 to 7 years

Construction in progress is stated at cost less impairment losses. Cost comprises direct costs of construction as well as borrowing costs capitalized during the periods of construction and installation. Capitalization of these costs ceases and the construction in progress is transferred to the appropriate class of property, plant and equipment when substantially all the activities necessary to prepare the assets for their intended use are completed. No depreciation is provided for in respect of construction in progress until it is completed and ready for its intended use.

An asset is written down immediately to its recoverable amount if its carrying amount is higher than the asset's estimated recoverable amount.

The gain or loss on disposal of an item of property, plant and equipment is the difference between the net sale proceeds and its carrying amount, and is recognised in profit or loss on disposal.

# 4. Significant Accounting Policies (Continued)

#### (d)A Leasing (accounting policies applied from 1 January 2019)

All leases (irrespective of they are operating leases or finance leases) are required to be capitalised in the statement of financial position as right-of-use assets and lease liabilities, but accounting policy choices exist for an entity to choose not to capitalise (i) leases which are short-term leases and/or (ii) leases for which the underlying asset is of low-value. The Group has elected not to recognise right-of-use assets and lease liabilities for low-value assets and leases for which at the commencement date have a lease term less than 12 months. The lease payments associated with those leases have been expensed on straight-line basis over the lease term.

#### (i) Right-of-use asset

The right-of-use asset should be recognised at cost and would comprise: (i) the amount of the initial measurement of the lease liability (see below for the accounting policy to account for lease liability); (ii) any lease payments made at or before the commencement date, less any lease incentives received; (iii) any initial direct costs incurred by the lessee and (iv) an estimate of costs to be incurred by the lessee in dismantling and removing the underlying asset to the condition required by the terms and conditions of the lease, unless those costs are incurred to produce inventories. The Group measures the right-of-use assets applying cost model. Under the cost model, the Group measures the right-to-use at cost, less any accumulated depreciation and any impairment losses, and adjusted for any remeasurement of lease liability.

The Group accounts for leasehold land and buildings that are held for rental or capital appreciation purpose under HKAS 40 and held for own use under HKAS 16 are carried at cost less accumulated depreciation and impairment losses. Other than the above right-of-use assets, the Group also has leased a number of properties under tenancy agreements which the Group exercises it judgement and determines that it is a separate class of asset apart from the leasehold land and buildings which is held for own use. As a result, the right-of-use asset arising from the properties under tenancy agreements are carried at depreciated cost.

#### (ii) Lease liability

The lease liability is recognised at the present value of the lease payments that are not paid at the date of commencement of the lease. The lease payments are discounted using the interest rate implicit in the lease, if that rate can be readily determined. If that rate cannot be readily determined, the Group uses the Group's incremental borrowing rate.

The following payments for the right-to-use the underlying asset during the lease term that are not paid at the commencement date of the lease are considered to be lease payments: (i) fixed payments less any lease incentives receivable: (ii) variable lease payments that depend on an index or a rate, initially measured using the index or rate as at commencement date; (iii) amounts expected to be payable by the lessee under residual value guarantees; (iv) the exercise price of a purchase option if the lessee is reasonably certain to exercise that option and (v) payments of penalties for terminating the lease, if the lease term reflects the lessee exercising an option to terminate the lease.

For the year ended 31 December 2019

### 4. Significant Accounting Policies (Continued)

#### (d)A Leasing (accounting policies applied from 1 January 2019) (Continued)

#### (ii) Lease liability (Continued)

Subsequent to the commencement date, the Group measures the lease liability by: (i) increasing the carrying amount to reflect interest on the lease liability; (ii) reducing the carrying amount to reflect the lease payments made; and (iii) remeasuring the carrying amount to reflect any reassessment or lease modifications, e.g., a change in future lease payments arising from change in an index or rate, a change in the lease term, a change in the in substance fixed lease payments or a change in assessment to purchase the underlying asset.

#### (iii) Accounting as a lessor

Rental income from operating leases is recognised in profit or loss on a straight-line basis over the term of the relevant lease. Initial direct costs incurred in negotiating and arranging an operating lease are added to the carrying amount of the leased asset and recognised as an expense on the straight-line basis over the lease term.

#### (d)B Leasing (accounting policies applied until 31 December 2018)

Leases are classified as finance leases whenever the terms of the lease transfer substantially all the risks and rewards of ownership to lessee. All other leases are classified as operating leases.

#### The Group as lessor

Rental income from operating leases is recognised in profit or loss on a straight-line basis over the term of the relevant lease. Initial direct costs incurred in negotiating and arranging an operating lease are added to the carrying amount of the leased asset and recognised as an expense on the straight-line basis over the lease term.

#### The Group as lessee

Assets held under finance leases are initially recognised as assets at their fair value or, if lower, the present value of the minimum lease payments. The corresponding lease commitment is shown as a liability. Lease payments are analysed between capital and interest. The interest element is charged to profit or loss over the period of the lease and is calculated so that it represents a constant proportion of the lease liability. The capital element reduces the balance owed to the lessor.

The total rentals payable under the operating leases are recognised in profit or loss on a straight-line basis over the lease term. Lease incentives received are recognised as an integrated part of the total rental expense, over the term of the lease.

The land and buildings elements of property leases are considered separately for the purposes of lease classification. When the lease payments cannot be allocated reliably between the land and buildings elements, the entire lease payments are included in the cost of land and buildings as a finance lease of property, plant and equipment.

# 4. Significant Accounting Policies (Continued)

### (e) Intangible asset

#### (i) Acquired intangible asset

The intangible asset represented non-contractual customer lists and relationship was stated in the consolidated statement of financial position at cost less accumulated amortisation (where the estimated useful life is other than indefinite) and accumulated impairment losses. Amortisation of intangible asset is charged to profit or loss on a straight line basis over its estimated useful life unless such life is indefinite. The customer relationship is amortised from the date they are available for use and its estimated useful life is 20 years. Both the period and method of amortisation and any conclusion drawn about the useful life of the patent are reviewed annually.

#### (ii) Impairment

Intangible assets with indefinite useful lives and intangible assets not yet available for use are tested for impairment annually by comparing their carrying amounts with their recoverable amounts, irrespective of whether there is any indication that they may be impaired. If the recoverable amount of an asset is estimated to be less than its carrying amount, the carrying amount of the asset is reduced to its recoverable amount.

An impairment loss is recognised as an expense immediately when an impairment loss subsequently reverses, the carrying amount of the asset is increased to the revised estimate of its recoverable amount, but so that the increased carrying amount does not exceed the carrying amount that would have been determined had no impairment loss been recognised for the asset in prior years.

#### (f) Financial instruments

#### (i) Financial assets

A financial asset (unless it is a trade receivable without a significant financing component) is initially measured at fair value plus, for an item not at fair value through profit or loss ("FVTPL"), transaction costs that are directly attributable to its acquisition or issue. A trade receivable without a significant financing component is initially measured at the transaction price.

All regular way purchases and sales of financial assets are recognised on the trade date, that is, the date that the Group commits to purchase or sell the asset. Regular way purchases or sales are purchases or sales of financial assets that require delivery of assets within the period generally established by regulation or convention in the market place.

Financial assets with embedded derivatives are considered in their entirely when determining whether their cash flows are solely payment of principal and interest.

Amortised cost: Assets that are held for collection of contractual cash flows where those cash flows represent solely payments of principal and interest are measured at amortised cost. Financial assets at amortised cost are subsequently measured using the effective interest rate method. Interest income, foreign exchange gains and losses and impairment are recognised in profit or loss. Any gain on derecognition is recognised in profit or loss.

For the year ended 31 December 2019

# 4. Significant Accounting Policies (Continued)

#### (f) Financial instruments (Continued)

#### (ii) Impairment loss on financial assets

The Group recognises loss allowances for expect credit losses ("ECLs") on trade receivables. The ECLs are measured on either of the following bases: (1) 12-month ECL: these are the ECLs that result from possible default events within the 12 months after the reporting date: and (2) lifetime ECLs: these are ECLs that result from all possible default events over the expected life of a financial instrument. The maximum period considered when estimating ECLs is the maximum contractual period over which the Group is exposed to credit risk.

ECLs are a probability-weighted estimate of credit losses. Credit losses are measured as the difference between all contractual cash flows that are due to the Group in accordance with the contract and all the cash flows that the Group expects to receive. The shortfall is then discounted at an approximation to the assets' original effective interest rate.

For other debt financial assets, the ECLs are based on the 12-month ECLs. However, when there has been a significant increase in credit risk since origination, the allowance will be based on the lifetime ECLs.

When determining whether the credit risk of a financial asset has increased significantly since initial recognition and when estimating ECLs, the Group considers reasonable and supportable information that is relevant and available without undue cost or effort. This includes both quantitative and qualitative information analysis, based on the Group's historical experience and informed credit assessment and including forward-looking information.

The Group assumes that the credit risk on a financial asset has increased significantly if it is more than 30 days past due, unless the Group has reasonable and supportable information that demonstrates otherwise.

The Group considers a financial asset to be credit-impaired when: (1) the borrower is unlikely to pay its credit obligations to the Group in full, without recourse by the Group to actions such as realising security (if any is held); or (2) the financial asset is more than 90 days past due, unless the Group has reasonable and supportable information to demonstrate that a more lagging default criteria is more appropriate.

Interest income on credit-impaired financial assets is calculated based on the amortised cost (i.e. the gross carrying amount less loss allowance) of the financial asset. For non credit-impaired financial assets interest income is calculated based on the gross carrying amount.

# 4. Significant Accounting Policies (Continued)

#### (f) Financial instruments (Continued)

#### (iii) Financial liabilities

The Group classifies its financial liabilities, depending on the purpose for which the liabilities were incurred. Financial liabilities at FVTPL are initially measured at fair value and financial liabilities at amortised costs are initially measured at fair value, net of directly attributable costs incurred.

#### Financial liabilities at FVTPL

Financial liabilities at FVTPL include financial liabilities held for trading and financial liabilities designated upon initial recognition as at FVTPL.

Financial liabilities are classified as held for trading if they are acquired for the purpose of sale in the near term. Derivatives, including separated embedded derivatives, are also classified as held for trading unless they are designated as effective hedging instruments. Gains or losses on liabilities held for trading are recognised in profit or loss.

Where a contract contains one or more embedded derivatives, the entire hybrid contract may be designated as a financial liability at FVTPL, except where the embedded derivative does not significantly modify the cash flows or it is clear that separation of the embedded derivative is prohibited.

Financial liabilities may be designated upon initial recognition as at FVTPL if the following criteria are met: (i) the designation eliminates or significantly reduces the inconsistent treatment that would otherwise arise from measuring the liabilities or recognising gains or losses on them on a different basis; (ii) the liabilities are part of a group of financial liabilities which are managed and their performance evaluated on a fair value basis, in accordance with a documented risk management strategy; or (iii) the financial liability contains an embedded derivative that would need to be separately recorded.

Subsequent to initial recognition, financial liabilities at FVTPL are measured at fair value, with changes in fair value recognised in profit or loss in the period in which they arise, except for the gains and losses arising from the Group's own credit risk which are presented in other comprehensive income with no subsequent reclassification to the statement of profit or loss. The net fair value gain or loss recognised in the statement of profit or loss does not include any interest charged on these financial liabilities.

For the year ended 31 December 2019

# 4. Significant Accounting Policies (Continued)

#### (f) Financial instruments (Continued)

#### (iii) Financial liabilities (Continued)

#### Financial liabilities at amortised cost

Financial liabilities at amortised cost including trade and other payables, amount due to non-controlling interests, and the liabilities component of convertible loan note issued by the Group are subsequently measured at amortised cost, using the effective interest method. The related interest expense is recognised in profit or loss.

Gains or losses are recognised in profit or loss when the liabilities are derecognised as well as through the amortisation process.

### (iv) Convertible loan notes

Convertible loan notes issued by the Group that contain both the liability and conversion option components are classified separately into their respective items on initial recognition. Conversion option that will be settled by the exchange of a fixed amount of cash or another financial asset for a fixed number of the Company's own equity instruments is classified as an equity instrument.

On initial recognition, the fair value of the liability component is determined using the prevailing market interest of similar non-convertible debts. The difference between the proceeds of the issue of the convertible loan notes and the fair value assigned to the liability component, representing the conversion option for the holder to convert the loan notes into equity, is included in equity (convertible loan notes equity reserve).

In subsequent periods, the liability component of the convertible loan notes is carried at amortised cost using the effective interest method. The equity component, represented by the option to convert the liability component into ordinary shares of the Company, will remain in convertible loan notes equity reserve until the embedded option is exercised (in which case the balance stated in convertible loan notes equity reserve will be transferred to share capital. Where the option remains unexercised at the expiry dates, the balance stated in convertible loan notes equity reserve will be released to the accumulated losses. No gain or loss is recognised upon conversion or expiration of the option.

Transaction costs that relate to the issue of the convertible loan notes are allocated to the liability and equity components in proportion to the allocation of the proceeds. Transaction costs relating to the equity component are charged directly to equity. Transaction costs relating to the liability component are included in the carrying amount of the liability portion and amortised over the period of the convertible loan notes using the effective interest method.

#### (v) Effective interest rate method

The effective interest method is a method of calculating the amortised cost of a financial asset or financial liability and of allocating interest income or interest expense over the relevant period. The effective interest rate is the rate that exactly discounts estimated future cash receipts or payments through the expected life of the financial asset or liability, or where appropriate, a shorter period.

# 4. Significant Accounting Policies (Continued)

#### (f) Financial instruments (Continued)

#### (vi) Equity instruments

Equity instruments issued by the Company are recorded at the proceeds received, net of direct issue costs.

### (vii) Derecognition

The Group derecognises a financial asset when the contractual rights to the future cash flows in relation to the financial asset expire or when the financial asset has been transferred and the transfer meets the criteria for derecognition in accordance with HKFRS 9.

Financial liabilities are derecognised when the obligation specified in the relevant contract is discharged, cancelled or expires.

Where the Group issues its own equity instruments to a creditor to settle a financial liability in whole or in part as a result of renegotiating the terms of that liability, the equity instruments issued are the consideration paid and are recognised initially and measured at their fair value on the date the financial liability or part thereof is extinguished. If the fair value of the equity instruments issued cannot be reliably measured, the equity instruments are measured to reflect the fair value of the financial liability extinguished. The difference between the carrying amount of the financial liability or part thereof extinguished and the consideration paid is recognised in profit or loss for the year.

#### (g) Biological assets

Biological assets are living plants involved in the agricultural activities of the transformation of biological assets into agricultural produce for sale or into additional biological assets. Biological assets are measured at fair value less costs to sell at initial recognition and at the end of each reporting period while agricultural produce are measured at fair value less costs to sell at the point of harvest, which is deemed as the cost at that date when the agricultural produce becomes inventory or additional biological assets.

If an active market exists for a biological asset or agricultural produce with reference to comparable species, growing condition and expected yield of the crops, the quoted price in that market is adopted for determining the fair value of that asset. If an active market does not exist, the Group uses the most recent market transaction price, provided that there has not been a significant change in economic circumstances between the transaction date and the end of reporting period, or the market prices for similar assets adjusted to reflect differences to determine fair values or as determined by independent professional valuers. The gain or loss arising on initial recognition and subsequent changes in fair values less costs to sell of biological assets is recognised in profit or loss in the period in which it arises.

Growing cane is accounted for as biological assets. Biological assets are stated at fair value with any resultant gain or loss recognised in the consolidated statement of profit or loss and other comprehensive income. Growing cane will be written off in the period the sugar production is expected to generate revenue.

Growing cane, which are valued at fair value based on estimated sucrose content, age and market price, less estimated harvesting and transport costs.

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#### 4. Significant Accounting Policies (Continued)

#### (h) Inventories

Inventories are initially recognised at cost, and subsequently at the lower of cost and net realisable value. Cost comprises all costs of purchase, costs of conversion and other costs incurred in bringing the inventories to their present location and condition. Cost is calculated using the first-in first out method. Net realisable value represents the estimated selling price in the ordinary course of business less the estimated costs of completion and the estimated costs necessary to make the sale.

#### (i) Revenue recognition

Revenue from contracts with customers is recognised when control of goods or services is transferred to the customers at an amount that reflects the consideration to which the Group expects to be entitled in exchange for those goods or services, excluding those amounts collected on behalf of third parties. Revenue excludes value added tax or other sales taxes and is after deduction of any trade discounts.

Depending on the terms of the contract and the laws that apply to the contract, control of the goods or service may be transferred over time or at a point in time. Control of the goods or service is transferred over time if the Group's performance:

- provides all of the benefits received and consumed simultaneously by the customer;
- creates or enhances an asset that the customer controls as the Group performs; or
- does not create an asset with an alternative use to the Group and the Group has an enforceable right to payment for performance completed to date.

If control of the goods or services transfers over time, revenue is recognised over the period of the contract by reference to the progress towards complete satisfaction of that performance obligation. Otherwise, revenue is recognised at a point in time when the customer obtains control of the goods or service.

When the contract contains a financing component which provides the customer a significant benefit of financing the transfer of goods or services to the customer for more than one year, revenue is measured at the present value of the amounts receivable, discounted using the discount rate that would be reflected in a separate financing transaction between the Group and the customer at contract inception. Where the contract contains a financing component which provides a significant financing benefit to the Group, revenue recognised under that contract includes the interest expense accreted on the contract liability under the effective interest method. For contracts where the period between the payment and the transfer of the promised goods or services is one year or less, the transaction price is not adjusted for the effects of a significant financing component, using the practical expedient in HKFRS 15.

### 4. Significant Accounting Policies (Continued)

#### (i) Revenue recognition (Continued)

(i) Sales of goods, including sugar, molasses, consumable chemicals and fertiliser

Customers obtain control of the goods when the goods are delivered to and have been accepted. Revenue is thus recognised upon when the customers accepted the goods. There is generally only one performance obligation.

#### (ii) Other income

Interest income is accrued on a time basis on the principal outstanding at the applicable interest rate

Rental income under operating leases is recognised on a straight-line basis over the term of the relevant lease.

#### Contract liabilities

A contract liability represents the Group's obligation to transfer goods to a customer for which the Group has received consideration (or an amount of consideration is due) from the customer.

#### (j) Foreign currency

Transactions entered into by the Group in currencies other than the currency of the primary economic environment in which they operate (the "functional currency") are recorded at the rates ruling when the transactions occur. Foreign currency monetary assets and liabilities are translated at the rates ruling at the end of reporting period. Non-monetary items carried at fair value that are denominated in foreign currencies are retranslated at the rates prevailing on the date when the fair value was determined. Non-monetary items that are measured in terms of historical cost in a foreign currency are not retranslated.

Exchange differences arising on the settlement of monetary items, and on the translation of monetary items, are recognised in profit or loss in the period in which they arise. Exchange differences arising on the retranslation of non-monetary items carried at fair value are included in profit or loss for the period except for differences arising on the retranslation of non-monetary items in respect of which gains and losses are recognised in other comprehensive income, in which case, the exchange differences are also recognised in other comprehensive income.

On consolidation, income and expense items of foreign operations are translated into the presentation currency of the Group (i.e. Hong Kong dollars) at the average exchange rates for the year, unless exchange rates fluctuate significantly during the period, in which case, the rates approximating to those ruling when the transactions took place are used. All assets and liabilities of foreign operations are translated at the rate ruling at the end of reporting period. Exchange differences arising, if any, are recognised in other comprehensive income and accumulated in equity as foreign exchange reserve (attributed to non-controlling interests as appropriate). Exchange differences recognised in profit or loss of group entities' separate financial statements on the translation of long-term monetary items forming part of the Group's net investment in the foreign operation concerned are reclassified to other comprehensive income and accumulated in equity as exchange reserve.

For the year ended 31 December 2019

### 4. Significant Accounting Policies (Continued)

#### (j) Foreign currency (Continued)

On disposal of a foreign operation, the cumulative exchange differences recognised in the exchange reserve relating to that operation up to the date of disposal are reclassified to profit or loss as part of the profit or loss on disposal.

Goodwill and fair value adjustments on identifiable assets acquired arising on an acquisition of a foreign operation on or after 1 January 2005 are treated as assets and liabilities of that foreign operation and translated at the rate of exchange prevailing at the end of reporting period. Exchange differences arising are recognised in the exchange reserve.

#### (k) Borrowing costs

Borrowing costs directly attributable to the acquisition, construction or production of qualifying assets, which are assets that necessarily take a substantial period of time to get ready for their intended use or sale, are added to the cost of those assets, until such time as the assets are substantially ready for their intended use or sale.

All other borrowing costs are recognised in profit or loss in the period in which they are incurred.

#### (I) Employee benefits

#### (i) Short term employee benefits

Short term employee benefits are employee benefits (other than termination benefits) that are expected to be settled wholly before twelve months after the end of the annual reporting period in which the employees render the related service. Short term employee benefits are recognised in the year when the employees render the related service.

#### (ii) Defined contribution retirement plan

Contributions to defined contribution retirement plans are recognised as an expense in profit or loss when the services are rendered by the employees.

#### (iii) Termination benefits

Termination benefits are recognised on the earlier of when the Group can no longer withdraw the offer of those benefits and when the Group recognises restructuring costs involving the payment of termination benefits.

### 4. Significant Accounting Policies (Continued)

#### (m) Income taxes

Income taxes for the year comprise current tax and deferred tax.

Current tax is based on the profit or loss from ordinary activities adjusted for items that are non-assessable or disallowable for income tax purposes and is calculated using tax rates that have been enacted or substantively enacted at the end of reporting period.

Deferred tax is recognised in respect of temporary differences between the carrying amounts of assets and liabilities for financial reporting purposes and the corresponding amounts used for tax purposes. Except for goodwill and recognised assets and liabilities that affect neither accounting nor taxable profits, deferred tax liabilities are recognised for all taxable temporary differences. Deferred tax assets are recognised to the extent that it is probable that taxable profits will be available against which deductible temporary differences can be utilised. Deferred tax is measured at the tax rates appropriate to the expected manner in which the carrying amount of the asset or liability is realised or settled and that have been enacted or substantively enacted at the end of reporting period.

An exception to the general requirement on determining the appropriate tax rate used in measuring deferred tax amount is when an investment property is carried at fair value under HKAS 40 "Investment Property". Unless the presumption is rebutted, the deferred tax amounts on these investment properties are measured using the tax rates that would apply on sale of these investment properties at their carrying amounts at the reporting date. The presumption is rebutted when the investment property is depreciable and is held within a business model whose objective is to consume substantially all the economic benefits embodied in the property over time, rather than through sale.

#### (n) Cash and cash equivalents

For the purpose of the consolidated statement of cash flows, cash and cash equivalents comprise cash on hand and bank deposits, and short term highly liquid investments which are readily convertible into known amounts of cash and which are subject to an insignificant risk of changes in value, and have a short maturity of generally within three months when acquired, less bank overdrafts which are repayable on demand and form an integral part of the Group's cash management.

For the purpose of the statement of financial positions, cash and bank balances comprise cash on hand and at banks, including term deposits, which are not restricted as to use.

For the year ended 31 December 2019

### 4. Significant Accounting Policies (Continued)

#### (o) Impairment of assets (other than financial assets)

At the end of each reporting period, the Group reviews the carrying amounts of the following assets to determine whether there is any indication that those assets have suffered an impairment loss or an impairment loss previously recognised no longer exists or may have decreased:

- property, plant and equipment under cost model;
- interests in leasehold land held for own use under operating leases; and
- investments in subsidiaries

If the recoverable amount (i.e. the greater of the fair value less costs of disposal and value in use) of an asset is estimated to be less than its carrying amount, the carrying amount of the asset is reduced to its recoverable amount. An impairment loss is recognised as an expense immediately.

Where an impairment loss subsequently reverses, the carrying amount of the asset is increased to the revised estimate of its recoverable amount, to the extent that the increased carrying amount does not exceed the carrying amount that would have been determined had no impairment loss been recognised for the asset in prior years. A reversal of an impairment loss is recognised as income immediately.

Value in use is based on the estimated future cash flows expected to be derived from the asset or cash generating unit (see note 4(c)), discounted to their present value using a pre-tax discount rate that reflects current market assessments of the time value of money and the risks specific to the asset or cash generating unit.

#### (p) Capitalisation of borrowing costs

Borrowing costs attributable directly to the acquisition, construction or production of qualifying assets which require a substantial period of time to be ready for their intended use or sale, are capitalised as part of the cost of those assets. Income earned on temporary investments of specific borrowings pending their expenditure on those assets is deducted from borrowing costs capitalised. All other borrowing costs are recognised in profit or loss in the period in which they are incurred.

#### (q) Provisions and contingent liabilities

Provisions are recognised for liabilities of uncertain timing or amount when the Group has a legal or constructive obligation arising as a result of a past event, which it is probable will result in an outflow of economic benefits that can be reliably estimated.

Where it is not probable that an outflow of economic benefits will be required, or the amount cannot be estimated reliably, the obligation is disclosed as a contingent liability, unless the probability of outflow of economic benefits is remote. Possible obligations, the existence of which will only be confirmed by the occurrence or non-occurrence of one or more future events, are also disclosed as contingent liabilities unless the probability of outflow of economic benefits is remote.

## 4. Significant Accounting Policies (Continued)

#### (r) Related parties

- (a) A person or a close member of that person's family is related to the Group if that person:
  - (i) has control or joint control over the Group;
  - (ii) has significant influence over the Group; or
  - (iii) is a member of key management personnel of the Group or the Company's parent.
- (b) An entity is related to the Group if any of the following conditions apply:
  - (i) The entity and the Group are members of the same group (which means that each parent, subsidiary and fellow subsidiary is related to the others).
  - (ii) One entity is an associate or joint venture of the other entity (or an associate or joint venture of a member of a group of which the other entity is a member).
  - (iii) Both entities are joint ventures of the same third party.
  - (iv) One entity is a joint venture of a third entity and the other entity is an associate of the third entity.
  - (v) The entity is a post-employment benefit plan for the benefit of the employees of the Group or an entity related to the Group.
  - (vi) The entity is controlled or jointly controlled by a person identified in (a).
  - (vii) A person identified in (a)(i) has significant influence over the entity or is a member of key management personnel of the entity (or of a parent of the entity).
  - (viii) The entity, or any member of a group of which it is a part, provides key management personnel services to the Group or to the Group's parent.

Close members of the family of a person are those family members who may be expected to influence, or be influenced by, that person in their dealings with the entity and include:

- (i) that person's children and spouse or domestic partner;
- (ii) children of that person's spouse or domestic partner; and
- (iii) dependents of that person or that person's spouse or domestic partner.

For the year ended 31 December 2019

# 5. Critical Accounting Judgments and Key Sources of Estimation Uncertainty

In the application of the Group's accounting policies, which are described in note 4, management is required to make judgements, estimates and assumptions about the carrying amounts of assets and liabilities that are not readily apparent from other sources. The estimates and underlying assumptions are based on historical experience and other factors that are considered to be relevant. Actual results may differ from these estimates.

The estimates and underlying assumptions are reviewed on an ongoing basis. Revisions to accounting estimates are recognised in the period in which the estimate is revised if the revision affects only that period, or in the period of the revision and future periods if the revision affects both current and future periods.

#### Key sources of estimation uncertainty

The following are the key assumptions concerning the future, and other key sources of estimation uncertainty at the end of the reporting period, that have a significant risk of causing a material adjustment to the carrying amounts of assets and liabilities within the next financial year.

#### (a) Fair values of biological assets

As described in note 20, the directors of the Company use their judgements and estimates in determining the fair value of biological assets. The fair values are determined using a discounted cash flow valuation technique based on assumptions including the estimated market prices and estimated yields. These inputs involved critical estimate because there is presently an absence of effective financial instruments for hedging against the pricing risks from the unexpected volatility in market prices and the estimated yield is also strongly affected by the unusual agricultural hazards like fire and other natural occurrences like hurricane and the forces of nature like drought. At 31 December 2019, the fair value of the Group's growing cane has been determined by independent valuation firm. The carrying amount of biological assets as at 31 December 2019 is HK\$27,240,000 (2018: HK\$25,921,000). Details of the assumptions used are disclosed in note 20.

#### (b) Depreciation

The Group depreciates the property, plant and equipment over their estimated useful life and after taking into account of their estimated residual values, using the straight line method. The estimated useful life reflects the directors' estimate of the periods that the Group intends to derive future economic benefits from the use of the Group's property, plant and equipment. The residual values reflect the directors' estimated amount that the Group would currently obtain from disposal of the assets, after deducting the estimated costs of disposal, if the assets were already of the age and in the condition expected at the end of its useful life.

# 5. Critical Accounting Judgments and Key Sources of Estimation Uncertainty (Continued)

#### **Key sources of estimation uncertainty** (Continued)

#### (c) Estimated impairment losses on trade receivables

As disclosed in notes 7(b) and 22, the measurement of impairment losses under HKFRS 9 across all categories of financial assets requires judgement, in particular, the estimation of the amount and timing of future cash flows and collateral values when determining impairment losses and the assessment if a significant increase in credit risk. These estimates are driven by a number of factors, changes in which can result in different levels of allowances.

It has been the Group's policy to regularly review its models in the context of actual loss experience and adjust when necessary.

#### (d) Impairment loss on property, plant and equipment

At the end of the reporting period, the directors of the Company review the carrying amounts of its property, plant and equipment with finite useful lives and identified if there is indication that those assets may suffer an impairment loss. If impairment indicators are identified, the recoverable amounts of the assets are estimated in order to determine the extent of the impairment loss. The estimates of the recoverable amounts of the assets require the use of assumptions such as cash flow projections and discount rates to calculate the discounted present value of the future cash flows expected to arise from the continuing use of the property, plant and equipment and intangible assets and from its disposal at the end of its useful life.

As at 31 December 2019, the carrying amount of property, plant and equipment was HK\$11,244,000 (2018: HK\$13,046,000).

#### (e) Fair value measurements and valuation processes

A number of assets and liabilities included in the Group's consolidated financial statements require measurement at, and/or disclosure of, fair value.

The fair value measurement of the Group's financial and non-financial assets and liabilities utilises market observable inputs and data as far as possible. Inputs used in determining fair value measurements are categorised into different levels based on how observable the inputs used in the valuation technique utilised are (the 'fair value hierarchy'):

Level 1: Quoted prices in active markets for identical items (unadjusted);
Level 2: Observable direct or indirect inputs other than Level 1 inputs;
Level 3: Unobservable inputs (i.e. not derived from market data).

The classification of an item into the above levels is based on the lowest level of the inputs used that has a significant effect on the fair value measurement of the item. Transfers of items between levels are recognised in the period they occur.

The Group measures the biological assets at fair value and please refer to note 20 for more detailed information.

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# 5. Critical Accounting Judgments and Key Sources of Estimation Uncertainty (Continued)

**Key sources of estimation uncertainty** (Continued)

#### (f) Going concern assumption

As explained in note 3(b) contain information about the consolidated financial statements have been prepared on a going concern basis even though the Group incurred a net loss of HK\$120,283,000 for the year ended 31 December 2019 and as of 31 December 2019, the Group's current liabilities exceeded its current assets by HK\$891,737,000. In view of these circumstance, the directors have given consideration to the future liquidity and performance of the Group and its available sources of finance in assessing whether the Group will have sufficient financial resources to continue as a going concern. Certain measures as stated in note 3(b) have been and are being taken to manage the Group's liquidity and to improve its financial position.

Should the Group be unable to continue as a going concern, adjustment would have to be made to restate the value of assets to their recoverable amounts, to provide for further liabilities that might arise and to reclassify non-current assets and non-current liabilities as current assets and current liabilities. The effect of those potential adjustments has not been reflected in the consolidated financial statements.

### 6. Capital Risk Management

The Group's objectives of managing capital are to safeguard the Group's ability to continue as a going concern in order to provide returns for owners of the Company and benefits for other stakeholders and to maintain an optimal capital structure to reduce the cost of capital. In order to maintain or adjust the capital structure, the Group may adjust the amount of dividends paid to owners of the Company, return capital to owners of the Company, issue new shares or sell assets to reduce debt.

During the year, the Group's strategy remained unchanged. The Group monitors capital risk on the basis of the gearing ratio. This ratio is calculated as total borrowings divided by total equity.

The management considers the gearing ratio at the end of each reporting period was as follows:

	2019 HK\$'000	2018 HK\$'000
Total borrowings Total capital deficiency Total borrowings to total equity ratio	1,025,727 (746,581) N/A	995,234 (670,462) N/A

Total borrowings include other payable (note 24) (2018: liabilities component of convertible notes (note 26)) and amount due to non-controlling interests (note 28).

There was capital deficiency of HK\$746,581,000 as at 31 December 2019, calculation of gearing ratio as at 31 December 2019 was inappropriate.

### 7. Financial Risk Management

#### (a) Categories of financial instruments

The carrying amounts of the Group's financial assets and financial liabilities as recognised at 31 December 2019 and 2018 were categorised as follows:

	2019 HK\$'000	2018 HK\$'000
Financial assets At amortised cost (including bank balances, deposits and cash)	112,351	146,632
Financial liabilities At amortised cost	1,116,053	1,069,874
At FVTPL	_	7,450

#### (b) Financial risk management objectives and policies

The Group's major financial instruments include trade and other receivables, bank balances, deposits and cash, trade and other payables, lease liabilities, liabilities component of convertible notes and amount due to non-controlling interests. Details of these financial instruments are disclosed in respective notes. The risks associated with these financial instruments and the policies on how to mitigate these risks are set out below. The management manages and monitors these exposures to ensure appropriate measures are implemented on a timely and effective manner.

#### Market risk

#### Foreign currency risk

The transactions of the Group's principal subsidiaries are denominated and settled in its respective functional currency. However, there are certain monetary assets and monetary liabilities denominated in foreign currencies in respect of the relevant group entities. The Group currently does not have a foreign currency hedging policy. However, the management monitors foreign exchange exposure and will consider hedging significant foreign currency exposure should the need arise.

The carrying amounts of the Group's foreign currency denominated monetary assets and monetary liabilities, which are considered as significant by the management, at the end of the reporting period are as follows:

	2019 HK\$'000	2018 HK\$'000
Monetary assets United States Dollar ("USD")	5,176	1,808
Monetary liabilities USD	505,350	473,577

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## 7. Financial Risk Management (Continued)

#### (b) Financial risk management objectives and policies (Continued)

Market risk (Continued)

Foreign currency risk (Continued)

Sensitivity analysis

The following table details the Group's sensitivity to a 10% (2018: 10%) increase and decrease in the functional currencies of the relevant group entities against the relevant foreign currency monetary assets and liabilities. 10% (2018: 10%) is the sensitivity rate used when reporting foreign currency risk internally to key management personnel and represents management's assessment of the reasonably possible change in foreign exchange rates. The sensitivity analysis includes only outstanding foreign currency denominated monetary items and adjusts their translation at the end of the reporting period for a 10% (2018: 10%) change in foreign currency rates. A negative number below indicates an increase in post-tax loss for the year where the functional currency of the relevant group entity strengthen 10% (2018: 10%) against the relevant foreign currency. For a 10% (2018: 10%) weakening of the functional currency of the relevant group entity against the relevant foreign currency, there would be an equal and opposite impact on pre-tax loss for the year.

#### Impact on profit or loss

	2019 HK\$'000	2018 HK\$'000
USD	(50,017)	(47,177)

The above impacts are mainly attributable to the exposure outstanding on receivables, payables, amount due to non-controlling interest and bank balances in the respective foreign currency at year end.

#### Interest rate risk

The Group is exposed to cash flow interest rate risk in relation to variable-rate bank balances and amount due to non-controlling interest. Details of the bank balances and amount due to non-controlling interests are disclosed in notes 23 and 28, respectively.

The Group currently does not have an interest rate hedging policy. However, the management monitors interest rate exposure and will consider other necessary actions when significant interest rate exposure is anticipated.

## 7. Financial Risk Management (Continued)

#### (b) Financial risk management objectives and policies (Continued)

Market risk (Continued)

Interest rate risk (Continued)

Sensitivity analysis

It is estimated that a general increase/decrease of 100 basis points in interest rates, with all other variables held constant, would increase/decrease (2018: increase/decrease) the Group's loss after tax and accumulated losses by approximately HK\$2,838,000 (2018: HK\$2,813,000) for the year. This is mainly attributable to the Group's exposure to interest rates on bank balances and amount due to non-controlling interests.

The sensitivity analysis above has been determined based on the exposure to interest rates for non-derivative instruments. The analysis is prepared assuming the financial instruments outstanding at the end of the reporting period were outstanding for the whole year. The 100 basis points (2018: 100 basis points) increase or decrease is used when reporting interest rate risk internally to key management personnel and represents management's assessment of a reasonably possible change in interest rates. The analysis is performed on the same basis for the year ended 31 December 2018.

#### Credit risk

The Group's credit risk is primarily attributable to its trade and other receivables. Management has a credit policy in place and the exposures to this credit risk is monitored on an ongoing basis.

In respect of trade and other receivables, individual credit evaluations are performed on all customers requiring credit over a certain amount. These evaluations focus on the customer's past history of making payments when due and current ability to pay, and take into account information specific to the customers as well as pertaining to the economic environment in which the customers operate. Ongoing credit evaluation is performed on the financial condition of trade customers. Trade receivables are due within 365 days, 30 days and 60 days from the date of billing for customers of supporting services of sweetener and ethanol business, raw sugar trading and molasses trading respectively. Debtors with balances that are more than 12 months past due are requested to settle all outstanding balances before any further credit is granted. Normally, the Group does not obtain collateral from customers.

The Group has concentration of credit risk on trade receivables as 8% (2018: 5%) of the total receivable was due from the Group's five largest customers. As at 31 December 2019, there was no trade receivables due from the Group's largest customer (2018: HK\$Nii). The Group's concentration of credit risk by geographical locations is mainly in African countries, which accounted for 76% (2018: 90%) of the total trade receivables as at 31 December 2019.

In respect of deposits with banks, the Group mitigates its exposure to credit risk by placing deposits with financial institutions with high credit rating.

The Group measures loss allowances for trade receivables at an amount equal to lifetime ECLs, which is calculated using a provision matrix. As the Group's historical credit loss experience does not indicate significantly different loss patterns for different customer segments, the loss allowance based on past due status is not further distinguished between the Group's different customer bases.



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### 7. Financial Risk Management (Continued)

#### (b) Financial risk management objectives and policies (Continued)

Credit risk (Continued)

The following table provides information about the Group's exposure to credit risk and ECLs for trade receivables at the end of the reporting period:

At 31 December 2019	Weighted average lifetime ECLs rate %	Gross carrying amounts HK\$'000	Net Lifetime ECLs HK\$'000	carrying amounts HK\$'000
Current (not past due)	2.0%	263	(5)	258
1 – 90 days past due	4.0%	2,710	(108)	2,602
91 – 180 days past due	6.0%	107	(6)	101
181 – 365 days past due	20.0%	5,554	(1,111)	4,443
1 – 2 years past due	50.0%	4,929	(2,465)	2,464
Over 2 years past due	32.3%*	56,494	(18,254)	38,240
		70,057	(21,949)	48,108
Individual assessment	100.0%	28,679	(28,679)	
		98,736	(50,628)	48,108

<sup>\*</sup> The Group is actively following up with its debtors on outstanding receivables with the agreed repayment schedule with each of them to expedite collection. The director considered a lower ECLs rate in view of the debtors had settled the balances in accordingly to the agreed repayment schedule during the years ended 31 December 2019 and 2018.

At 31 December 2018	Weighted average lifetime ECLs rate	Gross carrying amounts	Net Lifetime ECLs	carrying amounts
At 31 December 2010	COLS Tate	HK\$'000	HK\$'000	HK\$'000
Current (not past due)	2.0%	3,384	(68)	3,316
1 – 90 days past due	4.0%	34,568	(1,382)	33,186
91 – 180 days past due	6.0%	1,956	(117)	1,839
181 – 365 days past due	10.0%	701	(70)	631
1 – 2 years past due	20.0%	28,472	(5,698)	22,774
Over 2 years past due	74.5%	43,987	(32,779)	11,208
		113,068	(40,114)	72,954

### 7. Financial Risk Management (Continued)

#### (b) Financial risk management objectives and policies (Continued)

Credit risk (Continued)

ECLs rates are based on actual loss experience over the past 3 years. These rates are adjusted to reflect differences between economic conditions during the period over which the historic data has been collected, current conditions and the group's view of economic conditions over the expected lives of the receivables.

Movement in the loss allowances in respect of trade receivables during the year was as follows:

	2019 HK\$'000	2018 HK\$'000
At 1 January Impairment loss for the year	40,114 10,514	40,114 -
At 31 December	50,628	40,114

#### Liquidity risk

In the management of the liquidity risk, the Group regularly monitors its liquidity requirements and its compliance with lending covenants and ensure that it maintains sufficient reserves of cash to meet its liquidity requirements in the short and long term.

The following table details the Group's remaining contractual maturity for its non-derivative financial liabilities and based on the agreed repayment terms. The table has been drawn up based on the undiscounted cash flows of financial liabilities based on the earliest date on which the Group can be required to pay. The table includes both interest and principal cash flows. To the extent that interest rates are floating, the undiscounted amount is derived from interest rate curves at the end of the reporting period.

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### 7. Financial Risk Management (Continued)

#### (b) Financial risk management objectives and policies (Continued)

Liquidity risk (Continued)

	Less than	Between	Between	Total		
	1 year or	1 to 2	2 to 5	<b>Over undiscounted</b>		Carrying
	on demand	years	years	5 years	cash flows	amount
	HK\$'000	HK\$'000	HK\$'000	HK\$'000	HK\$'000	HK\$'000
At 31 December 2019						
Trade and other payables	596,994	_	_	_	596,994	596,994
Lease liabilities	2,157	2,157	6,470	76,721	87,505	27,032
Amount due to						
non-controlling interests	517,944	_	_	_	517,944	492,027
	1,117,095	2,157	6,470	76,721	1,202,443	1,116,053
At 31 December 2018						
Trade and other payables	74,640	_	_	_	74,640	74,640
Liabilities component of						
convertible notes	533,700	_	_	_	533,700	526,640
Amount due to						
non-controlling interests	492,579	_	_	_	492,579	468,594
	1,100,919	_	_	-	1,100,919	1,069,874

#### Environmental and climate change risk

The Group's sugar business depends significantly on the ability to harvest sugar canes in the concession. The ability to harvest sugar canes and the growth of the sugar canes in the plantations may be affected by unfavorable local weather conditions and natural disasters. Weather conditions such as drought, flooding, disease outbreaks, cyclones and windstorms are examples of such events. The occurrence of severe weather conditions or natural disasters may diminish the supply of sugar canes available for harvesting in the concessions, or otherwise impede the Group's harvesting operations or the growth of the sugar canes in the plantations, which in turn may have a material adverse effect on the Group's ability to produce the products in sufficient quantities and in a timely manner.

The Group's geographic spread of farms allows a high degree of mitigation against adverse climate conditions such as drought, flooding and disease outbreaks. The Group has strong environmental policies and procedures in place to comply with environmental laws.

## 7. Financial Risk Management (Continued)

#### (b) Financial risk management objectives and policies (Continued)

Environmental and climate change risk (Continued)

The seasonal nature of the cane farming business requires a high level of cash flows at different times of the year. The Group actively manages its working capital requirements and has secured credit facilities sufficient to meet its cash flow requirements.

#### (c) Fair values

#### (i) Financial instruments carried at fair value

#### Fair value hierarchy

The following table presents the fair value of the Group's financial instruments measured at the end of the reporting date on a recurring basis, categorised into the three-level fair value hierarchy as defined in HKFRS 13. Fair value measurement. The level into which a fair value measurement is classified is determined with reference to the observability and significance of the inputs used in the valuation technique as follows:

- Level 1: Quoted (unadjusted) market prices in active markets for identical assets or liabilities.
- Level 2: Valuation techniques for which the lowest level input that is significant to the fair value measurement is directly or indirectly observable.
- Level 3: Valuation techniques for which the lowest level input that is significant to the fair value measurement is unobservable.

As at 31 December 2018, fair value of the Group's financial instruments, including put option embedded in convertible note which was categorised into Level 3 of the fair value hierarchy was valued by the directors with reference to a valuation report issued by BMI Appraisals Limited ("BMIA"), an independent valuation firm.

	Carrying amount at 31 December	Fair value at 31 December	at	value measurem 31 December 20 Categorised into	)18
	2018 HK\$'000	2018 HK\$'000	Level 1 HK\$'000	Level 2 HK\$'000	Level 3 HK\$'000
Derivative component of convertible notes	7,450	7,450	-	-	7,450

For the year ended 31 December 2019

## 7. Financial Risk Management (Continued)

#### (c) Fair values (Continued)

(i) Financial instruments carried at fair value (Continued)

During the year ended 31 December 2018, there were no transfers among fair value hierarchies.

Information about Level 3 fair value measurements at 31 December 2018

	Significant Valuation techniques	unobservable inputs	Expected volatility
Derivative component of convertible notes	Binomial model	Expected volatility	102.66%

The fair value of derivative component of convertible notes is determined using binomial model and the significant unobservable input used in the fair value measurement is expected volatility. The fair value measurement is negatively correlated to the expected volatility. As at 31 December 2018, it is estimated that with all other variables held constant, an increase/decrease in the expected volatility by 1% would have increased/decreased the Group's loss by HK\$75,000.

The movement during the period in the balance of Level 3 fair value measurements is as follows:

	2019 HK\$'000	2018 HK\$'000
Derivative component of convertible notes		
At 1 January	7,450	51,326
Changes in fair value recognised in profit or loss during		
the year	(7,450)	(43,876)
At 31 December	-	7,450

#### (ii) Fair values of financial instruments carried at other than fair value

In respect of bank balances, deposits and cash, trade and other receivables, and trade and other payables, the carrying amounts approximate their fair value due to the relatively short-term nature of these financial instruments.

The aggregate carrying values of other financial liabilities carried on the consolidated statement of financial position are not materially different from their fair values as at 31 December 2019.

## 7. Financial Risk Management (Continued)

#### (c) Fair values (Continued)

- (iii) The fair values of financial assets and financial liabilities are determined as follows:
  - the fair values of other financial assets and financial liabilities are determined in accordance with generally accepted pricing models based on discounted cash flow analysis using prices or rates from observable current market transactions as input;
  - the fair value of derivative component of convertible notes based on models set out in note
     26.

### 8. Turnover and Segment Information

Turnover represents revenue arising from sale of goods, which recognises at a point in time, during the year.

The Group's reportable and operating segments, based on information reported to the chief executive officer, being the chief operating decision maker, for the purpose of resource allocation and assessment of segment performance focuses on types of goods. No operating segments identified by the chief operating decision maker have been aggregated in arriving at the reportable segments of the Group.

Specifically, the Group's reportable and operating segments under HKFRS 8 are as follows:

- Supporting services to external sweetener and ethanol business (the "Supporting services");
- Sugar cane growing and sugar manufacturing business (the "Sugar business"); and
- Ethanol biofuel business (the "Ethanol business").

For the year ended 31 December 2019

## 8. Turnover and Segment Information (Continued)

The following is an analysis of the Group's revenue, results, assets and liabilities by reportable segments.

	Supporting services HK\$'000	Sugar business HK\$'000	Ethanol business HK\$'000	Total HK\$'000
Year ended 31 December 2019				
Segment revenue from contracts with customers:				
Segment revenue	10,442	125,092	_	135,534
Inter-segment sales	_	_	_	_
	40.440	407.000		
Segment revenue from external customers	10,442	125,092		135,534
Segment results	(19,789)	(92,500)	(1,437)	(113,726)
Unallocated corporate income	(19,709)	(92,300)	(1,437)	3,400
Finance costs				(9,957)
			_	(0,001)
Loss before income tax			_	(120,283)
At 31 December 2019				
Assets and liabilities				
Segment assets	60,402	130,263	11,077	201,742
Corporate and other unallocated assets			_	9,480
Total assets				211,222
Total accord			_	
Segment liabilities	31,675	549,867	_	581,542
Corporate and other unallocated liabilities	-	-		535,341
			_	
Total liabilities				1,116,883

## 8. Turnover and Segment Information (Continued)

	Supporting services HK\$'000	Sugar business HK\$'000	Ethanol business HK\$'000	Total HK\$'000
Year ended 31 December 2018				
Segment revenue from contracts with customer:				
Segment revenue	_	134,490	_	134,490
Inter-segment sales	_	_	_	
Segment revenue from external customers	-	134,490	_	134,490
Segment result	(18,066)	(75,466)	2,068	(91,464)
Unallocated corporate income	, ,	, ,		41,172
Finance cost			_	(42,870)
Loss before income tax			_	(93,162)
At 31 December 2018				
Assets and liabilities				
Segment assets	96,304	150,814	11,177	258,295
Corporate and other unallocated assets			_	13,236
Total assets			_	271,531
Segment liabilities	49,353	492,587	_	541,940
Corporate and other unallocated liabilities	2,200	,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,	_	535,384
Total liabilities				1,077,324

Inter-segment sales are conducted with terms mutually agreed by both contract parties.

The accounting policies of the operating segments are the same as the Group's accounting policies described in Note 4. Segment results represents the result of each segment without allocation of central administration expenses, directors' remuneration, interest income and finance costs. This is the measure reported to the chief executive officer with respect to the resource allocation and performance assessment.

For the purposes of monitoring segment performance and allocating resources between segments.

- All assets are allocated to operating segment, other than certain bank balances and cash of head office.
- All liabilities are allocated to operating segments, other than other payables and accrued liabilities, derivative component and liabilities component of convertible notes of head office.

For the year ended 31 December 2019

## 8. Turnover and Segment Information (Continued)

### Other reportable segment information

	Supporting services HK\$'000	Sugar business HK\$'000	Ethanol business HK\$'000	Total HK\$'000
Year ended 31 December 2019				
Amounts included in the measure of				
segment result for segment assets:				
Depreciation	26	2,702	4	2,732
Impairment loss on right-of-use asset	_	28,195	_	28,195
Impairment loss on property, plant and equipment	_	1,775	_	1,775
Impairment loss on trade receivables	10,514	_	_	10,514
Write-down of inventories	-	20,711	_	20,711
Year ended 31 December 2018				
Amounts included in the measure of				
segment result for segment assets				
Depreciation	25	2,665	4	2,694
Impairment loss on property, plant and equipment	_	98	_	98

#### **Geographic Information**

#### Revenue from external customers

	2019 HK\$'000	2018 HK\$'000
Jamaica	99,373	96,262
The United States	16,787	16,977
The PRC	10,442	_
European countries	7,916	21,251
Caribbean countries	1,016	_
	135,534	134,490

The revenue information from operations above is based on the location of the customers.

#### Non-current assets

	2019 HK\$'000	2018 HK\$'000
Jamaica The PRC African countries	11,166 64 14	12,943 84 19
	11,244	13,046

The non-current assets information is based on the location of assets.

## 8. Turnover and Segment Information (Continued)

### Information about major customers

The Group has identified three customers (2018: six) which individually represented over 10% of the Group's total external sales.

The sales to the major customers during the years are as follow:

	2019 HK\$'000	2018 HK\$'000
Company A1	27.040	N/A <sup>2</sup>
Company P1	37,212	N/A <sup>2</sup>
Company B <sup>1</sup>	34,201	
Company C <sup>1</sup>	14,087	N/A <sup>2</sup>
Company D <sup>1</sup>	N/A <sup>2</sup>	28,099
Company E <sup>1</sup>	N/A <sup>2</sup>	20,272
Company F <sup>1</sup>	N/A <sup>2</sup>	19,050
Company G <sup>1</sup>	N/A <sup>2</sup>	19,041
Company H <sup>1</sup>	N/A <sup>2</sup>	18,185
Company I <sup>1</sup>	N/A <sup>2</sup>	17,170

#### Note:

- 1 Revenue from Sugar business segment
- 2 The corresponding revenue did not contribute over 10% of the total external sales of the Group.

For the year ended 31 December 2019

## 9. Other Income and Expenses

	2019 HK\$'000	2018 HK\$'000
Loss on disposal of property, plant and equipment	(1)	(34)
Interest income	285	158
Rental income	2,092	2,927
Sundry income	3,718	5,240
	6,094	8,291

## 10. Other Operating Expenses

	2019 HK\$'000	2018 HK\$'000
Impairment loss on property, plant and equipment Impairment loss on trade receivables Impairment loss on right-of-use asset	1,755 10,514 28,195	98 - -
	40,464	98

## 11. Finance Costs

	2019 HK\$'000	2018 HK\$'000
Interest on amount due to non-controlling interests	25,611	23,636
Interest on lease liabilities	2,039	20,000
Interest on other borrowings	-	247
Imputed interest expenses on convertible note (note 26)	7,060	43,900
Exchange loss on amount due to non-controlling interests	24,615	4,368
	59,325	72,151

### 12. Loss Before Income Tax

The Group's loss before income tax has been arrived at after charging:

	2019 HK\$'000	2018 HK\$'000
Staff costs, including Directors' remuneration (note 13): Directors' remuneration	940	1 1 4 7
Retirement benefits scheme contributions	849 1,225	1,147 4,392
Other staff cost	37,276	49,664
	39,350	55,203
Cost of inventories sold Write-down of inventories	108,606 20,711	143,484
Cost of sales recognised as expenses	129,317	143,484
Auditors' remuneration	630	630
Depreciation of property, plant and equipment	2,732	2,694
Total minimum lease payments for leases previously classified as operating leases under HKAS17	_	2,897
Short-term leases expenses	555	· –
Loss on disposal of property, plant and equipment	1	34

## 13. Directors' and Chief Executive's Remuneration

The remuneration paid or payable to each of the eight (2018: eight) directors of the Group were as follows:

#### For the year ended 31 December 2019

	Director's fee HK\$'000	Basic salaries and allowances HK\$'000	Performance bonus HK\$'000	Retirement benefit scheme contribution HK\$'000	Total HK\$'000
Executive directors					
Liu Xueyi	_	_	_	-	_
Han Hong	-	-	-	-	_
Wang Zhaohui	_	492	_	117	609
Non-executive directors					
Liu Yan	-	_	_	-	_
Zhang Jian	_	_	_	-	-
Independent non-executive directors					
Cheng Tai Kwan	80	_	_	_	80
Lu Heng Henry	80	_	_	_	80
Shi Zhu 2	80	-	_	_	80
	240	492	_	117	849

For the year ended 31 December 2019

### 13. Directors' and Chief Executive's Remuneration (Continued)

For the year ended 31 December 2018

	Director's fee HK\$'000	Basic salaries and allowances HK\$'000	Performance bonus HK\$'000	Retirement benefit scheme contribution HK\$'000	Total HK\$'000
Executive directors					
Liu Xueyi	_	_	_	_	_
Han Hong	_	_	_	_	_
Wang Zhaohui	-	757	-	150	907
Non-executive directors					
Liu Yan	_	_	_	_	_
Zhang Jian	-	_	_	_	_
Independent non-executive directors					
Cheng Tai Kwan	80	_	_	_	80
Lu Heng Henry	80	_	_	_	80
Shi Zhu	80	_	_	_	80
	240	757	_	150	1,147

#### Note:

During the years ended 31 December 2019 and 2018, no emoluments were paid by the Group to the directors and the five highest paid individuals (including the directors and employees) as an inducement to join or upon joining the Group or as compensation for loss of office. None of the directors has waived any emoluments during the two years ended 31 December 2019 and 2018.

### 14. Five Highest Paid Individuals Remuneration

Of the five individuals with the highest emoluments in the Group, one (2018: one) was director of the Company whose emoluments are included in the disclosures in Note 13 above. The emoluments of the remaining four (2018: four) individuals were as follows:

	2019 HK\$'000	2018 HK\$'000
Basic salaries and allowances	3,147	2,126
Performance bonus	60	1,370
Retirement benefits scheme contributions	225	482
	3,432	3,978

The remuneration is within the following bands:

#### **Number of employees**

	2019	2018
HK\$Nil to HK\$1,000,000 HK\$1,000,000 to HK\$1,500,000	3	2 2

## 15. Income Tax Expense

No provision for income tax expense had been made as the Company and subsidiaries have no assessable profits in their jurisdictions for the two years ended 31 December 2019 and 2018.

The Hong Kong profits tax charge is calculated at 8.25% on the first HK\$2 million of estimated assessable profit and at 16.5% on the estimated assessable profits above HK\$2 million.

Jamaica Corporate Income is 30% (2018: 30%) on assessable profits arising in Jamaica. The Government of Jamaica, through the Ministry of Finance and Public Services, granted Pan-Caribbean Sugar Company Limited ("**PCSC**") 20 year period of relief from corporate income tax effective on the commencement of operations, with the option to apply for a renewal.

Benin Standard Corporate Income Tax rate is 30% (2018: 30%). Compagnie Beninoise De Bioenergie ("**CBB**") is eligible for certain tax holiday and concessions and were exempted from Benin income tax for both years.

The tax rate of the PRC subsidiary is 25% under Enterprises Income Tax Law of the PRC (the "EIT Law") and Implementation Regulation of the EIT Law.

No provision for deferred taxation had been made in view of immaterial effect.

For the year ended 31 December 2019

### 15. Income Tax Expense (Continued)

/
(93,162)
(27,948)
6,443
27,463
(5,958)

#### 16. Dividend

No dividend was paid or proposed during the year ended 31 December 2019, nor has any dividend been proposed since the end of the reporting period (2018: HK\$NiI).

#### 17. Loss Per Share

The calculation of basic loss per share is based on the consolidated loss for the year attributable to owners of the Company of HK\$91,875,000 (2018: HK\$70,911,000), and the weighted average number of 2,191,180,000 (2018: 2,191,180,000) ordinary shares in issue during the year.

No adjustment has been made to the loss per share accounts presented for the years ended 31 December 2019 and 2018 in respect of dilution as the impacts of the convertible notes outstanding had an anti-dilutive effect on the loss per share accounts presented.

## 18. Property, Plant and Equipment

	Freehold land HK\$'000	Buildings HK\$'000	Furniture and equipment HK\$'000	Computers HK\$'000	Plant and machinery	Motor Vehicles HK\$'000	Construction in Progress HK\$'000	Bearer Plant HK\$'000	<b>Total</b> HK\$'000
COST									
At 1 January 2018	2,123	19,579	2,378	3,790	682,654	33,284	179,150	47,732	970,690
Addition	-,	-	5	-	847	-	26	1,355	2,233
Disposals	-	-	-	_	-	-	-	(1,359)	(1,359)
Exchange realignment	(37)	(342)	(26)	(66)	(11,939)	(581)	(1,414)	(835)	(15,240)
At 31 December 2018 and 1 January 2019	2,086	19,237	2,357	3,724	671,562	32,703	177,762	46,893	956,324
Addition	_	_	2	3	, <u> </u>	· -	_	3,180	3,185
Disposals	-	-	-	-	-	-	(10,849)	(89)	(10,938)
Transfer	-	-	-	-	808	-	(808)	-	-
Exchange realignment	(81)	(747)	(60)	(148)	(26,099)	(1,273)	(10,190)	(1,784)	(40,382)
At 31 December 2019	2,005	18,490	2,299	3,579	646,271	31,430	155,915	48,200	908,189
ACCUMULATED DEPRECIATION, AMORTISATION AND IMPAIRMENT									
At 1 January 2018	1,980	18,698	2,212	3,589	674,724	32,820	178,976	43,804	956,803
Provided for the year	-	84	38	50	778	196	-	1,548	2,694
Disposals	-	-	-	-	-	-	-	(1,325)	(1,325)
Impairment loss recognised	(0.5)	(000)	(05)	(00)	(44.004)	(570)	- (4 44 0)	98	98
Exchange realignment	(35)	(326)	(25)	(62)	(11,801)	(570)	(1,412)	(761)	(14,992)
At 31 December 2018 and 1 January 2019	1,945	18,456	2,225	3,577	663,701	32,446	177,564	43,364	943,278
Provided for the year	-	73	36	36	725	142	- (40.040)	1,720	2,732
Disposals	-	-	-	-	-	-	(10,848)	(89)	(10,937)
Transfer	_	_	_	-	623	-	(623)	- 1 7EE	1 755
Impairment loss recognised Exchange realignment	(76)	(716)	(58)	(138)	(25,793)	(1,261)	(10,178)	1,755 (1,663)	1,755 (39,883)
EXCITATING TEATING THE TITLE TO THE TITLE TH	(10)	(110)	(00)	(130)	(20,190)	(1,201)	(10,170)	(1,000)	(39,000)
At 31 December 2019	1,869	17,813	2,203	3,475	639,256	31,327	155,915	45,087	896,945
CARRYING AMOUNTS									
At 31 December 2019	136	677	96	104	7,015	103	-	3,113	11,244
At 31 December 2018	141	781	132	147	7,861	257	198	3,529	13,046

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### 19. Intangible Asset

	Customer relationship HK\$'000
COST	
At 1 January 2018, 31 December 2018, 1 January 2019 and 31 December 2019	423,000
ACCUMULATED AMORTISATION AND IMPAIRMENT	
At 1 January 2018, 31 December 2018, 1 January 2019 and 31 December 2019	423,000
CARRYING AMOUNTS	
At 31 December 2018 and 31 December 2019	_

#### **Impairment Tests and Impairment Loss on Intangible Asset**

i. Details and movement of the value on the intangible assets

Initially, the intangible asset represented customer relationship purchased as part of a business combination of Sino-Africa Technology & Trading Limited ("SATT") in February 2009. As detailed in the valuation report at the time of acquisition in February 2009, the customer relationship of the SATT at date of acquisition was only consisted of four customers, namely, the La Sucrerie de COMPLANT de Madagascar ("African Company 1"), COMPLANT Magbass Sugar Complex Company Limited ("African Company 2"), La Sucrerie de COMPLANT du Benin ("African Company 3"), Sucrerie Cote Ouest de COMPLANT de Madagascar (Ouest Sucre) ("African Company 4"). African Company 1, 2, 3 and 4 are all indirect subsidiaries of COMPLANT which is a substantial shareholder holding 13.69% shares of the Company. Due to subsequent business development of SATT, two fellow subsidiaries of SATT, namely CBB and PCSC were added as new customers in 2012 and 2013 respectively after the independent shareholders approved their annual caps for the continuing connected transactions. The addition of these two customers was considered as part of customer relationship even though no restatement of cost of the intangible assets for these internally generated intangible assets.

The customer relationship represents the present value of the future cash flow attributed to established customer base and other business relationships built up by SATT in African and other nations and has a definite useful life and is amortised on straight-line basis over the estimated useful life of 20 years. The movement of value of the intangible assets for 2019 was set out above.

#### 19. Intangible Asset (Continued)

#### **Impairment Tests and Impairment Loss on Intangible Asset** (Continued)

ii. Reasons and details of events and circumstances that led to impairment loss of intangible asset in 2017

The impairment loss of intangible asset in 2017 was mainly for reason that the operating results of two of its customers, namely PCSC and CBB, who owe a total of approximately HK\$129.1 million to SATT did not show much improvement even PCSC suspended two of its sugar estates and one of its sugar factory in 2016. The length of time it will take by these two customers to repay its debts to SATT has reassessed in 2017. The projected working capital requirement was higher than that expected in 2016 for the next five years resulting from the expected lengthening of the repayment time by PCSC and CBB. The increase in net working capital requirement will reduce the free cash flow and this has the effect of lowering the value-in-use ("VIU") valuation of SATT in 2017.

Save as disclosed above, the Company is not aware of any other significant reason or change in circumstances since the year ended 31 December 2017 leading to impairment loss of the intangible asset.

iii. Factors, events and circumstances of the impairment of intangible assets cannot be anticipated and the time of acquisition of the intangible assets in February 2009

The impairment loss was due to the subsequent abrupt market and operation changes in 2017 and the new changes in customer relationship of SATT after the acquisition in 2012 and 2013. Those changes were happened years after the acquisition and were therefore impossible to forecast at time of acquisition in February 2009.

## 20. Biological Assets - Growing Cane

Movement in biological assets, representing growing cane before harvest, are summarised as follows:

	2019 HK\$'000	2018 HK\$'000
Opening balance (level 3 recurring fair value)	25,921	26,306
Cane cultivation cost capitalised	47,560	31,237
Decrease in fair value of cane harvested	(46,932)	(38,326)
Changes in fair value	1,670	7,162
Exchange realignment	(979)	(458)
Closing balance (level 3 recurring fair value)	27,240	25,921

The fair value of biological assets is a level 3 recurring fair value measurement. The increase in fair value of biological assets for the year ended of approximately HK\$1,670,000 (2018: an increase in fair value of approximately HK\$7,162,000) was reflected in the consolidated statement of profit or loss.

For the year ended 31 December 2019

### 20. Biological Assets - Growing Cane (Continued)

#### **Valuation Methodology of Biological Assets**

The Group has engaged BMIA, an independent valuation firm, to determine the fair value of the biological assets as at 31 December 2019 (the "Valuation Date").

#### i. Valuation techniques and assumptions

The valuation technique used is the discounted cash flow method under income approach it requires to assess a series of variables, which include the discount rate, market prices of sugar cane, cane yield, planting costs, etc. The values of such variables are determined by the independent valuers using information supplied by the Group, proprietary and third-party data as well as under some assumptions. There were no changes to the valuation techniques during the period. Major assumptions adopted for valuation are listed below:

- a. The sugar cane crop is a perennial crop with a one year crop cycle and the crop is reaped exactly one year after planting;
- b. The sugar cane crop experiences linear growth; and
- c. The economic life of the sugar cane crop is 7 years.

#### ii. Unobservable inputs

The major inputs for the above valuation models are discount rate, cane yield per hectare, market prices of sugar canes and estimated maturity of cane. The values of such inputs are as follows:

- a. The discount rate applied for the year ended 31 December 2019 was 20.0% (2018: 20.0%).
- b. The estimated cane yield per hectare represents the harvest level of the sugar canes. The yield of sugar canes is affected by the age, species and health of the cane roots, the climate, location, soil conditions, topography and agricultural infrastructure.

	Frome		
	2019	2018	
Estimated yield (tones cane/hectare)	57.7	57.6	

c. The market prices variables represent the estimated market price for the sugar canes produced by the Group.

	2019	2018
Estimated market price per ton (approximately)	J\$4,000 (HK\$237)	J\$3,500 (HK\$217)

## 20. Biological Assets - Growing Cane (Continued)

#### **Valuation Methodology of Biological Assets** (Continued)

- ii. Unobservable inputs (Continued)
  - d. The average maturity of cane as calculated by plant date and Valuation Date.

	2019	2018
Weighted average maturity of cane per hectare		
(approximately)	75.9%	87.3%

The higher the discount rate, the lower the fair value. The higher the estimated cane yield per hectare, market prices variables and average maturity of cane, the higher the fair value.

The fair value measurement is based on the above biological assets' highest and best use, which does not differ from their actual use.

#### 21. Inventories

	2019 HK\$'000	2018 HK\$'000
	50,000	E0.004
Consumables and components	56,223	56,601
Good in transit	18	18
Sugar and molasses	20,898	25,462
	77,139	82,081
Write-down	(20,958)	-
Net realisable value	56,181	82,081

At 31 December 2019, the sugar and molasses consisted of 4,485 tonnes (2018: 5,732 tonnes) of raw sugar and 1,691 tonnes (2018: 463 tonnes) of molasses with carrying amounts of HK\$19,662,000 (2018: HK\$25,035,000) and HK\$1,236,000 (2018: HK\$427,000) respectively.

During the year ended 31 December 2019, write-down of inventories of HK\$20,958,000 was recognised for certain consumables and components (2018: HK\$Nii).

For the year ended 31 December 2019

#### 22. Trade and Other Receivables

	2019 HK\$'000	2018 HK\$'000
Trade receivables	00 726	110.060
Trade receivables	98,736	113,068
Less: impairment loss	(50,628)	(40,114)
	48,108	72,954
Prepayments	4,206	3,851
Other receivables and deposits	484	1,222
	52,798	78,027

The Group does not hold any collateral over these balances.

The Group allows a credit period of 90-365 days (2018: 365 days) to its customers of supporting services of sweetener and ethanol business, 30 days (2018: 30 days) to customers of raw sugar trading and 60 days (2018: 60 days) to customers of molasses trading. The following was an ageing analysis of trade receivables presented based on the invoice date and prior to impairment loss at the end of the reporting period are as follows:

	2019 HK\$'000	2018 HK\$'000
	0.400	0.040
0 – 30 days	2,122	9,318
31 – 60 days	55	175
61 – 90 days	11,310	57
91 – 365 days	5,661	2,042
> 365 days	79,588	101,476
	98,736	113,068

The other classes within trade and other receivables do not contain impaired assets.

The Group recognised impairment loss based on the accounting policy stated in note 4(f)(ii) for the years ended 31 December 2019 and 2018.

Trade receivables are due within 90-365 days, 60 days and 30 days from the date of billing for customers of supporting services of sweetener and ethanol business, raw sugar trading and molasses trading respectively. Further details on the group's credit policy and credit risk arising from trade receivables are set out in note 7(b).

## 23. Bank Balances, Deposits and Cash

	2019 HK\$'000	2018 HK\$'000
Bank balances and cash Short-term fixed deposits mature within three months	62,176 304	70,839 305
Cash and cash equivalents Pledged bank deposits	62,480 1,279	71,144 1,312
	63,759	72,456

Cash at banks earns interest at floating rates based on daily bank deposit rates.

Bank deposits of HK\$1,279,000 (2018: HK\$1,312,000), were pledged to secure against the bank guarantee of HK\$1,188,000 (2018: HK\$1,236,000) in Jamaica during the year ended 31 December 2019. The cash collateral account carried interest at 3.5% per annum (2018: 3.5% per annum) for the year ended 31 December 2019.

### 24. Trade and Other Payables

	2019 HK\$'000	2018 HK\$'000
Trade payables Other payables and accrued liabilities	24,150 572,844	15,667 58,973
	596,994	74,640

Trade payables credit period granted by trade creditors of supporting services of sweetener and ethanol business is 365 days while credit period granted by trade creditors of sugar business is 30 days.

The following is an analysis of trade payables by age based on due date.

	2019 HK\$'000	2018 HK\$'000
Not yet due	726	2,428
Overdue 1 – 90 days	5,753	5,479
Overdue 91 – 180 days	273	2,204
Overdue 181 – 365 days	6,454	2,490
Overdue > 365 days	10,944	3,066
	24,150	15,667

The Group has financial risk management policies in place to ensure that all payables are settled within the credit time frame.

As at 31 December 2019, included in other payables and accrued liabilities of HK\$533,700,000 (2018: HK\$Nil) which represented amount due to COMPLANT upon the maturity of the 2014-2019 Notes (note 26). The amount due was unsecured, interest-free and repayment on demand.

For the year ended 31 December 2019

#### 25. Contract Liabilities

Contract liabilities represent the Group's obligation to transfer goods to customers for which the Group has received consideration (or an amount of consideration is due) from the customer.

All the contract liabilities as at 31 December 2018 are recognised as revenue during the year ended 31 December 2019.

#### 26. Convertible Notes

	2013-2018 Notes	2014-2019 Notes	
Lightlity Component	(Note ii)	(Note i)	Total
Liability Component	HK\$'000	HK\$'000	HK\$'000
	Τ ΙΙ (Φ 000	ΤΙΙΦΟΟΟ	1114 000
At 1 January 2018	44,183	484,307	528,490
Effective interest expenses	1,567	42,333	43,900
Redemption at maturity	(45,750)	_	(45,750)
At 31 December 2018 and 1 January 2019	_	526,640	526,640
Effective interest expenses	_	7,060	7,060
Transfer to other payables (note 24) upon maturity	_	(533,700)	(533,700)
At 31 December 2019	-	-	_
	2013-2018	2014-2019	
	Notes	Note	
Derivative Component	(Note ii)	(Note i)	Total
	HK\$'000	HK\$'000	HK\$'000
As at 1 January 2018	1,821	49,505	51,326
Changes in fair value	(1,821)	(42,055)	(43,876)
- Tangee in tan value	(1,021)	(12,000)	(10,010)
At 31 December 2018 and 1 January 2019	_	7,450	7,450
Changes in fair value	_	(7,450)	(7,450)
At 31 December 2019	-	_	_

#### **26.** Convertible Notes (Continued)

#### Notes:

- On 27 February 2009, the Company issued two tranches of five-year zero coupon Hong Kong dollar convertible notes at par, due in February 2014 (the "2009-2014 Notes"), for an aggregate principal amount of HK\$673,200,000 to COMPLANT, which were part of the consideration for the acquisition of SATT. The Notes were convertible, at the option of note holders, into ordinary shares of HK\$0.10 each of the Company at an initial conversion price of HK\$0.6 per share, subject to anti-dilutive adjustment, at any time from 27 February 2009 up to and including 27 February 2014. Pursuant to resolution passed by independent shareholders of the Company on 17 January 2014, the maturity date of the outstanding 2009-2014 Notes of a principal amount of HK\$533,700,000 was extended by five years from 27 February 2014 to 27 February 2019. As such, 2009-2014 Notes was derecognised and 2014-2019 Notes was recognised in 2014. The fair value of the 2014-2019 Notes was assessed by independent valuation firm and determined as HK\$570,272,000, of which HK\$350,939,000 as liability component, HK\$66,399,000 as put option component and HK\$152,934,000 as equity component, which had been allocated as consideration to derecognise the 2009-2014 Notes, and a loss on the derecognition of the liability component of HK\$36,572,000 was recognised in the consolidated statement of profit or loss for the year ended 31 December 2014. The 2009-2014 Notes matured and were transferred to other payables (note 24) on 27 February 2019.
- (ii) On 27 June 2013, the Company issued a five-year zero coupon Hong Kong dollar convertible notes at par, due in June 2018 for an aggregate principal amount of HK\$45,750,000 to China-Africa Xin Xing Investment Limited ("CAXX") (the "2013-2018 Notes"). The Notes are convertible, at the option of note holders, into ordinary shares of HK\$0.10 each of the Company at an initial conversion price HK\$0.6 per share, subject to antidilutive adjustment, at any time from 27 June 2013 up to and including 26 June 2018. No conversion was made since its issue. The notes were mature and fully paid on 26 June 2018 and 27 June 2018 respectively.

The derivative component represented the fair value of embedded put option derivative (which entitles the holders to redeem, in whole or in part, the principal sum on any business days prior to their respective maturity date of the 2014-2019 Notes issued by the Company.

The methods for the valuation of 2014-2019 Notes are as follows:

#### (a) Valuation of liability component

The fair value of the liability component on initial recognition was based on a valuation provided by BMIA, an independent valuation firm, calculated using the present value of contractually determined stream of future cash flows discounted at the required yield of 15.356% for the 2014-2019 Notes, which were determined with reference to the credit spread of similar convertible notes and the terms of the convertible notes.

For the year ended 31 December 2019

#### 26. Convertible Notes (Continued)

#### (b) Valuation of embedded put option derivative component

The fair values of embedded put option derivative for the 2014-2019 Notes are measured at fair value using the Binomial Option Pricing Model by BMIA. The inputs into the model as at the respective dates are as follows:

	2014-2019 Notes 2018
	2010
Share price	HK\$0.077
Conversation price	HK\$0.600
Expected dividend yield	0.000%
Risk fee rate	1.750%
Volatility	102.658%

The expected volatility is based on the historical volatility. Expected dividend are based on historical dividends. Changes in the subjective input assumption could materially affect the fair value estimate.

### 27. Notes Supporting Cash Flow Statement

	Liability component of convertible notes HK\$'000 (Note 26)	Other borrowings HK\$'000	Amount due to non- controlling interests HK\$'000 (Note 28)
At 1 January 2018	528,490	-	436,334
Changes from cash flow:			
Interest paid	_	(247)	_
Advance from non-controlling interests	_	_	7,563
Redemption at maturity	(45,750)	-	-
Proceeds from other borrowings	_	3,045	-
Repayment of other borrowings	_	(3,045)	
Total changes from financing activities	(45,750)	(247)	7,563
Other changes:			
Finance costs	43,900	247	23,636
Exchange realignment	-	_	1,061
At 31 December 2018	526,640	_	468,594

### 27. Notes Supporting Cash Flow Statement (Continued)

	Liability component of convertible notes HK\$'000 (Note 26)	Amount due to non- controlling interests HK\$'000 (Note 28)	Lease liabilities HK\$'000 (Note 31)
At 31 December 2018 as originally presented Initial application of HKFRS16 (note 2(a))	526,640 -	468,594 -	_ 28,195
Restated balances at 1 January 2019	526,640	468,594	28,195
Changes from cash flow: Payment of lease liabilities	-	-	(2,131)
Other changes: Finance costs Transfer to other payables upon maturity	7,060 (533,700)	25,611 –	2,039
Total other changes	(526,640)	25,611	2,039
Exchange realignment	-	(2,178)	(1,071)
At 31 December 2019	-	492,027	27,032

## 28. Amount Due to Non-Controlling Interests

The amount due to non-controlling interests, COMPLANT, which are denominated in USD, interest bearing at 6.15% to 7.00% (2018: 6.15% to 6.78%) per annum and repayable on demand.

## 29. Share Capital

	Number of shares '000	Amount HK\$'000
Ordinary shares of HK\$0.1 each		
Authorised: At 1 January 2018, 31 December 2018, 1 January 2019 and 31 December 2019	6,000,000	600,000
Issued and fully paid: At 1 January 2018, 31 December 2018, 1 January 2019 and 31 December 2019	2,191,180	219,118

All of the shares issued by the Company rank pari passu in all respects with other shares in issue.

For the year ended 31 December 2019

#### 30. Reserves

The following describes the nature and purpose of each reserve within owners' equity:

Reserve	Description and purpose
Share premium	Amount subscribed for share capital in excess of nominal value.
Convertible notes equity reserve	Amount of proceeds on issue of convertible notes relating to the equity component (i.e. option to convert the debt into share capital).
Special reserve	The difference between the consideration paid by the Company for the acquisition of the equity interest in subsidiaries under common control and aggregate carrying amount of assets and liabilities of each subsidiaries.
Translation reserves	Gains/losses arising on translating the net assets of foreign operations into presentation currency.
Accumulated losses	Cumulative net gains and losses recognised in profit or loss.

#### 31. Leases

HKFRS 16 was adopted 1 January 2019 without restatement of comparative figures. For an explanation of the transitional requirements that were applied as at 1 January 2019, see note 2(a). The accounting policy applied subsequent to the date of initial application, 1 January 2019, as disclosed in note 4(f)(A).

#### Nature of leasing activities (in the capacity as lessee)

The group leases a land in the jurisdictions from which it operates. The periodic rent is fixed over the lease term.

#### **Right-of-use Asset**

	Leasehold land
	HK\$'000
At 1 January 2019	28,195
Impairment loss recognised	(28,195)
At 31 December 2019	-

### 31. Leases (Continued)

### Right-of-use Asset (Continued)

The analysis of the net book value of right-of-use asset by class of underlying asset was as follows:

	31 December 2019 HK\$'000	1 January 2019 HK\$'000
Leasehold land	-	28,195

#### **LEASE LIABILITIES**

	Leasehold land HK\$'000
At 1 January 2019	28,195
Interest expense	2,039
Payment of lease liabilities	(2,131)
Exchange realignment	(1,071)
	27,032

Future lease payments are due as follows:

V + O 4	December	. ^^4^
AI .3 I	December	* <b>/</b> UTI9

	Minimum lease payments HK\$'000	Interest HK\$'000	Present value of minimum lease payments HK\$'000
Within one year	2,157	293	1,864
After one but within two years	2,157	424	1,733
After two but within five years	6,470	1,969	4,501
More than 5 years	76,721	57,787	18,934
	85,348	60,180	25,168
	87,505	60,473	27,032

For the year ended 31 December 2019

### 31. Leases (Continued)

Lease Liabilities (Continued)

	At 1 January 2019			
	Minimum lease payments HK\$'000	Interest HK\$'000	Present value of minimum lease payments HK\$'000	
Within one year	2,213	130	2,083	
After one but within two years	2,213	276	1,937	
After two but within five years	6,639	1,608	5,031	
More than 5 years	80,778	61,634	19,144	
	89,630	63,518	26,112	
	91,843	63,648	28,195	

	31 December 2019 HK\$'000	1 January 2019 HK\$'000
Current liabilities Non-current liabilities	1,864 <b>25,16</b> 8	2,083 26,112
	27,032	28,195

At 31 December 2018, the Group's total future minimum lease payments under non-cancellable operating leases in respect of properties were payable as follows:

	2018 HK\$'000
Within one year	2,213
In the second to fifth year, inclusive	8,852
After five years	80,778
	91,843

#### 32. Share Options Scheme

#### **2007 Share Option Scheme**

The Company has, in accordance with Chapter 17 of the Rules Governing the Listing of Securities on the Stock Exchange (the "Listing Rules"), adopted a new share option scheme (the "2007 Share Option Scheme"), as approved by the shareholders of the Company at the extraordinary general meeting held on 20 September 2007. The details of the 2007 Share Option Scheme are set out in the Company's circular dated 3 September 2007.

The purpose of the 2007 Share Option Scheme is to attract and retain the best available personnel, to provide additional incentive to the employees, directors, consultants and advisers of the Group and to promote the success of the Group. Qualifying participant of the 2007 Share Option Scheme means (a) any executive director, employee or proposed employee including full time or part time of any member of the Group;(b) any non-executive director including independent non-executive directors of any member of the Group;(c) any supplier of goods or services to any member of the Group;(d) any customer of any member of the Group;(e) any person or entity that provides research, development or other technological support or any advisory, consultancy, professional or other services to any member of the Group;(f) any shareholder of any member of the Group or any holder of any securities issued by any member of the Group;(g) any joint venture partner, business or strategic alliance partner of any member of the Group; and (h) any discretionary trust whose discretionary objects may be any of (a) to (g).

The maximum number of shares which may be issued upon exercise of all options to be granted under the 2007 Share Option Scheme (and under any other scheme of the Company) shall not in aggregate exceed 10 per cent of the shares in issue as at the date of the adoption of the 2007 Share Option Scheme (the "Scheme Mandate Limit") provided that the Company may at any time as the Board of Directors of the Company think fit, seek approval from its shareholders to refresh the Scheme Mandate Limit, save that the maximum number of shares which may be issued upon exercise of all options to be granted under the 2007 Share Option Scheme (and under any other scheme of the Company) shall not exceed 10 per cent of the shares in issue as at the date of approval by the shareholders of the Company in general meeting where such limit is refreshed. Options previously granted under any other scheme of the Company (including those outstanding, cancelled, and lapsed in accordance with the terms of the 2007 Share Option Scheme or any other scheme of the Company or exercised options under the said scheme) shall not be counted for the purpose of calculating the limit as refreshed. Notwithstanding aforesaid in this paragraph, the maximum number of shares which may be issued upon exercise of all outstanding options granted and yet to be exercised under the 2007 Share Option Scheme (and under any other scheme of the Company) shall not exceed 30 per cent of the shares in issue from time to time. As at the date of the annual report, a total of 82,368,000 shares (representing approximately 10 per cent of the existing issued share capital of the Company) are available for issue under the 2007 Share Option Scheme.

The total number of shares issued and to be issued upon exercise of the options granted to each individual under the 2007 Share Option Scheme and any other option scheme (including both exercised and outstanding options) in any 12-month period must not exceed 1 per cent of the total number of shares in issue.

For the year ended 31 December 2019

#### 32. Share Options Scheme (Continued)

#### **2007 Share Option Scheme** (Continued)

The period within which an option may be exercised will be determined by the Board of Directors of the Company in its absolute discretion, save that no option may be exercised later than 10 years from the date on which the option is granted. Subject to the provisions of the 2007 Share Option Scheme, the Board may in its absolute discretion when offering the grant of an option impose any conditions in relation thereto in addition to those set forth in the 2007 Share Option Scheme as it may think fit (to be stated in the letter containing the offer of the grant of the option) including (without prejudice to the generality of the foregoing) continuing eligibility criteria conditions and the satisfactory performance. However, the 2007 Share Option Scheme itself does not specify any minimum holding period for which an option must be held before it can be exercised.

The offer of a grant of share options may be accepted within 7 days from the date of the offer, upon payment of a nominal value of HK\$1.00 in total by the grantee. The exercise period of the share options granted is determined by the Board of Directors, and shall not exceed a period of ten years after the date of grant.

The subscription price in respect of any particular option under the 2007 Share Option Scheme shall be such price as the Board may at its absolute discretion determine at the time of grant of the relevant option (and shall be stated in the letter containing the offer of the grant of the option) but the subscription price shall not be less than whichever is the highest of: (a) the nominal value of a share; (b) the closing price of the shares as stated in the Stock Exchange's daily quotations sheet on the date of the Board resolution approving the grant of options; and (c) the average of the closing prices of the shares as stated in the Stock Exchange's daily quotations sheet for the five business days immediately preceding the date of the Board resolution approving the grant of options. The 2007 Share Option Scheme will expire on 19 September 2017. As at the end of reporting period, no share option has been granted under the 2007 Share Option Scheme since its adoption.

#### 33. Retirement Benefits Schemes

The Group operates the Mandatory Provident Fund ("MPF") Scheme established under the Mandatory Provident Fund Ordinance for its qualifying employees in Hong Kong. The assets of the MPF Scheme are held separately from those of the Group, in funds under the control of trustees.

The Group contributes 5% of relevant payroll costs, capped at HK\$1,500 per month, to the MPF Scheme, in which the contribution is matched by employees.

The employees of the Group's subsidiary in PRC and Jamaica are members of a state-managed retirement benefit scheme operated by the government of the PRC and Jamaica respectively. The subsidiaries are required to contribute 20% and 2.5% respectively of payroll costs to the retirement benefit scheme to fund the benefits. The only obligation of the Group with respect to the retirement benefit scheme is to make the specified contributions.

At the end of reporting period, there were no significant forfeited contributions available to reduce the contribution payable in the future years.

The total cost charged to the consolidated statement of profit or loss of approximately HK\$1,225,000 (2018: approximately HK\$4,409,000) represents contributions payable to these schemes by the Group in respect of the current accounting period.

#### 34. Pledge of Assets

As at 31 December 2019 and 2018, bank deposits of HK\$1,279,000 (2018: HK\$1,312,000), was pledged to secure against the bank guarantee in Jamaica during the year ended 31 December 2019 and 2018. The cash collateral account carried interest at 3.5% per annum for the year ended 31 December 2019 (2018: 3.5% per annum).

#### 35. Related Party Transactions and Balances

Other than disclosed elsewhere in the consolidated financial statements, the transactions for the year and balances at 31 December 2019 with consolidated related parties are as follows:

#### (a) Trade and other receivables and trade and other payables

	2019 HK\$'000	2018 HK\$'000
Amount due from subsidiaries of COMPLANT		
Trade receivables (Note)	34,545	61,362
Amount due to subsidiaries of China Complant		
Other payables (Note)	22,474	14,208

Notes: The amounts are interest-free and unsecured.

#### (b) Key management personnel compensation

Directors are regarded the only key management personnel of the Company. Other than the remuneration paid to the directors and employees of the Group as set out in note 13, who are considered as the key management personnel of the Group, the Group did not have any other significant compensations to key management personnel.

The remuneration of the directors and key management personnel is determined by the board of directors of the Company having regard to the performance of individuals and market trends.

#### (c) Applicability of the Listing Rules relating to connected transactions

The related party transactions in respect of the sales to subsidiaries of COMPLANT and the purchases from China Complant above constitute connected transactions or continuing connected transactions as defined in Chapter 14A of the Listing Rules. The disclosures required by Chapter 14A of the Listing Rules are provided in section "Connected Transactions and Continuing Connected Transaction" of the Director's Report.

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# 36. Material Interests of Directors in Transactions, Arrangements or Contracts

As disclosed in Note 35(c), in 2017, the Group entered into continuing connected transactions with subsidiaries of COMPLANT. The directors of the Company, Mr. Liu Xueyi and Mr. Han Hong are directors of COMPLANT and Mr. Wang Zhaohui is the finance manager of COMPLANT. They are considered to have material interests in the transactions and abstained from voting on the board resolution for approving these transactions. The directors are of the opinion that the terms of the continuing connected transactions are on normal commercial terms, in the ordinary and usual course of business of the Company, fair and reasonable and in the interests of the Group and its shareholders as a whole.

#### 37. Statement of Financial Position of the Company

	Note	2019 HK\$'000	2018 HK\$'000
Non-current assets			
Interest in subsidiaries		243,367	246,261
Current assets			
Bank balance and cash		9,169	12,874
Total assets		252,536	259,135
Ourseast link little			
Current liabilities Other payables		535,342	1,294
Derivative component of convertible notes	26	_	7,450
Liabilities component of convertible notes	26	-	526,640
		535,342	535,384
Net current liabilities		(526,173)	(522,510)
		(3 2) 2)	(- /- /- //
Net liabilities		(282,806)	(276,249)
Capital and reserves			
Share capital		219,118	219,118
Reserves	a	(501,924)	(495,367)
Total capital deficiency		(282,806)	(276,249)

## 37. Statement of Financial Position of the Company (Continued)

Note:

#### a. RESERVES OF THE COMPANY

		Convertible notes			
	Share premium HK\$'000	equity reserve HK\$'000	Special reserve HK\$'000	Accumulated losses HK\$'000	Total HK\$'000
At 1 January 2018	708,392	384,126	468,577	(2,054,764)	(493,669)
Derecognised on maturity of					
convertible notes	_	(13,622)	_	13,622	_
Loss for the year	_	_	_	(1,698)	(1,698)
At 31 December 2018					
and 1 January 2019	708,392	370,504	468,577	(2,042,840)	(495,367)
Loss for the year	_	_	_	(6,557)	(6,557)
Derecognition on maturity of					
convertible note	_	(370,504)	-	370,504	_
At 31 December 2019	708,392	-	468,577	(1,678,893)	(501,924)

For the year ended 31 December 2019

#### 38. Subsidiaries

The following list contains the particulars of subsidiaries of the Group:

Maminal value

Name of company	Nominal value of Issued and and fully paid share capital/ registered capital	Issued and d fully paid are capital/ pistered Percentage of ownership interests				Percentage of voting power held by the Company		Principal activities	
			2019 Directly Indirectly		2018 Directly Indirectly		2019 2018		
Jumbo Right Investment Limited	British Virgin Island (" <b>BVI</b> ")/ Hong Kong	Ordinary shares US\$1	100%	-	100%	-	100%	100%	Investment holding
Sino-Africa Technology & Trading Limited	BVI/ Hong Kong	Ordinary shares US\$3,000,000	-	100%	-	100%	100%	100%	Provision of supporting services to sweetener business
Right Rich Finance Limited	Hong Kong	Ordinary share HK\$1	-	100%	-	100%	100%	100%	Investment holding
River Right Limited	BVI/ Hong Kong	Ordinary share US\$1	100%	-	100%	-	100%	100%	Investment holding
正成國際貿易 (廣州)有限公司* (transliterated as Zheng Cheng International Trade (Guangzhou) Limited)	PRC	Ordinary shares RMB10,000,000	-	100%	-	-	100%	-	Provision of supporting services to sweetener business
Zheng Da Investments Limited	BVI/ Hong Kong	Ordinary share US\$100	-	90%	-	90%	90%	90%	Investment holding
Compagnie Beninoise De Bioenergie	Republic of Benin	Registered capital XOF 1,000,000,000	-	90%	-	90%	90%	90%	Ethanol biofuel business
Joyful Right Limited (" <b>Joyful Right</b> ")	BVI/ Hong Kong	Ordinary share US\$100	70%	-	70%	-	70%	70%	Investment holding
Pan-Caribbean Sugar Company Limited	Jamaica	Ordinary shares US\$38,000,000	-	70%	-	70%	70%	70%	Sugar cane growing and sugar manufacturing business

<sup>\*</sup> The company was newly incorporated in the PRC on 19 February 2019.

None of the subsidiaries had any debt securities outstanding at the end of the year, or at any time during the year.

### 39. Non-Controlling Interests

Joyful Right and its subsidiary ("**Joyful Right Group**"), a 70% owned subsidiary of the Company, has material non-controlling interests ("**NCI**"). The NCI of all other subsidiaries that are not 100% owned by the group are considered to be immaterial.

Summarised financial information in relation to the NCI of Joyful Right Group, before intra-group eliminations, is presented below:

	2019 HK\$'000	2018 HK\$'000
For the year anded 24 December		
For the year ended 31 December Revenue	125,092	134,490
	44.7.000	(00,000)
Loss for the year	(115,290)	(89,300)
Total comprehensive loss	(71,529)	(69,597)
Loss allocated to NCI	(21,459)	(20,879)
Dividend paid to NCI	_	_
Net cash outflow from operating activities	(40,662)	(60,961)
Net cash outflow from investing activities	(3,118)	(2,251)
Net cash (outflow)/inflow from financing activities	(2,157)	7,563
Net cash outflow	(45,937)	(55,649)
At 31 December		
Current assets	119,089	137,865
Non-current assets	11,167	12,943
Current-liabilities	(628,273)	(602,464)
Non-current liabilities	(25,168)	
Net liabilities	(523,185)	(451,656)
Accumulated non-controlling interests	(156,956)	(135,497)

## 40. Events After the Reporting Date

There was no material event after the reporting date.

### **41. Approval of Consolidated Financial Statements**

The consolidated financial statements were approved and authorised for issue by the board of directors on 31 March 2020.

# **Five Years Financial Summary**

	Year ended 31st December						
	2015 HK\$'000	2016 HK\$'000 (restated)	2017 HK\$'000	2018 HK\$'000	2019 HK\$'000		
RESULTS							
Continuing operations							
Turnover	366,308	328,623	240,458	134,490	135,534		
Cost of sales	(332,129)	(249,313)	(183,202)	(143,484)	(129,317)		
Gross (loss)/profit Changes in fair value of	34,179	79,310	57,256	(8,994)	6,217		
biological assets	10,656	(75,071)	13,594	7,162	1,670		
Other income	8,698	5,524	5,516	8,291	6,094		
Administrative expenses	(124,883)	(69,644)	(50,952)	(71,248)	(41,925)		
Change in fair value of derivative	(12 1,000)	(50,017)	(00,002)	(11,210)	(11,020)		
component of convertible notes	(8,849)	7,741	22,305	43,876	7,450		
Other operating expenses	(575,708)	(527,204)	(101,302)	(98)	(40,464)		
Finance costs	(48,568)	(80,593)	(47,705)	(72,151)	(59,325)		
Loss before tax	(704,475)	(659,937)	(101,288)	(93,162)	(120,283)		
Income tax expense		-		-			
Loss for the year from							
continuing operations	(704,475)	(659,937)	(101,288)	(93,162)	(120,283)		
Discontinued operations	(. 5 ., 5)	(000,00.)	(101,200)	(00, 102)	(120,200)		
Profit for the year from							
discontinued operations	_		_	_	_		
Loss for the year	(704,475)	(659,937)	(101,288)	(93,162)	(120,283)		
Attributable to:							
Owners of the Company	(572,389)	(545,300)	(91,993)	(70,911)	(91,875)		
Non-controlling interests	(132,086)	(114,637)	(9,295)	(22,251)	(28,408)		
	(704,475)	(659,937)	(101,288)	(93,162)	(120,283)		
	At 31st December						
	2015	2016	2017	2018	2019		
	HK\$'000	HK\$'000	HK\$'000	HK\$'000	HK\$'000		
ASSETS AND LIABILITIES							
Total assets	1,220,598	544,517	398,207	271,531	211,222		
Total liabilities	(1,158,431)	(1,143,729)	(1,115,173)	(107,324)	(1,116,883)		
Non-controlling interests*	(12,401)	102,514	114,875	135,331	159,080		
	49,766	(496,698)	(602,091)	(670,462)	(746,581)		
	49,766	(496,698)	(602,091)	(670,462)	(746,58°		

The amount due to non-controlling interests of approximately HK\$313,997,000 as at 31st December 2013 were reclassified to equity attributable to non-controlling interests from non-current liabilities. This has no effect to each of 2010 to 2012.