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lenovo联想

Lenovo Group Limited 聯想集團有限公司

(Incorporated in Hong Kong with limited liability)
(Stock Code: 0992)

FY2008/09 ANNUAL RESULTS ANNOUNCEMENT

ANNUAL RESULTS

The board of directors (the "Board") of Lenovo Group Limited (the "Company") announces the audited results of the Company and its subsidiaries (the "Group") for the year ended March 31, 2009 together with comparative figures of last year, as follows:

CONSOLIDATED INCOME STATEMENT

	Note	2009 US\$'000	2008 US\$'000
Continuing operations Sales Cost of sales	2	14,901,351 (13,159,742)	16,351,503 (13,901,523)
Gross profit		1,741,609	2,449,980
Other income – net	3	929	17,261
Selling and distribution expenses Administrative expenses Research and development expenses Other operating expenses – net	_	(938,451) (627,903) (220,010) (166,305)	(1,103,713) (595,902) (229,759) (38,823)
Operating (loss)/profit		(210,131)	499,044
Finance income Finance costs Share of profits of associated companies	4	59,977 (38,142) 351	52,048 (38,366) 124
(Loss)/profit before taxation		(187,945)	512,850
Taxation	5	(38,444)	(47,613)
(Loss)/profit from continuing operations		(226,389)	465,237
Discontinued operations Profit from discontinued operations	6	<u> </u>	19,920
(Loss)/profit for the year		(226,389)	485,157
(Loss)/profit attributable to shareholders of the Company - Continuing operations - Discontinued operations		(226,392)	464,343 19,920
Minority interests	_	(226,392)	484,263 894
		(226,389)	485,157
	_		

	Note	2009 US\$'000	2008 US\$'000
Dividends	7	35,575	186,753
Basic (loss)/earnings per share attributable to shareholders of the Company:	8(a)		
– Continuing operations		(US2.56 cents)	US5.29 cents
– Discontinued operations		<u> </u>	US0.22 cents
	·	(US2.56 cents)	US5.51 cents
Diluted (loss)/earnings per share attributable to shareholders of the Company:	8(b)		
– Continuing operations		(US2.56 cents)	US4.86 cents
– Discontinued operations		<u> </u>	US0.20 cents
	·	(US2.56 cents)	US5.06 cents

CONSOLIDATED BALANCE SHEET

	Note	2009 US\$'000	2008 US\$'000
Non-current assets			
Property, plant and equipment		314,142	364,778
Prepaid lease payments		5,833	6,099
Construction-in-progress		47,062	51,237
Intangible assets		1,852,861	1,838,368
Interests in associated companies		2,635	2,690
Deferred tax assets		190,844	156,440
Available-for-sale financial assets		101,916	67,697
Other non-current assets		5,653	7,172
		2,520,946	2,494,481
Current assets		450.250	471 557
Inventories	0()	450,370	471,557
Trade receivables	9(a)	728,387	860,543
Notes receivable		82,927	371,126
Derivative financial assets		13,163	3,392
Deposits, prepayments and other receivables		613,826	767,268
Income tax recoverable		35,301	40,002
Bank deposits Cash and cash equivalents		1,863,379	540,058 1,651,420
Cash and Cash equivalents			
		3,787,353	4,705,366
Total assets		6,308,299	7,199,847
Share capital	11	29,530	29,699
Reserves		1,281,208	1,583,390
Shareholders' funds		1,310,738	1,613,089
Minority interests		177	174
Total equity		1,310,915	1,613,263
Non-current liabilities	12	891,208	1,098,123
Current liabilities			
Trade payables	<i>9(b)</i>	1,991,286	2,282,199
Notes payable		34,180	46,421
Derivative financial liabilities		23,674	18,197
Provisions, accruals and other payables	10	1,509,925	1,944,724
Income tax payable		89,459	87,209
Short-term bank loans		20,293	61,130
Current portion of non-current liabilities		437,359	48,581
	<u></u>	4,106,176	4,488,461
Total liabilities		4,997,384	5,586,584
Total equity and liabilities	_	6,308,299	7,199,847
Net current (liabilities)/assets		(318,823)	216,905
Total assets less current liabilities		2,202,123	2,711,386

CONSOLIDATED CASH FLOW STATEMENT

	2009 US\$'000	2008 US\$'000
Continuing operations		
Cash flows from operating activities		
Net cash generated from operations	19,961	1,131,804
Interest paid	(41,976)	(41,197)
Tax paid	(75,292)	(81,759)
Net cash (used in)/generated from operating activities	(97,307)	1,008,848
Cash flows from investing activities		
Purchase of property, plant and equipment	(107,016)	(124,561)
Sale of property, plant and equipment	10,671	4,975
Payment for construction-in-progress	(63,988)	(67,142)
Payment for intangible assets	(22,911)	(75,575)
Net proceeds from disposal of investments	9,788	13,523
Net cash outflow from disposal of discontinued	7,100	,
operations	-	(5,371)
Decrease/(increase) in bank deposits	540,058	(540,058)
Dividend received	1,515	223
Interest received	64,126	60,049
-		
Net cash generated from/(used in) investing activities	432,243	(733,937)
Cash flow from financing activities		
Exercise of share options	9,433	34,829
Repurchase of shares	(53,907)	(42,583)
Contributions to employee share trusts	(17,169)	(63,177)
Dividends paid	(179,159)	(67,087)
Increase in bank borrowings	124,493	428,683
Net cash (used in)/generated from financing activities	(116,309)	290,665
<u> </u>		
Increase in cash and cash equivalents	218,627	565,576
Discontinued operations		
Decrease in cash and cash equivalents from		
discontinued operations	-	(12,695)
Effect of foreign exchange rate changes	(6,668)	34,823
Cash and cash equivalents at the beginning of the year	1,651,420	1,063,716
Cash and cash equivalents at the end of the year	1,863,379	1,651,420
=		

CONSOLIDATED STATEMENT OF CHANGES IN EQUITY

42,159

25,691

75,501

497

(157,461)

92,684

(16,576)

30,738

81,596

177

1,310,915

At March 31, 2009

29,530

1,106,379

Convertible rights in respect of convertible preferred Employee Share Share-based Investment Share Share shares and Exchange revaluation redemption share compensation Hedging Other Retained Minority premium capital earnings interests Total warrants trusts reserve reserve reserve reserve reserve reserve US\$'000 At April 1, 2008 1,150,684 42,159 (172,235) 1,613,263 29,699 (66,660)41,136 497 78,737 (1,788) 24,537 486,323 174 Fair value change on available-for-sale 34,830 34,830 financial assets Fair value change on interest rate swap contracts (5,977) (5,977) Fair value change on forex forward contracts (8,811) (8,811) Transfer to statutory reserve 6,201 (6,201) (Loss)/profit for the year (226,392) (226,389) 3 Exchange differences 92,351 92,351 Reserve realized on disposal of available-for-sale financial assets (465)(465)Vesting of shares under long-term incentive program 31,943 (40,167) (8,224) Actuarial gain from defined benefit pension 7,025 7,025 plans Exercise of share options 80 9,353 9,433 Share-based compensation 54,114 54,114 (53,907) Repurchase of shares (249) (53,658) Contributions to employee share trusts (17,169) (17,169) Dividends paid (179,159) (179,159)

	Share capital USS'000	Share premium US\$'000	Convertible rights in respect of convertible preferred shares and warrants US\$'000	Exchange reserve US\$'000	Investment revaluation reserve US\$'000	Share redemption reserve US\$'000	Employee share trusts US\$'000	Share-based compensation reserve US\$'000	Hedging reserve US\$'000	Other reserve US\$'000	Retained earnings US\$'000	Minority interests US\$'000	Total US\$'000
At April 1, 2007	28,504	1,042,579	45,979	(22,756)	15,078	497	(127,301)	51,420	-	-	99,532	744	1,134,276
Fair value change on available-for-sale financial assets Fair value change on interest rate swap	-	-	-	-	37,651	-	-	-	-	-	-	-	37,651
contracts	-	-	-	-	-	-	-	-	(1,788)	-	-	-	(1,788)
Transfer to statutory										21.040	(21.040)		
reserve Profit for the year	-	-	-	-	-	-	-	-	-	31,849	(31,849) 484,263	894	485,157
Exchange differences	-	-	-	(38,278)	-	-	-	-	-	-	404,203	094	(38,278)
Reserve realized on disposal of available-for-sale financial assets				(30,270)	(11,593)								(11,593)
Conversion of Series A cumulative convertible	-	-	-	-	(11,393)	-	-	-	-	-	-	-	(11,535)
preferred shares Vesting of shares under long-term incentive	1,130	115,924	(3,820)	-	-	-	-	-	-	-	-	-	113,234
program	-	_	_	_	_	-	18,243	(26,011)	-	_	-	-	(7,768)
Exercise of share options Share-based	290	34,539	-	-	-	-	-	-	-	-	-	-	34,829
compensation	-	-	-	-	-	-	-	53,328	-	-	-	-	53,328
Repurchase of shares Contributions to	(225)	(42,358)	-	-	-	-	-	-	-	-	-	-	(42,583)
employee share trusts Disposal of discontinued	-	-	-	-	-	-	(63,177)	-	-	-	-	-	(63,177)
operations Dividends paid	- -	<u>-</u>	<u>-</u> -	(5,626)	<u>-</u>	- -	- -	- -		(7,312)	(65,623)	(1,464)	(12,938) (67,087)
At March 31, 2008	29,699	1,150,684	42,159	(66,660)	41,136	497	(172,235)	78,737	(1,788)	24,537	486,323	174	1,613,263

Notes:

1 Basis of preparation

The Board is responsible for the preparation of the Group's financial statements. The financial statements have been prepared in accordance with Hong Kong Financial Reporting Standards ("HKFRS"). The financial statements have been prepared under the historical cost convention except that certain financial assets and financial liabilities are stated at fair values.

The Group has adopted those amendments to standards and new interpretations that are mandatory for the year ended March 31, 2009. The adoption of these amendments to standards and new interpretations do not result in substantial changes to the Group's accounting policies or financial results.

The following amendments to standards and new interpretations are mandatory for the year ended March 31, 2009:

- HKFRS 7 (Amendment), "Financial instruments: Disclosures", amendment on disclosure requirements
 with respect to financial assets reclassified out of the held-for-trading and available-for-sale categories,
 effective prospectively from July 1, 2008
- HKAS 39 (Amendment), "Financial instruments: Recognition and measurement", amendment on reclassification of financial assets permits reclassification of certain financial assets out of the held-for-trading and available-for-sale categories if specified conditions are met, effective prospectively from July 1, 2008
- HK(IFRIC)-Int 12, "Service concession arrangements", effective for annual periods beginning on or after January 1, 2008
- HK(IFRIC)-Int 14, "HKAS 19 The limit on a defined benefit asset, minimum funding requirements and their interactions", effective for annual periods beginning on or after January 1, 2008

The amendments on HKFRS 7 and HKAS 39 do not have any impact on the Group's financial statements as the Group has not reclassified any financial assets.

At the date of approval of these financial statements, the following new and revised standards, new interpretations, and amendments to standards and interpretations have been issued but are not effective for the year ended March 31, 2009 and have not been early adopted:

- HKFRS 1 (Amendment), "First-time adoption of Hong Kong Financial Reporting Standards", effective for annual periods beginning on or after January 1, 2009
- HKFRS 1 (Revised), "First-time adoption of Hong Kong Financial Reporting Standards", effective for annual periods beginning on or after July 1, 2009
- HKFRS 2 (Amendment), "Share-based payment vesting conditions and cancellation", effective for annual periods beginning on or after January 1, 2009
- HKFRS 3 (Revised), "Business combinations", effective for annual periods beginning on or after July 1, 2009
- HKFRS 7 (Amendment), "Financial instruments: Disclosures", amendment on improving disclosures about financial instruments issued in March 2009, effective for annual periods beginning on or after January 1, 2009
- HKFRS 8, "Operating segments", effective for annual periods beginning on or after January 1, 2009
- HKAS 1 (Revised), "Presentation of financial statements", effective for annual periods beginning on or after January 1, 2009
- HKAS 23 (Revised), "Borrowing costs", effective for annual periods beginning on or after January 1, 2009
- HKAS 27 (Revised), "Consolidated and separate financial statements", effective for annual periods beginning on or after July 1, 2009

- HKAS 32 (Amendment), "Financial instruments: Presentation", effective for annual periods beginning on or after January 1, 2009
- HKAS 39 (Amendment), "Financial instruments: Recognition and measurement", amendment on eligible hedged items, effective for annual periods beginning on or after July 1, 2009
- HKAS 39 (Amendment), "Financial instruments: Recognition and measurement", amendment on embedded derivatives, apply retrospectively for annual periods ending on or after June 30, 2009
- HK(IFRIC)-Int 2 (Amendment), "Members' shares in co-operative entities and similar instruments", effective for annual periods beginning on or after January 1, 2009
- HK(IFRIC)-Int 9 (Amendment), "Reassessment of Embedded Derivatives", apply retrospectively for annual periods ending on or after June 30, 2009
- HK(IFRIC)-Int 13, "Customer loyalty programmes", effective for annual periods beginning on or after July 1, 2008
- HK(IFRIC)-Int 15, "Agreements for the construction of real estate", effective for annual periods beginning on or after January 1, 2009
- HK(IFRIC)-Int 16, "Hedges of a net investment in a foreign operation", effective for annual periods beginning on or after October 1, 2008
- HK(IFRIC)-Int 17, "Distributions of non-cash assets to owners", effective for annual periods beginning on or after July 1, 2009
- HK(IFRIC)-Int 18, "Transfers of assets from customers", effective for annual periods beginning on or after July 1, 2009

The Improvements to HKFRSs, published in October 2008 (effective for annual periods beginning on or after January 1 or July 1, 2009), do not have material impact on the Group's financial statements.

The effect on the adoption of HKFRS 3 (Revised) and HKAS 27 (Revised) to the results and financial position of the Group when they become effective will depend on the incidence and timing of business combinations occurring on or after April 1, 2010.

The Group is currently assessing the impact of the adoption of the other new and revised standards, new interpretations and amendments to standards and interpretations above to the Group in future periods.

2 Segment information

In accordance with the Group's internal financial reporting, the Group has adopted geographical segments as the primary reporting format and business segments as the secondary reporting format. On March 31, 2008, the Group completed the disposal of its entire interests in its Greater China mobile handset operations, and the results therein were accounted for as discontinued operations for the year then ended. The segment information presented below, including the comparative figures for last year, represents the continuing operations of the Group.

(a) Primary reporting format – geographical segments

The segment results and capital expenditure information for the year ended March 31, 2009 are as follows:

	Americas US\$'000	Europe, Middle East and Africa US\$'000	Asia Pacific (excluding Greater China) US\$'000	Greater China US\$'000	Corporate or unallocated US\$'000	Total US\$'000
Sales	3,749,946	3,120,158	1,597,215	6,434,032		14,901,351
Segment operating results	(130,015)	(184,239)	(122,889)	354,179	(128,096)	(211,060)
Finance income Finance costs Loss on disposal of available-for-sale financial assets Dividend income from available-for-sale financial assets Share of profits of associated companies Loss before taxation Taxation						59,977 (38,142) (124) 1,053 351 (187,945) (38,444)
Loss for the year						(226,389)
Capital expenditure	51,393	15,479	19,088	44,960	62,995	193,915
Other significant segment items included in the income s	tatement are as f	ollows:				
Depreciation of property, plant and equipment and amortization of prepaid lease payments Amortization and impairment of intangible assets Employee benefit costs, including - long-term incentive awards - severance and related costs Termination of onerous contracts Rental expenses under operating leases	59,351 16,382 354,909 13,618 27,803 10,003 10,509	10,714 13,631 339,535 11,331 54,679 4,186 12,244	38,026 6,978 167,739 5,800 15,069 5,387 12,702	35,178 46,738 375,067 23,365 19,049 - 10,521	(523) 420	143,269 83,729 1,237,250 54,114 116,077 19,996 45,976

Note:

Segment operating profit/(loss) presented above include the impact of one-off items of US\$216,403,000, comprising mainly costs on termination of onerous contracts, severance and related costs, accelerated depreciation of property, plant and equipment and impairment of intangible assets. The segment operating profit/(loss) before these one-off items are: Americas (US\$68,224,000); Europe, Middle East and Africa (US\$100,560,000); Asia Pacific (excluding Greater China) (US\$93,568,000); Greater China US\$377,368,000; and corporate or unallocated (US\$109,673,000).

The segment assets and liabilities at March 31, 2009 are as follows:

	Americas US\$'000	Europe, Middle East and Africa US\$'000	Asia Pacific (excluding Greater China) US\$'000	Greater China US\$'000	Corporate or unallocated US\$'000	Total US\$'000
Segment assets	1,213,538	574,175	648,134	3,187,615		5,623,462
Interests in associated companies Deferred tax assets Available-for-sale financial assets Cash and cash equivalents Income tax recoverable Other unallocated assets Consolidated total assets					2,635 190,844 101,916 145,174 35,301 208,967	684,837
Segment liabilities	1,258,128	1,014,142	418,552	1,527,532	-	4,218,354
Bank borrowings Convertible preferred shares Derivative financial	_				465,000 215,974	
liabilities Income tax payable					7,382 89,459	770 020
Other unallocated liabilities					1,215	779,030
Consolidated total liabilities					_	4,997,384

The segment results and capital expenditure information for the year ended March 31, 2008 are as follows:

	Americas US\$'000	Europe, Middle East and Africa US\$'000	Asia Pacific (excluding Greater China) US\$'000	Greater China US\$'000	Corporate or unallocated US\$'000	Total US\$'000
Sales	4,506,451	3,606,048	2,113,250	6,125,754	-	16,351,503
Segment operating results	88,915	122,549	(2,701)	426,248	(153,228)	481,783
Finance income Finance costs Impairment of assets Gain on disposal of available-for-sale financial assets						52,048 (38,366) (2,530) 19,791
Share of profits of associated companies						124
Profit before taxation Taxation						512,850 (47,613)
Profit for the year						465,237
Capital expenditure	53,261	8,259	27,179	78,162	117,182	284,043
Depreciation of property, plant and equipment and amortization of	40.				2.422	22.22
prepaid lease payments	40,775	9,091	11,320	18,656	8,183	88,025
Amortization of intangible assets Employee benefit costs, <i>including</i>	380,105	314,907	191,310	28,140 250,901	99,173 56,973	127,313 1,194,196
- long-term incentive awards	14,697	11,761	6,892	19,978	30,973	53,328
- severance and related costs	12,926	14,955	15,207	982	_	44,070
Termination of onerous contracts	3,558	(98)	(119)	229	_	3,570
Rental expenses under operating	2,230	(70)	(117)	22)		2,310
leases	6,628	8,068	10,423	9,429	155	34,703

Note:

Segment operating profit/(loss) presented above include the impact of one-off items of US\$47,640,000, comprising mainly costs on termination of onerous contracts, and severance and related costs. The segment operating profit/(loss) before these one-off items are: Americas US\$105,399,000; Europe, Middle East and Africa US\$137,406,000; Asia Pacific (excluding Greater China) US\$12,387,000; Greater China US\$427,459,000; and corporate or unallocated (US\$153,228,000).

The segment assets and liabilities at March 31, 2008 are as follows:

	Americas US\$'000	Europe, Middle East and Africa US\$'000	Asia Pacific (excluding Greater China) US\$'000	Greater China US\$'000	Corporate or unallocated US\$'000	Total <i>US\$</i> '000
Segment assets	1,472,775	788,664	1,213,620	2,715,799		6,190,858
Interests in associated companies Deferred tax assets Available-for-sale financial assets Cash and cash equivalents Income tax recoverable Other unallocated assets					2,690 156,440 67,697 449,576 40,002 292,584	1,008,989
Consolidated total assets					_	7,199,847
Segment liabilities	1,384,307	1,029,253	933,348	1,414,180		4,761,088
Bank borrowings Convertible preferred shares Share-based compensation Derivative financial liabilities Income tax payable Other unallocated liabilities					500,000 211,181 6,430 1,788 87,209 18,888	825,496
Consolidated total liabilities					_	5,586,584

(b) Secondary reporting format – business segments

		Per	sonal computer			
		Desktop US\$'000	Notebook US\$'000	Total <i>US\$'000</i>	Others US\$'000	Total US\$'000
	Year ended March 31, 2009:					
	Sales	5,905,620	8,730,045	14,635,665	265,686	14,901,351
	Capital expenditure		=	192,000	1,915	193,915
	At March 31, 2009					
	Total segment assets		=	3,459,441	93,312	3,552,753
	Year ended March 31, 2008:					
	Sales	6,698,677	9,422,297	16,120,974	230,529	16,351,503
	Capital expenditure		-	278,334	5,709	284,043
	At March 31, 2008					
	Total segment assets		=	4,397,096	115,144	4,512,240
3	Other income – net					
					2009 US\$'000	2008 US\$'000
	Dividend income from available- (Loss)/gain on disposal of investr				1,053	-
	financial assets Impairment of investments	nents and avan	able-101-sale		(124)	19,791 (2,530)
					929	17,261
4	Finance costs					
					2009 US\$'000	2008 US\$'000
	Interest on bank loans and overdr Dividend and relevant finance co		alo.		22,310	11,500
	preferred shares Others	sis on converti	ne		14,115 1,717	18,700 8,166
					38,142	38,366
						

5 Taxation

The amount of taxation in the consolidated income statement represents:

	2009 US\$'000	2008 US\$'000
Current taxation		
 Hong Kong profits tax 	149	408
 Taxation outside Hong Kong 	90,532	94,123
Deferred taxation	(52,237)	(46,918)
	38,444	47,613

6 Profit from discontinued operations

On March 31, 2008, the Group completed the disposal of its entire interests in its Greater China mobile handset operations. Accordingly, the comparative information for the corresponding period of last year is presented as discontinued operation in the financial statements.

7 Dividends

	2009 US\$'000	2008 US\$'000
Interim dividend of HK3.0 cents per ordinary share (2008: HK3.0 cents) Proposed final dividend - Nil (2008: HK12.8 cents per ordinary	35,575	34,715
share)		152,038
	35,575	186,753

The directors do not recommend a final dividend for the year ended March 31, 2009.

8 (Loss)/earnings per share

(a) Basic

Basic loss/(earnings) per share is calculated by dividing the (loss)/profit attributable to shareholders of the Company by the weighted average number of ordinary shares in issue during the year.

	2009	2008
Weighted average number of shares for the purpose of basic earnings per share	8,851,779,460	8,781,101,650
(Loss)/profit attributable to shareholders of the Company	US\$'000	US\$'000
- Continuing operations	(226,392)	464,343
- Discontinued operations	<u> </u>	19,920
	(226,392)	484,263

(b) Diluted

Diluted earnings per share is calculated by adjusting the weighted average number of ordinary shares outstanding due to the effect of all dilutive potential ordinary shares. The Company has four categories of dilutive potential ordinary shares: convertible preferred shares, share options, long-term incentive awards and warrants.

For the year ended March 31, 2009, all dilutive potential ordinary shares were antidilutive as the Group incurred a loss for the year.

For the year ended March 31, 2008, adjustments for the dilutive potential ordinary shares are as follows:

- For the convertible preferred shares were antidilutive as the amount of the dividend and related finance costs per ordinary share attainable on conversion exceeded basic earnings per share and they were excluded from the weighted average number of ordinary shares in issue for calculation of diluted earnings per share.
- For the share options and warrants, a calculation is done to determine the number of shares that could have been acquired at fair value (determined as the average periodic market share price of the Company's shares) based on the monetary value of the subscription rights attached to outstanding share options and warrants. The number of shares calculated as above is compared with the number of shares that would have been issued assuming the exercise in full of the share options and warrants.
- For the long-term incentive awards, a calculation is done to determine whether the long-term incentive awards are dilutive, and the number of shares that are deemed to be issued.

	2009	2008
Weighted average number of ordinary shares in issue	8,851,779,460	8,781,101,650
Adjustments for assumed conversion of convertible preferred shares	-	857,246,554
Adjustments for share options, long-term incentive awards and warrants	<u> </u>	294,887,296
Weighted average number of ordinary shares in issue for calculation of diluted (loss)/earnings per share	8,851,779,460	9,933,235,500
(Loss)/profit from continuing operations attributable to	US\$'000	US\$'000
shareholders of the Company	(226,392)	464,343
Interest expense on convertible preferred shares	<u> </u>	18,700
Profit from discontinued operations attributable to	(226,392)	483,043
Profit from discontinued operations attributable to shareholders of the Company		19,920
	(226,392)	502,963

9 Ageing analysis

(a) Customers are generally granted credit term of 30 days. Ageing analysis of trade receivables of the Group at the balance sheet date is as follows:

	2009	2008
	US\$'000	US\$'000
0 – 30 days	597,933	788,126
31 – 60 days	63,467	32,240
61 – 90 days	20,727	21,729
Over 90 days	76,015	32,333
	758,142	874,428
Less: provision for impairment	(29,755)	(13,885)
Trade receivables – net	728,387	860,543

(b) Ageing analysis of trade payables of the Group at the balance sheet date is as follows:

	2009	2008
	US\$'000	US\$'000
0 – 30 days	1,209,795	1,618,188
31 - 60 days	563,269	466,068
61 – 90 days	140,562	176,094
Over 90 days	77,660	21,849
	1,991,286	2,282,199

10 Provisions, accruals and other payables

Included in provisions, accruals and other payables are warranty and restructuring costs provisions as follows:

	Warranty US\$'000	Restructuring US\$'000	Total <i>US\$'000</i>
Year ended March 31, 2008			
At the beginning of the year	448,333	5,645	453,978
Exchange adjustment	-	1,227	1,227
Provisions made	665,912	50,820	716,732
Amounts utilized	(411,661)	(34,136)	(445,797)
Unused amounts reversed	-	(7,616)	(7,616)
Disposal of discontinued			
operations	(4,669)	(8,352)	(13,021)
	697,915	7,588	705,503
Long-term portion classified as non-current liabilities (Note 12)	(209,071)	<u> </u>	(209,071)
At the end of the year	488,844	7,588	496,432
Year ended March 31, 2009			
At the beginning of the year	697,915	7,588	705,503
Exchange adjustment	(2,191)	(520)	(2,711)
Provisions made	404,564	108,041	512,605
Amounts utilized	(483,898)	(16,755)	(500,653)
Unused amounts reversed	(82,991)	(751)	(83,742)
	533,399	97,603	631,002
Long-term portion classified as non-current liabilities (Note 12)	(170,008)	<u> </u>	(170,008)
At the end of the year	363,391	97,603	460,994

The Group records its warranty liability at the time of sales based on estimated costs. Warranty claims are reasonably predictable based on historical failure rate information. The warranty accrual is reviewed quarterly to verify it properly reflects the outstanding obligation over the warranty period. Certain of these costs are reimbursable from the suppliers in accordance with the terms of relevant arrangement with the suppliers.

11 Share capital

	2009		2008	
	Number of	111201000	Number of shares	HK\$'000
	Shares	HK\$'000	snares	пк\$ 000
Authorized:				
At the beginning and the end of the year Ordinary shares	20,000,000,000	500,000	20,000,000,000	500,000
Series A cumulative convertible preferred shares	3,000,000	27,525	3,000,000	27,525
	<u>.</u>	527,525	<u>-</u>	527,525
	Number of Shares	US\$'000	Number of shares	US\$'000
Issued and fully paid:				
Voting ordinary shares: At the beginning of the year Conversion from Series A cumulative	8,888,786,650	28,496	8,517,981,022	27,301
convertible preferred shares	-	-	350,459,078	1,130
Conversion from non-voting ordinary shares (Note 11(a))	375,282,756	1,203	-	-
Exercise of share options	24,948,000	80	90,436,550	290
Repurchase of shares (Note 11(b))	(77,628,000)	(249)	(70,090,000)	(225)
At the end of the year	9,211,389,406	29,530	8,888,786,650	28,496
Non-voting ordinary shares:				
At the beginning of the year	375,282,756	1,203	375,282,756	1,203
Conversion to voting ordinary shares (Note 11(a))	(375,282,756)	(1,203)		-
At the end of the year		<u> </u>	375,282,756	1,203
Issued and fully paid ordinary shares	9,211,389,406	29,530	9,264,069,406	29,699
Issued and fully paid Series A cumulative convertible preferred shares: At the beginning of the year Conversion to voting ordinary shares	1,774,999	2,081	2,730,000 (955,001)	3,211 (1,130)
At the end of the year	1,774,999	2,081	1,774,999	2,081

⁽a) On May 15, 2008, all non-voting ordinary shares have been converted into 375,282,756 voting ordinary shares.

⁽b) For the year ended March 31, 2008, included in the 70,090,000 shares were 18,936,000 shares repurchased in March 2008 that were subsequently cancelled in April 2008.

12 Non-current liabilities

	2009 US\$'000	2008 US\$'000
Amount payable for marketing rights	-	5,417
Interest-bearing bank loans repayable within		
five years	230,000	465,000
Share-based compensation	-	6,430
Convertible preferred shares	215,974	211,181
Warranty provision	170,008	209,071
Retirement benefit obligations	68,000	85,490
Deferred revenue	165,980	88,701
Derivative financial liabilities	7,382	1,788
Other non-current liabilities	33,864	25,045
-	891,208	1,098,123

On May 17, 2005, the Company issued 2,730,000 convertible preferred shares at the stated value of HK\$1,000 per share and unlisted warrants to subscribe for 237,417,474 shares in the Company for an aggregate cash consideration of approximately US\$350 million. The convertible preferred shares bear a fixed cumulative preferential cash dividend, payable quarterly, at the rate of 4.5 percent per annum on the stated value of each convertible preferred share. The convertible preferred shares are redeemable, in whole or in part, at a price equal to the issue price together with accrued and unpaid dividends at the option of the Company or the convertible preferred shareholders at any time after the maturity date. The warrant holders are entitled to subscribe for 237,417,474 shares in the Company at HK\$2.725 per share. The warrant will expire on May 17, 2010.

On November 2, 2007, 955,001 convertible preferred shares were converted into 350,459,078 voting ordinary shares.

FINANCIAL REVIEW

The Group completed the disposal of its entire interests in the Greater China mobile handset operations on March 31, 2008. The analysis presented below covers the continuing operations of the Group for the year ended March 31, 2009.

Results

For the year ended March 31, 2009, the Group achieved total sales of approximately US\$14,901 million. Loss attributable to shareholders for the year was approximately US\$226 million, representing a decrease of US\$691 million as compared to last year. Gross profit margin for the year was 11.7 percent down from 15.0 percent reported last year. The balance sheet position remained strong, bank deposits and cash and cash equivalents totaled US\$1,863 million as at March 31, 2009. Basic loss per share and diluted loss per share of the Group's continuing operations were US2.56 cents and US2.56 cents, representing a decrease of US7.85 cents and US7.42 cents respectively as compared with last year.

The Group has adopted geographical segments as the primary reporting format. Geographical segments comprise Americas, EMEA (Europe, Middle East and Africa), Asia Pacific (excluding Greater China), and Greater China.

Other income – net

Other income comprises mainly dividend income from available-for-sale financial assets. Other income reported last year represents gain on disposal of investments and available-for-sale financial assets of approximately US\$20 million, net of impairment charge of approximately US\$3 million.

Selling and distribution expenses

Selling and distribution expenses for the year ended March 31, 2009 decreased by 15.0 percent as compared to last year. This is principally attributable to a US\$80 million decrease in amortization of intangible assets and US\$39 million decrease in contracted services.

Administrative expenses

The Group also experienced an increase in administrative expenses for the year ended March 31, 2009 of 5.4 percent as compared to last year. The increase is caused by the increase in depreciation and amortization charges, contracted services; and set off with decrease in staff costs.

Research and development expenses

The Group continues making investment towards its commitment to deliver the most innovative products in the industry. Research and development spending for the year ended March 31, 2009 decreased by 4.2 percent as compared to last year.

Other operating expenses - net

The Group recorded net other operating expenses for the year ended March 31, 2009 of US\$166 million, an increase of 328.4 percent as compared to last year. Other operating expenses mainly comprise one-off items, including restructuring charge of US\$146 million (2008: US\$48 million), primarily associated with a resource redeployment plan to substantially reduce operational costs, eliminate duplications across organizations, and improve efficiencies by more closely aligning the Group's structure and growth strategies, impairment of server license of US\$19 million (2008: Nil), warranty costs not reimbursable by suppliers of US\$15 million (2008: Nil), and bad debt provision of US\$9 million (2008: Nil).

Capital Expenditure

The Group incurred capital expenditures of US\$194 million (2008: US\$290 million) during the year ended March 31, 2009, mainly for the acquisition of plant and equipment, completion of construction-in-progress and investments in the Group's information technology systems.

Liquidity and Financial Resources

At March 31, 2009, total assets of the Group amounted to US\$6,304 million (2008: US\$7,200 million), which were financed by shareholders' funds of US\$1,311 million (2008: US\$1,613 million), minority interests of US\$177,000 (2008: US\$174,000), and non-current and current liabilities of US\$4,997 million (2008: US\$5,587 million). At March 31, 2009, the current ratio of the Group was 0.92 (2008: 1.05).

The Group has a solid financial position. At March 31, 2009, bank deposits, cash and cash equivalents totaled US\$1,863 million (2008: US\$2,191 million), of which 65.7 (2008: 63.9) percent was denominated in US dollars, 24.5 (2008: 20.4) percent in Renminbi, 2.8 (2008: 2.2) percent in Euros, 1.9 (2008: 2.9) percent in Japanese Yen, and 5.1 (2008: 10.6) percent in other currencies.

The Group adopts a conservative policy to invest the surplus cash generated from operations. At March 31, 2009, 81.0 (2008: 72.1) percent of cash are bank deposits, and 19.0 (2008: 27.9) percent of cash are investments in liquid money market fund of investment grade.

Due to the unprecedented global economic challenges, the Group continued to incur a significant operating loss in the fourth quarter. The global resource redeployment plan announced in January also realized a significant restructuring charge. The substantial loss incurred in the fourth quarter triggered a breach of certain financial covenants in connection with the US\$400 million 5-year revolving and term loan facility with syndicated banks. The Group has obtained consent from the syndicated banks the waiver from strict compliance with those financial covenants and will enter into a revised loan agreement. At March 31, 2009, this facility was fully utilized and the facility will expire in March 2011.

The Group also has a 5-year fixed rate loan facility with a bank in China expiring in March 2011. At March 31, 2009, the outstanding loan balance was US\$65 million (2008: US\$100 million).

To secure more long-term funding for the Group in case the economy continues to stay weak, the Group has obtained a new US\$300 million 3-year term loan facility with a bank in China in March 2009. This facility was utilized to the extent of US\$200 million at March 31, 2009.

The Group has also arranged other short-term credit facilities. At March 31, 2009, the Group's total available credit facilities amounted to US\$4,210 million (2008: US\$2,628 million), of which US\$279 million (2008: US\$384 million) was in trade lines, US\$498 million (2008: US\$406 million) in short-term and revolving money market facilities and US\$3,433 million (2008: US\$1,838 million) in foreign exchange forward contracts. At March 31, 2009, the amounts drawn down were US\$91 million (2008: US\$150 million) in trade lines, US\$1,964 million (2008: US\$1,127 million) being used for the foreign exchange forward contracts; and US\$20 million (2008: US\$61 million) in short-term bank loans.

At March 31, 2009, the Group's outstanding bank loans represented the term loans of US\$665 million (2008: US\$500 million) and short-term bank loans of US\$20 million (2008: US\$61 million). When compared with total equity of US\$1,311 million (2008: US\$1,613 million), the Group's gearing ratio was 0.52 (2008: 0.35). The net cash position of the Group at March 31, 2009 is US\$1,178 million (2008: US\$1,630 million).

The Group adopts a consistent hedging policy for business transactions to reduce the risk of currency fluctuation arising from daily operations. At March 31, 2009, the Group had commitments in respect of outstanding foreign exchange forward contracts amounting to US\$1,964 million (2008: US\$1,127 million).

The Group's foreign exchange forward contracts are either used to hedge a percentage of future intercompany transactions which are highly probable, or used as fair value hedges for the identified assets and liabilities.

The Group issued 2,730,000 convertible preferred shares at the stated value of HK\$1,000 per share and unlisted warrants to subscribe for 237,417,474 shares for an aggregated cash consideration of approximately US\$350 million. The convertible preferred shares bear a fixed cumulative preferential cash dividend, payable quarterly, at the rate of 4.5 percent per annum on the issue price of each convertible preferred share. The convertible preferred shares are redeemable, in whole or in part, at a price equal to the issue price together with accrued and unpaid dividends at the option of the Company or the convertible preferred shareholders at any time after the maturity date at May 17, 2012. On November 2, 2007, 955,001 convertible preferred shares were converted into 350,459,078 voting ordinary shares. The fair value of the liability component and equity component of the convertible preferred shares, and warrants at March 31, 2009 amounted to approximately US\$216 million (2008: US\$211 million), US\$7 million (2008: US\$7 million) and US\$35 million (2008: US\$35 million) respectively. The warrants will expire on May 17, 2010.

Contingent Liabilities

The Group, in the ordinary course of its business, is involved in various other claims, suits, investigations, and legal proceedings that arise from time to time. Although the Group does not expect that the outcome in any of these other legal proceedings, individually or collectively, will have a material adverse effect on its financial position or results of operations, litigation is inherently unpredictable. Therefore, the Group could incur judgments or enter into settlements of claims that could adversely affect its operating results or cash flows in a particular period.

Human Resources

At March 31, 2009, the Group had a total of 22,511 (2007/08: 23,111) employees.

The Group implements remuneration policy, bonus and long-term incentive schemes with reference to the performance of the Group and individual employees. The Group also provides benefits such as insurance, medical and retirement funds to employees to sustain competitiveness of the Group.

BUSINESS REVIEW

The impact of the global economic crisis in 2008 reached far and wide. It has significantly affected the worldwide PC market demand as many large enterprises delayed purchase decisions and reduced IT budgets. Even the growth of the China PC market has slowed down under the economic challenges. At the same time, the PC industry as a whole has shifted dramatically and rapidly to lower price points, imposing additional pressures on industry players.

During the 2008/09 fiscal year, the year-on-year growth of worldwide PC market shipments decelerated to approximately 4 percent, mainly supported by consumer and low-priced notebook segments. The China PC market and worldwide commercial PC segment in which Lenovo is heavily weighted showed significant slowdown in the second half of the fiscal year under the economic crisis. In addition, the Group could not enjoy the benefits of the growth in transaction space as it has not adequately addressed the worldwide transaction segment outside China, in particular the consumer market. Lenovo reported lower-than-market growth in its worldwide PC shipments which only increased by approximately 2 percent year-on-year. As a result, the Group's market share decreased slightly to 7.6 percent, ranking number four worldwide during the fiscal year.

The Group's financial performance in the second half of the 2008/09 fiscal year was significantly impacted by the widespread economic slowdown. Lenovo's overall sales for the fiscal year decreased 9 percent year-on-year to approximately US\$14,901 million, resulting from the slower PC shipment growth and a steeper-than-normal decline in average selling prices exacerbated by the weak economic backdrop. The Group's gross margin performance was further affected by the continued shift in the market to lower price points, aggressive pricing and currency fluctuations. The gross margin for the fiscal year (excluding one-off items) declined to 11.9 percent from 15.0 percent while gross profit (excluding one-off items) decreased 27 percent year-on-year to approximately US\$1,779 million.

In anticipation of continued deterioration in the global economic environment, Lenovo announced a global resource restructuring plan in January 2009 to reduce costs and enhance operational efficiency. About 2,500 employees were eliminated as a result of this action which is expected to realize annual savings of approximately US\$300 million on a run rate basis in the coming fiscal year. Despite Lenovo's efforts to control expenses during the 2008/09 fiscal year, the decline in sales and pressure on gross margin resulted in 95 percent year-on-year decline in the Group's profit before taxation (excluding the cost of restructuring actions and one-off charges) to approximately US\$29 million for the year. The Group reported a loss attributable to shareholders of approximately US\$226 million, after accounting for US\$146 million of restructuring costs and US\$71 million of one-off charges. This compared to a profit attributable to shareholders (including US\$20 million net profit from discontinued operations) of US\$484 million in the previous fiscal year.

Performance of Geographies

The worldwide PC market showed year-on-year negative growth in the second half of the 2008/09 fiscal year, caused by the widespread economic slowdown. No country was immune in this PC market slowdown. Lenovo's performance in various geographies was also affected in varying degrees. Nevertheless, the Group continued to acquire commercial customers at a strong pace, resulting in an increase of its worldwide commercial market share to approximately 10.9 percent during the year.

Greater China – Accounted for approximately 43 percent of the Group's sales. Although the growth of China PC market was also negatively impacted, Lenovo achieved approximately 8 percent year-on-year growth in PC shipments as compared to the 4 percent growth of the overall market. Lenovo strengthened its number one position by gaining 0.9 percentage points in market share, accounting for approximately 28.8 percent of the market during the 2008/09 fiscal year.

Americas – Accounted for approximately 25 percent of the Group's sales. The PC market in the United States was sluggish and in particular the commercial segment was hard hit by the economic crisis. Although Lenovo's efforts to increase its presence in the transaction segment helped offset some of the impact of the reduction in commercial spending, the Group still reported a year-on-year decline of approximately 6 percent in PC unit shipments in the Americas during the 2008/09 fiscal year.

Europe, Middle East and Africa (EMEA) – Accounted for approximately 21 percent of the Group's sales. Lenovo enjoyed solid growth in Europe, Middle East and Africa (EMEA) up until the economic crisis hit in the summer of 2008. The extreme currency fluctuations during the year posted additional challenges to the Group in EMEA. Due to the significant contraction of desktop demand and Lenovo's limited participation in consumer and entry level PC segments in the geography, the Group reported a lower-than-market PC shipments growth of 6 percent year-on-year for the 2008/09 fiscal year.

Asia Pacific (excluding Greater China) – Accounted for approximately 11 percent of the Group's sales. The growth of the PC market in this geography slowed down significantly due to the negative growth of the Indian market in addition to the impact of the global economic crisis. Lenovo reported a year-on-year decline of approximately 14 percent in PC shipments for the 2008/09 fiscal year.

Performance of Product Groups

Lenovo takes pride in its innovation leadership in the PC industry. During the 2008/09 fiscal year, the Group continued to lead the industry in introducing new key technologies and product platforms. More importantly, it successfully launched a number of models to address the growth in SMB and consumer markets.

Notebook Computers – Accounted for approximately 58 percent of the Group's sales. Notebook computers were the primary source of growth for the worldwide PC market in the 2008/09 fiscal year, mainly driven by consumer demand and the shift to lower price points. Lenovo's notebook business reported a 14 percent year-on-year increase in unit shipments. The Group's limited participation in the entry level segment and the consumer market outside of China impacted its shipment performance compared to the overall market, resulting in a year-on-year lower market share of approximately 7.2 percent.

Desktop Computers – Accounted for approximately 40 percent of the Group's sales. During the 2008/09 fiscal year, the desktop computer market showed a decline in unit shipments due to decreased commercial spending and increased consumer demand for notebook computers. The Group reported a better-than-market performance in unit shipments which showed approximately a 7 percent year-on-year decline, resulting in an increase of market share to approximately 8.0 percent.

FUTURE PROSPECTS

The economic crisis is expected to drive negative growth in the global economy in 2009. Against this backdrop, the commercial PC market will remain weak while consumer PC purchasing will also tighten as a result of a decline in discretionary spending in the short term. The worldwide PC industry is expected to see a year-on-year decline in unit shipments for the 2009/10 fiscal year according to industry analyst forecast. The continuous shift of product mix toward entry-level PCs will lead to faster decrease in average selling prices and exert greater pressure on industry players.

The Group expects the operating environment to remain very challenging in the 2009/10 fiscal year. Nevertheless, Lenovo has taken decisive actions to meet these challenges. It will continue to strive to realize its strategic aspiration of delivering profitable growth and gaining share through consistent performance, unmatched innovation, the capability to meet its customer commitments and a fast, disciplined winning culture. The Group believes its strategic priorities, recently realigned organization and emphasis on execution will enable it to regain momentum and fuel the growth that will deliver future success.

Strategic Priorities

Lenovo's strategy has not changed but evolved to take it to the next level. The simplified strategy facilitates execution which is crucial to success as we hone the art of turning the Group's energy and resources into tangible results. With greater clarity and focus on accountability and efficiency, Lenovo's strategic priorities are aimed at stabilizing the Group's business and driving growth in critical market opportunities. During the 2009/10 fiscal year, Lenovo will strive to protect its core business in China and the worldwide commercial market. At the same time, the Group will attack the growth opportunities as presented in the worldwide transaction space and emerging markets.

Realignment of Organizational Structure

To align the Group more closely with its strategic direction and market dynamics, Lenovo announced in March 2009 a new organizational structure that supports speed, efficiency and execution. The Group is now organized around its customer segments with the creation of two new business units – one focusing on customers in mature markets, and the other focusing on customers in emerging markets. This realignment enables Lenovo to better leverage synergies that exist among similar markets that may be separated geographically but share market dynamics that impact its customers, products and go-to-market approach. The goal is to create a faster, more streamlined organization that can adapt quickly to growth opportunities while more effectively focusing resources on the Group's core business.

At the same time, the Group's product organizations were also realigned to help reinforce its focus on innovation and better serve both commercial and consumer customers. The new

Think Product Group focuses primarily on commercial customers, the relationship business model and the premium end of the SMB transaction market. The new Idea Product Group focuses on consumer and SMB transaction business in emerging and mature markets, and entry-level products.

Building Success on Strengths

The Group's dominant position in China's PC market and its ability to deliver profitable growth have been built on the fundamental strengths that lie in its dual business model, lean cost structure and innovation leadership. In the 2009/10 fiscal year, Lenovo will expand these strengths further to strive for execution excellence across its global operation.

A Winning Culture

To achieve all its goals with execution excellence, Lenovo needs a truly integrated team that can transfer energy into results by keeping its commitments and achieving targets day in and day out. The Group has made good progress integrating its teams following the acquisition in 2005. Lenovo will continue to cultivate a fast, disciplined winning culture suitable for a PC company that needs to act fast and efficiently in the marketplace.

While it braces itself against the current economic challenges, Lenovo is confident that with the successful execution of strategic priorities based on its business strengths, Lenovo will emerge as a stronger player in the PC market.

PROPOSED DIVIDEND

The Board does not recommend the payment of a final dividend for the year ended March 31, 2009 (2007/08: HK12.8 cents).

PURCHASE, SALE, REDEMPTION OR CONVERSION OF THE COMPANY'S LISTED SECURITIES

During the year, the Company purchased 77,628,000 ordinary shares of HK\$0.025 each in the capital of the Company at prices ranging from HK\$5.00 to HK\$5.99 per share on The Stock Exchange of Hong Kong Limited ("the Exchange").

Month/Year	Number of shares repurchased	Highest price per share <i>HK</i> \$	Lowest price per share <i>HK</i> \$	Aggregate Consideration paid (excluding expenses) <i>HK\$</i>
April 2008	29,228,000	5.58	5.00	154,574,380
May 2008	3,000,000	5.99	5.79	17,573,000
June 2008	42,400,000	5.96	5.20	231,088,920
July 2008	3,000,000	5.49	5.13	15,947,540

The repurchased shares were cancelled and accordingly, the issued share capital of the Company was diminished by the nominal value thereof. The premium payable on repurchase was charged against the share premium account of the Company.

During the year, the trustee of the Long Term Incentive Program purchased 24,710,000 ordinary shares from the market for award to employees upon vesting. Details of the program

will be set out in the 2008/09 Annual Report of the Company.

On May 8, 2008, the Company received a written notice from IBM for the conversion of 375,282,756 ordinary non-voting shares and as a result of such conversion, the 375,282,756 ordinary non-voting shares were converted into same number of fully paid ordinary voting shares of the Company on May 15, 2008.

Save as disclosed above, neither the Company nor any of its subsidiaries purchased, sold, redeemed or converted any of the Company's listed securities during the above-mentioned period.

REVIEW BY AUDIT COMMITTEE

The Audit Committee of the Company has been established since 1999 with responsibility of assisting the Board in providing an independent review of the financial statements and internal control system. It acts in accordance with the Terms of Reference which clearly deal with its membership, authority, duties and frequency of meetings. The Audit Committee is chaired by an independent non-executive director, Mr. John W. Barter III, and currently comprises four members including Mr. Barter, the other two independent non-executive directors, Professor Woo Chia-Wei and Mr. Ting Lee Sen, and a non-executive director, Ms. Ma Xuezheng.

The Audit Committee of the Company has reviewed the annual results for the year ended March 31, 2009. It meets regularly with the management, the external auditors and the internal audit personnel to discuss the accounting principles and practices adopted by the Group and internal control and financial reporting matters.

CODE ON CORPORATE GOVERNANCE PRACTICES

Throughout the year ended March 31, 2009, the Company has complied with the code provisions of the Code on Corporate Governance Practices (the "CG Code") in Appendix 14 to the Rules Governing the Listing of Securities (the "Listing Rules") on the Exchange, and where appropriate, met various recommended best practices in the CG Code, save for the deviations which are explained below.

Code A.4.1

Code A.4.1 of the CG Code articulates that non-executive directors should be appointed for a specific term, subject to re-election. All the existing non-executive directors of the Company currently and the year through do not have specific terms of appointment. Nevertheless, non-executive directors are subject to retirement by rotation at annual general meetings under the Company's articles of association accomplishing the same purpose as a specific term of appointment.

Code A.5.4

The Board has adopted the Model Code for Securities Transactions by Directors of Listed Issuer ("Model Code") prevailing before January 1, 2009. Revised Model Code complying with new requirements effective from January 1, 2009 was adopted by the Board on May 21, 2009. Notwithstanding this, the Board and relevant employees were informed of the new changes made in the Model Code and complied with the requirements of the new Model Code throughout the year.

Code C.3.3 (g)

The Audit Committee of the Company regularly discusses with the management the system of internal control and ensure an effective internal control system albeit that amendment of the terms of reference of Audit Committee were merely approved by the Board on May 21, 2009 to include new responsibility including the adequacy of resources, qualifications and experience of staff of accounting and financial reporting function, and training programmes and budget.

Apart from the foregoing, the Company met the recommended best practices in the CG Code as disclosed in the respective sections of the 2008/09 Annual Report. Particularly, the Company published quarterly financial results and business review within 45 days after the end of the relevant period in addition to interim and annual results. Quarterly financial results enhanced the shareholders to assess the performance, financial position and prospects of the Company. The quarterly financial results were prepared using the accounting standards consistent with the policies applied to the interim and annual accounts.

By order of the Board
Liu Chuanzhi
Chairman

Hong Kong, May 21, 2009

As at the date of this announcement, the executive director is Mr. Yang Yuanqing; the non-executive directors are Mr. Liu Chuanzhi, Mr. Zhu Linan, Ms. Ma Xuezheng, Mr. James G. Coulter, Mr. William O. Grabe, Dr. Wu Yibing and Mr. Justin T. Chang (alternate director to Mr. James G. Coulter); and the independent non-executive directors are Professor Woo Chia-Wei, Mr. Ting Lee Sen, Mr. John W. Barter III and Dr. Tian Suning.