## 2015 Q3 Results Presentation

（Unaudited results for the nine months ended 30 September）


## Agenda



1. Financial Highlights


TCL L55C1-UD True 4K UHD Ultra-Thin Smart TV

TCL

## Financial Highlights (For the nine months ended 30 September 2015 and three months ended 30 September 2015)



[^0]
## 2015 Q3 Loss Analysis and Improvement Measures

## Loss Analysis

## Improvement Measures

- In the first three quarters, overall capacity in the PRC TV market declined significantly. According to CMM's report, for the 39 weeks ended 27 September 2015, sales volume of TVs in the PRC's offline market fell by $14.0 \%$ year-on-year, with intensified price wars. To cope with market competition, the Group adopted a more aggressive competitive strategy, adjusted product mix to maintain its market share. However, as the Group's operational efficiencies had not yet been improved significantly, gross profit margin was nevertheless affected
- RMB depreciated rapidly against US dollar in August and led to a net loss on the overall foreign currency hedging instruments and exchange of HK\$220 million
- With enhancements to operational efficiencies and adjustments to product mix, management of the Group is confident of improving profitability in the fourth quarter of 2015
$\square$ The Group will minimise the influence of exchange rate fluctuation of RMB against US dollar to the operations through strategies such as financing structure adjustments and risk hedging instruments


## Segments Results (For the nine months ended 30 September 2015 and three months ended 30 September 2015)

| The PRC Market TV Business |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| (HK\$ million) |  |  |  | million) |  |  |
| $\begin{gathered} 2015 \\ \text { Q1-Q3 } \end{gathered}$ | $\begin{aligned} & \text { 2014^ } \\ & \text { Q1-Q3 } \end{aligned}$ | Change |  | $\begin{gathered} 2015 \\ \text { Q3 } \end{gathered}$ | $\begin{gathered} 2014 \wedge \\ \text { Q3 } \end{gathered}$ | Change |
| 14,753 | 13,645 | 8.1\% | Turnover | 5,057 | 5,057 | 0.0\% |
| 2,843 | 2,859 | (0.5\%) | Gross profit | 795 | 1,118 | (28.9\%) |
| 19.3\% | 21.0\% | (1.7 p.p.) | Gross profit margin | 15.7\% | 22.1\% | (6.4 p.p.) |
| - 357 | 433 | (17.5\%) | Operating results | (134) | 248 | N/A |

Overseas Markets TV Business

| (HK\$ million) |
| :---: |
| Q1-Q3 |
| 9,582 |
| 874 |
| $9.1 \%$ |
| $(87)$ |

2014^ $^{\text {Q1- Q3 }}$
9,303
987
$10.6 \%$
9
Change
$3.0 \%$
$(11.4 \%)$
$(1.5$ p.p. $)$
N/A

|  | (HK\$ million) <br> 2015 | 2014^ <br> Q3 | Change |
| :---: | :---: | :---: | :---: |
| Turnover | $\mathbf{3 , 9 5 0}$ | 3,301 | $19.7 \%$ |
| Gross profit | $\mathbf{4 2 3}$ | 336 | $25.9 \%$ |
| Gross profit <br> margin | $\mathbf{1 0 . 7 \%}$ | $10.2 \%$ | $0.5 \mathrm{p.p}$. |
| Operating results | $\mathbf{1 0 6}$ | $(45)$ | N/A |

[^1]
## LCD TV Sales Volume



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## LCD TV Average Selling Prices

## Average Selling Prices of LCD TVs (by quarter)


${ }^{\wedge}$ Restated

## Profit Margins and Expense Ratios

## Profit Margins and Expense Ratios (by quarter)



[^2]
## Key Financial Indicators

|  | 30 Sep 2015 | 30 Sep 2014 | 31 Dec 2014 | Change (compared with the end of 2014) |
| :---: | :---: | :---: | :---: | :---: |
| Inventory turnover (days)* | 53 | 50 | 49 | +4 days |
| A/R turnover (days)* | 51 | 38 | 42 | +9 days |
| A/P turnover (days)* | 64 | 62 | 65 | (1 day) |
| Cash conversion cycle (days) | 40 | 26 | 26 | +14 days |
| Current ratio (times) | 1.1 | 1.1 | 1.1 | Unchanged |
| Gearing ratio (total)(\%)** | 157.6 | 92.7 | 90.2 | +67.4 p.p. |
| Gearing ratio (net)(\%)*** | 68.8 | 15.3 | 10.0 | +58.8 p.p. |

* The above turnover days are calculated based on the average balances for a 12-month period
** Gearing ratio (total) = Total interest-bearing borrowings / Equity attributable to owners of the parent
** Gearing ration (net) = Net Borrowing / Equity attributable to owners of the parent Net borrowing = Total interest-bearing borrowings - Cash and bank balances - Pledged deposits


## Balance Sheet Highlights

|  |  |  |  |
| :--- | ---: | ---: | ---: |
| (HK\$ million) | 30 Sep 2015 | 31 Dec 2014 | Change |
| Non-current assets | $\mathbf{3 , 1 7 0}$ | 3,362 | $\mathbf{( 5 . 7 \% )}$ |
| Current assets | $\mathbf{1 8 , 9 9 1}$ | 18,120 | $\mathbf{4 . 8 \%}$ |
| - Inventory | $\mathbf{3 , 5 4 5}$ | 4,055 | $\mathbf{( 1 2 . 6 \% )}$ |
| - Cash and bank balances | $\mathbf{3 , 3 9 2}$ | 3,379 | $\mathbf{0 . 4 \%}$ |
| Current liabilities | $\mathbf{1 7 , 9 7 6}$ | 15,916 | $\mathbf{1 2 . 9 \%}$ |
| Net current assets | $\mathbf{1 , 0 1 5}$ | 2,204 | $\mathbf{( 5 3 . 9 \% )}$ |
| Non-current liabilities | $\mathbf{2 9}$ | 960 | $\mathbf{( 9 6 . 9 \% )}$ |
| Net assets | $\mathbf{4 , 1 5 5}$ | 4,606 | $\mathbf{( 9 . 8 \% )}$ |

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1) TELD55A980-CUD 4K High Colour Domain Curved TV

TOL

## Global LCD TV Market Share

| Ranking Brand | $\mathbf{2 0 1 5 ~ 1 H}$ | 2014 FY |  |
| :---: | :--- | :---: | ---: |
| 1 | Samsung | $\mathbf{2 0 . 9 \%}$ | $22.6 \%$ |
| 2 | LGE | $\mathbf{1 3 . 9 \%}$ | $14.6 \%$ |
| 3 | TCL | $5.7 \%$ | $5.2 \%$ |
| 4 | Sony | $5.4 \%$ | $6.2 \%$ |
| 5 | Hisense | $5.4 \%$ | $4.9 \%$ |
| 6 | Skyworth | $4.6 \%$ | $3.9 \%$ |
| 7 | Vizio | $3.4 \%$ | $3.0 \%$ |
| 8 | AOC/TP Vision | $3.3 \%$ | $3.2 \%$ |
| 9 | Sharp | $3.2 \%$ | $3.2 \%$ |
| 10 | Haier | $3.2 \%$ | $2.1 \%$ |

The PRC LCD TV Market Share

| Ranking Brand | $\mathbf{2 0 1 5} \mathbf{1 H}$ | $\mathbf{2 0 1 4 ~ F Y}$ |  |
| :---: | :--- | ---: | ---: |
| 1 | Skyworth | $\mathbf{1 6 . 5 \%}$ | $16.1 \%$ |
| 2 | Hisense | $\mathbf{1 5 . 4 \%}$ | $16.1 \%$ |
| 3 | TCL | $\mathbf{1 4 . 9 \%}$ | $15.7 \%$ |
| 4 | Changhong | $\mathbf{1 1 . 5 \%}$ | $11.3 \%$ |
| 5 | Konka | $\mathbf{8 . 6 \%}$ | $10.2 \%$ |
| 6 | Haier | $\mathbf{8 . 5 \%}$ | $5.3 \%$ |
| 7 | Samsung | $\mathbf{4 . 7 \%}$ | $5.2 \%$ |
| 8 | AOC/TP Vision | $\mathbf{3 . 3 \%}$ | $2.1 \%$ |
| 9 | Sharp | $\mathbf{3 . 2 \%}$ | $3.5 \%$ |
| 10 | LeTV | $\mathbf{2 . 8 \%}$ | $0.0 \%$ |

## TV Sales Volume

| Total TV Sales Volume ('000 sets) | $\begin{array}{r} 2015 \\ \text { Q1- Q3 } \end{array}$ | $\begin{array}{r} 2014 \\ \text { Q1 - Q3 } \end{array}$ | Change |
| :---: | :---: | :---: | :---: |
| Total | 12,498 | 12,056 | 3.7\% |
| - PRC | 6,027 | 5,781 | 4.3\% |
| - Overseas | 6,471 | 6,275 | 3.1\% |
| LCD TV Sales Volume ('000 sets) | $\begin{array}{r} 2015 \\ \text { Q1- Q3 } \end{array}$ | $\begin{array}{r} 2014 \\ \text { Q1 - Q3 } \end{array}$ | Change |
| Total | 12,464 | 11,903 | 4.7\% |
| Of which: LED backlight LCD TVs Smart TVs | $\begin{array}{r} 12,446 \\ 4,184 \end{array}$ | $\begin{array}{r} 11,869 \\ 2,475 \end{array}$ | $\begin{array}{r} 4.9 \% \\ 69.0 \% \end{array}$ |
| - PRC | 6,027 | 5,781 | 4.3\% |
| - Overseas | 6,437 | 6,122 | 5.1\% |

## TV Business in the PRC Market

## Drawbacks

- Overall capacity in the PRC TV market declined significantly, with intense market competition. The Group's operational efficiencies had not yet been improved significantly, gross profit margin was affected
- Product profitability still needs to be improved


## Highlights

- For the first three quarters, TV turnover increased by $8.1 \%$ year-on-year to HK\$14.75 billion, LCD TV sales volume increased by $4.3 \%$ year-on-year to 6.03 million sets
- Enhanced product mix continuously with average selling price of LCD TVs increased by 3.7\% year-on-year. Proportion of sales volume of curved, big-screen, ultra-high-definition, priced at above RMB7,000 and high color domain products increased from $35.1 \%$ in 2014 to $47.9 \%$ for the third quarter of 2015. Curved TV sales volume reached 100,000 sets, maintaining its market share as the No. 1 domestic brand in the PRC curved TV market*
*Source: CMM



# Market Penetration of 4K TV Sales in the PRC Market Narrowing Disparity Among Major Competitors 

Comparisons of 4K UHD TV market share and average selling price

Market shares


Comparison of 4K UHD TV market penetration (Jan - Aug 2015)


# Ranked No. 1 among Domestic Brands in Curved TV Market Share in the PRC 

roportion of Sales Volume of Curved TVs
for Major Brands (by Size)
$\square$ Full HD ■UHD


Market Shares of Curved TVs for Major Brands
(by Month)


## TV Business in the Overseas Markets

Drawbacks

- LCD TV sales volume of the Strategic ODM
business was down by $7.0 \%$ when compared
with that in the same period of last year to 3.83
million sets
Impacted by exchange rate fluctuation and
market competition in the European Market in
the first three quarters, LCD TV sales volume
decreased by 10.8\% when compared with that
in the same period of last year to 580,000 sets
- In the first three quarters, TV turnover increased by $3.0 \%$ year-on-year to HK\$9.58 billion. Sales volume of LCD TVs was 6.44 million sets, up by $5.1 \%$ year-on-year
- LCD TV sales volume in the Emerging Markets rose by $5.3 \%$ when compared with that in the same period of last year to 1.24 million sets
- In the North American Market, benefitting from the expansion of national chain sales channels, LCD TV sales volume increased by $337.5 \%$ year-on-year to 790,000 sets



## Internet Business

## TCL Smart TV Operation Statistics in 2014 and 2015 Q1-Q3



- For the first three quarters, accumulated number of activated users was up by $57.0 \%$ from the end of 2014, with an accumulated growth of 3.85 million users. As at the end of September, accumulated total number of activated users was 10.59 million


## Service Revenue from Internet Business was RMB11.52 million in 2015 Q1-Q3

 Rapid Growth in Internet Business in terms of Activated Users and Time Spent Online

## TCL "WE +" Autumn New Product Launch Presentation



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## TCL "WE +" Autumn New Product Launch Presentation



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## New Product Introduction

C1 Series Include Five Advantages of "Thin, Curved, True, Fast, Stylish"

5.9 mm lightweight body design (ultra-thin TV in the market averaged 10 mm ), achieving technological breakthroughs by combining curved and ultra-thin

## Curved

4000R gold curvature same as the curvature of human eye to bring the most authentic and natural live experience

## True

True Color, high colour domain technology and High Dynamic Range (HDR) image decoding mode to raise the overall experience quality

64-bit high speed chips, 2G DDR high configuration memory, TV+OS system optimisation, with 2.4 / 5 G dual-band dual-channel WIFI, to bring smooth and fast experience
Stylish
Built-in "C movement" fitness applications, can start on a healthy journey with the family through external motion intelligence mat


## Global LCD TV Sales Volume Forecasts

## Global LCD TV Sales Forecasts Up to 2016



## Growth Trends for Global and The PRC Curved TVs, UHD TVs and Screens

- Global UHD screen sales volume was 35.9 million sets, global UHD TV sales volume was 30.5 million sets, the PRC UHD TV sales volume was 15.0 million sets
ㅁ 55 " screen is the major promotional size for most of the manufacturers, with the highest proportion of sales volume

2015-2016 UHD TV Sales Volume Forecasts


2015-2016 Curved TV Sales Volume Forecasts


2015 UHD Screen Sales Volume by Size
(million sets) Sales Volume $\rightarrow$ YoY Change


2015 Q3 Results

## Overall Strategy - Twin Drivers of "Double +" Strategy and Internationalisation

## Product Strategy:

$\checkmark$ Continuously implement leading product strategy with TV+ as the featured product series; focus on mid-to-high-end products with curved, big-screen, ultra-high-definition, priced at above RMB7,000 and high color domain

## Internet Business:

$\checkmark$ Achieve "double + " strategic transformation supported by smart TVs
$\checkmark$ Establish a business model based on Internet operation service
$\checkmark$ Establish competitive O 2 O sales model

## Implement "Double +" Strategic Transformation

## Enhance Efficiencies

## Improved Operations:

$\checkmark$ Continue to improve product mix and sales channels, adjust organisational structure which helps optimize decision-marking mechanism and further improves operational efficiencies and core competences
$\checkmark$ The PRC and overseas businesses are expected to be back on the growth track through improvement in competitiveness, thus enhancing profitability

## Vertical Integration:

$\checkmark$ Strengthen industrial cooperation with Shenzhen China Star Optoelectronics Technology Co., Ltd., maximize effectiveness from vertical integration along the industrial chain


## Continue to Pursue Internationalisation

## BUS Strategy:

$\checkmark$ Continue to adjust product mix and implement "Big-screen, Ultra-high-definition and Smart" - (BUS) strategy to enhance operational efficiency
$\checkmark$ Increase investments in brand building and marketing efforts to raise the sales proportion of TCL brand

## Breakthroughs in Key Markets:

$\checkmark$ Concentrate resources into key markets to seek breakthroughs in France, United States, Brazil and India, etc.
$\checkmark$ Proactively exploit synergies with other businesses of TCL Corporation to raise the influence of TCL brand

## Product Strategy Continue to Enhance Technological Capabilities



## 2015 Internet Business Service Revenue Target Breakdown



## Targets for 2015 and Progress of Implementation

|  | 2014 |  |  |  |  | 2015 |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Overall Actual | The PRC Market |  | Overseas Markets |  | Overall Actual | The PRC Market |  | Overseas Markets |  |
|  |  | FY Actual | Q1-Q3 <br> Actual | FY Actual | Q1-Q3 <br> Actual |  | $\begin{gathered} \text { FY } \\ \text { Target } \end{gathered}$ | Q1 - Q3 <br> Actual | $\begin{gathered} \text { FY } \\ \text { Target } \end{gathered}$ | Q1 - Q3 <br> Actual |
| LCD TVs sales volume ('0000 sets) | 1,657 | 851 | 578 | 806 | 612 | 1,750 | 870 | $\begin{gathered} 603 \\ (\uparrow 4.3 \%) \end{gathered}$ | 880 | $\begin{gathered} 644 \\ (\uparrow 5.1 \%) \end{gathered}$ |


| The PRC Market | FY 2014 Actual | FY 2015 Target | 2015 Q1 <br> Actual | 2015 1H Actual | $2015 \text { Q1-Q3 }$ <br> Actual |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Proportion of smart TV sales (\%) | 41.0\% | 60\% | 47.2\% | 50.7\% | 51.7\% |
| Proportion of 4K TV sales(\%) | 9.7\% | 20\% | 12.5\% | 13.8\% | 19.2\% |
| Proportion of online sales volume (\%) | 7.8\% | 15\% | 11.0\% | 14.1\% | 14.0\% |


|  | FY 2014 Actual | FY 2015 Target | 2015 Q1 Actual | 2015 1H Actual | 2015 Q1-Q3 Actual |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Number of TCL activated smart TV users (Accumulated number at period end) (year-end/quarter-end) ${ }^{1}$ | 6,746,610 | 11,000,000 | 7,769,780 | 9,062,871 | 10,593,458 |
| Daily average number of active users (year-end/month-end) ${ }^{2}$ | 2,268,959 | 4,400,000 | 2,899,924 ${ }^{3}$ | 3,440,254 ${ }^{4}$ | 3,964,692 ${ }^{5}$ |
| Internet Service Revenue (RMB) | N/A | $\begin{aligned} & \text { Approx. } \\ & 50,000,000 \end{aligned}$ | 1,393,700 | 2,470,000 | 11,520,000 |

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Q\＆A



[^0]:    * Including an one-off gain of approximately HK\$160 million generated from closure of certain subsidiaries
    ${ }^{\wedge}$ Restated

[^1]:    ^ Restated

[^2]:    Restated

    * Expense ratio $=($ Selling and distribution expenses + Administration expenses $) /$ Turnover
    @ Net profit / (loss) margin = Net profit / (loss) from continuing operations / Turnover

