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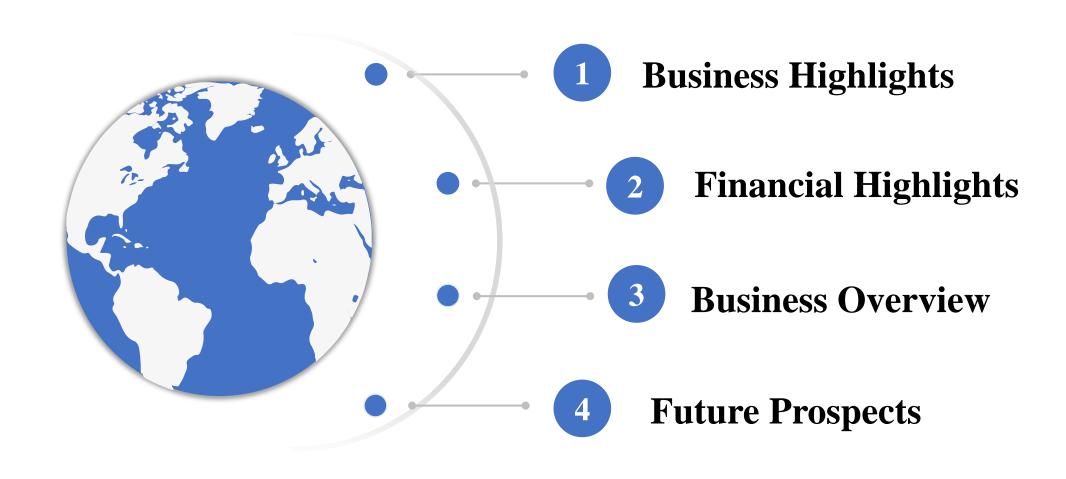
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### 2022 Interim Business Highlights



Revenue +44%

Gross Profit +86%

922HKD million

653HKD million

Profit attributable to
Owners of the Company
+143%

Total Assets +10%

602HKD million

**14,780** HKD million

#### **Asset optimization**

In January 2022, the company divested 11.88% equity interest in Shougang Fushan Resources
Group Limited, which was a vital step on the strategic reconfigurations. The company is
committed to become an infrastructure asset management platform with stable cashflows
efficient operation and high economic cycle resistance

#### Taking the first mover advantage and being a leader of publiclyoffered infrastructure REITs in China

Taking the first mover advantage in the field of publicly-offered infrastructure REITs,
 adhered to the business loop of "Pre-REITs investment + platform operation management + REITs strategic investment"

#### The success of fundraising facilitating the scale of fund

The company's managed fund introduced premium limited partners such as government investment institutions and listed companies, completed RMB 450 million fundraising, and the scale of fund was improved steadily

#### Declare special dividends to reward shareholders

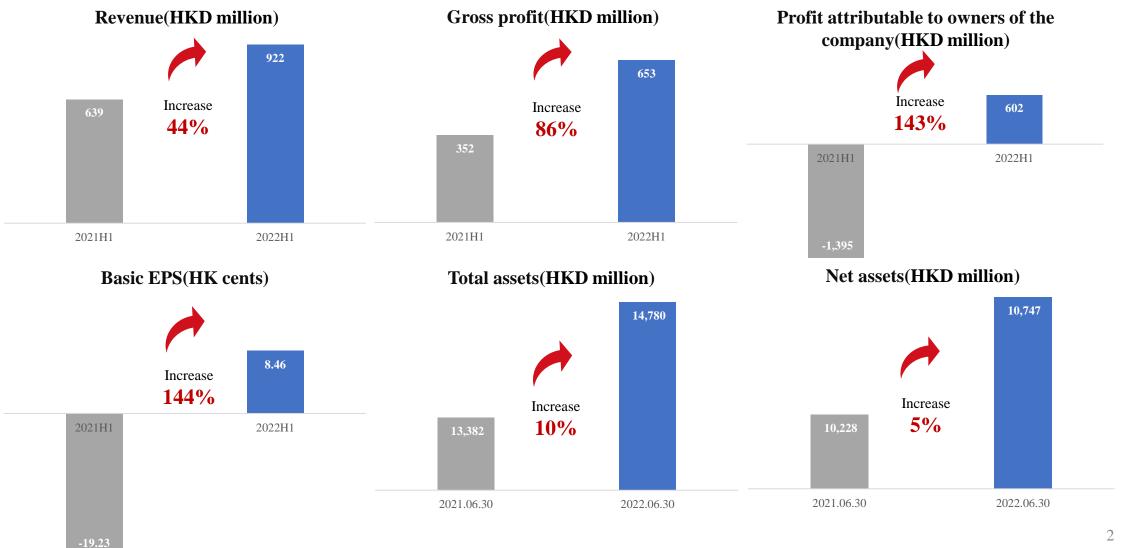
 The company declared extra special dividend of HKD 200 million, the total dividends for the year was HKD 900 million, giving back to shareholders' long-term support with a stable dividend schedule and a generous dividend scale



### **Financial Highlights**



### > Key financial indicators



### **Financial Highlights**



### > Segment financial performance

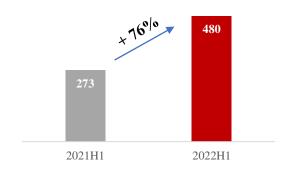
### **Parking business**

- Revenue: Compared with the same period last year, revenue recorded an increase of 76% to 480 million. Under the adverse impact of COVID-19, carpark income fell slightly, the company vigorously expanded the BOT business and the comprehensive utilization of parking space, revenue from both concession agreement and value-added service showed an upward trend, while the investment fund focusing on parking received excess income of HKD 199 million in the current period
- Segment profit: Benefiting from the cost reduction and efficiency improvement brought about by the reliance on technology empowerment and standardized operating system, as well as the excess income of the parking investment Fund, the segment achieved both the operating income and investment return, profit before tax increased 249%

### Infrastructure and real estate business

- Revenue: The steadily growth of fund management fee, as well as the considerable investment return derived from fund income distribution and REITs strategic investment projects, contributed a revenue of HKD 442 million, representing an increasing of 24% as compared to the same period last year
- **Segment profit:** The first half of 2022 achieved a profit before tax of HKD **389 million**, an increase of 39% compared with the same period last year

#### Revenue



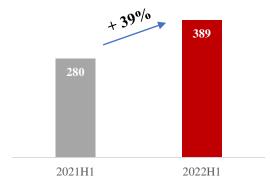
### Segment profit



#### Revenue



#### Segment profit



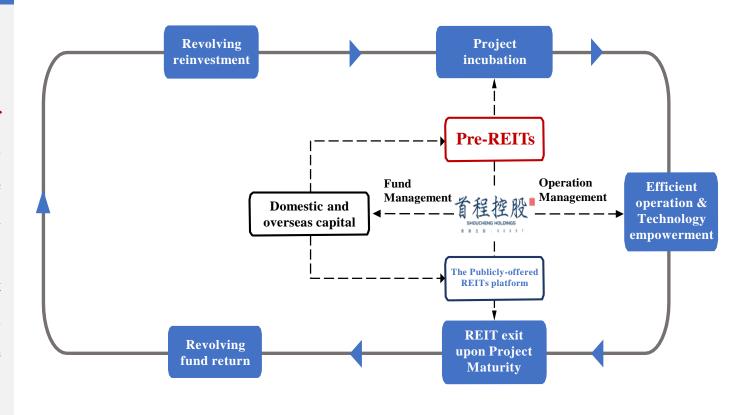


### **Evolution of business model under the wave of REITs**



### **Industry-Finance Integration**

The company aims to become "pioneer of infrastructure real estate investment trusts ("REITs") and the booster of infrastructure and real estate management efficiency in China", relying on capabilities of lean operation and precise investment, thereby revitalising assets for customers, improving asset efficiency, and providing leading infrastructure and real estate management services to society and driving the sustainable enhancement of asset performance



Realizing the "Asset acquisition/development-cultivation-operationsecuritization-cash return" closed-loop business model

## **Business Drivers under the integration of industry and finance**



Three Pillars of Business

Sources

of Income With a mature product model and precise investment capabilities, acquiring long life cycle concession and property rights through assets investment and development



### **Asset Acquisition**

**■** Acquisition Fee

**■** Development Fee

**■** Valuation Income

**✓** Intensive supply and demand

**✓** Integration of supply chain

With an efficient asset operation system, the quality and efficiency of assets can be improved, and through scene innovation, value-added services can be grafted to achieve the profitability



### **Asset Operation**

- **■** Parking Income
- Rental Income
- Value-added Income
- **✓** Increasing parking fee
- **✓** High volume and turnover
- **✓** Diversified value-added business

As a professional fund manager, reaping stable management fee, meanwhile, connecting the underlying assets with the capital market through the fund, forming a smooth loop between funds and assets



### **Fund Management**

- **■** Management Fee
- **■** Investment Income
- **■** Excess Return
- **✓** Soaring AUM
- **✓** Important channel of fund

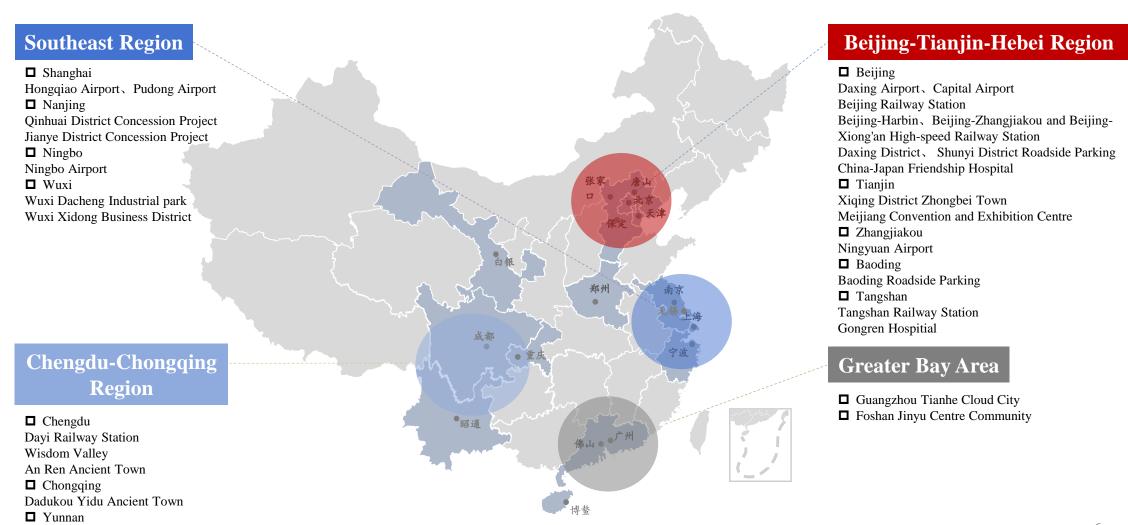
**Key Drivers** 

### Lean operation-Parking assets management

Zhaotong Airport



> The company focusing on infrastructure asset management, and the leading position has been established in the parking segment



### Lean operation-Parking assets management



> Revolution of parking asset management with extraordinary operating capability

















### Daxing Airport project

owners with the fixed rent and

revenue sharing model

Signing long-term leases of **10 years or** more with property owners Deeply binding the interest of

Chengdu Gaoshengqiao project

Under the PPP/BOT model, providing the **fully-cycle** integrated solution, acquiring concession over 20 years

**Chongqing Longhu project** 

Acquiring parking assets with long-term value, revitalize the existing projects of partners, and achieve mutual benefit and winwin results for both parties

Providing one-stop digital and intelligent governance solution including smart parking, smart travel, new energy travel

### Lean operation-Parking assets management



> Break the traditional parking scene and rebuild the value of assets









Fast nucleic acid check









#### **Comprehensive utilization of space**

The traditional parking assets will be grafted with emerging infrastructure assets such as logistics pre-warehouses, charging bars for new energy vehicles, energy storage facilities and convenient commercial distribution, so as to improve the **efficiency ratio of space**, and transform traditional parking lots into new spaces for urban services

## Cost reduction and efficiency improvement through technology

Through cloud computing, big data and other digital intelligent means to improve the intelligent ability of parking space, break through the industry's **cost reduction bottleneck**, and create a low-cost, sustainable, technology-driven operation and operation new ecology

### Lean operation-Industrial Park assets management

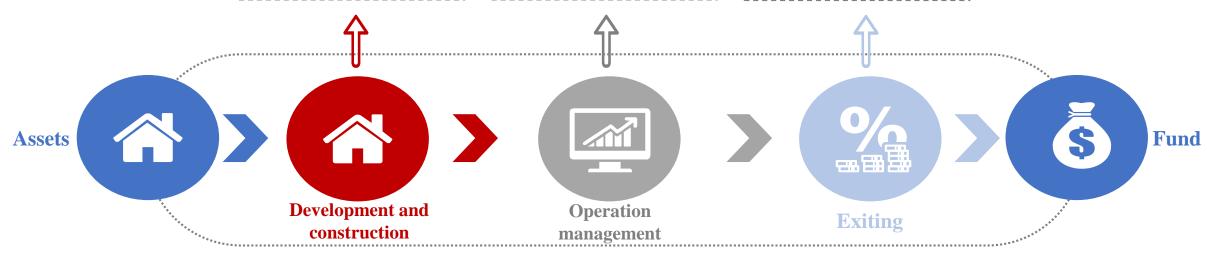


The company has invested and built an area of about **700,000 square meters** and a reserve area of more than 10 million square meters in the field of real estate asset management in the park. The company adopts the "asset + fund" model, which is an **important starting point** for the company to realize the organic combination of industrial operation and asset management

Providing customized services to the original owners, building barrier to entry of project, and increase the level of income by collecting asset management fees during the construction period

With a standardized management system, full-cycle value-added services, precision industrial services, and diversified external resources, the assets will be gradually cultivated to maturity to enhance the **intrinsic** value of the assets

Through the public offering of REITs and the acquisition of mature assets to open up the exit path, the use of return funds to continue to develop new projects, to achieve a **positive cycle** of funds and assets





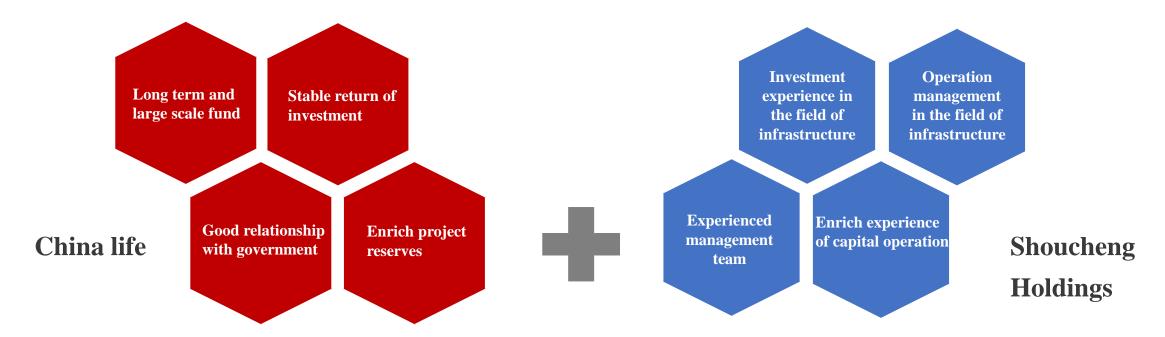




### Lean operation-Environmental protection assets management



- Relying on the opportunity of the green development of Beijing, the company launched a environment protection fund with an initial phase of **RMB 4.5 billion** in cooperation with China Life Insurance and Shougang Fund
- Focus on the garbage treatment and sewage treatment industry in Beijing, and purchase, repair, upgrade and complete the withdrawal through the withdrawal of public REITs of high-quality assets



Revitalize Beijing's environmental infrastructure stock projects and provide sample for the development of the whole industry chain of Beijing infrastructure public offering REITs

### Precise investment-Strategic investment



#### > REITs Strategic investment

#### Pioneer of strategic investment in public REITs

- The first publicly offered REITs industry investor in the Hong Kong stock market
- As of March 31, 2022, the company participated in the strategic placement investment of 9 products in the listed REITs, achieving full category coverage
- The company has set up the first domestic private equity fund product focusing on REITs strategic placement investment -- Lang He No.1 Fund and the theme fund with REITs as its core asset -- Lang He Shou Xi Fund

Dividend Strategic income placement

Capital gain

#### > Private equity strategic investment

#### Boutique investment institution in the field of large travel

Adhere to the investment concept of "industry focus on deep penetration, low frequency and large amount, no ability and no investment", fully integrate its own resources, realize the effective integration of capital and industrial projects, build an ecological circle of industry and finance, provide value-added services for invested enterprises, and bring long-term value returns to investors



#### Haomo. Ai

The company invested in China's first large-scale mass-produced self-driving unicorn dime chi terrier, which realized the leading position of the leading enterprise in China's self-driving track and promoted the rapid development of the enterprise



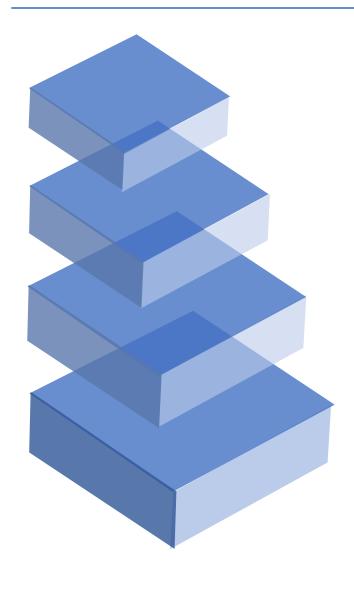
#### **Leading Ideal**

The company has invested in the Leading Ideal for many times, and has empowered the enterprise in many aspects such as subsequent financing, market, research and development site, promoting the rapid development of the enterprise and bringing rich financial returns to investors



### **Future Prospects**





# Mission: Revitalising asset for customers, improving asset efficiency, and providing leading infrastructure and real estate management services to society

- The company adheres to the belief of "key cities + core locations + quality assets", operates parking assets with the idea of the whole industry chain, and strives to build a whole chain business ecology industry such as parking asset fundraising, parking facility design and construction, parking management system support, and parking asset operation and management
- In terms of business expansion and lean operation, the infrastructure and real estate business focused on building its abilities and refining its products, whilst upholding the "precise investment + lean operation" belief, and thereby realising the transformation from fund management to asset management
- Relying on the multi-channel resources of REITs, the existing resources in the system were integrated to revitalise stock assets to form business synergy and empowerment

#### **Vision: Pioneer of China's Infrastructure Real Estate Funds (REITs)**

- The company is based on REITs and focuses on awakening the vitality of infrastructure and real estate assets and improving asset operation efficiency
- Given the advancement of the work on the pilot program of Public Offering REITs, the company's quality infrastructure assets reserve and mature operating experience in parking, industrial park and environmental-protection business, and experience in fund management, would release long-term growth momentum

