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李寧有限公司

(Incorporated in the Cayman Islands with limited liability)
(Stock Code: 2331)

PRECAUTIONARY MEASURES FOR ANNUAL GENERAL MEETING TO BE HELD ON 15 JUNE 2022

References are made to the notice (the "Notice") and the circular (the "Circular") of annual general meeting (the "AGM") of Li Ning Company Limited (the "Company") both dated 12 April 2022 and the form of proxy (the "Proxy Form"), in relation to the AGM of the Company to be held at 2/F., PopOffice, 9 Tong Yin Street, Tseung Kwan O, New Territories, Hong Kong (the "Venue") on Wednesday, 15 June 2022 at 11:00 a.m.. Unless otherwise stated, capitalised terms used herein shall have the same meanings as those defined in the Notice and the Circular.

Taking into account the development of the novel coronavirus ("COVID-19") pandemic and in order to safeguard the health of the AGM attendees and to comply with the requirements for prevention and control of the spreading of COVID-19, the Company will strictly implement the following precautionary measures at the AGM:

- (1) Seating at the Venue will be arranged so as to allow for appropriate social distancing. As a result, there will be limited capacity for Shareholders to attend the AGM. The Company may limit the number of attendees at the AGM to avoid over-crowding for compliance reason.
- (2) At the entrance of the Venue, compulsory body temperature checks will be conducted on every person attending the AGM. Any person with a body temperature of over 37.3 degrees Celsius, or has any flu-like symptoms, or is otherwise apparently unwell will not be admitted to the Venue.
- (3) Any person who is subject to any compulsory quarantine or medical surveillance order by the Department of Health of Hong Kong, or has had close contact with any COVID-19 patient or person under quarantine will not be given access to the Venue.
- (4) Every attendee will be required to scan the "LeaveHomeSafe" venue QR code, and presenting his/her valid vaccination, exemption or recovery record as required under directions issued pursuant to the Prevention and Control of Disease (Vaccine Pass) Regulation (Chapter 599L of the Laws of Hong Kong), before admission to the Venue.
- (5) Every attendee will be required to sign and complete a health declaration form before admission to the Venue.
- (6) Every attendee will be required to wear a surgical face mask at the Venue throughout the AGM, and no eating or drinking will be allowed within the Venue.
- (7) Any person who does not comply with any of the abovementioned measures may be denied entry into or be required to leave the Venue.

The AGM proceedings will focus on the proposed resolutions with a view to minimising the time attendees are gathered in an enclosed environment. Accordingly, the Company has decided that the time for answering questions at the AGM will be limited. To ensure that Shareholders have an opportunity to ask questions, Shareholders can submit their questions at the entrance of Venue in advance, and the Company will endeavor to answer as many relevant questions as possible at the AGM within the time allotted.

No refreshments will be served and no corporate gifts will be distributed to attendees at the AGM.

Due to the constantly evolving COVID-19 pandemic situation and depending on any amendments to the public health requirements imposed by the Hong Kong government from the date of this announcement to the date of the AGM, additional measures may be implemented by the Company in relation to the physical attendance at the AGM.

For health and safety reasons, the Company would like to remind Shareholders that physical attendance in person at the AGM is not necessary for the purpose of exercising their voting rights, and the Company strongly encourages Shareholders to exercise their right to vote at the AGM by appointing the Chairman of the AGM as their proxy instead of attending the AGM in person.

The Proxy Form can be downloaded from the Company's website (http://ir.lining.com) or The Stock Exchange of Hong Kong Limited's website (www.hkexnews.hk). To be valid, the Proxy Form must be deposited at the Company's Hong Kong branch registrar and transfer office - Computershare Hong Kong Investor Services Limited, at 17M Floor, Hopewell Centre, 183 Queen's Road East, Wanchai, Hong Kong, not less than 48 hours before the time appointed for holding the AGM.

Shareholders and participants attending the AGM are advised to arrive at the Venue as early as possible as the precautionary measures may cause delay in the registration process.

By order of the Board Li Ning Company Limited Tai Kar Lei Company Secretary

Hong Kong, 31 May 2022

As at the date of this announcement, the executive directors of the Company are Mr. Li Ning, Mr. Kosaka Takeshi and Mr. Li Qilin. The independent non-executive directors of the Company are Mr. Koo Fook Sun, Louis, Ms. Wang Ya Fei and Dr. Chan Chung Bun, Bunny.