



### SHOUGANG CONCORD INTERNATIONAL ENTERPRISES CO., LTD.

Year ended 31 December 2011

**Annual Results Presentation** 

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### **Group Overview**

- Hong Kong based red-chip in heavy plate manufacturing with interests in upstream assets
- An integral part of Shougang Corporation (48% holding\*), SOE with >35mmt. steel capacity (No. 5 in China, FY10)
- All around earnings profiles including upstream interests (iron ore and coking coal), steel manufacturing and trading businesses along the entire value chain





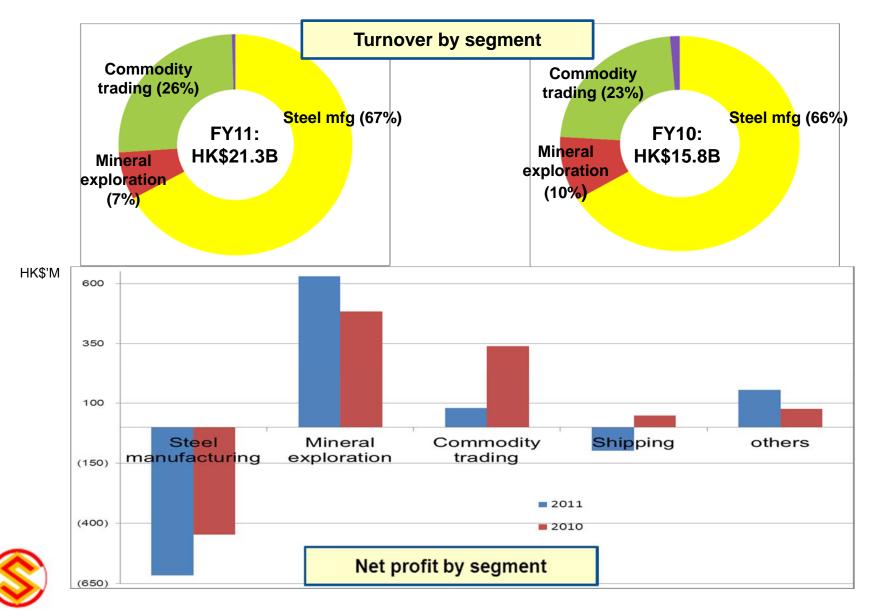
### **Financial Highlights**

| HK\$'M  | 2011   | 2010   | Change |
|---|--------|--------|--------|
| Turnover  | 21,343 | 15,850 | 35%    |
| Attributable Profit Including: Mineral exploration segment Steel mfg segment Commodity trading segment Mt. Gibson offtake gain, net | 152    | 500    | -70%   |
|   | 630    | 483    | 30%    |
|   | (617)  | (448)  | 38%    |
|   | 80     | 340    | -76%   |
|   | 324    | 147    | 120%   |
| EBITDA  | 1,599  | 1,597  | 0%     |
| Free Cash flow Net debt to total capital  | 1,540  | 1,597  | -4%    |
|   | 43.9%  | 45.7%  | -4%    |
| Basic EPS (HK cents) Net asset per share (HK\$)   | 1.78   | 6.11   | -71%   |
|   | 1.13   | 1.17   | -3%    |

- Group results were impacted by weaker steel market and trading results, boosted by upstream
- Capital discipline seen from FCF and leverage ratio



# Financial Highlights



### Theme #1: Uncertainties abound

**Positives** 

**Negatives** 

Production cut

Demand from 5YPlan

Industry consolidation

Monetary tightening

Slowing FAI growth

Slowing world economy raw material cost

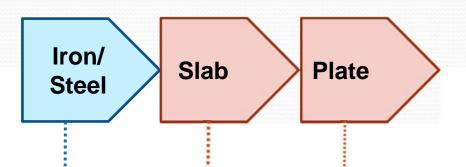


# Theme #2: High price/cost



- Steel prices have dropped but iron ore cost has remained high, resulting in margin squeeze
- This trend has continued into early 2012

### Steel Manufacturing



### Shouqinia泰

Vertically integrated steel mill; Capacity: 3.6mtpa in slabs\* and 1.8mtpa in plates (4.3m width max.)



### QZP<sub>秦板</sub>

Re-roller
0.8mtpa in plates
(3m width max.)

Pipeline steel plates (X65, X70, X80 and above)



- ➤ No. 2 in China (in production)
- ➤ 12% p.a. demand growth in oil/gas pipes (12<sup>th</sup> 5Y Plan)

#### Wind power base plates

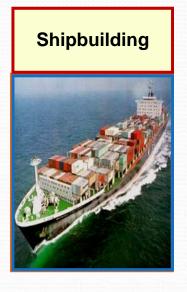


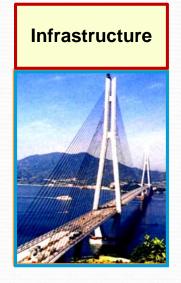
➤ Replacement of European Special thick plates (220mm), for export

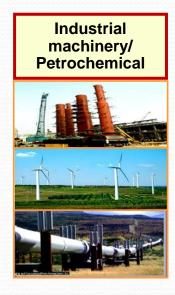


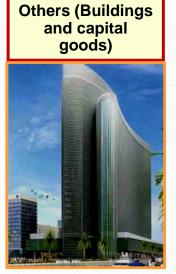
\*Shouqin owns 3 slab casters with total capacity of 3.6mmt., while the raw steel capacity (limited by size of blast furnace) is only 2.6mmt. Therefore, fully utilized casters means approx. 2.6mmt. in slabs currently.

# Planned Heavy Plate Output









#### **Industry Breakdown on Our Heavy Plate Output**

**FY11** 

FY12E

30%

25%

25%

20%

35%

45%

10%

10%



# Mineral Exploration: Fushan



27%\* equity stake



#### SHOUGANG FUSHAN RESOURCES GROUP LTD.

- Production: Premium HCC >6mmt. p.a. in Shanxi, PRC
- Current GP >70%
- Financially hedged to our raw material coal needs
- Committed to distribute >=40% of earnings as dividends

\*24.4% as of 30 June 2011. 27.2% from July 2011.









# Commodity Trading: Mt Gibson ore



Lifelong Offtake at below Platts price



#### **MOUNT GIBSON IRON LIMITED (MGX.AU)**

- Production: 7 mmt. capacity (10 mmt. in FY12E); under lifelong offtake with us since Jul '09, about 4 mmt. in FY12, covering 70% of Tallering Peak and 100% of Koolan Is.
- 2.9 mmt. sold at spread of about HK\$33/t (US\$4.2) in FY11





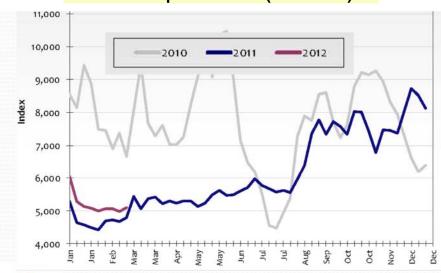




# Shipping



#### Pacific Capesize index (2010-2012)



- 2 capesize vessels on 15year leases (sale-andleaseback) <u>until Q3,'12</u>, daily cost HK\$187k(US\$24k)
- Market remains sluggish in the near future
- Acts as a hedge to steel manufacturing for importing of raw materials



Source: SSY Consultancy

# **Management Targets**

Return cash to shareholders

Strengthen balance sheet

Invest in value-adding and quality growth

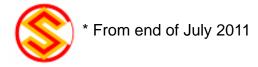
**Cash from operations** 

- Prioritize capital on value-adding and quality growth
- Capex reduced to below HK\$250m. (RmB200m.)
   p.a. (approx. 70% are final payments of finished works)
- Target leverage to normalize to 50%
- Resume long term dividend payout at 30-40% of earnings



# **Growth by Entity/Segment**

| Coking coal | Fushan<br>(27% owned*)                  | <ul> <li>Coal output &gt;6mmt.</li> </ul>                                      |
|-------------|---|--|
| Iron ore    | <b>Mt. Gibson</b><br>(Lifelong offtake) | <ul> <li>Ore capacity at<br/>10mmt. in FY12E,<br/>&gt;4mmt. to us</li> </ul>   |
| Iron ore    | SQLH<br>(68% owned)                     | <ul> <li>Pellet output at 2<br/>mmt. in FY12E<br/>(FY11: 1.6mmt.)</li> </ul>   |
|             | Steel<br>Manufacturing                  | <ul> <li>Plate output at 2.4<br/>mmt. in FY12E<br/>(FY11: 2.4 mmt.)</li> </ul> |
|             |   |  |



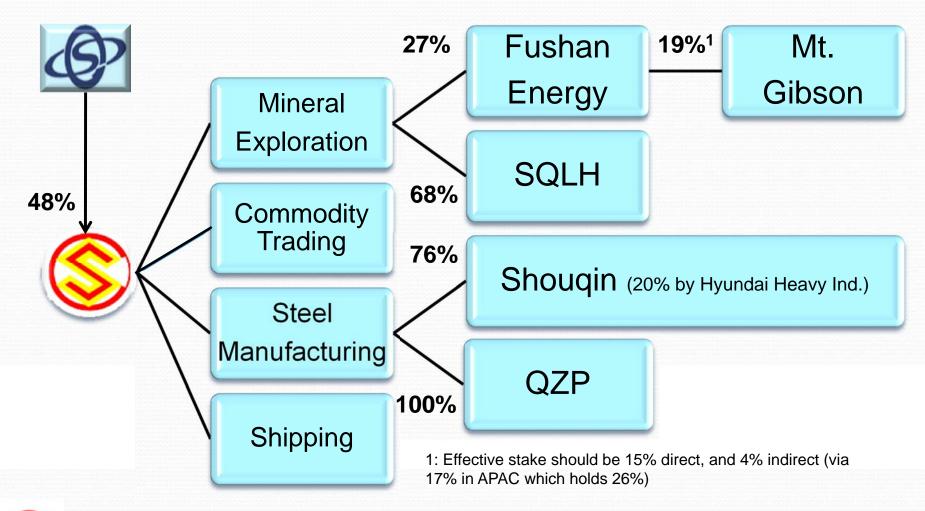
### Conclusion

- Steel prices are stabilizing in China but most large mills are barely profit-making
- High raw material cost lingers, especially for iron ore where significant supply growth is unlikely in the medium term
- Overcapacity and excessive production are still key issues, demand growth also slows currently
- Upstream contribution continues to help the difficult steel manufacturing segment
- Consider opportunities to expand upstream and downstream although we predict volatile road ahead





### **Corporate Structure**





### **Profit Reconciliation**

| HK\$'M.  | 2011                                   | 2010                            |
|--|--|---------------------------------|
| Profit attributable to shareholders  | 152                                    | 500                             |
| Significant non-cash (gain)/loss FV gain on iron ore offtake contract FV gain on acquisition of add. int. in Fushan Impairment of equity inv in ARH Provision for onerous contract-Shipping Goodwill impairment-Shouqin Employee share option expenses | (324)<br>(108)<br>53<br>47<br>22<br>19 | (147)<br>-<br>-<br>-<br>-<br>35 |
| Adjusted (loss)/ profit  | (139)                                  | 388                             |

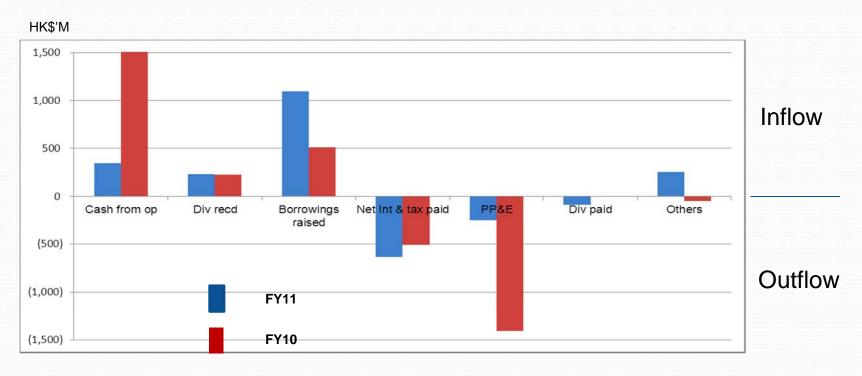


### **Consolidated Balance Sheet**

| HK\$'M                       | 2011   | 2010   | Change |
|------------------------------|--------|--------|--------|
| NON-CURRENT ASSETS           | 21,857 | 20,433 | 7%     |
| Including: Associates        | 7,574  | 6,743  | 12%    |
| Including: Fixed assets, net | 12,851 | 12,488 | 3%     |
| CURRENT ASSETS               | 11,029 | 9,195  | 20%    |
| Including: Bank and cash     | 2,473  | 1,984  | 25%    |
|                              |        |        |        |
| LIABILITIES                  | 21,770 | 18,932 | 15%    |
| Including: Bank borrowings   | 12,188 | 10,734 | 14%    |
|                              |        |        |        |
| SHAREHOLDERS' EQUITY         | 10,148 | 9,567  | 11%    |
| Including: Reserves          | 8,358  | 7,932  | 14%    |
| Non controlling interest     | 967    | 1,130  | -3%    |
| Net debt/Total capital       | 43.9%  | 45.7%  |        |



### **Cash Flow Profile**



- Higher borrowings with cash increase of HK\$957 million for repayment in Hong Kong in Feb-2012
- Lower cash from op was coupled with sharp drop in PP&E, showing capital discipline.



# **Mineral Exploration**

| HK\$'M  | 2011                      | 2010                  | Change            |
|---|---------------------------|-----------------------|-------------------|
| Turnover *<br>SQLH  | 2,550                     | 2,357                 | 8%                |
| Represented by:<br>Sales vol. ('000t.)<br>ASP (HK\$)                                      | 1,586<br>1,578            | 1,652<br>1,409        | -4%<br>12%        |
| Attributable (loss)/profit to group * SQLH Share of Fushan results FV gain on acquisition | (32)<br>554<br>108<br>630 | 71<br>413<br>-<br>483 | N/A<br>34%<br>30% |





Note: Including sales of pellets to Shouqin at HK\$1062M (FY10: HK\$823M)

All figures are shown before elimination of intercompany, except \*attributable to the group which is shown after elimination







# Steel Manufacturing

| SHOUQIN<br>HK\$'M   | 2011                               | 2010                                     | Change                           |
|---|------------------------------------|--|----------------------------------|
| Turnover (note) Dep. & Amortization Financial cost Stock impairment Gross (loss)/profit | 13,375<br>732<br>418<br>48<br>(18) | 10,425<br>589<br>3 <i>44</i><br>8<br>130 | 28%<br>24%<br>22%<br>500%<br>N/A |
| GP%   | -0.1%                              | 1.2%                                     |                                  |
| Net Loss*<br>EBITDA   | (785)<br>389                       | <u>(437)</u><br>473                      | 80%<br>-18%                      |
| Attributable to the Group   | (560)                              | (323)                                    | 73%                              |





#### **QZP**

| Turnover            | 3,792 | 3,370 | 13%   |
|---------------------|-------|-------|-------|
| Dep & Amortization  | 47    | 44    | 7%    |
| Financial cost      | 47    | 25    | 88%   |
| Stock impairment    | 3     | -     | N/A   |
| <b>Gross Profit</b> | 100   | 9     | 1011% |
| GP%                 | 2.6%  | 0.3%  |       |
| Net Loss            | (57)  | (126) | -55%  |
| FRITDA              | 73    | (62)  | -218% |

Note: Including sales of slabs to QZP HK\$2,705M (FY10: HK\$3,005M) and turnover of downstream processing centre at \$688M (FY10: \$493M)

All figures are shown before elimination of intercompany, except \*attributable loss which is shown after elimination (Shouqin:76% owned; QZP: 100% owned)



# **Steel Manufacturing**

| In '000 mt.    | Slab  | S     | Heavy P | lates |
|----------------|-------|-------|---------|-------|
|                | 2011  | 2010  | 2011    | 2010  |
| (i) Production |       |       |         |       |
| Shouqin        | 2,553 | 2,394 | 1,759   | 1,313 |
| QZP            |       |       | 609     | 639   |
| Total          | 2,553 | 2,394 | 2,368   | 1,952 |
| Change         |       | 7%    |         | 21%   |
| (ii) Sales     |       |       |         |       |
| Shouqin#       | 571   | 927   | 1,753   | 1,283 |
| QZP            |       |       | 566     | 576   |
| Total          | 571   | 927   | 2,319   | 1,859 |
| Change         |       | -38%  |         | 25%   |







# Difference between production and sales of slabs is mainly represented by those consumed by Shouqin internally to produce heavy plates; slab sales are mainly made towards QZP, and are eliminated on consolidation.

### **Commodity Trading**

|                          | 2011  | 2010  | Change |
|--------------------------|-------|-------|--------|
| Mt. Gibson ore           |       |       |        |
| Ext sales vol. ('000t.)  | 2,933 | 2,978 | -2%    |
| ASP (US\$)               | 163   | 128   | 27%    |
| Net profit* p/t- US\$    | 4.2   | 14.1  | -70%   |
| HK\$                     | 33    | 110   |        |
| Turnover (HK\$'M.)       |       |       |        |
| Mt Gibson ore            | 3,715 | 2,948 | 26%    |
| Coal trades              | 864   | 178   | 385%   |
| Steel and others         | 884   | 466   | 90%    |
|                          | 5,463 | 3,592 | 52%    |
| NP before prov. (HK\$'M) | 103   | 340   | -70%   |
| less: Provision          | (23)  | -     |        |
| Net profit (HK\$'M)      | 79    | 340   | -77%   |
|                          |       |       |        |

Mainly trades Mt.
 Gibson iron ore, coal products and steel

Lower output from Mt. Gibson due to flooding. Some lump trades also negatively impacted margin, plus sharp drop in iron ore price in Oct '11.



Mt Gibson vol. to go up



# **Shipping**

|                                    |        |       |        | <ul><li>Charter contract will</li></ul> |
|------------------------------------|--------|-------|--------|---|
| HK\$'M                             | 2011   | 2010  | Change | expire by end of 2012                   |
| Turnover<br>less: Onerous contract | 141    | 207   | -32%   | <ul><li>Affected by lower</li></ul>     |
| provision                          | (46)   | -     |        | rates market and a                      |
| Gross (loss)/profit                | (88)   | 53    | N/A    | provision for onerous                   |
| GP%                                | -62.4% | 25.6% |        | contract (conservative                  |
| Net (loss)/profit                  | (97)   | 48    | N/A    | provision for expected                  |
|                                    |        |       |        | losses upto contract                    |
|                                    |        |       |        | expiry)                                 |
|                                    |        |       |        |   |







### SHOUGANG CONCORD INTERNATIONAL ENTERPRISES CO., LTD.

Year ended 31 December 2011

# **Annual Results Presentation**

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