



# 2012 Interim Results Analyst Briefing

10th August 2012 | Hong Kong

Swire Pacific

## **Financial Summary**

### **Attributable Profit**



Note: Underlying profit principally adjusts for changes in the valuation of investment properties.



### **Underlying Profit**



| For the period ended<br>30th June 2012 | Underlying<br>Profit<br>HK\$M | Capital<br>Profits less<br>Impairments<br>HK\$M | Adjusted<br>Underlying<br>Profit<br>HK\$M |
|--|-------------------------------|---|---|
|  |                               |   |   |
| Property                               | 1,918                         | 6   | 1,924                                     |
| Aviation                               | (70)                          | 10  | (60)                                      |
| Beverages                              | 165                           | 2   | 167                                       |
| Marine Services                        | 396                           | (17)  | 379                                       |
| Trading & Industrial                   | 150                           | (1)   | 149                                       |
| Head Office                            | (304)                         | (9)   | (313)                                     |
| Total                                  | 2,255                         | (9)   | 2,246                                     |



### **Profit Bridge**

|   | Jun 11<br>HK\$M | Jun 12<br>HK\$M | SPO recorded a profit   |
|---|-----------------|-----------------|---|
| Attributable profit   | 23,951          | 8,441           | of HK\$14m on   |
| Less: adjustments re investment properties  | (19,349)        | (6,186)         | disposal of three vessels in 1H 2012                            |
| Underlying profit attributable to the<br>Company's shareholders                       | 4,602           | 2,255           | and a profit of<br>HK\$69m on disposal<br>of five vessels in 1H |
| Other significant items:  |                 |                 | 2011.   |
| Profit on sale of property, plant and equipment and other investments                 | (76)            | (19)            | small investment  |
| Profit on sale of investment properties   | -               | (9)             | properties in Hong<br>Kong.                                     |
| Net impairment of property, plant and equipment, leasehold land and intangible assets | -               | 19              | In January 2011, the  |
| Profit on sale of interest in PUMA  | (148)           | -               | Group disposed of its<br>49% interest in                        |
| Adjusted underlying profit  | 4,378           | 2,246           | PUMA for a total<br>cash consideration o                        |

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HK\$413m.

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### **Earnings and Dividends Analysis**

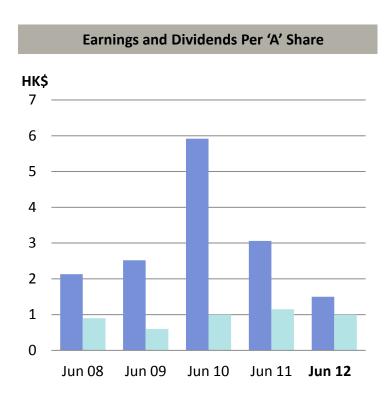
| Dividends              |            |            |            |            |            |
|------------------------|------------|------------|------------|------------|------------|
|                        | 08<br>HK\$ | 09<br>HK\$ | 10<br>HK\$ | 11<br>HK\$ | 12<br>HK\$ |
| First interim dividend |            |            |            |            |            |
| Per 'A' share          | 0.90       | 0.60       | 1.00       | 1.15       | 1.00       |
| Per 'B' share          | 0.18       | 0.12       | 0.20       | 0.23       | 0.20       |
| Full year dividend     |            |            |            |            |            |
| Per 'A' share          | 2.38       | 2.80       | 3.50       | 6.50       |            |
| Per 'B' share          | 0.48       | 0.56       | 0.70       | 1.30       |            |

#### **Policy**

To pay out half of the sustainable earnings over the economic cycle.

#### **Implications**

- 1. Non-cash property revaluation gains are not eligible for distribution.
- 2. Payout may be more or less than half of earnings by reference to the sustainability of any one year's earnings, the current level of net debt and opportunities to deploy significant new capital.



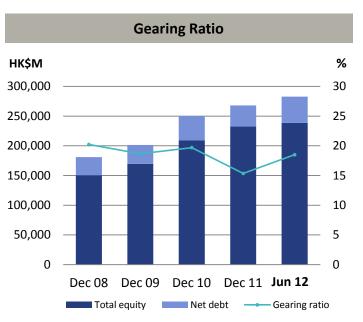
- Underlying earnings per 'A' share
- Dividends per 'A' share



### Financing

|   | Dec 08 | Dec 09 | Dec 10 | Dec 11 | Jun 12 |
|---|--------|--------|--------|--------|--------|
| Net debt (HK\$M)                                  | 30,446 | 31,681 | 41,181 | 35,679 | 44,121 |
| Gearing (%)                                       | 20.2%  | 18.7%  | 19.7%  | 15.4%  | 18.5%  |
| Interest cover (underlying) – times               | 9.9    | 8.0    | 10.2   | 10.4   | 4.8    |
| Cash interest cover (underlying) – times          | 6.7    | 6.3    | 8.3    | 8.3    | 3.9    |
| Cash interest cover (adjusted underlying) – times |        |        | 4.7    | 4.0    | 3.9    |

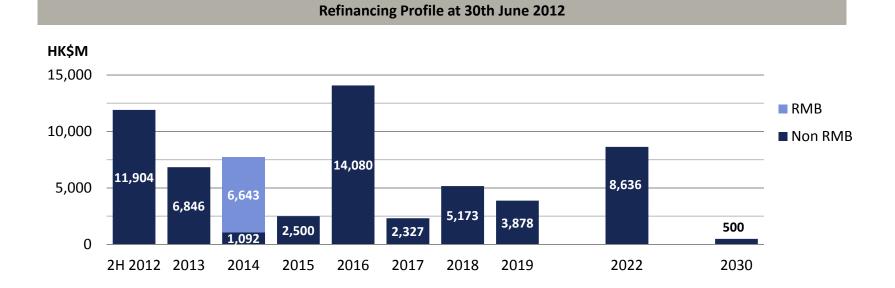
| Net Debt Reconciliation             |        |  |  |  |
|-------------------------------------|--------|--|--|--|
|                                     | HK\$Bn |  |  |  |
| Net debt at 1st January 2012        | 35.7   |  |  |  |
| Translation differences             | 0.2    |  |  |  |
| Cash from operations                | (2.0)  |  |  |  |
| Net dividend paid                   | 3.1    |  |  |  |
| Capex and investments less proceeds | 5.8    |  |  |  |
| Net interest paid                   | 0.9    |  |  |  |
| Tax paid                            | 0.4    |  |  |  |
| Net debt at 30th June 2012          | 44.1   |  |  |  |





### Liquidity

|                                       | Dec 2011<br>HK\$M | Jun 12<br>HK\$M | Change % |
|---------------------------------------|-------------------|-----------------|----------|
| Bank balances and short-term deposits | 3,880             | 9,158           | +136%    |
| Total undrawn facilities              |                   |                 |          |
| - Committed                           | 16,459            | 12,543          | -24%     |
| - Uncommitted                         | 6,373             | 6,289           | -1%      |



# Property

To be a leading developer, owner and operator of mixed-use commercial properties in Hong Kong and Mainland China.



## **Results Highlights**

### **Key Highlights**

- Reduction in attributable underlying profit reflects the reduction in Swire Pacific's interest in Swire Properties from 100% to 82% as a result of the listing of Swire Properties.
- If 100% of the results had been taken into account, the Property Division would have recorded an increase of HK\$125m in underlying profit.
- Investment property revaluation gains of HK\$7,846m were recorded compared to HK\$18,083m in the first half of 2011.

| Key Financial Data  |          |          |  |  |  |
|---------------------|----------|----------|--|--|--|
| нк\$м               | Jun 2012 | Change % |  |  |  |
| Turnover            | 4,907    | +5% 💧    |  |  |  |
| Operating profit    | 10,301   | -50% 👃   |  |  |  |
| Attributable profit | 8,038    | -60% 👃   |  |  |  |
| Underlying profit   | 1,918    | -13% 🏮   |  |  |  |









## **Results Highlights (100% basis)**

| HK\$M  | 1H 2011  | (excl. FW) | 1H 2012  | Change | (excl. FW) |
|--|----------|------------|----------|--------|------------|
| Turnover   | 4,665    | 4,159      | 4,907    | +5.2%  | +18.0%     |
| Valuation gains on investment properties                         | 17,553   | 16,455     | 7,103    | -59.5% | -56.8%     |
| Operating profit   | 20,686   | 19,183     | 10,364   | -49.9% | -46.0%     |
| Attributable profit  | 20,023   | 18,634     | 9,862    | -50.7% | -47.1%     |
| Underlying profit  | 2,354    | 2,063      | 2,443    | +3.8%  | +18.4%     |
| Adjusted underlying profit                                       | 2,283    | 1,992      | 2,443    | +7.0%  | +22.6%     |
| Earnings per share (HK\$ per share)                              | 3.52     | -          | 1.69     | -52.0% | -          |
| Underlying earnings per share (HK\$ per share)                   | 0.41     | -          | 0.42     | +2.4%  | -          |
| First interim dividend per share <sup>(1)</sup> (HK\$ per share) | -        | -          | 0.22     | n.m.   | -          |
| HK\$M  | Dec 2011 |            | Jun 2012 | Change |            |
| NAV attributable to the Company's shareholders <sup>(2)</sup>    | 176,043  | -          | 184,640  | +4.9%  | -          |
| Net debt   | 27,700   | -          | 30,535   | +10.2% | -          |
| Gearing ratio  | 15.7%    | -          | 16.5%    | n.m.   | -          |
| NAV per share <sup>(2)</sup> (HK\$ per share)                    | 30.09    | -          | 31.56    | +4.9%  | -          |

(1) First interim dividend for 2012 was declared on 10th Aug 2012 and is payable on 4th Oct 2012. For reference, an interim dividend (in lieu of a final dividend) of HK\$0.18 per share for the full year 2011 was declared on 15th March 2012 and paid on 3rd May 2012.

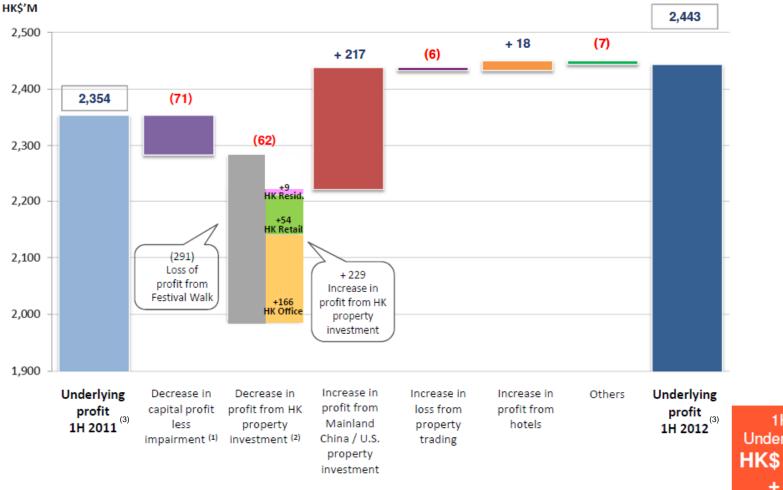
(2) NAV refers to total equity attributable to the Company's shareholders.

(3) Gross rental income of Festival Walk for 1H 2011 was HK\$ 506 million.

### PROPERTY



## **Movement in Underlying Profit (100% basis)**



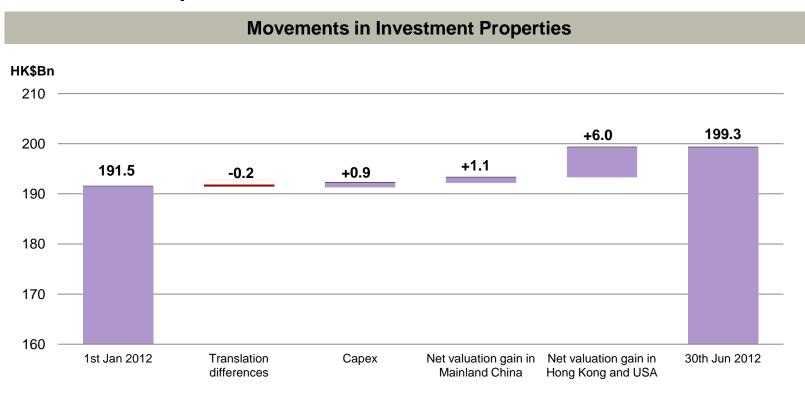
- Reduction in capital profit less impairment reflects reversal of a previously recorded impairment made for a property held for future development in 1H 2011.
- (2) Decrease in profit from HK property investment was mainly due to the loss of rental income from Festival Walk. The net rental income for Festival Walk was HK\$416 million in 1H 2011.
- (3) Underlying profit adjusted for the fair value movement in respect of a put option in favour of the owner of a noncontrolling interest in Sanlitun Village.

1H 2012 Underlying Profit HK\$ 2,443 m + 3.8%



## **Results Analysis**

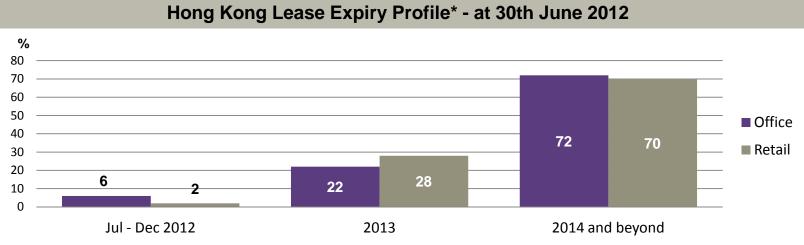
### **Investment Properties**



- Revaluation gains of HK\$7.1Bn or 4% in the first half of 2012 (excluding the Group's share of revaluation movements of jointly controlled and associated companies).
- The increase in the valuation of the investment property portfolio principally reflects improved rental rates for the Hong Kong portfolio.



### **Operating Statistics**

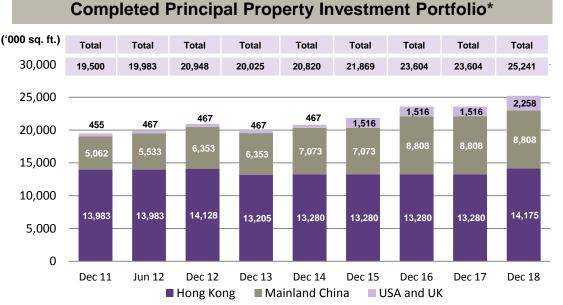


\* Based on percentage of the total rental income attributable to the Group for the month ended 30th June 2012.

| Latest Rentals          |                     | Vacancies at 30th Ju                        | June 2012              |                               |  |  |
|-------------------------|---------------------|---|------------------------|-------------------------------|--|--|
| HK\$ per sq. ft.        |                     |   | Vacancy (s             | <b>q. ft.)</b> <sup>(2)</sup> |  |  |
| One & Two Pacific Place | 110-120             | Office and techno-<br>centres               | 156,493 <sup>(3)</sup> | 1.8%                          |  |  |
| Three Pacific Place     | 95-100              | TaiKoo Hui office                           | 454,101                | 25.9%                         |  |  |
| Island East             | High 30s to mid 40s | INDIGO office                               | 76,144                 | 27.3%                         |  |  |
| Techno-centres (1)      | Low to mid 20s      | Retail (principally<br>Sanlitun Village and | 125,185                | 3.6%                          |  |  |
| One Island East         | Mid 50s to high 60s | INDIGO)                                     | 120,100                | 0.070                         |  |  |



### **Future Developments**



Expected **Projects** completion date Hong Kong 28 Hennessy Road Q3 2012 8 Queen's Road East Q2 2013 23 Tong Chong Street Q4 2014 Somerset House 2018 (Redevelopment) (2013)Mainland China EAST, Beijing Q3 2012 Daci Temple, Chengdu 2014 Dazhongli, Shanghai 2016 USA **Brickell CitiCentre** Q4 2015 / 2018

\* Gross floor area represents 100% of space owned by Group companies and the Group's attributable share of space held by jointly controlled and associated companies.

### Profile of Capital Commitments — for Investment Properties and Hotels at 30th June 2012

| (HK\$M)                 | Expenditure | Forec       | Forecast period of expenditure |       |        |                  |
|-------------------------|-------------|-------------|--------------------------------|-------|--------|------------------|
|                         | Six months  | Six months  |                                |       |        |                  |
|                         | ended 30th  | ending 31st |                                |       | 2015 & |                  |
| Property Project        | Jun 2012    | Dec 2012    | 2013                           | 2014  | beyond | at 30th Jun 2012 |
| Hong Kong projects      | 939         | 663         | 593                            | 663   | 4,408  | 6,327            |
| Mainland China projects | 1,144       | 1,500       | 2,862                          | 2,123 | 1,405  | 7,890            |
| USA projects            | 32          | 396         | 828                            | 1,100 | 107    | 2,431            |
| UK hotels               | 27          | -           | -                              | -     | -      | -                |
| Total                   | 2,142       | 2,559       | 4,283                          | 3,886 | 5,920  | 16,648*          |

\*Including the Group's share of the capex and capital commitments of its jointly controlled companies.

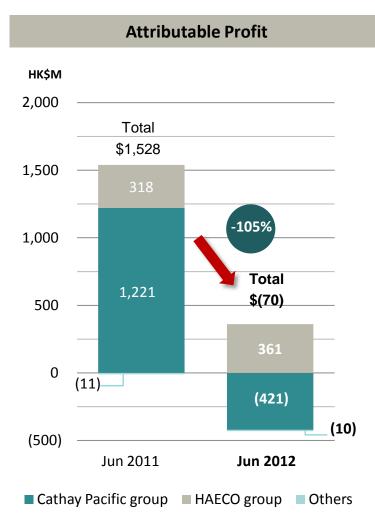


## Aviation

To develop and strengthen Hong Kong as a hub for aviation services, including passenger, cargo and aircraft engineering services.



## **Results Highlights**



| Key Financial Data  |          |          |  |  |  |
|---------------------|----------|----------|--|--|--|
| нк\$м               | Jun 2012 | Change % |  |  |  |
| HAECO group         |          |          |  |  |  |
| Turnover            | 2,899    | +14% 💧   |  |  |  |
| Operating profit    | 316      | -8% 🖊    |  |  |  |
| Attributable profit | 361      | +14% 💧   |  |  |  |

### Share of post-tax loss from an associated company

| Cathay Pacific group | (421) | -134% 🦊 |
|----------------------|-------|---------|
|                      |       |         |





### **Key Highlights**

- The Cathay Pacific group reported an attributable loss of HK\$935m compared to a profit of HK\$2,808m in 1H 2011.
- The core business was significantly affected by the persistently high price of jet fuel, pressure on passenger yields and weak air cargo demand.
- Passenger revenue for the period increased by 9%, ahead of the 7% increase in capacity. However, pressure on economy class yields continued and there was a reduction in premium class demand.
- Air cargo markets continued to be weak. There was a 10% reduction in the tonnage carried and an 8% decrease in cargo revenue.
- Cathay Pacific's associated company, Air China, also showed a marked decline.



**SWIRE PACIFIC** 



| Key Financial Data    |                   | Key Operating Statistics |                                  |              |             |      |
|-----------------------|-------------------|--------------------------|----------------------------------|--------------|-------------|------|
| CX group (100% basis) |                   |                          |                                  | Jun 2012     | Change<br>% |      |
|                       | Jun 2012<br>HK\$M | Change<br>%              | Available tonne kilometres (ATK) | Million      | 12,944      | +1%  |
|                       |                   | 70                       | Revenue passengers carried       | <i>'</i> 000 | 14,312      | +9%  |
| Turnover              | 48,861            | +4%                      | Passenger yield                  | ΗK¢          | 66.1        | +1%  |
|                       |                   |                          | Cargo and mail carried           | Tonnes       | 754,000     | -10% |
| Attributable loss     | (935) -133%       | Cargo and mail yield     | HK\$                             | 2.41         | -0%         |      |



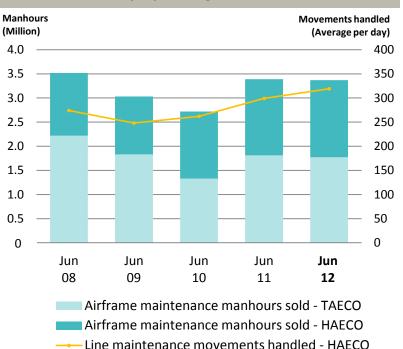
## **HAECO Group Highlights**

### **Key Highlights**

- The HAECO business in Hong Kong experienced firm demand for its airframe maintenance services in 1H 2012 and its line maintenance business benefited from an increase in aircraft movements at HKIA.
- Results from TAECO were adversely affected by lower demand for its airframe maintenance services and increases in wage and other operating costs.
- HAESL performed well. The joint ventures in Mainland China remained under-utilised despite higher output.

| Key Financial Data |                   |          |  |  |  |
|--------------------|-------------------|----------|--|--|--|
| Turnover breakdown |                   |          |  |  |  |
|                    | Jun 2012<br>HK\$M | Change % |  |  |  |
| HAECO              | 1,765             | +8%      |  |  |  |
| TAECO              | 815               | -1%      |  |  |  |
| Others             | 319               | +314%    |  |  |  |
| Total              | 2,899             | +14%     |  |  |  |

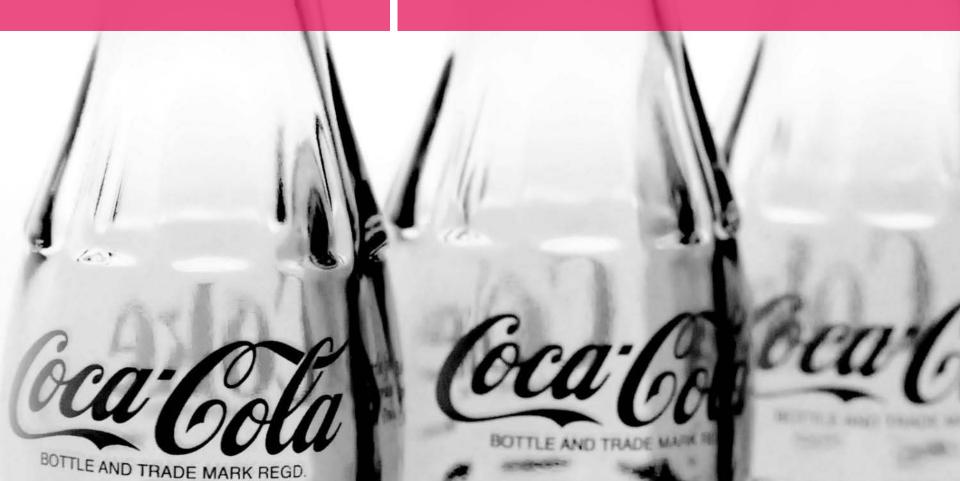




#### **Key Operating Statistics**

## Beverages

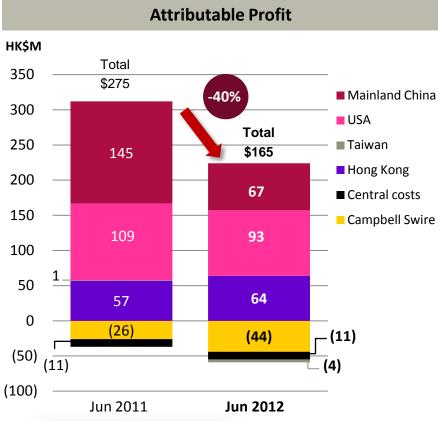
To be a first class supplier of non-alcoholic beverages in its developed and emerging markets.



**BEVERAGES** 



### **Results Highlights**



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| Key Financial Data  |                   |          |  |  |  |
|---|-------------------|----------|--|--|--|
|   | Jun 2012<br>HK\$M | Change % |  |  |  |
| Turnover  | 4,381             | +2% 💧    |  |  |  |
| Operating profit  | 195               | -18% 🖊   |  |  |  |
| Share of post-tax<br>profits from jointly<br>controlled and<br>associated companies | 83                | -49% 🖊   |  |  |  |
| Attributable profit   | 165               | -40% 🖊   |  |  |  |

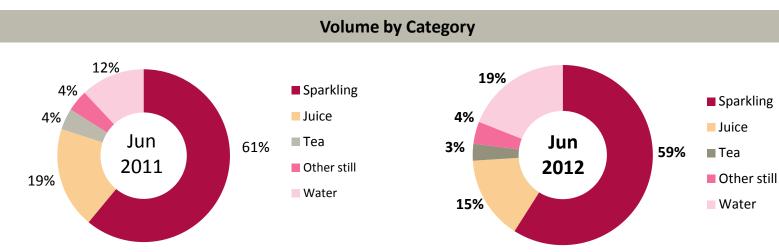
### **Key Highlights**

- The attributable profit of Swire Beverages fell by 31% to HK\$209m. The remainder of the reduction in attributable profit reflects an increase in attributable loss from the Campbell Swire JV.
- Taiwan had a weak first half, with declining sales volumes and profit.
- Hong Kong recorded an increase in sales volumes and profit.
- Sales volumes in Mainland China and the USA were also better but higher operating costs led to decreases in profits.

## **Volume Analysis**

**BEVERAGES** 

• Overall sales volume grew by 1% to 472 million unit cases, compared with growth of 10% in 1H 2011.



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## **Segment Information**

| Mainland China* |                        |              | Hong Kong    |                        |              |
|-----------------|------------------------|--------------|--------------|------------------------|--------------|
| Turnover        | Attributable<br>Profit | Sales Volume | Turnover     | Attributable<br>Profit | Sales Volume |
| 懀 HK\$7,869m    | 🖊 HK\$67m              | 👌 374m u/c   | 🔶 HK\$973m   | 🔒 HK\$64m              | 👌 30m u/c    |
|                 | Taiwan                 |              |              | USA                    |              |
| Turnover        | Attributable Loss      | Sales Volume | Turnover     | Attributable<br>Profit | Sales Volume |
| 🖊 HK\$715m      | 🖊 HK\$(4)m             | 🖊 28m u/c    | 1 HK\$1,885m | 🖊 HK\$93m              | 👌 40m u/c    |

\*Attributable to the Beverages Division's seven Coca-Cola franchises in Mainland China.

**SWIRE PACIFIC** 

## Marine Services

To maintain and strengthen:

PACIFIC RO

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- Swire Pacific Offshore's position as a leader in the offshore energy supply industry
- HUD's strong position in ship repair and harbour towage services in Hong Kong



## **Results Highlights**



### **Key Highlights**

- Excluding the profit of HK\$69m on disposal of five SPO vessels in 1H 2011 and the profit of HK\$14m on disposal of three SPO vessels in the 1H 2012, the Marine Services Division reported an 11% increase in profit in 1H 2012.
- SPO's overall average fleet utilisation and daily charter hire rates increased by 6% pts and 18% respectively.
- Total operating costs increased by 45%.

#### **Key Financial Data** Swire Pacific Offshore group Jun 2012 Change % HK\$M Turnover 2,252 +42% **Operating profit** 398 +5% Attributable profit 369 -1% Share of post-tax profits from jointly controlled companies 27 **HUD** group -34% **Key Operating Statistics** SPO – 1H 2012 Average fleet Average daily Operating utilisation charter hire costs: rate: rates: +6% +18% +45% pts



### **SPO Outlook**

### **SPO Fleet Growth**

|  |                         | Vessels in<br>operation | Vessels on order to be received in |      |      | ed in |
|--|-------------------------|-------------------------|------------------------------------|------|------|-------|
| Vessel class                                   |                         | 30th Jun 2012           | 2012                               | 2013 | 2014 | 2015  |
|  | BHP                     |                         |                                    |      |      |       |
| Survey   | 5,000-7,720             | 2                       | -                                  | -    | -    | -     |
| AHTS   | 2,600-5,440             | 29                      | -                                  | -    | -    | -     |
| AHTS   | 6,000-12,240            | 33                      | -                                  | -    | -    | -     |
| AHTS   | 16,310                  | 1                       | -                                  | 1    | -    | -     |
| AHTS   | 17,860-18,250           | -                       | -                                  | 5    | 3    | -     |
|  | Deadweight tonnage      |                         |                                    |      |      |       |
| PSV  | 3,250-4,700             | 7                       | 1                                  | 1    | 8    | 6     |
| Ice-breaking vessels*                          | 4,480                   | 3                       | -                                  | -    | -    | -     |
| Accommodation barges                           | 7,800                   | -                       | 2                                  | -    | -    | -     |
| _  | Crane capacity          |                         |                                    |      |      |       |
| Wind farm installation vessels**               | 1,200 tonnes, 31 metres | -                       | 2                                  | -    | -    | -     |
| Inspection, maintenance and<br>repair vessels* | 100 tonnes, 8 metres    | 2                       | -                                  | -    | -    | -     |
| Total  |                         | 77                      | 5                                  | 7    | 11   | 6     |

\*Includes one E-class vessel and one Z-class vessel chartered from external parties.

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\*\*SPO took delivery of the first of two O-class wind farm installation vessels in July 2012.

### Profile of Capital Commitments – at 30th June 2012

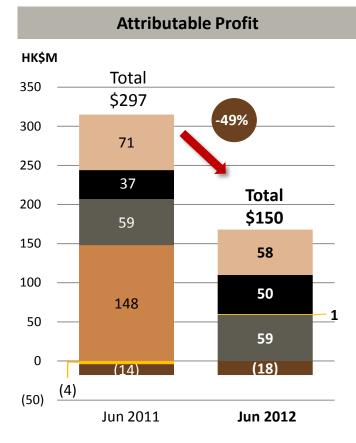
|                    | Expenditure      | Forecast period of expenditure |       |       |       | Commitments      |
|--------------------|------------------|--------------------------------|-------|-------|-------|------------------|
|                    |                  | Six months                     |       |       |       |                  |
|                    | Six months ended | ending 31st                    |       |       |       |                  |
| (HK\$M)            | 30th Jun 2012    | Dec 2012                       | 2013  | 2014  | 2015  | at 30th Jun 2012 |
| Vessels            | 2,646            | 3,220                          | 4,266 | 2,964 | 1,414 | 11,864           |
| Other fixed assets | 26               | 22                             | 2     | 1     | -     | 25               |
| Total              | 2,672            | 3,242                          | 4,268 | 2,965 | 1,414 | 11,889           |

# **Trading & Industrial**

To develop and strengthen the trading and industrial businesses which it operates.



## **Results Highlights**



- Sale of interest in PUMA
- Akzo Nobel Swire Paints
- Taikoo Sugar
- Taikoo Motors group
- Swire Resources group
- Other activities

| Key Highlights              |   |  |  |  |  |
|-----------------------------|---|--|--|--|--|
| Swire<br>Resources<br>group | <ul> <li>Excluding the gain on disposal of PUMA in<br/>1H 2011, attributable profit decreased by<br/>18% in 1H 2012 to HK\$58m.</li> </ul>  |  |  |  |  |
| Taikoo<br>Motors group      | <ul> <li>The 35% increase in profit to HK\$50m<br/>principally reflected an increase in the<br/>number of vehicles sold.</li> </ul>   |  |  |  |  |
| Taikoo Sugar                | <ul> <li>Margins benefited from increased selling<br/>prices, but sugar costs remained high.</li> </ul>   |  |  |  |  |
| Akzo Nobel<br>Swire Paints  | <ul> <li>Attributable profit was in line with 1H 2011.<br/>An increase in profit in Mainland China was<br/>offset by a decrease in profit from the Hong<br/>Kong business.</li> </ul> |  |  |  |  |









|                    | Positive Factors  | <b>Negative Factors</b>   |
|--------------------|---|---|
| Property           | <ul> <li>Office rentals at Pacific Place and<br/>Island East are expected to be<br/>relatively resilient due to high</li> </ul> | <ul> <li>Demand for office space in Hong<br/>Kong is expected to be affected<br/>by uncertain market conditions.</li> </ul> |
|                    | occupancy and limited new   | ·   |
| Aviation           | supply.   | <ul> <li>Trading conditions for the<br/>division's hotels are expected to</li> </ul>  |
|                    | <ul> <li>Tenants are expected to continue<br/>to relocate to Island East in order</li> </ul>                                    | be more challenging.  |
| Beverages          | to reduce costs.  |   |
|                    | <ul> <li>The Hong Kong retail market is</li> </ul>  |   |
| Marine<br>Services | expected to benefit from low<br>unemployment in Hong Kong and   |   |
| Services           | from tourism from Mainland<br>China.  |   |
|                    | China.  |   |
| Trading &          | <ul> <li>Profits from property trading are<br/>expected to be significant.</li> </ul>   |   |
| Industrial         |   |   |



## **Prospects**

|                         | Positive Factors  | Negative Factors   |
|-------------------------|---|--|
| Property                | <ul> <li>The Cathay Pacific group's<br/>financial position remains strong<br/>and it is in a good position to</li> </ul>  | <ul> <li>The Cathay Pacific group will<br/>continue to be affected by factors</li> </ul> |
| Aviation                | and it is in a good position to<br>manage short-term difficulties<br>while remaining committed to its<br>long-term strategy.  | beyond its control, such as economic fluctuations and fuel prices.                       |
|                         |   | • A challenging 2H 2012 is expected  |
| Beverages               | <ul> <li>The group will continue to invest<br/>in new aircraft, new products and<br/>services and with the building of<br/>its own cargo terminal at HKIA.</li> </ul> | for the HAECO group due to increasing economic uncertainty.                              |
| Marine<br>Services      | <ul> <li>The recent reduction in oil price<br/>will, if sustained, provide welcome<br/>relief.</li> </ul>   |  |
| Trading &<br>Industrial |   |  |



Property

Aviation

Beverages

Marine Services

Trading & Industrial

### **Positive Factors**

- Profits in 2H 2012 will reflect the fact that consumption of soft drinks peaks in the summer months.
  - In Mainland China, smaller packaging is being introduced which is intended to increase the range of prices at which these products are available. The smaller sizes should be attractive to consumers concerned about affordability.

### **Negative Factors**

- Challenging trading conditions will continue in Mainland China.
- Pressure on margins will continue in Mainland China as a result of competitive pressure on prices and increasing staff and tax costs.



|                         | Positive Factors  | Negative Factors |
|-------------------------|---|------------------|
| Property                | <ul> <li>Conditions in the offshore energy<br/>industry are expected to be<br/>positive in 2H 2012 and beyond.</li> </ul>                                   |                  |
| Aviation                | <ul> <li>Demand for SPO's specialist<br/>vessels is expected to increase as<br/>exploration and production in<br/>deeper waters further offshore</li> </ul> |                  |
| Beverages               | deeper waters further offshore<br>continues to grow.  |                  |
| Marine<br>Services      | <ul> <li>SPO's charter hire and utilisation<br/>rates are expected to improve.</li> </ul>   |                  |
|                         |   |                  |
| Trading &<br>Industrial |   |                  |



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Aviation

Beverages

Marine Services

Trading & Industrial

### **Positive Factors**

The outlook for Swire Resources and Taikoo Sugar is stable despite the economic uncertainty.

 The Akzo Nobel Swire Paints business is expected to perform steadily for the remainder of the year, reflecting conditions in residential property markets in Mainland China and Hong Kong.

### **Negative Factors**

Taikoo Motors is cautious about the prospects for 2H 2012, as economic uncertainty will put pressure on vehicle sales.

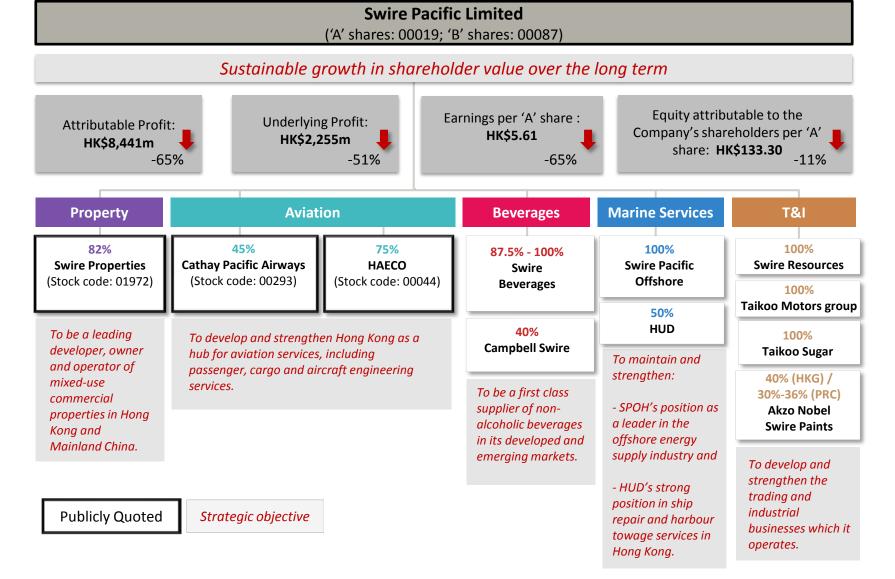


## Swire PACIFIC Appendix



## **Appendix - Corporate Structure**

As at 30th June 2012





## **Appendix - Corporate Structure**

and 9%)

### As at 30th June 2012

Kong and Mainland China

Dulux

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| Property   | Aviation  | Beverages   | Marine Services   | T&I  |  |
|--|---|---|---|--|--|
| 1  |   |   |   |  |  |
| Investment Properties<br>Hong Kong   | Cathay Pacific group<br><u>Airlines</u>   | Swire Beverages<br>Has the right to   | Swire Pacific Offshore<br>Operates a fleet of   | Trading  |  |
| <ul> <li>Pacific Place</li> <li>Island East</li> <li>Citygate</li> <li>Mainland China - Beijing</li> <li>Sanlitun Village</li> </ul>                                   | ■Cathay Pacific<br>■Dragonair<br>■Air Hong Kong (60%)<br>■Air China (19.53%)                                  | manufacture, market and<br>distribute the products of<br>the Coca-Cola Company              | specialist vessels<br>supporting the offshore<br>energy industry in every<br>major offshore | Swire Resources group<br>Distribution and retailing of<br>sports and casual footwear<br>and apparel in Hong Kong<br>and Mainland China   |  |
| <ul> <li>INDIGO</li> <li>Mainland China - Guangzhou</li> <li>TaiKoo Hui</li> </ul>   | Cargo Terminal<br>Cathay Pacific Cargo  |   | production and<br>exploration region<br>outside North America                               | GigaSports   |  |
| Future Developments<br><u>Mainland China - Chengdu</u><br>•Daci Temple<br><u>Mainland China - Shanghai</u><br>•Dazhongli<br><u>USA - Miami</u><br>•Brickell CitiCentre | Services<br><u>Other Operations</u><br>•Cathay Pacific Catering<br>Services<br>•Hong Kong Airport<br>Services | Hong Kong<br>No. of Bottling Plants: 1<br>Mainland China<br>No. of Bottling Plants: 10      | No. of Vessels: 77  | Taikoo Motors groupDistribution and retailing of<br>motor vehicles in Taiwan<br>and Hong KongImage: Colspan="2">Image: Colspan="2"Image: Colspan="2">Image: Colspan="2">Image: Colspan="2"Image: Cols |  |
| Hotels<br>Hong Kong<br>•The Upper House<br>•EAST Hong Kong   | No. of Aircraft: 181  | Taiwan<br>No. of Bottling Plants: 2   | HUD group<br>Ship repair and harbour  |  |  |
| Mainland China - Beijing<br>•The Opposite House  | HAECO group   | USA   | towage services in Hong<br>Kong   | Industrial   |  |
| <u>USA - Miami</u><br>•Mandarin Oriental<br><u>UK</u><br>•Brighton, Bristol,<br>Cheltenham and Exeter  | HAECO   | No. of Bottling Plants: 2<br>Campbell Swire<br>A joint venture with The                     | No. of Vessels: 21  | Taikoo Sugar<br>Packaging and selling sugar<br>products in Hong Kong and<br>Mainland China   |  |
| Property Trading<br>Hong Kong<br>•AZURA<br>•ARGENTA  | <ul> <li>HAECO</li> <li>TAECO (58.55%)</li> <li>HAESL and SAESL (45%)</li> </ul>                              | Campbell Soup Company.<br>Manufacture, sell and<br>distribute soup and<br>broth products in |   | Akzo Nobel Swire Paints<br>Manufacture and<br>distribution of paint in Hong<br>Kong and Mainland China   |  |

Mainland China

Swire Pacific Limited

ARGENTA <u>USA - Miami</u> ASIA





# 2012 Interim Results Analyst Briefing

10th August 2012 | Hong Kong